



**University of Missouri System**  
COLUMBIA | KANSAS CITY | ROLLA | ST. LOUIS

**FISCAL YEAR 2014 BUDGET**



# TABLE OF CONTENTS

	PAGE
Budget Introduction and Overview.....	1
All Funds Budget Summary.....	3
Current Funds Budget Summary .....	4
Operations Fund Budget Summary.....	5
Auxiliary Enterprises Fund Budget Summary.....	6
Hospital Operations Fund Budget Summary.....	7
Current Funds Expenditures by Program .....	8
Operations Fund Expenditures by Program .....	9
<b>Budget Summary</b>	
University of Missouri - Consolidated.....	10
University of Missouri - Columbia & Extension .....	11
University of Missouri - Kansas City.....	12
Missouri University of Science and Technology.....	13
University of Missouri - St. Louis .....	14
University of Missouri - System Administration.....	15
University of Missouri - University-wide Units.....	16
University of Missouri - Hospital Units.....	17
<b>Operations Fund Budget Summary by Administrative Unit</b>	
University of Missouri - Columbia & Extension.....	18
University of Missouri - Kansas City.....	19
Missouri University of Science and Technology.....	20
University of Missouri - St. Louis.....	21
University of Missouri - System Administration.....	22
University of Missouri - University-wide Units.....	23
Other Curators' Programs Budget Summary.....	24



# University of Missouri System FY2014 Budget

## Introduction and Overview

The University of Missouri System Operating Budget Book presents summary information on total sources and uses of the University's funds by major fund groups. Additional information is provided on the current funds which include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency.

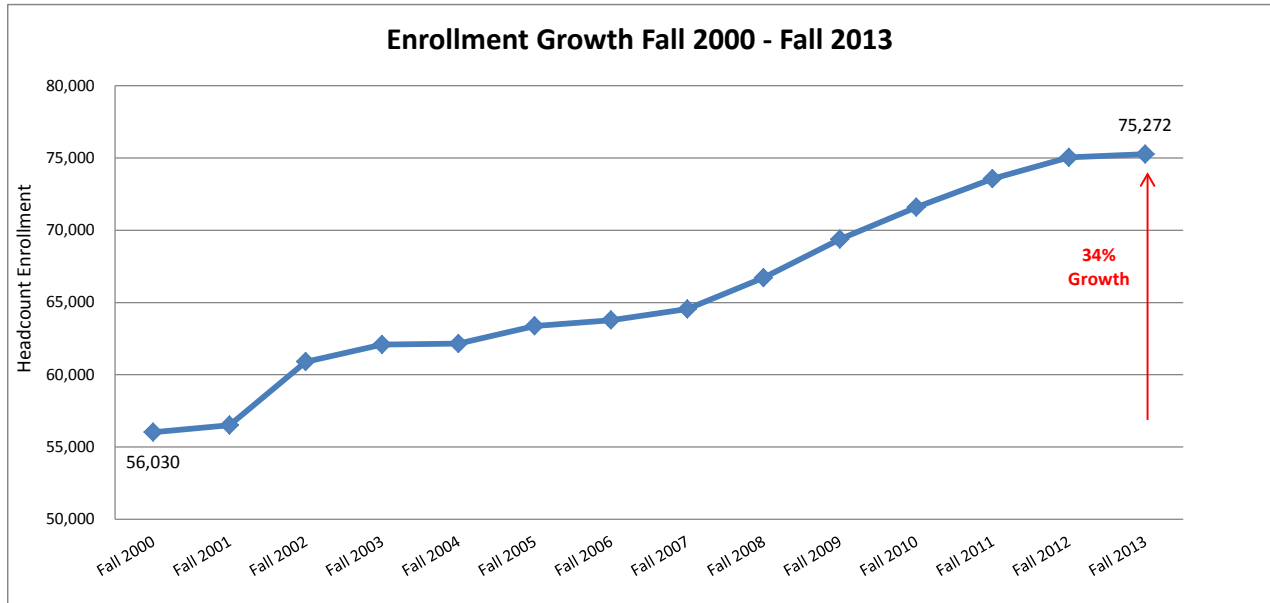
Budget planning and development was guided by the campus strategic plans and the policy decisions and planning parameters of the President and the Board of Curators. Net tuition and fee revenues included in these budgets are based on tuition and required fee rates approved by the Board. The increase in net fee revenues included in the budget is driven by enrollment changes related to student mix, enrollment growth, and financial aid combined with approved rate increases in tuition, supplemental course fees, and other required fees.

Expenditure assumptions for planning included the following:

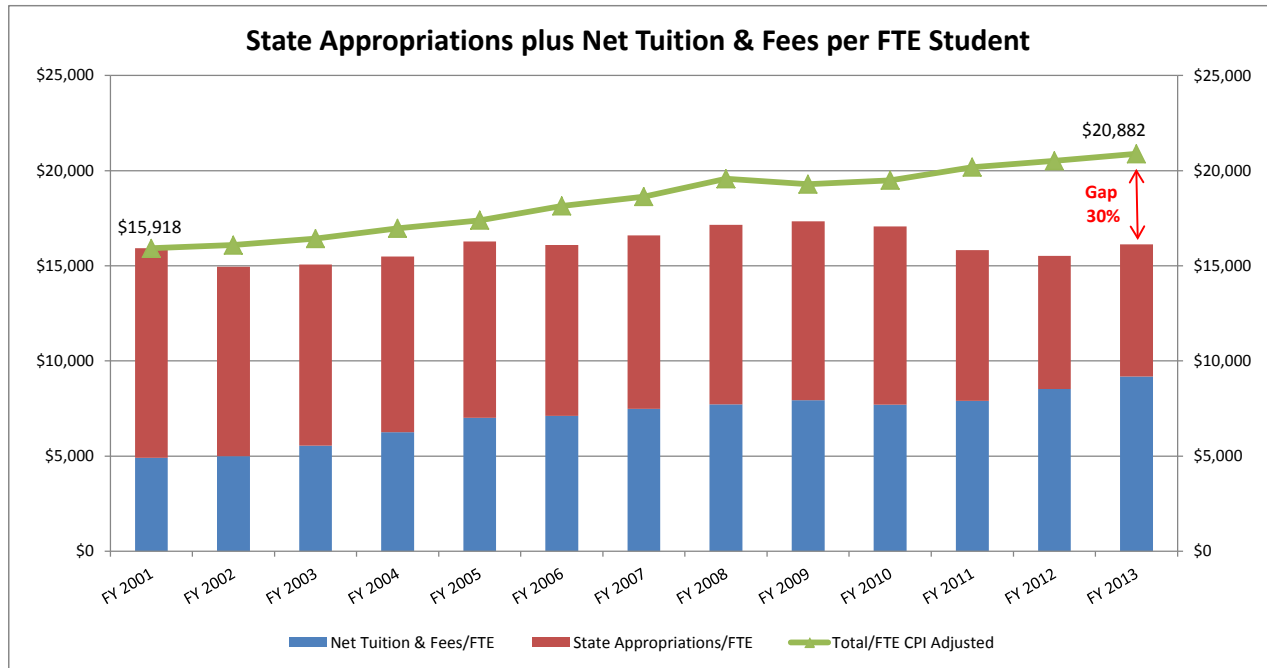
- State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University.
- The salary and wages planning assumptions as presented at the June Board meeting included, salary and wage budget increases that varied by campus from a 1.5 - 3% increase in the salary and wage base. Individual awards were to be based on merit and special salary needs due to promotion, tenure, market, and the campus strategic plans.
- Increased benefit costs for the medical plan and the retirement plan will be funded by an increase in the flat benefit rate assessment equal to 1.5% of benefit eligible salaries. The total campus assessment will be 27.72% of eligible salaries plus applicable FICA charges.
- Funding for strategic priorities funded from new state funding have not yet been distributed to the campuses and are budgeted in the UWIDE unit.

The budgets reported in this document are based on the original detail budgets for the University as entered into the Hyperion Budget system for the fiscal year.

**UNIVERSITY OF MISSOURI SYSTEM**  
 Enrollment and State Appropriations plus Net Tuition & Fees/FTE Statistics



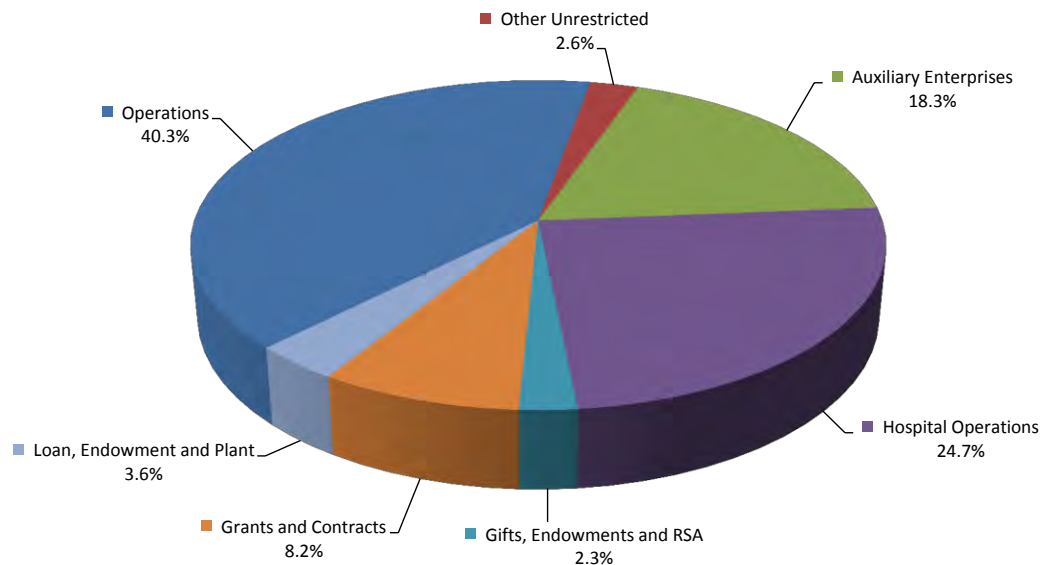
Enrollment has grown by 34% or over 19,000 students since FY2001.



Since FY2001, state appropriations per FTE student have declined while net tuition and fees per FTE student have increased. However, the combined total has remained basically flat. Adjusted for inflation, the combined total funding per FTE student has actually fallen 30%, or \$4,763 per FTE student, as compared to FY2001.

**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2014 All Funds Budget Summary

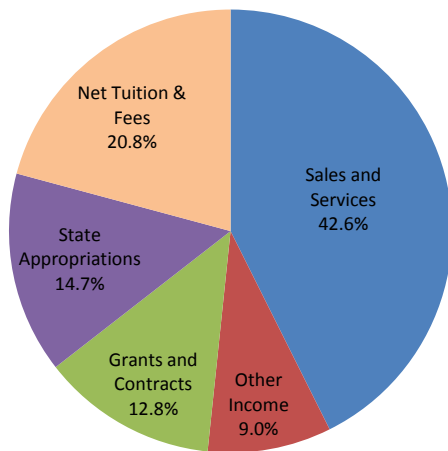
Fund	Definition	Amount
Operations	The Operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. It is funded primarily by tuition and fees and state appropriations for operations.	\$1,166,449,911
Other Unrestricted	Other Unrestricted funds are comprised of Service Operations, Continuing Education, and Self Insurance Funds. <u>Service Operations</u> provide services to departments or other organizational units within the University. <u>Continuing Education</u> extends the campus course offerings outside of the normal time, space, and campus location. <u>Self Insurance Funds</u> include medical benefits, dental benefits, educators' legal liability, medical malpractice, auto and general liability, long-term liability, and worker's compensation.	74,666,344
Auxiliary Enterprises	Auxiliary Enterprises are self-supporting activities that provide services primarily to students, faculty, staff, and patients.	530,534,890
Hospital Operations	The Hospital Operations fund is primarily composed of the combined clinical operations of MU Hospitals & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, Missouri Psychiatric Center, and the Missouri Rehabilitation Center.	716,103,801
Gifts, Endowments and RSA	These are funds restricted by third parties. They are comprised primarily of gifts, endowment distributions, and restricted state appropriations.	67,793,454
Grants and Contracts	Grants and Contracts are comprised of restricted funds including federal grants, Pell grants, state grants, and other grants and contracts.	236,609,000
<b>Total Current Funds</b>		<b>\$2,792,157,400</b>
Loan, Endowment and Plant	<u>Loan funds</u> are used to record activity on funds available for loans to students. <u>Endowment and similar funds</u> include all gifts, bequests, and other funds directed to be used to support a University program in perpetuity. Ninety percent of the endowment fund is restricted for use by donors and most of the remaining ten percent has been designated by the Board or administration for special use. The <u>plant fund group</u> is used to record acquisition and replacement of assets, to pay off debt, and to record the net investment in assets (equity) from both current expenditures and reserves for renewal and replacement.	103,081,956
<b>Total University Funds</b>		<b>\$2,895,239,356</b>



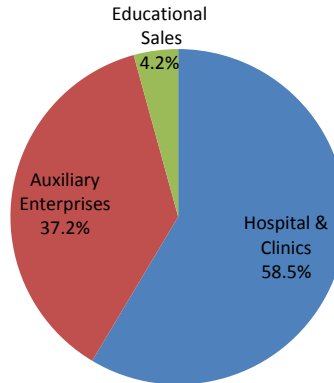
**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2014 Current Funds Budget Summary

	<b>FY12 Actual</b>	<b>FY13 Actual</b>	<b>FY14 Budget</b>
<b>Beginning Net Assets</b>	<b>\$1,126,636,629</b>	<b>\$1,157,500,104</b>	<b>\$1,114,688,781</b>
Revenues	2,686,221,782	2,771,412,787	2,792,037,999
Transfers	(213,472,448)	(269,845,553)	(197,411,895)
<b>Revenues and Transfers</b>	<b>2,472,749,334</b>	<b>2,501,567,234</b>	<b>2,594,626,104</b>
Compensation	1,678,325,255	1,729,739,247	1,755,791,635
Other Expenses	763,560,604	783,118,687	805,860,866
<b>Expenditures</b>	<b>2,441,885,859</b>	<b>2,512,857,934</b>	<b>2,561,652,501</b>
<b>Change in Net Assets</b>	<b>30,863,475</b>	<b>(11,290,700)</b>	<b>32,973,603</b>
<b>Ending Net Assets</b>	<b>\$1,157,500,104</b>	<b>\$1,146,209,404</b>	<b>\$1,147,662,384</b>

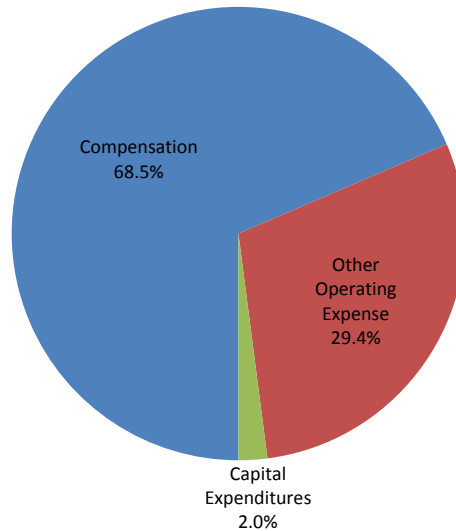
**FY14 Current Funds Revenues:  
\$2.8 Billion**



**FY14 Current Funds  
Sales and Services Revenue**



**FY14 Current Funds Expenditures:  
\$2.6 Billion**

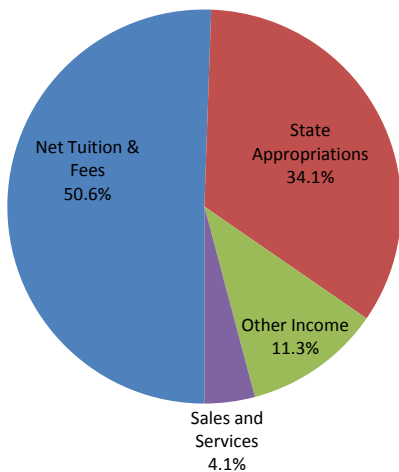




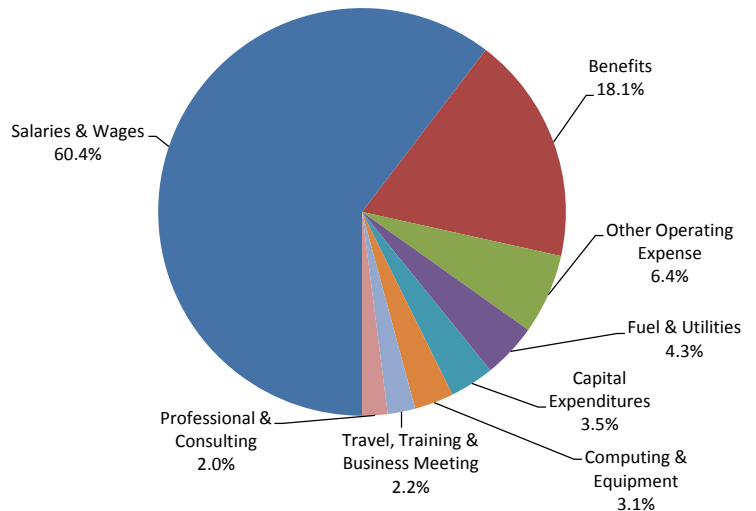
**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2014 Operations Fund Budget Summary

	<b>FY12 Actual</b>	<b>FY13 Actual</b>	<b>FY14 Budget</b>
<b>Beginning Net Assets</b>	<b>\$425,552,373</b>	<b>\$469,446,155</b>	<b>\$435,287,379</b>
Revenues	1,099,518,228	1,111,044,890	1,166,330,510
Transfers	(7,385,666)	(16,668,516)	(18,577,217)
<b>Revenues and Transfers</b>	<b>1,092,132,562</b>	<b>1,094,376,374</b>	<b>1,147,753,293</b>
Compensation	833,048,315	869,769,785	895,979,949
Other Expenses	215,190,465	222,464,234	245,732,114
<b>Expenditures</b>	<b>1,048,238,780</b>	<b>1,092,234,018</b>	<b>1,141,712,064</b>
<b>Change in Net Assets</b>	<b>43,893,782</b>	<b>2,142,356</b>	<b>6,041,229</b>
<b>Ending Net Assets</b>	<b>\$469,446,155</b>	<b>\$471,588,511</b>	<b>\$441,328,608</b>

**FY14 Operations Fund Revenues:  
\$1.2 Billion**



**FY14 Operations Fund Expenditures:  
\$1.1 Billion**



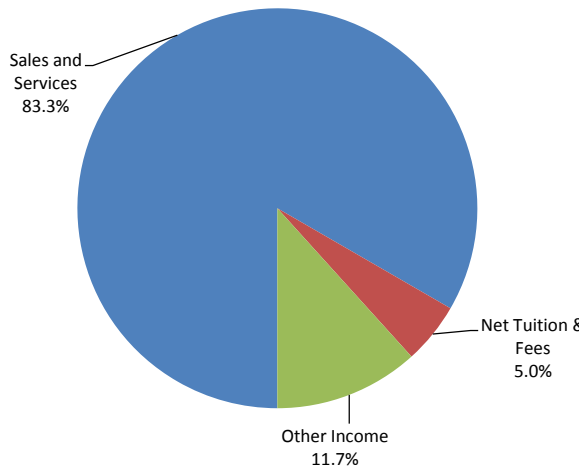
**Operations Fund Key Points**

- Funded primarily (84.6%) by net tuition & fees and state appropriations
- Compensation is 78.5% of expenses.
- 59.1% of expenses on primary programs of Instruction, Research, and Public Service
- Transfers are primarily to the plant fund.

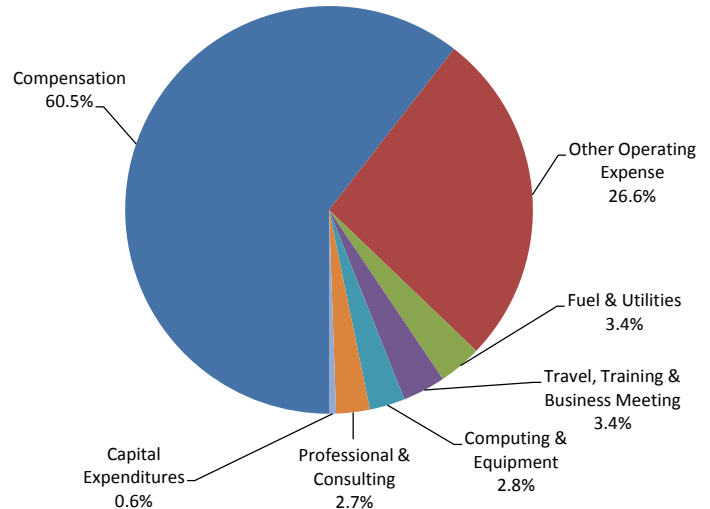
**UNIVERSITY OF MISSOURI SYSTEM**  
 Fiscal Year 2014 Auxiliary Enterprises Fund Budget Summary

	<b>FY12 Actual</b>	<b>FY13 Actual</b>	<b>FY14 Budget</b>
<b>Beginning Net Assets</b>	<b>70,814,000</b>	<b>38,491,641</b>	<b>55,275,583</b>
Revenues	501,336,391	541,828,791	530,534,890
Transfers to Plant Fund	(67,791,579)	(67,994,850)	(55,466,154)
<b>Revenues and Transfers</b>	<b>433,544,811</b>	<b>473,833,941</b>	<b>475,068,736</b>
Compensation	279,506,261	287,160,667	285,541,790
Other Expenses	186,360,908	194,252,045	186,398,698
<b>Expenditures</b>	<b>465,867,170</b>	<b>481,412,713</b>	<b>471,940,488</b>
<b>Change in Net Assets</b>	<b>(32,322,358)</b>	<b>(7,578,772)</b>	<b>3,128,249</b>
<b>Ending Net Assets</b>	<b>38,491,641</b>	<b>30,912,869</b>	<b>58,403,832</b>

**FY14 Auxiliary Enterprises Fund Revenues:  
\$530.5 Million**



**FY14 Auxiliary Enterprises Fund Expenditures:  
\$471.9 Million**

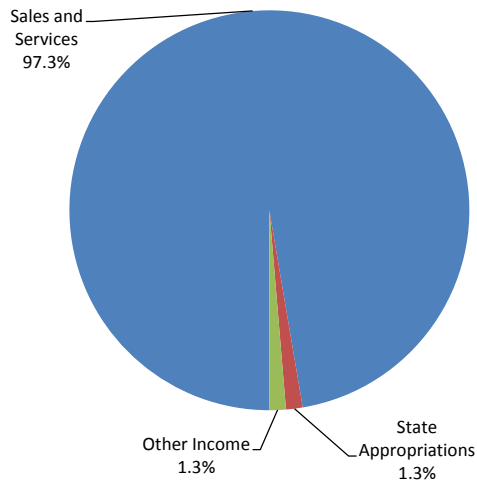


Transfers are primarily to the plant fund for maintenance & repair, capital projects and debt service.

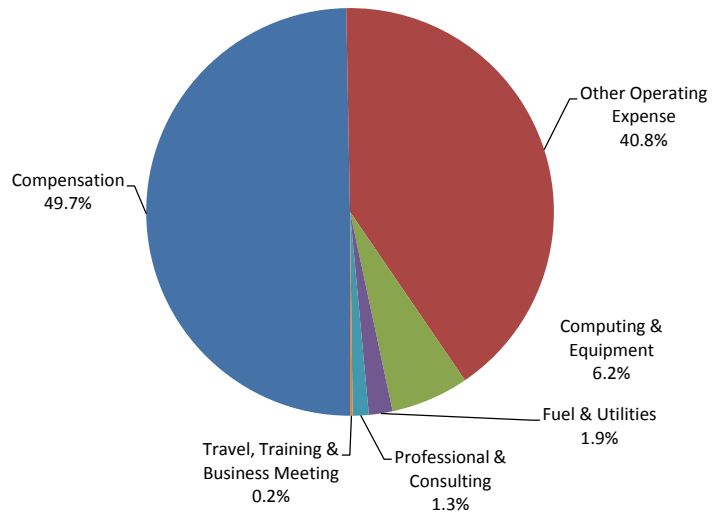
**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2014 Hospital Operations Fund Budget Summary

	FY12 Actual	FY13 Actual	FY14 Budget
<b>Beginning Net Assets</b>	<b>351,688,364</b>	<b>338,981,851</b>	<b>310,400,000</b>
Revenues	668,807,937	723,885,848	716,103,801
Transfers to Plant Fund	(79,822,069)	(125,196,590)	(68,358,703)
<b>Revenues and Transfers</b>	<b>588,985,868</b>	<b>598,689,258</b>	<b>647,745,098</b>
Compensation	307,729,440	314,395,355	320,488,932
Other Expenses	293,962,942	313,809,467	324,324,895
<b>Expenditures</b>	<b>601,692,381</b>	<b>628,204,823</b>	<b>644,813,827</b>
<b>Change in Net Assets</b>	<b>(12,706,513)</b>	<b>(29,515,565)</b>	<b>2,931,271</b>
<b>Ending Net Assets</b>	<b>338,981,851</b>	<b>309,466,286</b>	<b>313,331,271</b>

**FY14 Hospital Operations Fund Revenues:  
\$716.1 Million**



**FY14 Hospital Operations Fund Expenditures:  
\$644.8 Million**

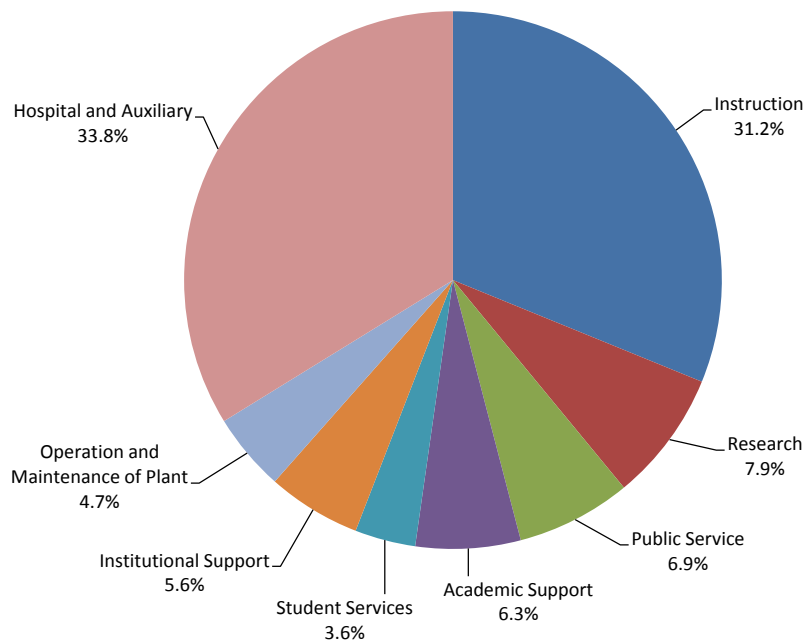


Transfers are primarily to the plant fund for maintenance & repair, capital equipment & projects, and debt service.

**UNIVERSITY OF MISSOURI SYSTEM**  
 Fiscal Year 2014 Current Funds Expenditures by Program

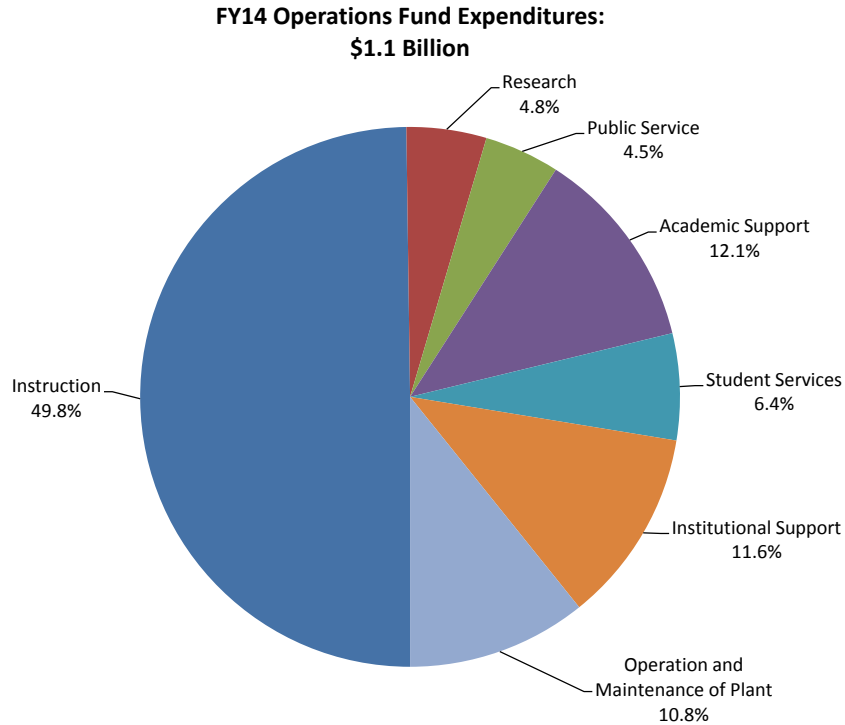
	FY12 Actual	FY13 Actual	FY14 Budget
Instruction	\$753,762,648	\$777,674,837	\$798,381,658
Research	219,064,189	215,909,643	201,411,890
Public Service	183,441,349	182,453,673	176,984,499
Academic Support	155,127,033	160,394,753	161,596,526
Student Services	87,967,857	91,347,725	93,446,803
Institutional Support	126,464,028	128,086,609	144,304,263
Operation and Maintenance of Plant	101,229,831	107,701,419	120,029,343
Hospital and Auxiliary	814,828,923	849,289,274	865,497,520
	<b>\$2,441,885,859</b>	<b>\$2,512,857,934</b>	<b>\$2,561,652,501</b>

**FY14 Current Funds Expenditures:  
\$2.6 Billion**



**UNIVERSITY OF MISSOURI SYSTEM**  
 Fiscal Year 2014 Operations Fund Expenditures by Program

	<b>FY12 Actual</b>	<b>FY13 Actual</b>	<b>FY14 Budget</b>
Instruction	\$523,731,386	\$545,798,404	\$568,332,192
Research	60,975,687	59,575,484	54,691,993
Public Service	51,000,515	50,252,942	51,503,592
Academic Support	124,143,250	129,270,525	138,429,095
Student Services	65,539,242	67,298,334	72,878,049
Institutional Support	121,632,007	130,350,774	132,828,598
Operation and Maintenance of Plant	101,216,691	109,687,556	123,048,544
	<b>\$1,048,238,780</b>	<b>\$1,092,234,018</b>	<b>\$1,141,712,064</b>





Budget Summary by Fund by Account  
 FY 14 - Year Total Budget Original for All Programs, All Class, All Project

All Organizations (Consolidated)

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Gifts, Endowment, RSA	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$758,004,270	\$63,712,184	\$0	\$0	\$0	\$300,000	\$822,016,454	\$0	\$822,016,454
Less: Scholarship Allowances	(168,378,288)	(4,332,620)	0	0	(22,948,224)	(71,553,000)	(267,212,132)	0	(267,212,132)
<b>Net Tuition and Fees</b>	<b>589,625,982</b>	<b>59,379,564</b>	<b>0</b>	<b>0</b>	<b>(22,948,224)</b>	<b>(71,253,000)</b>	<b>554,804,322</b>	<b>0</b>	<b>554,804,322</b>
State Appropriation	397,226,635	0	0	9,614,219	3,722,436	0	410,563,290	0	410,563,290
Grants - Federal	0	0	0	0	0	173,110,000	173,110,000	0	173,110,000
Grants - Federal Pell	0	0	0	0	0	61,370,000	61,370,000	0	61,370,000
State Grants & Contracts	0	0	0	0	0	44,907,000	44,907,000	0	44,907,000
Other Grants & Contracts	0	0	0	0	0	78,745,000	78,745,000	0	78,745,000
Gift Revenues	1,369,000	100	13,025,000	0	37,164,792	0	51,559,792	39,806,677	91,366,469
Recovery of F & A	52,830,000	0	0	0	0	(52,830,000)	0	0	0
Endowment & Investment Income	24,253,983	5,253,390	427,053	5,630,673	45,914,662	0	81,479,761	50,973,479	132,453,240
Sales & Services Income	48,207,669	2,694,892	517,082,838	700,858,908	21,233	1,200	1,268,868,540	1,800	1,268,868,540
Other Income	52,816,341	7,338,398	0	0	3,918,555	2,558,800	66,632,094	12,300,000	78,932,094
<b>Total Revenues</b>	<b>1,166,330,510</b>	<b>74,666,344</b>	<b>530,534,890</b>	<b>716,103,801</b>	<b>67,793,454</b>	<b>236,609,000</b>	<b>2,792,037,999</b>	<b>103,081,956</b>	<b>2,895,119,955</b>
<b>Expenditures</b>									
Salaries & Wages	689,341,230	50,810,589	227,659,243	238,770,283	25,141,120	123,632,993	1,355,355,457	0	1,355,355,457
Benefit Expense	206,638,720	15,789,057	57,882,547	81,718,650	6,929,416	31,477,788	400,436,178	0	400,436,178
<b>Compensation</b>	<b>895,979,949</b>	<b>66,599,646</b>	<b>285,541,790</b>	<b>320,488,932</b>	<b>32,070,537</b>	<b>155,110,781</b>	<b>1,755,791,635</b>	<b>0</b>	<b>1,755,791,635</b>
Other Operating Expense	205,603,593	(56,682,313)	183,807,486	324,124,895	26,229,867	70,340,020	753,423,549	13,534,967	766,958,516
Capital Expenditures	40,108,221	510,458	2,600,734	0	2,917,478	6,183,999	52,320,890	(56,770,326)	(4,449,436)
Non-Operating Expense*	20,300	(94,250)	(9,523)	200,000	(100)	0	116,427	77,048,583	77,165,010
Depreciation Expense	0	0	0	0	0	0	0	175,285,999	175,285,999
<b>Other Expense</b>	<b>245,732,114</b>	<b>(56,266,105)</b>	<b>186,398,698</b>	<b>324,324,895</b>	<b>29,147,245</b>	<b>76,524,019</b>	<b>805,860,866</b>	<b>209,099,224</b>	<b>1,014,960,090</b>
<b>Total Expenditures</b>	<b>1,141,712,064</b>	<b>10,333,541</b>	<b>471,940,488</b>	<b>644,813,827</b>	<b>61,217,782</b>	<b>231,634,800</b>	<b>2,561,652,501</b>	<b>209,099,224</b>	<b>2,770,751,724</b>
<b>Transfers - Increase/(Decrease)</b>									
Internal Transfers	23,968,440	(23,872,603)	2,131,096	(1,536,624)	(403,229)	(287,080)	0	0	0
Mandatory Transfers	(18,253,519)	(10,778,824)	(47,062,807)	(12,574,153)	(244,836)	0	(88,914,139)	88,914,139	0
Non-Mandatory Transfers	(24,292,136)	(20,247,091)	(10,534,443)	(54,247,926)	4,183,842	(3,360,000)	(108,497,755)	108,407,874	(89,882)
<b>Total Transfers</b>	<b>(18,577,217)</b>	<b>(54,895,518)</b>	<b>(55,466,154)</b>	<b>(68,358,703)</b>	<b>3,535,777</b>	<b>(3,647,080)</b>	<b>(197,411,895)</b>	<b>197,322,013</b>	<b>(89,882)</b>
<b>Change in Net Assets</b>	<b>6,041,229</b>	<b>9,434,285</b>	<b>3,128,249</b>	<b>2,931,271</b>	<b>10,111,449</b>	<b>1,327,120</b>	<b>32,973,603</b>	<b>91,304,745</b>	<b>124,278,348</b>
<b>Ending Net Assets</b>	<b>\$441,328,608</b>	<b>\$153,020,172</b>	<b>\$58,403,832</b>	<b>\$313,331,271</b>	<b>\$185,370,646</b>	<b>(\$3,792,145)</b>	<b>\$1,147,662,384</b>	<b>\$3,239,134,745</b>	<b>\$4,386,797,129</b>

\* Primarily interest expense



**Budget Summary by Fund by Account**  
 FY 14 - Year Total Budget Original for All Programs, All Class, All\_Project

COLUM & EXT - Columbia & Extension

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Gifts, Endowment, RSA	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$399,238,614	\$32,033,470	\$0	\$0	\$0	\$200,000	\$431,472,084	\$0	\$431,472,084
Less: Scholarship Allowances	(95,225,407)	(621,000)	0	0	(13,908,838)	(30,000,000)	(139,755,245)	0	(139,755,245)
<b>Net Tuition and Fees</b>	<b>304,013,207</b>	<b>31,412,470</b>	<b>0</b>	<b>0</b>	<b>(13,908,838)</b>	<b>(29,800,000)</b>	<b>291,716,839</b>	<b>0</b>	<b>291,716,839</b>
State Appropriation	193,306,998	0	0	0	2,222,436	0	195,529,434	0	195,529,434
Grants - Federal	0	0	0	0	0	124,850,000	124,850,000	0	124,850,000
Grants - Federal Pell	0	0	0	0	0	24,150,000	24,150,000	0	24,150,000
State Grants & Contracts	0	0	0	0	0	32,750,000	32,750,000	0	32,750,000
Other Grants & Contracts	0	0	0	0	0	48,100,000	48,100,000	0	48,100,000
Gift Revenues	0	0	12,413,000	0	12,913,864	0	25,326,864	21,500,000	46,826,864
Recovery of F & A	36,500,000	0	0	0	0	(36,500,000)	0	0	0
Endowment & Investment Income	4,180,994	0	247,053	0	31,513,157	0	35,941,204	28,500,000	64,441,204
Sales & Services Income	15,603,138	2,521,357	423,316,706	0	0	1,200	441,442,400	0	441,442,400
Other Income	36,320,176	4,816,343	0	0	151,450	1,748,800	43,036,769	1,500,000	44,536,769
<b>Total Revenues</b>	<b>589,924,513</b>	<b>38,750,170</b>	<b>435,976,758</b>	<b>0</b>	<b>32,892,069</b>	<b>165,300,000</b>	<b>1,262,843,510</b>	<b>51,500,000</b>	<b>1,314,343,510</b>
<b>Expenditures</b>									
Salaries & Wages	347,689,660	36,371,997	204,518,260	0	13,454,233	89,000,000	691,034,149	0	691,034,149
Benefit Expense	101,014,600	11,528,874	50,870,649	0	3,609,053	23,550,000	190,573,175	0	190,573,175
<b>Compensation</b>	<b>448,704,260</b>	<b>47,900,870</b>	<b>255,388,908</b>	<b>0</b>	<b>17,063,286</b>	<b>112,550,000</b>	<b>881,607,325</b>	<b>0</b>	<b>881,607,325</b>
Other Operating Expense	108,492,914	(56,079,194)	137,653,049	0	11,785,531	46,125,001	247,977,301	11,382,358	259,359,659
Capital Expenditures	15,521,097	112,458	1,649,109	0	1,352,222	2,624,999	21,259,885	(29,407,858)	(8,147,973)
Non-Operating Expense*	20,300	(94,250)	(9,528)	0	(100)	0	(83,578)	27,099,500	27,015,922
Depreciation Expense	0	0	0	0	0	0	0	75,700,000	75,700,000
<b>Other Expense</b>	<b>124,034,311</b>	<b>(56,060,986)</b>	<b>139,292,631</b>	<b>0</b>	<b>13,137,653</b>	<b>48,750,000</b>	<b>269,153,609</b>	<b>84,774,000</b>	<b>353,927,609</b>
<b>Total Expenditures</b>	<b>572,738,571</b>	<b>(8,160,115)</b>	<b>394,681,539</b>	<b>0</b>	<b>30,200,939</b>	<b>161,300,000</b>	<b>1,150,760,933</b>	<b>84,774,000</b>	<b>1,235,534,933</b>
<b>Transfers - Increase/(Decrease)</b>									
Internal Transfers	8,242,186	(10,120,002)	(1,196,227)	0	(42,300)	(109,880)	(3,226,223)	0	(3,226,223)
Mandatory Transfers	(4,005,840)	(10,778,824)	(30,608,405)	0	(240,159)	0	(45,633,228)	45,633,228	0
Non-Mandatory Transfers	(4,015,417)	(20,206,914)	(8,668,043)	0	(199,256)	(3,360,000)	(36,449,630)	36,449,630	0
<b>Total Transfers</b>	<b>220,929</b>	<b>(41,105,740)</b>	<b>(40,472,675)</b>	<b>0</b>	<b>(481,715)</b>	<b>(3,469,880)</b>	<b>(85,309,081)</b>	<b>82,082,858</b>	<b>(3,226,223)</b>
<b>Change in Net Assets</b>	<b>17,406,871</b>	<b>5,804,545</b>	<b>822,544</b>	<b>0</b>	<b>2,209,415</b>	<b>530,120</b>	<b>26,773,496</b>	<b>48,808,858</b>	<b>75,582,354</b>
<b>Ending Net Assets</b>	<b>\$289,449,376</b>	<b>\$29,454,476</b>	<b>\$29,365,707</b>	<b>\$0</b>	<b>\$107,912,310</b>	<b>(\$1,417,145)</b>	<b>\$454,764,723</b>	<b>\$1,842,617,958</b>	<b>\$2,297,382,581</b>

\* Primarily interest expense



Budget Summary by Fund by Account  
 FY 14 - Year Total Budget Original for All Programs, All Class, All\_Project

KCITY - Kansas City

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Gifts, Endowment, RSA	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$157,873,647	\$11,696,899	\$0	\$0	\$0	\$0	\$169,570,546	\$0	\$169,570,546
Less: Scholarship Allowances	(30,455,758)	(109,500)	0	0	(3,738,330)	(16,000,000)	(50,303,588)	0	(50,303,588)
<b>Net Tuition and Fees</b>	<b>127,417,889</b>	<b>11,587,399</b>	<b>0</b>	<b>0</b>	<b>(3,738,330)</b>	<b>(16,000,000)</b>	<b>119,266,958</b>	<b>0</b>	<b>119,266,958</b>
State Appropriation	75,120,870	0	0	0	0	0	75,120,870	0	75,120,870
Grants - Federal	0	0	0	0	0	23,000,000	23,000,000	0	23,000,000
Grants - Federal Pell	0	0	0	0	0	14,000,000	14,000,000	0	14,000,000
State Grants & Contracts	0	0	0	0	0	4,800,000	4,800,000	0	4,800,000
Other Grants & Contracts	0	0	0	0	0	7,250,000	7,250,000	0	7,250,000
Gift Revenues	225,537	100	550,000	0	8,768,005	0	9,543,642	4,000,000	13,543,642
Recovery of F & A	6,300,000	0	0	0	0	(6,300,000)	0	0	0
Endowment & Investment Income	1,053,581	0	0	0	9,741,859	0	10,795,440	5,660,000	16,455,440
Sales & Services Income	30,794,926	127,300	42,779,904	0	16,500	0	73,718,630	0	73,718,630
Other Income	5,325,941	1,178,285	0	0	3,400,402	500,000	10,404,628	900,000	11,304,628
<b>Total Revenues</b>	<b>246,238,744</b>	<b>12,893,084</b>	<b>43,329,904</b>	<b>0</b>	<b>18,188,436</b>	<b>27,250,000</b>	<b>347,900,168</b>	<b>10,560,000</b>	<b>358,460,168</b>
<b>Expenditures</b>									
Salaries & Wages	154,545,878	6,066,292	13,938,316	0	6,794,376	13,500,000	194,844,862	0	194,844,862
Benefit Expense	45,448,408	1,887,538	4,195,107	0	2,117,292	3,200,000	56,848,345	0	56,848,345
<b>Compensation</b>	<b>199,994,287</b>	<b>7,953,830</b>	<b>18,133,423</b>	<b>0</b>	<b>8,911,668</b>	<b>16,700,000</b>	<b>251,693,207</b>	<b>0</b>	<b>251,693,207</b>
Other Operating Expense	39,754,318	(3,012,852)	16,498,566	0	6,227,593	9,732,800	69,200,425	700,000	69,900,425
Capital Expenditures	11,676,642	273,000	732,624	0	304,080	600,000	13,586,346	(12,680,000)	906,346
Non-Operating Expense*	0	0	0	0	0	0	0	9,060,000	9,060,000
Depreciation Expense	0	0	0	0	0	0	0	23,200,000	23,200,000
<b>Other Expense</b>	<b>51,430,960</b>	<b>(2,739,852)</b>	<b>17,231,190</b>	<b>0</b>	<b>6,531,673</b>	<b>10,332,800</b>	<b>82,786,771</b>	<b>20,280,000</b>	<b>103,066,771</b>
<b>Total Expenditures</b>	<b>251,425,247</b>	<b>5,213,977</b>	<b>35,364,613</b>	<b>0</b>	<b>15,443,341</b>	<b>27,032,800</b>	<b>334,479,979</b>	<b>20,280,000</b>	<b>354,759,979</b>
<b>Transfers - Increase/(Decrease)</b>									
Internal Transfers	648,113	(6,973,343)	3,422,853	0	(268,176)	582,800	(2,587,753)	0	(2,587,753)
Mandatory Transfers	(4,603,390)	0	(9,689,156)	0	15,323	0	(14,277,223)	14,277,223	0
Non-Mandatory Transfers	(763,688)	(10,177)	(204,400)	0	(600,000)	0	(1,578,265)	1,578,265	0
<b>Total Transfers</b>	<b>(4,718,965)</b>	<b>(6,983,520)</b>	<b>(6,470,703)</b>	<b>0</b>	<b>(852,853)</b>	<b>582,800</b>	<b>(18,443,241)</b>	<b>15,855,488</b>	<b>(2,587,753)</b>
<b>Change in Net Assets</b>	<b>(9,905,468)</b>	<b>695,587</b>	<b>1,494,588</b>	<b>0</b>	<b>1,892,242</b>	<b>800,000</b>	<b>(5,023,052)</b>	<b>6,135,488</b>	<b>1,112,436</b>
<b>Ending Net Assets</b>	<b>\$27,002,764</b>	<b>\$2,137,601</b>	<b>\$13,041,851</b>	<b>\$0</b>	<b>\$30,337,268</b>	<b>(\$800,000)</b>	<b>\$71,719,484</b>	<b>\$338,135,488</b>	<b>\$405,854,972</b>

\* Primarily interest expense





Budget Summary by Fund by Account  
 FY 14 - Year Total Budget Original for All Programs, All Class, All Project

ROLLA - Missouri S & T

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Gifts, Endowment, RSA	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$90,614,912	\$9,635,865	\$0	\$0	\$0	\$0	\$100,250,777	\$0	\$100,250,777
Less: Scholarship Allowances	(25,377,175)	(107,900)	0	0	(3,642,285)	(8,553,000)	(37,680,360)	0	(37,680,360)
<b>Net Tuition and Fees</b>	<b>65,237,737</b>	<b>9,527,965</b>	<b>0</b>	<b>0</b>	<b>(3,642,285)</b>	<b>(8,553,000)</b>	<b>62,570,417</b>	<b>0</b>	<b>62,570,417</b>
State Appropriation	43,864,121	0	0	0	0	0	43,864,121	0	43,864,121
Grants - Federal	0	0	0	0	0	17,775,000	17,775,000	0	17,775,000
Grants - Federal Pell	0	0	0	0	0	6,250,000	6,250,000	0	6,250,000
State Grants & Contracts	0	0	0	0	0	1,907,000	1,907,000	0	1,907,000
Other Grants & Contracts	0	0	0	0	0	13,345,000	13,345,000	0	13,345,000
Gift Revenues	500,050	0	0	0	3,429,972	0	3,930,022	8,500,000	12,430,022
Recovery of F & A	6,500,000	0	0	0	0	(6,500,000)	0	0	0
Endowment & Investment Income	905,265	0	50,000	0	6,002,704	0	6,957,969	6,250,000	13,207,969
Sales & Services Income	626,633	38,935	18,664,150	0	0	0	19,329,718	0	19,329,718
Other Income	1,596,212	268,000	0	0	105,500	310,000	2,279,712	260,000	2,539,712
<b>Total Revenues</b>	<b>119,230,018</b>	<b>9,834,900</b>	<b>18,714,150</b>	<b>0</b>	<b>5,895,891</b>	<b>24,534,000</b>	<b>178,208,959</b>	<b>15,010,000</b>	<b>193,218,959</b>
<b>Expenditures</b>									
Salaries & Wages	72,766,878	3,665,088	2,909,787	0	1,858,590	11,553,000	92,753,343	0	92,753,343
Benefit Expense	22,445,638	1,080,796	807,822	0	357,480	2,200,000	26,891,737	0	26,891,737
<b>Compensation</b>	<b>95,212,516</b>	<b>4,745,884</b>	<b>3,717,609</b>	<b>0</b>	<b>2,216,070</b>	<b>13,753,000</b>	<b>119,645,080</b>	<b>0</b>	<b>119,645,080</b>
Other Operating Expense	20,868,310	(2,569,207)	7,190,142	0	2,502,918	7,415,000	35,407,163	(150,982)	35,256,181
Capital Expenditures	10,187,282	120,000	214,000	0	1,123,120	2,609,000	14,253,402	(12,789,018)	1,464,384
Non-Operating Expense*	0	0	0	0	0	0	0	4,600,000	4,600,000
Depreciation Expense	0	0	0	0	(10,255)	0	0	13,200,000	13,200,000
<b>Other Expense</b>	<b>31,055,592</b>	<b>(2,449,207)</b>	<b>7,404,142</b>	<b>0</b>	<b>3,626,038</b>	<b>10,024,000</b>	<b>49,660,565</b>	<b>4,860,000</b>	<b>54,520,565</b>
<b>Total Expenditures</b>	<b>126,268,109</b>	<b>2,296,677</b>	<b>11,121,751</b>	<b>0</b>	<b>5,842,108</b>	<b>23,777,000</b>	<b>169,305,645</b>	<b>4,860,000</b>	<b>174,165,645</b>
<b>Transfers - Increase/(Decrease)</b>									
Internal Transfers	5,776,127	(5,703,704)	55,070	0	(32,753)	(760,000)	(665,260)	0	(665,260)
Mandatory Transfers	(3,624,050)	0	(5,095,332)	0	(20,000)	0	(8,739,382)	8,739,382	0
Non-Mandatory Transfers	0	0	(1,300,000)	0	(10,255)	0	(1,310,255)	1,310,253	0
<b>Total Transfers</b>	<b>2,152,077</b>	<b>(5,703,704)</b>	<b>(6,340,262)</b>	<b>0</b>	<b>(63,006)</b>	<b>(760,000)</b>	<b>(10,714,895)</b>	<b>10,049,635</b>	<b>(665,260)</b>
<b>Change in Net Assets</b>	<b>(4,866,014)</b>	<b>1,834,519</b>	<b>1,252,137</b>	<b>0</b>	<b>(9,223)</b>	<b>(3,000)</b>	<b>(1,811,581)</b>	<b>20,199,635</b>	<b>18,388,054</b>
<b>Ending Net Assets</b>	<b>\$43,692,302</b>	<b>\$4,208,850</b>	<b>\$2,782,037</b>	<b>\$0</b>	<b>\$19,910,196</b>	<b>(\$775,000)</b>	<b>\$69,818,385</b>	<b>\$351,899,635</b>	<b>\$421,718,020</b>

\* Primarily interest expense



Budget Summary by Fund by Account  
 FY 14 - Year Total Budget Original for All Programs, All Class, All\_Project

STLOU - St. Louis

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Gifts, Endowment, RSA	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$110,277,097	\$10,345,950	\$0	\$0	\$0	\$100,000	\$120,723,047	\$0	\$120,723,047
Less: Scholarship Allowances	(17,258,948)	(3,494,220)	0	0	(1,656,521)	(17,000,000)	(39,409,689)	0	(39,409,689)
<b>Net Tuition and Fees</b>	<b>93,018,149</b>	<b>6,851,730</b>	<b>0</b>	<b>0</b>	<b>(1,656,521)</b>	<b>(16,900,000)</b>	<b>81,313,358</b>	<b>0</b>	<b>81,313,358</b>
State Appropriation	53,262,429	0	0	0	0	0	53,262,429	0	53,262,429
Grants - Federal	0	0	0	0	0	7,030,000	7,030,000	0	7,030,000
Grants - Federal Pell	0	0	0	0	0	16,970,000	16,970,000	0	16,970,000
State Grants & Contracts	0	0	0	0	0	5,400,000	5,400,000	0	5,400,000
Other Grants & Contracts	0	0	0	0	0	10,000,000	10,000,000	0	10,000,000
Gift Revenues	644,313	0	0	0	7,732,378	0	8,376,691	5,500,000	13,876,691
Recovery of F & A	3,500,000	0	0	0	0	(3,500,000)	0	0	0
Endowment & Investment Income	498,425	0	0	0	3,566,122	0	4,064,547	2,820,000	6,884,547
Sales & Services Income	990,372	7,300	9,203,724	0	0	0	10,201,396	0	10,201,396
Other Income	2,469,284	792,170	0	0	261,052	0	3,522,506	40,000	3,562,506
<b>Total Revenues</b>	<b>154,382,972</b>	<b>7,651,200</b>	<b>9,203,724</b>	<b>0</b>	<b>9,903,031</b>	<b>19,000,000</b>	<b>200,140,927</b>	<b>8,360,000</b>	<b>208,500,927</b>
<b>Expenditures</b>									
Salaries & Wages	87,923,533	3,738,653	1,011,681	0	2,935,679	9,500,000	105,109,546	0	105,109,546
Benefit Expense	28,559,094	950,134	283,440	0	825,464	2,500,000	33,118,131	0	33,118,131
<b>Compensation</b>	<b>116,482,627</b>	<b>4,688,787</b>	<b>1,295,121</b>	<b>0</b>	<b>3,761,143</b>	<b>12,000,000</b>	<b>138,227,678</b>	<b>0</b>	<b>138,227,678</b>
Other Operating Expense	25,545,875	(558,165)	5,510,475	0	4,089,839	6,650,000	41,238,024	1,587,250	42,825,274
Capital Expenditures	2,723,200	5,000	0	0	138,056	350,000	3,216,256	(1,877,250)	1,339,006
Non-Operating Expense*	0	0	0	0	0	0	0	3,050,000	3,050,000
Depreciation Expense	0	0	0	0	0	0	0	13,200,000	13,200,000
<b>Other Expense</b>	<b>28,269,075</b>	<b>(553,165)</b>	<b>5,510,475</b>	<b>0</b>	<b>4,227,895</b>	<b>7,000,000</b>	<b>44,454,280</b>	<b>15,960,000</b>	<b>60,414,280</b>
<b>Total Expenditures</b>	<b>144,751,702</b>	<b>4,135,622</b>	<b>6,805,596</b>	<b>0</b>	<b>7,989,038</b>	<b>19,000,000</b>	<b>182,661,957</b>	<b>15,960,000</b>	<b>198,641,957</b>
<b>Transfers - Increase/(Decrease)</b>									
Internal Transfers	246,267	(1,628,768)	(150,600)	0	(25,000)	0	(1,558,101)	0	(1,558,101)
Mandatory Transfers	(4,020,239)	0	(1,669,914)	0	0	0	(5,690,153)	5,690,153	0
Non-Mandatory Transfers	(12,287,200)	0	(362,000)	0	(64,944)	0	(12,704,144)	12,704,144	0
<b>Total Transfers</b>	<b>(16,061,172)</b>	<b>(1,628,768)</b>	<b>(2,182,514)</b>	<b>0</b>	<b>(79,944)</b>	<b>0</b>	<b>(19,952,398)</b>	<b>18,394,297</b>	<b>(1,558,101)</b>
<b>Change in Net Assets</b>	<b>(6,429,902)</b>	<b>1,886,810</b>	<b>215,614</b>	<b>0</b>	<b>1,834,049</b>	<b>0</b>	<b>(2,493,428)</b>	<b>10,794,297</b>	<b>8,300,869</b>
<b>Ending Net Assets</b>	<b>\$42,517,311</b>	<b>\$5,583,597</b>	<b>(\$1,549,757)</b>	<b>\$0</b>	<b>\$17,710,487</b>	<b>(\$800,000)</b>	<b>\$63,461,638</b>	<b>\$278,594,297</b>	<b>\$342,055,935</b>

\* Primarily interest expense



Budget Summary by Fund by Account  
 FY 14 - Year Total Budget Original for All Programs, All Class, All Project

UMSYS - System Administration

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Gifts, Endowment, RSA	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Less: Scholarship Allowances	(21,000)	0	0	0	0	0	(21,000)	0	(21,000)
<b>Net Tuition and Fees</b>	<b>(21,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(21,000)</b>	<b>0</b>	<b>(21,000)</b>
State Appropriation	12,978,488	0	0	0	1,500,000	0	14,478,488	0	14,478,488
Grants - Federal	0	0	0	0	0	455,000	455,000	0	455,000
Grants - Federal Pell	0	0	0	0	0	0	0	0	0
State Grants & Contracts	0	0	0	0	0	0	0	0	0
Other Grants & Contracts	0	0	0	0	0	0	0	0	0
Gift Revenues	0	0	62,000	0	127,250	0	189,250	0	189,250
Recovery of F & A	30,000	0	0	0	0	(30,000)	0	0	0
Endowment & Investment Income	17,615,718	0	130,000	0	84,425	0	17,830,143	3,470,050	21,300,193
Sales & Services Income	192,600	0	23,118,354	0	0	0	23,310,954	0	23,310,954
Other Income	7,104,728	283,600	0	0	151	0	7,388,479	0	7,388,479
<b>Total Revenues</b>	<b>37,900,534</b>	<b>283,600</b>	<b>23,310,354</b>	<b>0</b>	<b>1,711,826</b>	<b>425,000</b>	<b>63,631,314</b>	<b>3,470,050</b>	<b>67,101,364</b>
<b>Expenditures</b>									
Salaries & Wages	26,415,280	360,559	5,281,199	0	89,120	50,000	32,196,157	0	32,196,157
Benefit Expense	9,170,979	125,816	1,725,529	0	19,430	16,900	11,058,654	0	11,058,654
<b>Compensation</b>	<b>35,586,259</b>	<b>486,375</b>	<b>7,006,728</b>	<b>0</b>	<b>108,549</b>	<b>66,900</b>	<b>43,254,812</b>	<b>0</b>	<b>43,254,812</b>
Other Operating Expense	10,942,176	466,239	16,955,254	0	1,522,710	358,100	30,244,479	16,200	30,260,679
Capital Expenditures	0	0	5,001	0	0	0	5,001	(16,200)	(11,199)
Non-Operating Expense*	0	0	5	0	0	0	5	150,000	150,005
Depreciation Expense	0	0	0	0	0	0	0	5,600,000	5,600,000
<b>Other Expense</b>	<b>10,942,176</b>	<b>466,239</b>	<b>16,960,260</b>	<b>0</b>	<b>1,522,710</b>	<b>358,100</b>	<b>30,249,485</b>	<b>5,750,000</b>	<b>35,999,485</b>
<b>Total Expenditures</b>	<b>46,528,435</b>	<b>952,614</b>	<b>23,966,988</b>	<b>0</b>	<b>1,631,259</b>	<b>425,000</b>	<b>73,504,297</b>	<b>5,750,000</b>	<b>79,254,297</b>
<b>Transfers - Increase/(Decrease)</b>									
Internal Transfers	9,055,747	591,214	0	0	(35,000)	0	9,611,961	0	9,611,961
Mandatory Transfers	0	0	0	0	0	0	0	0	0
Non-Mandatory Transfers	(1,658,738)	(30,000)	0	0	0	0	(1,688,738)	1,688,738	0
<b>Total Transfers</b>	<b>7,397,009</b>	<b>561,214</b>	<b>0</b>	<b>0</b>	<b>(35,000)</b>	<b>0</b>	<b>7,923,223</b>	<b>1,688,738</b>	<b>9,611,961</b>
<b>Change in Net Assets</b>	<b>(1,230,892)</b>	<b>(107,800)</b>	<b>(656,634)</b>	<b>0</b>	<b>45,567</b>	<b>0</b>	<b>(1,949,759)</b>	<b>(591,213)</b>	<b>(2,540,972)</b>
<b>Ending Net Assets</b>	<b>\$12,028,548</b>	<b>(\$79,069)</b>	<b>\$14,763,995</b>	<b>\$0</b>	<b>\$579,985</b>	<b>\$0</b>	<b>\$27,293,459</b>	<b>\$112,408,788</b>	<b>\$139,702,247</b>

\* Primarily interest expense

Budget Summary by Fund by Account  
 FY 14 - Year Total Budget Original for All Programs, All Class, All Project



UWIDE Units

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Gifts, Endowment, RSA	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Less: Scholarship Allowances	(40,000)	0	0	0	(2,250)	0	(42,250)	0	(42,250)
<b>Net Tuition and Fees</b>	<b>(40,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,250)</b>	<b>0</b>	<b>(42,250)</b>	<b>0</b>	<b>(42,250)</b>
State Appropriation	18,693,729	0	0	0	0	0	18,693,729	0	18,693,729
Grants - Federal	0	0	0	0	0	0	0	0	0
Grants - Federal Pell	0	0	0	0	0	0	0	0	0
State Grants & Contracts	0	0	0	0	0	0	0	0	0
Other Grants & Contracts	0	0	0	0	0	0	0	0	0
Gift Revenues	0	0	0	0	0	0	0	0	0
Recovery of F & A	0	0	0	0	0	0	0	0	0
Endowment & Investment Income	0	5,253,390	0	0	(5,046,495)	0	206,895	4,100,000	4,306,895
Sales & Services Income	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	9,600,000	9,600,000
<b>Total Revenues</b>	<b>18,653,729</b>	<b>5,253,390</b>	<b>0</b>	<b>0</b>	<b>(5,046,745)</b>	<b>0</b>	<b>18,858,374</b>	<b>13,700,000</b>	<b>32,558,374</b>
<b>Expenditures</b>									
Salaries & Wages	0	608,000	0	0	0	0	608,000	0	608,000
Benefit Expense	0	215,900	0	0	0	0	215,900	0	215,900
<b>Compensation</b>	<b>0</b>	<b>823,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>823,900</b>	<b>0</b>	<b>823,900</b>
Other Operating Expense	0	5,070,866	0	0	0	0	5,070,866	0	5,070,866
Capital Expenditures	0	0	0	0	0	0	0	0	0
Non-Operating Expense*	0	0	0	0	0	0	0	20,190,000	20,190,000
Depreciation Expense	0	0	0	0	0	0	0	0	0
<b>Other Expense</b>	<b>0</b>	<b>5,070,866</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,070,866</b>	<b>20,190,000</b>	<b>25,260,866</b>
<b>Total Expenditures</b>	<b>0</b>	<b>5,894,766</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,894,766</b>	<b>20,190,000</b>	<b>26,084,766</b>
<b>Transfers - Increase/(Decrease)</b>									
Internal Transfers	0	(38,000)	0	0	0	0	(38,000)	0	(38,000)
Mandatory Transfers	(2,000,000)	0	0	0	0	0	(2,000,000)	2,000,000	0
Non-Mandatory Transfers	(5,567,095)	0	0	0	5,048,295	0	(518,800)	518,800	0
<b>Total Transfers</b>	<b>(7,567,095)</b>	<b>(38,000)</b>	<b>0</b>	<b>0</b>	<b>5,048,295</b>	<b>0</b>	<b>(2,556,800)</b>	<b>2,518,800</b>	<b>(38,000)</b>
<b>Change in Net Assets</b>	<b>11,086,634</b>	<b>(679,376)</b>	<b>0</b>	<b>0</b>	<b>(450)</b>	<b>0</b>	<b>10,406,808</b>	<b>(3,971,200)</b>	<b>6,435,608</b>
<b>Ending Net Assets</b>	<b>\$26,638,307</b>	<b>\$111,714,717</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,550</b>	<b>\$0</b>	<b>\$138,358,574</b>	<b>\$79,028,800</b>	<b>\$217,387,374</b>

\* Primarily interest expense

Budget Summary by Fund by Account  
 FY 14 - Year Total Budget Original for All Programs, All Class, All Project



Hospital Units

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Gifts, Endowment, RSA	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Less: Scholarship Allowances	0	0	0	0	0	0	0	0	0
<b>Net Tuition and Fees</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
State Appropriation	0	0	0	9,614,219	0	0	9,614,219	0	9,614,219
Grants - Federal	0	0	0	0	0	0	0	0	0
Grants - Federal Pell	0	0	0	0	0	0	0	0	0
State Grants & Contracts	0	0	0	0	0	50,000	50,000	0	50,000
Other Grants & Contracts	0	0	0	0	0	50,000	50,000	0	50,000
Gift Revenues	0	0	0	0	4,193,323	0	4,193,323	306,677	4,500,000
Recovery of F & A	0	0	0	0	0	0	0	0	0
Endowment & Investment Income	0	0	0	5,630,673	52,889	0	5,683,562	173,429	5,856,991
Sales & Services Income	0	0	0	700,858,908	4,733	0	700,863,642	1,800	700,865,442
Other Income	0	0	0	0	0	0	0	0	0
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>716,103,801</b>	<b>4,250,946</b>	<b>100,000</b>	<b>720,454,746</b>	<b>481,906</b>	<b>720,936,652</b>
<b>Expenditures</b>									
Salaries & Wages	0	0	0	238,770,283	9,123	29,993	238,809,399	0	238,809,399
Benefit Expense	0	0	0	81,718,650	698	10,888	81,730,235	0	81,730,235
<b>Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>320,488,932</b>	<b>9,821</b>	<b>40,881</b>	<b>320,539,634</b>	<b>0</b>	<b>320,539,634</b>
Other Operating Expense	0	0	0	324,124,895	101,276	59,119	324,285,290	141	324,285,431
Capital Expenditures	0	0	0	0	0	0	0	0	0
Non-Operating Expense*	0	0	0	200,000	0	0	200,000	12,899,083	13,099,083
Depreciation Expense	0	0	0	0	0	0	0	44,385,999	44,385,999
<b>Other Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>324,324,895</b>	<b>101,276</b>	<b>59,119</b>	<b>324,485,290</b>	<b>57,285,223</b>	<b>381,770,513</b>
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>644,813,827</b>	<b>111,097</b>	<b>100,000</b>	<b>645,024,923</b>	<b>57,285,223</b>	<b>702,310,147</b>
<b>Transfers - Increase/(Decrease)</b>									
Internal Transfers	0	0	0	(1,536,624)	0	0	(1,536,624)	0	(1,536,624)
Mandatory Transfers	0	0	0	(12,574,153)	0	0	(12,574,153)	12,574,153	0
Non-Mandatory Transfers	0	0	0	(54,247,926)	0	0	(54,247,926)	54,158,044	(89,882)
<b>Total Transfers</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(68,358,703)</b>	<b>0</b>	<b>0</b>	<b>(68,358,703)</b>	<b>66,732,197</b>	<b>(1,626,506)</b>
<b>Change in Net Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,931,271</b>	<b>4,139,849</b>	<b>0</b>	<b>7,071,120</b>	<b>9,928,880</b>	<b>17,000,000</b>
<b>Ending Net Assets</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$313,331,271</b>	<b>\$8,914,849</b>	<b>\$0</b>	<b>\$322,246,120</b>	<b>\$236,449,880</b>	<b>\$558,696,000</b>

\* Primarily interest expense



Budget Summary by Administrative Unit - University of Missouri - Columbia & Extension  
 FY14 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b>College/School/Division</b>						
Chancellor	\$6,236,356	\$3,641,095	\$200,000	\$2,218,375	\$1,622,720	\$7,859,076
Executive Vice Chancellor & Provost						
CA&S - Arts & Science	10,137,358	84,484,326	5,364,227	89,797,863	50,690	10,188,048
CAFNR - Ag, Food & Nat Resources	31,165,911	48,728,377	922,412	43,804,500	5,846,289	37,012,200
CBUSN - Business	7,723,254	21,811,609	90,913	22,085,783	(183,261)	7,539,993
CEDUC - Education	13,457,602	17,783,817	3,152,295	21,892,011	(955,899)	12,501,703
CENGR - Engineering	5,217,150	20,257,442	2,739,479	23,455,659	(458,738)	4,758,412
CENMG - Enrollment Management	3,286,904	9,284,783	70,825	9,422,452	(66,844)	3,220,060
CEXTN - Extension	3,487,335	2,624,926	(79,090)	1,986,783	559,053	4,046,388
CF21C - Food for the 21st Century	6,760,508	5,551,070	0	5,042,848	508,222	7,268,730
CGRAD - Graduate School	5,621,296	4,055,055	245,662	4,438,169	(137,452)	5,483,844
CHES - Human Environmental Sciences	7,955,018	10,287,585	842,760	12,308,165	(1,177,820)	6,777,198
CHLPR - School of Health Professions	2,420,064	10,009,644	4,214,498	15,777,555	(1,553,413)	866,651
CIATS - Information & Access Tech Svcs	4,526,001	29,567,429	(15,026,955)	16,148,059	(1,607,585)	2,918,416
CJRNJ - Journalism	1,309,603	13,693,775	261,825	13,700,720	254,880	1,564,483
CLAW - Law	4,583,473	9,990,197	115,560	10,985,983	(880,226)	3,703,247
CLIBR - Library	1,268,158	18,178,946	731,387	19,135,401	(225,068)	1,043,090
CMED - Medicine	40,175,736	32,913,053	8,973,000	37,182,301	4,703,753	44,879,488
CNRSG - Nursing	10,978,426	5,601,934	1,887,883	6,191,020	1,298,797	12,277,223
CPROV - Provost	15,574,567	24,030,081	(1,267,455)	19,806,694	2,955,932	18,530,499
CRSCH - Office of Research	21,986,388	37,867,282	(13,179,675)	24,611,917	75,690	22,062,078
CTSPA - Truman School of Public Affrs	679,372	2,382,122	380,103	2,764,922	(2,697)	676,674
CVTMD - Veterinary Medicine	10,999,258	20,619,475	727,236	19,796,387	1,550,324	12,549,582
Total Executive Vice Chancellor & Provost	209,313,381	429,722,928	1,166,890	420,335,192	10,554,626	219,868,008
Vice Chancellor - Dev and Alumni Relations	1,500,000	10,552,565	78,103	11,733,673	(1,103,005)	396,995
Vice Chancellor - Health Affairs	986,100	1,830,536	75,726	2,172,258	(265,996)	720,104
Vice Chancellor - Student Affairs	2,952,033	11,144,504	514,736	11,817,448	(158,208)	2,793,825
Administrative Services						
CADMN - Administrative Services	443,407	6,402,386	619,000	6,901,935	119,451	562,858
CBSGA - Business Services - Gen Admin	714,019	4,605,358	(480,000)	3,314,121	811,237	1,525,256
CBSSV - Business Services	3,557,125	8,782,613	(1,998,250)	6,682,004	102,359	3,659,484
CCFAC - Campus Facilities	6,926,677	64,147,298	(3,678,782)	61,783,736	(1,315,220)	5,611,457
Total Administrative Services	11,641,228	83,937,655	(5,538,032)	78,681,796	(282,173)	11,359,055
Campus Budget	60,000	326,037	0	290,400	35,637	95,637
Campus Department						
CCPDP - Campus Departments	14,344,042	22,690,731	(2,539,762)	12,179,333	7,971,636	22,315,678
CCPSC - Campus Scholarships Fellowship	0	(3,691,622)	3,691,622	0	0	0
CRECV - Recovery	0	(9,766,798)	0	(9,766,798)	0	0
Total Campus Department	14,344,042	9,232,311	1,151,860	2,412,535	7,971,636	22,315,678
Intercollegiate Athletics	1,142,213	459,883	1,704,898	2,153,781	11,000	1,153,213
University Affairs	632,143	3,416,724	0	3,624,947	(208,223)	423,920
VP for Outreach & Extension						
EADM - Administration	0	2,998,071	0	2,998,071	0	0
EANR - Agriculture & Natural Res	2,108,884	5,200,856	25,536	5,203,250	23,142	2,132,025
EBI - Business & Industry	391,700	922,472	94,055	938,830	77,697	469,397
ECD - Community Development	1,315,195	1,290,144	45,133	1,498,589	(163,312)	1,151,883
ECMPS - Campus Wide Departments	2	0	0	2	(2)	0
EHES - Human Environmental Sciences	994,622	2,585,751	420,292	2,902,062	103,981	1,098,603
EHLTH - Health	115,000	86,201	0	92,183	(5,982)	109,018
EPRGS - Program Support	16,801,503	4,135,634	88,099	4,898,469	(674,736)	16,126,767
EREGP - Regional Programming	0	15,936,021	0	15,936,021	0	0
EVETM - Vet Med	550,000	180,166	0	155,054	25,112	575,112
EYTH - Youth	958,103	2,324,959	193,633	2,675,635	(157,043)	801,060
Total VP for Outreach & Extension	23,235,009	35,660,275	866,748	37,298,166	(771,143)	22,463,866
<b>Total Columbia &amp; Extension</b>	<b>\$272,042,505</b>	<b>\$589,924,513</b>	<b>\$220,929</b>	<b>\$572,738,571</b>	<b>\$17,406,871</b>	<b>\$289,449,376</b>



Budget Summary by Administrative Unit - University of Missouri - Kansas City  
 FY14 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b>College/School/Division</b>						
Chancellor	\$0	\$884,754	(\$9,802)	\$802,497	\$72,455	\$72,455
Provost						
College of Arts & Sciences	(3,002,579)	25,569,891	8,819,370	34,736,898	(347,637)	(3,350,216)
School of Biological Sciences	(140,198)	4,607,968	1,167,320	6,248,542	(473,254)	(613,452)
School of Management	(3,223,468)	12,411,658	(70,426)	14,858,756	(2,517,524)	(5,740,992)
Office of Cultural Events	(149,732)	917,638	(147,563)	770,328	(253)	(149,985)
School of Dentistry	5,426,300	21,233,125	(211,808)	20,999,463	21,854	5,448,154
School of Education	1,723,776	5,009,098	217,730	6,531,392	(1,304,564)	419,212
School of Graduate Studies	96,170	1,174,070	(20,879)	904,263	248,928	345,098
Institute for Human Dev	225,000	546,210	80,944	757,100	(129,946)	95,054
Information Services	2,531,500	8,897,858	510,639	9,306,192	102,305	2,633,805
School of Law	278,755	8,763,586	707,298	9,823,045	(352,161)	(73,406)
Libraries	374,000	7,019,531	22,817	7,363,400	(321,052)	52,948
School of Medicine	18,643,065	48,103,949	(303,513)	51,428,428	(3,627,993)	15,015,072
Conservatory of Music & Dance	(329,390)	5,452,461	1,792,330	7,988,511	(743,720)	(1,073,110)
School of Nursing & Health St	(2,318,221)	7,914,044	204,220	8,132,646	(14,382)	(2,332,603)
School of Pharmacy	5,106,398	11,274,288	(789,808)	15,642,350	(5,157,870)	(51,472)
Research	5,326,028	3,046,800	10,276	2,780,020	277,056	5,603,084
School of Computing & Engr	182,875	6,119,426	(67,997)	7,426,639	(1,375,210)	(1,192,335)
University College	104,500	118,181	400,770	596,097	(77,146)	27,354
VC Academic Affairs	703,000	4,279,072	(469,310)	2,775,770	1,033,992	1,736,992
Total Provost	31,557,779	182,458,854	11,852,410	209,069,840	(14,758,576)	16,799,203
Vice Chancellor - Administration & Finance	(1,350,474)	30,612,481	(1,951,849)	29,496,133	(835,501)	(2,185,975)
Vice Chancellor - Advancement	869,789	4,320,467	(39,700)	4,542,357	(261,590)	608,199
Vice Chancellor - Student Affairs	845,803	10,532,197	(379,909)	11,072,263	(919,975)	(74,172)
Campus Scholarships & Waivers	2,683,900	732,382	(582,800)	0	149,582	2,833,482
Campus Wide	2,344,790	12,254,277	(13,569,137)	(8,110,441)	6,795,581	9,140,371
Diversity	(1,345,024)	556,844	(7,977)	634,992	(86,125)	(1,431,149)
Human Resources	450,000	1,648,920	(15,066)	1,557,439	76,415	526,415
Marketing and Communications	851,670	2,237,568	(15,135)	2,360,168	(137,735)	713,935
<b>Total Kansas City</b>	<b>\$36,908,233</b>	<b>\$246,238,744</b>	<b>(\$4,718,965)</b>	<b>\$251,425,247</b>	<b>(\$9,905,468)</b>	<b>\$27,002,764</b>



Budget Summary by Administrative Unit - Missouri University of Science and Technology  
 FY14 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b><u>College/School/Division</u></b>						
Chancellor	\$2,501,312	\$2,038,170	(\$2,356,656)	\$1,733,889	(\$2,052,375)	\$448,937
Provost						
Academic&Instruction Depts	14,399,819	46,800,434	216,154	52,504,867	(5,488,279)	8,911,540
Enrollment Management	861,798	4,600,990	0	5,114,392	(513,402)	348,396
Global Learning	3,193,734	947,429	2,872,352	3,617,505	202,276	3,396,010
Graduate Studies	142,983	595,166	0	687,390	(92,224)	50,759
Info Access & Tech Services	1,700,531	7,209,586	(127,957)	7,170,079	(88,450)	1,612,081
Provost	10,440,324	11,027,170	492,622	10,565,807	953,985	11,394,309
Sponsored Programs	3,717,793	5,512,252	4,548	5,021,976	494,824	4,212,617
Undergraduate Studies	2,291,116	1,765,909	125,488	2,124,142	(232,745)	2,058,371
Total Provost	36,748,097	78,458,936	3,583,207	86,806,158	(4,764,015)	31,984,082
Campus Departments	5,167,000	10,705,404	(2,877,215)	7,596,366	231,823	5,398,823
Office of Administrative Services	1,208,170	17,084,196	2,973,400	18,831,352	1,226,244	2,434,414
Office of Student Affairs	1,874,070	7,028,927	811,588	7,180,901	659,614	2,533,684
Office of University Advancement	1,079,667	3,914,385	17,753	4,119,443	(187,305)	892,362
<b>Total Missouri University of Science and Techonology</b>	<b>\$48,578,316</b>	<b>\$119,230,018</b>	<b>\$2,152,077</b>	<b>\$126,268,109</b>	<b>(\$4,886,014)</b>	<b>\$43,692,302</b>





Budget Summary by Administrative Unit - University of Missouri - St. Louis  
 FY14 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b>College/School/Division</b>						
Chancellor						
SCHNL - Chancellor	\$25,000	\$808,939	\$0	\$780,731	\$28,208	\$53,208
SCHSU - Chancellor-Special Units	319,910	535,389	(10,000)	485,388	40,001	359,911
<b>Total Chancellor</b>	<b>344,910</b>	<b>1,344,328</b>	<b>(10,000)</b>	<b>1,266,119</b>	<b>68,209</b>	<b>413,119</b>
Provost						
College of Arts & Sciences	5,627,753	29,136,611	1,724,066	30,851,243	9,434	5,637,187
VC Academic Affairs	1,440,372	4,302,084	(1,507,883)	2,710,248	83,953	1,524,325
College of Business Administra	722,200	10,959,527	350,380	11,654,026	(344,119)	378,081
Office of Int Stud & Programs	635,231	1,791,637	87,000	1,839,781	38,856	674,087
College of Education	1,887,099	7,940,482	1,700,198	9,447,695	192,985	2,080,084
UMSL/Washington Univ. Engineer	586,100	2,955,620	0	2,974,808	(19,188)	566,912
Extension Division	965,805	1,550,136	(214,216)	2,719,562	(1,383,642)	(417,837)
College of Fine Arts & Commun	(599,615)	7,495,288	580,950	8,121,692	(45,454)	(645,069)
Graduate School	312,950	845,833	(105,000)	1,012,738	(271,905)	41,045
Center for the Humanities	21,800	79,645	0	82,665	(3,020)	18,780
Libraries	2,011,782	5,479,773	160,979	5,891,542	(250,790)	1,760,992
College of Nursing	8,117,914	6,749,678	91,300	6,893,239	(52,261)	8,065,653
Online Education	50,000	1,474,250	0	273,329	1,200,921	1,250,921
College of Optometry	2,290,390	5,427,422	(1,000,000)	6,242,135	(1,814,713)	475,677
Honors College	(10,000)	958,103	0	944,378	13,725	3,725
Public Policy Research Centers	133,833	405,005	60,000	511,032	(46,027)	87,806
VP Research	4,187,682	4,370,474	191,086	2,715,687	1,845,873	6,033,555
Vice Provost Student Affairs	2,324,671	13,839,530	(686,035)	14,020,659	(867,164)	1,457,507
<b>Total Provost</b>	<b>30,705,967</b>	<b>105,761,098</b>	<b>1,432,825</b>	<b>108,906,459</b>	<b>(1,712,536)</b>	<b>28,993,431</b>
Budget Development & Planning	11,232,821	4,277,843	(8,270,916)	(1,482,078)	(2,510,995)	8,721,826
Vice Chancellor - Advancement						
Alumni & Community Relations	78,775	695,365	0	634,856	60,509	139,284
KWMU Radio	40,000	317,426	0	254,855	62,571	102,571
University Advt Marketing	701	2,458,378	134,199	2,588,336	4,241	4,942
Univ Advancement Adm	(200,000)	811,585	(134,199)	427,465	249,921	49,921
University Campaign	5,100	1,402,808	(39,819)	1,345,598	17,391	22,491
University Advancement	40,000	643,109	0	622,432	20,677	60,677
College and Units	20,000	665,997	0	580,557	85,440	105,440
<b>Total Vice Chancellor - Advancement</b>	<b>(15,424)</b>	<b>6,994,668</b>	<b>(39,819)</b>	<b>6,454,099</b>	<b>500,750</b>	<b>485,326</b>
Vice Chancellor - Managerial & Technological						
Business Services	0	395,683	5,266	400,949	0	0
Campus Facilities Mgmt	2,475,000	19,815,231	(6,063,000)	13,748,231	4,000	2,479,000
Finance	341,476	1,245,710	0	1,245,710	0	341,476
Human Resources	0	983,690	25,000	1,008,690	0	0
Information Technology Svcs	3,462,463	10,201,809	(3,193,528)	9,804,454	(2,796,173)	666,290
Institutional Safety	0	2,616,690	53,000	2,669,690	0	0
VC for Managerial & Technologi	400,000	746,222	0	729,379	16,843	416,843
<b>Total Vice Chancellor - Managerial &amp; Technological</b>	<b>6,678,939</b>	<b>36,005,035</b>	<b>(9,173,262)</b>	<b>29,607,103</b>	<b>(2,775,330)</b>	<b>3,903,609</b>
<b>Total St. Louis</b>	<b>\$48,947,213</b>	<b>\$154,382,972</b>	<b>(\$16,061,172)</b>	<b>\$144,751,702</b>	<b>(\$6,429,902)</b>	<b>\$42,517,311</b>



Budget Summary by Administrative Unit - UM System Administration  
 FY14 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b>College/School/Division</b>						
Board of Curators	\$6,000	\$260,604	\$179,000	\$445,604	(\$6,000)	\$0
President						
President	311,222	1,446,544	326,500	1,795,176	(22,132)	289,090
Total President	311,222	1,446,544	326,500	1,795,176	(22,132)	289,090
General Counsel	262,150	3,101,542	300,000	3,265,500	136,042	398,192
Government Relations	230,000	1,554,948	394,000	1,949,948	(1,000)	229,000
Human Resources	90,500	2,354,707	160,000	2,428,735	85,972	176,472
Information Systems						
Information Systems	414,234	5,229,072	15,783,888	21,017,854	4,893	409,341
Total Information Systems	414,234	5,229,072	15,783,888	21,017,854	(4,893)	409,341
VP Academic Affairs						
Academic Affairs	606,400	3,023,242	(28,800)	2,559,223	435,219	1,041,619
Institutional Research	20,500	438,400	0	440,100	(1,700)	18,800
Research & Economic Develop	2,806,449	6,505,728	(1,503,687)	4,515,182	486,859	3,293,308
Total Academic Affairs	3,433,349	9,967,370	(1,532,487)	7,514,505	920,378	4,353,727
VP Finance						
Internal Auditing	150,800	1,073,600	0	1,079,650	(6,050)	144,750
Controller	131,325	2,711,696	444,944	3,131,401	25,239	156,564
Management Services	656,600	2,498,649	(190,562)	2,188,870	119,217	775,817
Planning, Budget, & Inst Res	32,800	766,290	0	766,290	0	32,800
Procurement - Sourcing & SCM	428,260	4,937,719	0	4,603,234	334,485	762,745
VP Finance	838,500	851,020	0	969,520	(118,500)	720,000
Total VP Finance *	2,238,285	12,838,974	254,382	12,738,965	354,391	2,592,676
Campus Wide Departments	6,273,700	1,146,773	(8,468,274)	(4,627,851)	(2,693,650)	3,580,050
<b>Total UM System Administration</b>	<b>\$13,259,440</b>	<b>\$37,900,534</b>	<b>\$7,397,009</b>	<b>\$46,528,435</b>	<b>(\$1,230,892)</b>	<b>\$12,028,548</b>

\* Treasurer's Office's expenditures are full costed and net to zero in the operations fund.



Budget Summary by Administrative Unit - University-wide Units  
 FY14 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Change in Net Assets	Ending Net Assets
<b><u>College/School/Division</u></b>					
University-wide Resources					
University Wide Resources	\$2,551,673	\$18,653,729	(\$7,567,095)	\$11,086,634	\$13,638,307
Total University-wide Resources	2,551,673	18,653,729	(7,567,095)	11,086,634	13,638,307
University Bank					
Finance and Administration	13,000,000	0	0	0	13,000,000
Total University Bank	13,000,000	0	0	0	13,000,000
<b>Total University-wide Units</b>	<b>\$15,551,673</b>	<b>\$18,653,729</b>	<b>(\$7,567,095)</b>	<b>\$11,086,634</b>	<b>\$26,638,307</b>

## FY2014 Other Curators' Programs Budget Summaries

In addition to the general state appropriation for the operations of the University, the Curators receive line-itemed state appropriations for the Missouri Rehabilitation Center (part of MU Healthcare), Missouri Kidney Program, Missouri Telehealth Network, Spinal Cord Injury Research, and the State Historical Society of Missouri.

The following table presents summary budget data for the Missouri Kidney Program, Missouri Telehealth Network, and Spinal Cord Injury Research. These programs are recorded as restricted current funds.

### Operating Budget Summaries for the Missouri Kidney Program, the Missouri Telehealth Network, and Spinal Cord Injury Research

	Missouri Kidney Program Fund 2010	Missouri Telehealth Network Fund 2015	Spinal Cord Injury Research Fund 2050
<b>REVENUES</b>			
State Appropriations	\$1,455,000	\$437,640	\$1,500,000
<b>TOTAL REVENUES</b>	<b>1,455,000</b>	<b>437,640</b>	<b>1,500,000</b>
<b>EXPENDITURES</b>			
Salaries & Wages	227,344	233,655	48,500
Benefit Expenses	71,264	64,533	16,315
<b>Total Compensation</b>	<b>298,608</b>	<b>298,188</b>	<b>64,814</b>
Other Expenses	1,156,392	139,452	1,435,186
<b>TOTAL EXPENDITURES</b>	<b>1,455,000</b>	<b>437,640</b>	<b>1,500,000</b>
<b>CHANGE IN NET ASSETS</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$0)</b>

Below is the FY2014 budget for the State Historical Society of Missouri, which is recorded in the agency fund.

### FY2014 State Historical Society Budget

	State Historical Society Fund 6030
<b>REVENUES</b>	
State Appropriations	\$1,675,777
Other Incomes	555,414
<b>TOTAL REVENUES</b>	<b>2,231,191</b>
<b>EXPENDITURES</b>	
Salaries & Wages	1,653,681
Benefit Expenses	551,405
<b>Total Compensation</b>	<b>2,205,086</b>
Computing Expenses	20,000
Other Departmental Expenses	71,770
<b>TOTAL EXPENDITURES</b>	<b>2,296,856</b>
<b>CHANGE IN NET ASSETS</b>	<b>(65,665)</b>
<b>ENDING NET ASSETS</b>	<b>(\$49,206)</b>





# University of Missouri System

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