The

UNIVERSITY of MISSOURI SYSTEM

Fiscal Year 2013

Operating Budget

AdvancingMissouri

UNIVERSITY OF MISSOURI SYSTEM

OPERATING BUDGET

FISCAL YEAR 2013

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FY2013 University of Missouri All Funds Budget Summary

The Board of Curators approved a FY2013 all funds original budget with revenue of approximately $2.8 billion dollars. This budget included $2,676.2 million for current funds and a combined total for loan, endowment, and plant funds of $91.7 million. The table below shows the total budget by major source of revenue and object of expense.

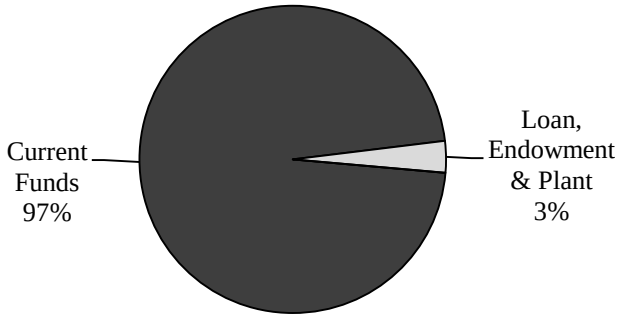
Table 1. All Funds Budget Summary

FY2013 Original Budget	Total Current Funds	Estimated Loan & Endowment Funds	Estimated Plant Funds	Total All Funds	
REVENUES					
Net Student Fees	$508,426,033	-	-	$508,426,033	
State Appropriations	397,780,981	-	-	397,780,981	
Grants and Contracts	366,500,000	-	-	366,500,000	
Gift Income	44,676,255	$29,000,000	$10,000,000	83,676,255	
Endowment and Investment Income	70,890,386	42,800,000	6,800,000	120,490,386	*
Sales & Services-Educ Act/Auxiliaries	1,226,668,278	-	-	1,226,668,278	
Miscellaneous Income	61,307,532	1,730,000	1,400,000	64,437,532	
TOTAL REVENUES	$2,676,249,465	$73,530,000	$18,200,000	$2,767,979,465	
EXPENDITURES					
Salaries and Wages	$1,333,457,078	-	-	$1,333,457,078	
Employee Benefits	379,085,191	-	-	379,085,191	
Compensation	$1,712,542,269	-	-	$1,712,542,269	
Payments to Beneficiaries	-	$1,100,000	-	1,100,000	
Other Operating Expense	739,971,052	800,000	$54,625,000	795,396,052	
Capital Expenditures	52,548,600	-	(52,548,600)	-	
Interest Expense	-	-	48,400,000	48,400,000	
Depreciation	-	-	166,870,769	166,870,769	
TOTAL EXPENDITURES	$2,505,061,921	$1,900,000	$217,347,169	$2,724,309,090	
Mandatory Transfers	$90,222,384	-	($90,222,384)	-	
Non-Mandatory Transfers	89,116,252	($2,525,300)	(86,590,952)	-	
TOTAL TRANSFERS	$179,338,636	($2,525,300)	($176,813,336)	-	
Change in Net Assets	($8,151,092)	$74,155,300	($22,333,832)	$43,670,376	*

* The estimated change in net assets for FY2013 all funds budget is driven by anticipated changes in the market.

The total budget is made up of several component budgets; current funds, loan funds, endowment funds, and plant funds. The loan fund activity is a revolving fund and the loan terms are driven by the terms of loan resources. Endowment fund revenues are driven by the Board's asset allocation policy and market performance, and expenses are driven by the payout policy. The resources that cover plant fund expenditures are budgeted in other funds and are transferred into the plant fund as expenses are incurred, with the exception of major capital projects, which the Board approves individually by project. The loan fund, endowment fund, and plant funds combine to make up 3% of the all funds budget. Current funds make up the remaining 97% of the budget and are described in detail in the following sections of this document.

Chart 1. FY2013 University of Missouri All Funds Budget



Loan, Endowment & Plant Funds:

For this analysis, loan, endowment, and plant funds have been combined due to their relative magnitude. Loan funds are used to record activity of funds available for loans to students. Endowment and similar funds include all gifts, bequests, and other funds directed to be used to support a University program in perpetuity. Ninety percent of the endowment fund is restricted for use by donors and most of the remaining ten percent has been designated by the Board or administration for special use. The plant fund group is used to record acquisition and replacement of assets, to pay off debt, and to record the net investment in assets (equity) from both current expenditures and reserves for renewal and replacement.

Projected revenues for this group of funds are anticipated to be $91.7 million and are comprised of:

- $39.0 million in gift income for loans, endowments and capital projects
- $49.6 million in endowment and investment income
- $3.1 million in other income

Current Funds Budget:

When the plant, loan, and endowment funds are removed from the University's total budget, the current funds, what we term operating funds, remain. Detailed descriptions of the current funds budget are provided in the following section.

University of Missouri System FY2013 Operating Budget

Introduction and Overview

Introduction

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency.

Context for Budget Planning

Budget planning and development for fiscal year 2013 was guided by the policy decisions and planning parameters of the President and the Board of Curators. Net tuition and fee revenues included in these budgets are based on tuition and required fee rates approved by the Board in February 2012. The increase in net fee revenues included in the budget is driven by enrollment changes related to student mix, enrollment growth, and financial aid combined with approved rate increases in tuition, supplemental course fees, and other required fees. Expenditure assumptions for planning included the following:

- The salary and wages planning assumptions presented at the June 2012 Board meeting included, salary and wage budget increases that varied by campus from a 1% increase in the salary and wage base at UMSL to 2% at MU. Individual awards will be based on merit and special salary needs due to promotion, tenure, and market.

- Increased benefit costs for the medical plan and the retirement plan will be funded by an increase in the flat benefit rate assessment equal to 2% of benefit eligible salaries. The total campus assessment will increase from 24.22% of eligible salaries to 26.22% of eligible salaries plus applicable FICA charges. The Hospital benefit rate increased as well to 28.50%.

- Given economic conditions, the President asked the general officers to take whatever actions necessary to balance the budget in FY2013. Those actions that resulted in permanent budget changes are reflected in the FY2013 budget. Many actions were taken to reduce costs, including elimination of positions and activities, so that the budget could be balanced and investments made in higher priority and more strategic areas.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft general ledger financial system as of June 30, 2012.

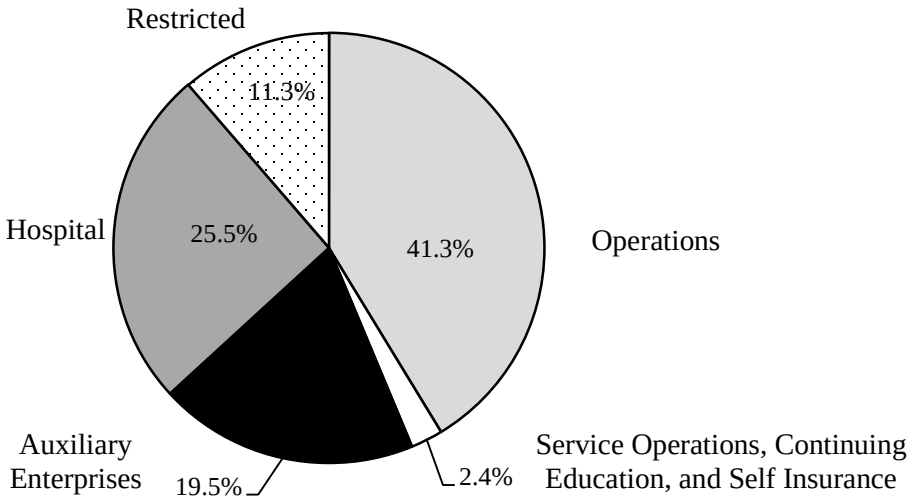
Withholding of State Appropriations

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY2013 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University. For the operations fund, there was a decline in recurring state appropriations. The Legislature passed a budget that was basically flat but an additional spending restriction was imposed by the Governor of 1% or $3.9 million.

FY2013 Current Funds Budget Summary

Current funds as shown in Chart 2 below can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by a third party such as the donor or supporting agency. For fiscal year 2013, the University of Missouri's current funds budget totals approximately $2.7 billion. Of the total current funds budget, 88.7% is unrestricted and 11.3% is restricted. The current funds budget is made up of the University's operations fund, as well as the operating budgets for the Hospitals, auxiliary enterprises, continuing education, service operations, self-insurance funds, and restricted funds.

Chart 2. Current Funds Revenue Budget



The largest piece of the current funds budget is the operations fund. The operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises approximately 41.3% of the institution's current funds budget. This is the part of the institution's budget that is funded primarily by tuition and fees and state appropriations for operations.

The next largest component is the University Hospitals and Clinics, which contributes 25.5% of the current funds budget. The third largest component is auxiliary enterprises, which contributes 19.5% of the current funds budget. Other enterprise like operations, which includes service operations, continuing education, and self-insurance make up 2.4% of the current funds budget.

Auxiliary enterprises are self-supporting activities whose services are provided primarily to individuals in the University community such as students, faculty, and staff, and may incidentally offer services to the public. Examples include residential life, bookstores, parking, and intercollegiate athletics. Service operations provide a specific type of service to departments or other organizational units within the University rather than to individuals. These activities are supported by internal charges to the using department. Examples include campus computing, mail operations, printing services, telephone services, and science instrument shops. Continuing education includes distance education and other off campus credit and non-credit courses as well as on campus continuing education programs. The self-insurance funds include medical benefits, dental benefits, educators' legal liability, medical malpractice, auto and general liability, long-term disability, and workers' compensation.

Restricted funds are comprised of grant and contract activities, as well as activities funded by endowment distributions, gifts, and restricted state appropriations. The restricted grants and contracts budget is developed at a campus level and represents an estimate of the fiscal year activity of the more than 3,900 individual grants and projects that are budgeted and managed on a project by project basis.

The total FY2013 current funds budget includes an estimated beginning balance of $1.1 billion and anticipated revenues of $2.7 billion, for a total source of funds of $3.8 billion. Planned expenditures of $2.5 billion and transfers of $179.3 million combine for a total planned use of funds of approximately $2.7 billion. The FY2013 current funds budget includes a planned decrease in ending balance of $8.2 million.

Revenues

The total FY2013 current funds revenue budget at approximately $2.7 billion is 2.0% higher than the FY2012 original budget. The increase in current funds revenue is driven by an increase in net fees driven by enrollment changes related to student mix, enrollment growth, and financial aid combined with approved rate increases in tuition, supplemental course fees, and other required fees. Chart 3 below shows the current funds revenue budget by source of funds. Chart 4 on the right shows the further distribution of the sales and services budget by type.

Chart 3. Current Funds

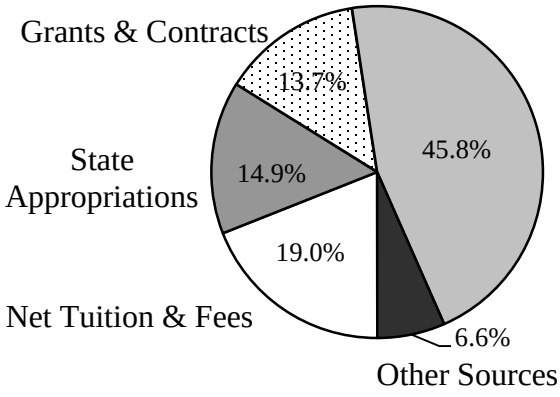
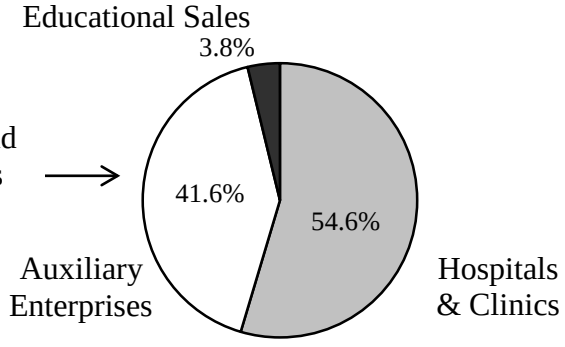


Chart 4. Sales and Services Revenue



Sales and services are the largest contributor of current funds revenues at 45.8%. Sales and services are comprised of three types of activities: Hospitals & Clinics, other auxiliary enterprises, and educational activities. The chart on the right shows the distribution of sales and services revenues (including patient revenues) for each of these three types of activities.

Sales and services of Hospitals & Clinics, totaling $669.8 million, make up 54.6% of the sales and services budget for current funds revenues. These are funds primarily derived from the combined clinical operations of MU Hospitals & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, Missouri Psychiatric Center, and the Missouri Rehabilitation Center. Not included in this category are funds generated from the University Physicians' clinical operations, which are part of the MU Medical School's physicians' practice plan.

Sales and services of auxiliary enterprises totaling $510.3 million, or 41.6% of the current funds sales and services budget, include revenues from essentially self-supporting activities that provide services and sales primarily to students, faculty, staff and patients. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, University Physicians clinics, veterinary medicine clinics, and other miscellaneous activities.

Sales and services of educational activities, totaling $46.6 million or 3.8%, includes the operations of the dental and optometry clinics, as well as activities related to the UMKC medical residency program, Agricultural Experiment Station, Cooperative Extension, and other activities.

Gross tuition and fee revenues total $764.8 million. Tuition and fees of $714.1 million are recorded in the operations fund, another $50.5 million are in continuing education and $0.2 million are recorded in the restricted grants and contracts. Scholarship allowances, or financial aid, reduce revenue from student fees to $508.4 million or 19.0% of total net revenue, making it the second largest contributor of total net revenue.

State appropriations, at $397.8 million, comprise the third largest source of net current funds revenues at 14.9%. State appropriations include $384.0 million in the operations fund for the general mission of the University and $10.0 million for Missouri Rehabilitation Center (MRC), part of MU Healthcare. Restricted appropriations for the Missouri Kidney Program, Missouri Telehealth Network, and Spinal Cord Injury Research total approximately $3.7 million.

Federal, state, Pell and other grants and contracts combine for total projected revenues of $366.5 million or 13.7% of the total current funds revenue budget. These revenues are an estimate of the funds that will be received during FY2013 and are restricted in nature.

Other revenue sources include federal appropriations (primarily for the Agricultural Experiment Station and Cooperative Extension), investment income, gifts and endowment income (primarily for student aid and chairs/professorships), recovery of facilities and administrative costs (recovery of F&A), which are generated from externally funded grants and contracts, and miscellaneous income.

Table 2, shows the percentage distribution of current funds revenues by major revenue source for each campus, UM Extension, the Hospitals, and the system administrative units. Tuition and fees net of financial aid is the largest source of revenue for the Kansas City, Missouri S&T, and St. Louis campuses. State appropriations is the largest contributor for UM Extension, U-wide Resources and University Bank. Sales & services of educational activities and auxiliary enterprises is the largest source of revenue for the Columbia campus, Hospitals (Patient Services), and UM System Administration. State appropriations are the second largest source of funds for the Hospitals (Patient Services), Kansas City, Missouri S&T, and St. Louis campuses. Net tuition and fees are the second largest source for MU. State grants, which include federal flow through grants and contracts, are the second largest source for UM Extension. Endowment and investment income is the second largest source for UM System Administration, U-wide Resources and University Bank.

Table 2. Percentage Distribution of FY2013 Current Funds Revenue Budgets by Major Source, by Campus

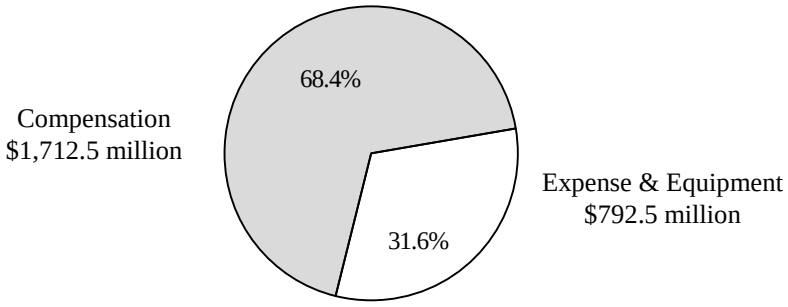
	MU	UM Extension	Hospital	UMKC	S&T	UMSL	UM System Admin.	U-wide Resources & UBANK	System Total
Net Tuition and Fees	23.0%	0.0%	0.0%	34.0%	32.4%	36.0%	0.0%	-0.6%	19.0%
Federal Appropriations	0.4%	19.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.5%
State Appropriations	14.8%	44.8%	1.5%	22.1%	25.3%	27.1%	22.3%	80.0%	14.9%
Federal Grants & Contracts	10.2%	7.2%	0.0%	7.3%	12.4%	5.6%	1.9%	0.0%	6.8%
Federal Pell Grants	2.1%	0.0%	0.0%	4.3%	3.7%	8.6%	0.0%	0.0%	2.3%
State Grants	2.0%	21.1%	0.0%	1.6%	1.2%	2.1%	4.8%	0.0%	1.9%
Other Grants & Contracts	3.8%	3.9%	0.0%	2.5%	7.7%	2.7%	0.0%	0.0%	2.8%
Gift Income	2.0%	0.2%	0.3%	2.1%	2.1%	3.9%	0.3%	0.0%	1.7%
Recovery of F&A	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Endowment and Investment Income	2.8%	0.2%	0.2%	2.7%	3.5%	1.9%	25.8%	20.6%	2.6%
Sales & Services-Educ. Act./Aux.	36.7%	0.6%	98.0%	20.7%	10.3%	10.4%	36.4%	0.0%	45.8%
Miscellaneous Income	2.1%	3.0%	0.0%	2.7%	1.4%	1.7%	8.5%	0.0%	1.7%
Total Current Funds Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

Expenditures

Chart 5 shows the current fund expenditures budget. Compensation expenditures of $1.7 billion account for 68.4% of current funds expenditures and transfers in FY2013. Salary expenditures total $1.3 billion and employee benefits expense is anticipated to be $0.4 billion. Expense and equipment and capital expenditures of $792.5 million contribute 31.6% of current funds expenditures.

Chart 5. Current Funds Expenditures



Expenditure Budget by Program

Primary program activities of instruction, research, and public service make up 39.5% of current funds expenditures at the University of Missouri. Hospitals account for 24.9% of the expenditure budget. Auxiliary enterprises make up 18.2% of the expenditure budget and the remaining 17.4% of budgeted expenditures are spent for support services, scholarships, and operation and maintenance of the physical plant.

Chart 6. Current Funds Expenditures by Program

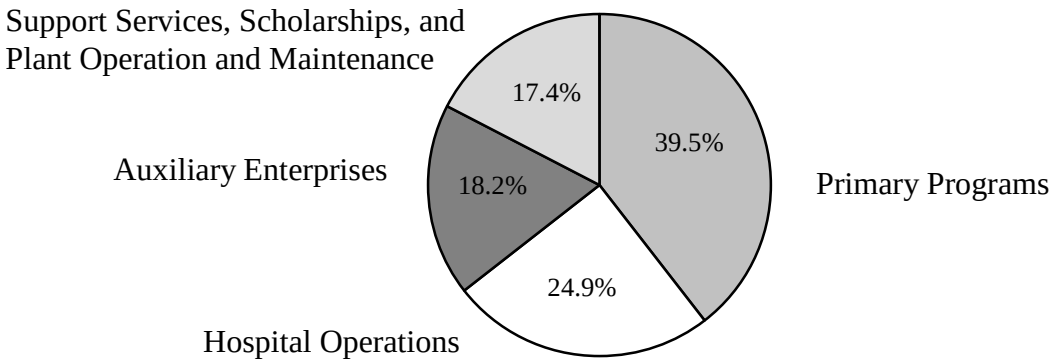


Table 3 shows the percentage distribution of the University's current funds expenditure budget by major program classification for each campus, UM Extension, the Hospitals, and UM system units.

Table 3. Percentage Distribution of FY2013 Current Funds Expenditure Budgets by Program Classification, by Campus

	MU	UM Extension	Hospital	UMKC	S&T	UMSL	UM System Admin.	U-wide Resources & UBANK	System Total
Instruction	28.9%	0.0%	0.0%	49.8%	47.0%	42.4%	2.1%	0.0%	25.2%
Research	14.7%	0.1%	0.0%	5.7%	16.5%	5.8%	2.2%	0.0%	8.6%
Public Service	4.1%	99.9%	0.0%	5.0%	1.6%	7.9%	7.3%	0.0%	5.6%
Academic Support	7.4%	0.0%	0.0%	9.2%	3.9%	14.7%	2.3%	0.0%	5.8%
Student Services	2.8%	0.0%	0.0%	3.9%	8.2%	4.7%	3.1%	0.0%	2.7%
Institutional Support	0.7%	0.0%	0.0%	9.6%	6.0%	8.8%	49.7%	100%	4.1%
Operation & Maintenance	5.5%	0.0%	0.0%	6.7%	10.2%	8.0%	1.3%	0.0%	4.5%
Scholarships & Fellowships	0.5%	0.0%	0.0%	0.4%	0.3%	0.1%	0.0%	0.0%	0.3%
Auxiliaries Enterprises	35.4%	0.0%	0.0%	9.7%	6.3%	7.6%	32.0%	0.0%	18.3%
Hospitals	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	24.9%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU
Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Table 4 on the following page presents the FY2013 University of Missouri consolidated current funds revenue budget by major revenue source, and the expenditures and transfers budget by object of expense and by major program classification, for the following fund groupings:

- Operations
- Service Operations, Continuing Education and Self Insurance
- Auxiliary Enterprises
- Hospital Operations
- Restricted Expendable Gifts, Endowments, and State Appropriations
- Restricted Grants and Contracts (fiscal year estimate of project budgeted funds)

Tables 4 through 12 provide the same information for each campus, as well as for the Hospitals, University of Missouri Extension, University of Missouri System Administration, University-wide Resources and University Bank.

Table 4. FY2013 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	$446,529,469	$137,968,799	$54,183,107	$339,500,000	$978,181,375	$145,807,910	($11,100,000)	$134,707,910	$1,112,889,285
REVENUES									
Tuition and Fees	$714,135,669	$50,479,584	-	-	$764,615,253	-	$200,000	$200,000	$764,815,253
Less: Scholarship Allowances	(161,273,187)	(2,149,130)	-	-	(163,422,317)	($21,866,903)	(71,100,000)	(92,966,903)	(256,389,220)
Net Student Fees	$552,862,482	$48,330,454	-	-	$601,192,936	($21,866,903)	($70,900,000)	($92,766,903)	$508,426,033
Federal Appropriations	14,706,529	-	-	-	14,706,529	-	-	-	14,706,529
State Appropriations	384,020,601	-	-	$10,027,740	394,048,341	3,732,640	-	3,732,640	397,780,981
Federal Grants and Contracts	-	-	-	-	-	-	180,700,000	180,700,000	180,700,000
Federal Pell Grants	-	-	-	-	-	-	62,250,000	62,250,000	62,250,000
State Grants and Contracts	-	-	-	-	-	-	49,600,000	49,600,000	49,600,000
Other Grants and Contracts	-	-	-	-	-	-	73,950,000	73,950,000	73,950,000
Gift Income	1,112,484	1,500	$10,320,500	-	11,434,484	33,241,771	-	33,241,771	44,676,255
Recovery of F&A	52,650,000	-	-	-	52,650,000	-	(52,650,000)	(52,650,000)	-
Endowment and Investment Income	24,159,421	5,386,470	764,373	3,006,000	33,316,264	37,574,122	-	37,574,122	70,890,386
Sales & Services-Educ Act/Auxiliaries	43,194,914	3,358,015	510,324,457	669,656,135	1,226,533,521	134,757	-	134,757	1,226,668,278
Miscellaneous Income	32,556,641	7,190,235	-	-	39,746,876	3,654,127	3,200,000	6,854,127	46,601,003
TOTAL REVENUES	$1,105,263,072	$64,266,674	$521,409,330	$682,689,875	$2,373,628,951	$56,470,515	$246,150,000	$302,620,515	$2,676,249,465
EXPENDITURES									
Salaries and Wages	$673,925,374	$50,757,133	$222,666,611	$235,556,753	$1,182,905,871	$25,246,206	$125,305,000	$150,551,206	$1,333,457,078
Employee Benefits	194,543,317	15,788,429	54,604,926	77,452,178	342,388,850	6,491,341	30,205,000	36,696,341	379,085,191
Total Compensation	$868,468,692	$66,545,562	$277,271,537	$313,008,931	$1,525,294,721	$31,737,548	$155,510,000	$187,247,548	$1,712,542,269
Expense and Equipment									
Other Operating Expense	$243,815,359	$90,798,956	$201,647,630	$311,233,444	$847,495,390	$26,222,081	$80,885,000	$107,107,081	$954,602,471
Capital Expenditures	40,064,952	648,610	1,951,756	-	42,665,318	2,233,282	7,650,000	9,883,282	52,548,600
Internal Sales	(33,757,469)	(150,305,430)	(24,806,376)	-	(208,869,275)	(32,600)	-	(32,600)	(208,901,875)
Self Insurance Benefits	(998,300)	(4,861,244)	130,000	-	(5,729,544)	-	-	-	(5,729,544)
Net Expense and Equipment Expenditures	$249,124,542	($63,719,108)	$178,923,010	$311,233,444	$675,561,889	$28,422,763	$88,535,000	$116,957,763	$792,519,652
TOTAL EXPENDITURES	$1,117,593,234	$2,826,454	$456,194,547	$624,242,375	$2,200,856,610	$60,160,311	$244,045,000	$304,205,311	$2,505,061,921
Internal Transfers	($16,253,382)	$17,091,064	($5,553,818)	$2,437,960	($2,278,176)	$1,364,442	$913,734	$2,278,176	-
Mandatory Transfers	9,633,963	10,557,372	46,164,309	24,002,840	90,358,484	(136,100)	-	(136,100)	$90,222,384
Non-Mandatory Transfers	13,738,394	20,229,464	17,401,018	40,800,000	92,168,877	(4,552,624)	1,500,000	(3,052,624)	89,116,252
TOTAL TRANSFERS	$7,118,975	$47,877,900	$58,011,509	$67,240,800	$180,249,185	($3,324,283)	$2,413,734	($910,549)	$179,338,636
ENDING BALANCE	$427,080,331	$151,531,119	$61,386,380	$330,706,700	$970,704,530	$145,442,397	($11,408,734)	$134,033,663	$1,104,738,193
Expenditures by Program Classification									
Instruction	$562,709,623	$23,871,212	-	-	$586,580,835	$30,262,038	$15,616,000	$45,878,038	$632,458,873
Research	56,096,418	233,493	-	-	56,329,911	6,715,074	151,706,000	158,421,074	214,750,985
Public Service	54,787,517	2,482,371	-	-	57,269,888	12,901,565	70,809,000	83,710,565	140,980,453
Academic Support	136,453,567	3,769,757	-	-	140,223,324	4,853,414	157,000	5,010,414	145,233,738
Student Services	66,061,684	(68,818)	-	-	65,992,866	1,375,702	274,000	1,649,702	67,642,568
Institutional Support	127,562,323	(26,997,682)	-	-	100,564,641	1,358,532	124,000	1,482,532	102,047,173
Operation & Maintenance of Plant	113,725,666	(463,879)	-	-	113,261,787	170,837	6,000	176,837	113,438,624
Scholarships & Fellowships	196,436	-	-	-	196,436	1,770,970	5,280,000	7,050,970	7,247,406
Auxiliaries	-	-	$456,194,547	-	456,194,547	-	73,000	73,000	456,267,547
Hospitals	-	-	-	$624,242,375	624,242,375	752,179	-	752,179	624,994,554
Total Expenditures by Program Classification	$1,117,593,234	$2,826,454	$456,194,547	$624,242,375	$2,200,856,610	$60,160,311	$244,045,000	$304,205,311	$2,505,061,921

Table 5. FY2013 Current Funds Budget by Type of Funds, University of Missouri - Columbia (MU)

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$222,227,020	$19,275,987	$29,675,610	-	$271,178,617	$70,729,648	($5,000,000)	$65,729,648	$336,908,265
REVENUES									
Tuition and Fees	$374,339,192	$22,806,277	-	-	$397,145,469	-	$200,000	$200,000	$397,345,469
Less: Scholarship Allowances	(88,749,425)	(206,000)	-	-	(88,955,425)	($13,611,171)	(29,000,000)	(42,611,171)	(131,566,596)
Net Student Fees	$285,589,767	$22,600,277	-	-	$308,190,044	($13,611,171)	($28,800,000)	($42,411,171)	$265,778,873
Federal Appropriations	4,086,900	-	-	-	4,086,900	-	-	-	4,086,900
State Appropriations	168,583,018	-	-	-	168,583,018	1,892,640	-	1,892,640	170,475,658
Federal Grants and Contracts	-	-	-	-	-	-	118,000,000	118,000,000	118,000,000
Federal Pell Grants	-	-	-	-	-	-	24,500,000	24,500,000	24,500,000
State Grants and Contracts	-	-	-	-	-	-	23,000,000	23,000,000	23,000,000
Other Grants and Contracts	-	-	-	-	-	-	44,450,000	44,450,000	44,450,000
Gift Income	-	-	$9,968,500	-	9,968,500	13,619,490	-	13,619,490	23,587,990
Recovery of F&A	36,500,000	-	-	-	36,500,000	-	(36,500,000)	(36,500,000)	-
Endowment and Investment Income	4,055,017	-	584,373	-	4,639,390	27,791,490	-	27,791,490	32,430,880
Sales & Services-Educ Act/Auxiliaries	12,971,923	2,763,380	408,474,986	-	424,210,289	-	-	-	424,210,289
Miscellaneous Income	17,274,091	4,738,048	-	-	22,012,139	257,012	2,000,000	2,257,012	24,269,151
TOTAL REVENUES	$529,060,716	$30,101,705	$419,027,859	-	$978,190,280	$29,949,461	$146,650,000	$176,599,461	$1,154,789,741
EXPENDITURES									
Salaries and Wages	$317,598,475	$35,003,350	$197,781,011	-	$550,382,836	$13,823,011	$77,000,000	$90,823,011	$641,205,847
Employee Benefits	87,752,847	11,105,540	47,260,891	-	146,119,278	3,481,651	18,500,000	21,981,651	168,100,930
Total Compensation	$405,351,322	$46,108,890	$245,041,902	-	$696,502,114	$17,304,662	$95,500,000	$112,804,662	$809,306,776
Expense and Equipment									
Other Operating Expense	$123,360,153	$69,795,770	$148,410,807	-	$341,566,730	$11,426,256	$46,550,000	$57,976,256	$399,542,987
Capital Expenditures	14,183,898	145,110	1,260,191	-	15,589,199	627,829	3,000,000	3,627,829	19,217,028
Internal Sales	(27,343,752)	(126,413,669)	(20,859,561)	-	(174,616,982)	-	-	-	(174,616,982)
Self Insurance Benefits	-	-	130,000	-	130,000	-	-	-	130,000
Net Expense and Equipment Expenditures	$110,200,299	($56,472,789)	$128,941,437	-	$182,668,948	$12,054,085	$49,550,000	$61,604,085	$244,273,033
TOTAL EXPENDITURES	$515,551,621	($10,363,899)	$373,983,340	-	$879,171,061	$29,358,748	$145,050,000	$174,408,748	$1,053,579,809
Internal Transfers	($1,084,488)	$5,686,177	$345,034	-	$4,946,723	$44,000	$413,734	$457,734	$5,404,457
Mandatory Transfers	4,025,109	10,557,372	27,408,247	-	41,990,728	-	-	-	41,990,728
Non-Mandatory Transfers	3,048,513	20,398,978	13,395,018	-	36,842,510	328,886	1,500,000	1,828,886	38,671,396
TOTAL TRANSFERS	$5,989,134	$36,642,527	$41,148,299	-	$83,779,961	$372,886	$1,913,734	$2,286,620	$86,066,581
ENDING BALANCE	$229,746,981	$23,099,063	$33,571,830	-	$286,417,874	$70,947,475	($5,313,734)	$65,633,741	$352,051,616
Expenditures by Program Classification									
Instruction	$270,676,746	$11,752,548	-	-	$282,429,294	$15,708,417	$6,121,000	$21,829,417	$304,258,711
Research	45,576,318	23,403	-	-	45,599,721	3,351,421	105,553,000	108,904,421	154,504,142
Public Service	6,414,204	1,663,933	-	-	8,078,137	5,642,236	29,112,000	34,754,236	42,832,373
Academic Support	72,962,404	2,845,277	-	-	75,807,681	2,423,026	-	2,423,026	78,230,707
Student Services	28,397,830	(68,818)	-	-	28,329,012	846,451	-	846,451	29,175,463
Institutional Support	33,460,445	(26,108,815)	-	-	7,351,630	495,843	-	495,843	7,847,473
Operation & Maintenance of Plant	57,952,540	(471,427)	-	-	57,481,113	89,250	-	89,250	57,570,363
Scholarships & Fellowships	111,133	-	-	-	111,133	802,104	4,264,000	5,066,104	5,177,237
Auxiliaries	-	-	$373,983,340	-	373,983,340	-	-	-	373,983,340
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$515,551,621	($10,363,899)	$373,983,340	-	$879,171,061	$29,358,748	$145,050,000	$174,408,748	$1,053,579,809

Note: Columns may not add due to rounding.

Table 6. FY2013 Current Funds Budget by Type of Funds, University of Missouri Extension

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$25,596,365	$434,302	-	$26,030,667	$1,543,173	($1,200,000)	$343,173	$26,373,840
REVENUES								
Tuition and Fees	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-
Federal Appropriations	$10,619,629	-	-	$10,619,629	-	-	-	$10,619,629.00
State Appropriations	24,662,692	-	-	24,662,692	$340,000	-	$340,000	25,002,692
Federal Grants and Contracts	-	-	-	-	-	$4,000,000	4,000,000	4,000,000
Federal Pell Grants	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	11,800,000	11,800,000	11,800,000
Other Grants and Contracts	-	-	-	-	-	2,200,000	2,200,000	2,200,000
Gift Income	-	-	-	-	100,550	-	100,550	100,550
Recovery of F&A	-	-	-	-	-	-	-	-
Endowment and Investment Income	1,000	-	-	1,000	102,650	-	102,650	103,650
Sales & Services-Educ Act/Auxiliaries	84,950	$230,000	-	314,950	-	-	-	314,950
Miscellaneous Income	1,440,431	85,000	-	1,525,431	-	200,000	200,000	1,725,431
TOTAL REVENUES	$36,808,702	$315,000	-	$37,123,702	$543,200	$18,200,000	$18,743,200	$55,866,902
EXPENDITURES								
Salaries and Wages	$26,584,228	$215,001	-	$26,799,229	$256,556	$10,252,000	$10,508,556	$37,307,785
Employee Benefits	8,659,406	64,956	-	8,724,362	85,913	2,908,000	2,993,913	11,718,275
Total Compensation	$35,243,634	$279,957	-	$35,523,591	$342,469	$13,160,000	$13,502,469	$49,026,060
Expense and Equipment								
Other Operating Expense	$4,261,064	$69,150	-	$4,330,214	$134,185	$4,890,000	$5,024,185	$9,354,399
Capital Expenditures	10,000	15,000	-	25,000	-	150,000	150,000	175,000
Internal Sales	(157,300)	(128,000)	-	(285,300)	-	-	-	(285,300)
Self Insurance Benefits	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$4,113,764	($43,850)	-	$4,069,914	$134,185	$5,040,000	$5,174,185	$9,244,099
TOTAL EXPENDITURES	$39,357,398	$236,107	-	$39,593,505	$476,654	$18,200,000	$18,676,654	$58,270,159
Internal Transfers	($1,086,380)	-	-	($1,086,380)	-	-	-	($1,086,380)
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	150,000	-	-	150,000	-	-	-	150,000
TOTAL TRANSFERS	($936,380)	-	-	($936,380)	-	-	-	($936,380)
ENDING BALANCE	$23,984,049	$513,195	-	$24,497,244	$1,609,719	($1,200,000)	$409,719	$24,906,963
Expenditures by Program Classification								
Instruction	-	-	-	-	-	$9,000	$9,000	$9,000
Research	$15,000	-	-	$15,000	-	42,000	42,000	57,000
Public Service	39,342,398	$236,107	-	39,578,505	$472,764	18,149,000	18,621,764	58,200,269
Academic Support	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	3,890	-	3,890	3,890
Auxiliaries	-	-	-		-	-	-	-
Hospitals	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$39,357,398	$236,107	-	$39,593,505	$476,654	$18,200,000	$18,676,654	$58,270,159

Note: Columns may not add due to rounding.

Table 7. FY2013 Current Funds Budget by Type of Funds, University of Missouri - Hospital & Clinics*

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	-	-	-	$339,500,000	$339,500,000	$5,900,000	-	$5,900,000	$345,400,000
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	-	-	-	$10,027,740	$10,027,740	-	-	-	$10,027,740
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-
Federal Pell Grants	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	$2,060,182	-	$2,060,182	2,060,182
Recovery of F&A	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	-	-	-	3,006,000	3,006,000	(1,693,527)	-	(1,693,527)	1,312,473
Sales & Services-Educ Act/Auxiliaries	-	-	-	669,656,135	669,656,135	116,857	-	116,857	669,772,992
Miscellaneous Income	-	-	-	-	-	92,922	-	92,922	92,922
TOTAL REVENUES	-	-	-	$682,689,875	$682,689,875	$576,435	-	$576,435	$683,266,310
EXPENDITURES									
Salaries and Wages	-	-	-	$235,556,753	$235,556,753	$22,072	-	$22,072	$235,578,825
Employee Benefits	-	-	-	77,452,178	77,452,178	7,649	-	7,649	77,459,827
Total Compensation	-	-	-	$313,008,931	$313,008,931	$29,721	-	$29,721	$313,038,652
Expense and Equipment									
Other Operating Expense	-	-	-	$311,233,444	$311,233,444	$722,457	-	$722,457	$311,955,901
Capital Expenditures	-	-	-	-	-	-	-		-
Internal Sales	-	-	-	-	-	-	-	-	-
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	-	-	-	$311,233,444	$311,233,444	$722,457	-	$722,457	$311,955,901
TOTAL EXPENDITURES	-	-	-	$624,242,375	$624,242,375	$752,179	-	$752,179	$624,994,554
Internal Transfers	-	-	-	$2,437,960	$2,437,960	($11,000)	-	($11,000)	$2,426,960
Mandatory Transfers	-	-	-	24,002,840	24,002,840	-	-	-	24,002,840
Non-Mandatory Transfers	-	-	-	40,800,000	40,800,000	3,341	-	3,341	40,803,341
TOTAL TRANSFERS	-	-	-	$67,240,800	$67,240,800	($7,660)	-	($7,660)	$67,233,141
ENDING BALANCE	-	-	-	$330,706,700	$330,706,700	$5,731,916	-	$5,731,916	$336,438,615
Expenditures by Program Classification									
Instruction	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	$624,242,375	$624,242,375	$752,179	-	$752,179	$624,994,554
Total Expenditures by Program Classification	-	-	-	$624,242,375	$624,242,375	$752,179	-	$752,179	$624,994,554

Note: Columns may not add due to rounding.
* Excludes University Physicians

Table 8. FY2013 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$39,133,023	$2,796,733	$9,015,436	-	$50,945,192	$33,695,065	($1,900,000)	$31,795,065	$82,740,257
REVENUES									
Tuition and Fees	$156,118,430	$10,800,678	-	-	$166,919,108	-	-	-	$166,919,108
Less: Scholarship Allowances	(31,884,096)	(261,200)	-	-	(32,145,296)	($3,010,032)	($16,100,000)	($19,110,032)	(51,255,328)
Net Student Fees	$124,234,334	$10,539,478	-	-	$134,773,812	($3,010,032)	($16,100,000)	($19,110,032)	$115,663,780
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	75,097,668	-	-	-	75,097,668	-	-	-	75,097,668
Federal Grants and Contracts	-	-	-	-	-	-	25,000,000	25,000,000	25,000,000
Federal Pell Grants	-	-	-		-	-	14,700,000	14,700,000	14,700,000
State Grants and Contracts	-	-	-	-	-	-	5,600,000	5,600,000	5,600,000
Other Grants and Contracts	-	-	-	-	-	-	8,400,000	8,400,000	8,400,000
Gift Income	84,527	1,500	$290,000	-	376,027	6,895,282	-	6,895,282	7,271,309
Recovery of F&A	6,000,000	-	-	-	6,000,000	-	(6,000,000)	(6,000,000)	-
Endowment and Investment Income	1,012,846	-	-	-	1,012,846	8,069,951	-	8,069,951	9,082,797
Sales & Services-Educ Act/Auxiliaries	28,557,268	325,000	41,512,890	-	70,395,158	17,900	-	17,900	70,413,058
Miscellaneous Income	5,099,653	744,498	-	-	5,844,151	2,852,905	500,000	3,352,905	9,197,056
TOTAL REVENUES	$240,086,296	$11,610,476	$41,802,890	-	$293,499,662	$14,826,006	$32,100,000	$46,926,006	$340,425,668
EXPENDITURES									
Salaries and Wages	$148,712,872	$6,148,463	$13,190,578	-	$168,051,913	$6,493,310	$15,453,000	$21,946,310	$189,998,223
Employee Benefits	42,295,698	1,777,906	3,716,019	-	47,789,623	1,936,508	3,880,000	5,816,508	53,606,131
Total Compensation	$191,008,570	$7,926,369	$16,906,597	-	$215,841,536	$8,429,818	$19,333,000	$27,762,818	$243,604,354
Expense and Equipment									
Other Operating Expense	$46,007,428	$5,712,001	$15,560,525	-	$67,279,954	$5,633,473	$11,667,000	$17,300,473	$84,580,427
Capital Expenditures	13,741,514	243,000	418,837	-	14,403,351	241,610	1,000,000	1,241,610	15,644,961
Internal Sales	(1,430,606)	(7,625,313)	(407,912)	-	(9,463,831)	(15,100)	-	(15,100)	(9,478,931)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$58,318,336	($1,670,312)	$15,571,450	-	$72,219,474	$5,859,983	$12,667,000	$18,526,983	$90,746,457
TOTAL EXPENDITURES	$249,326,906	$6,256,057	$32,478,047	-	$288,061,010	$14,289,801	$32,000,000	$46,289,801	$334,350,811
Internal Transfers	$124,396	$5,344,276	($4,202,587)	-	$1,266,085	$1,220,560	-	$1,220,560	$2,486,645
Mandatory Transfers	3,959,184	-	8,379,860	-	12,339,044	(21,100)	-	(21,100)	12,317,944
Non-Mandatory Transfers	490,378	-	450,000	-	940,378	100,000	-	100,000	1,040,378
TOTAL TRANSFERS	$4,573,958	$5,344,276	$4,627,273	-	$14,545,507	$1,299,460	-	$1,299,460	$15,844,967
ENDING BALANCE	$25,318,455	$2,806,876	$13,713,006	-	$41,838,337	$32,931,810	($1,800,000)	$31,131,810	$72,970,147
Expenditures by Program Classification									
Instruction	$147,607,422	$5,449,582	-	-	$153,057,004	$7,772,846	$5,539,000	$13,311,846	$166,368,850
Research	2,990,755	-	-	-	2,990,755	731,795	15,467,000	16,198,795	19,189,550
Public Service	3,841,372	5,275	-	-	3,846,647	2,880,112	9,910,000	12,790,112	16,636,759
Academic Support	29,236,070	12,500	-	-	29,248,570	1,414,038	118,000	1,532,038	30,780,608
Student Services	12,842,972	-	-	-	12,842,972	45,059	170,000	215,059	13,058,031
Institutional Support	30,439,910	659,489	-	-	31,099,399	725,016	115,000	840,016	31,939,415
Operation & Maintenance of Plant	22,315,905	129,211	-	-	22,445,116	18,000	6,000	24,000	22,469,116
Scholarships & Fellowships	52,500	-	-	-	52,500	702,935	675,000	1,377,935	1,430,435
Auxiliaries	-	-	$32,478,047	-	32,478,047	-	-	-	32,478,047
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$249,326,906	$6,256,057	$32,478,047	-	$288,061,010	$14,289,801	$32,000,000	$46,289,801	$334,350,811

Note: Columns may not add due to rounding.

Table 9. FY2013 Current Funds Budget by Type of Funds, Missouri University of Science and Technology

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$52,398,905	$2,244,342	$1,049,610	-	$55,692,857	$17,774,666	($900,000)	$16,874,666	$72,567,523
REVENUES									
Tuition and Fees	$84,580,277	$7,763,429	-	-	$92,343,706	-	-	-	$92,343,706
Less: Scholarship Allowances	(23,551,217)	(35,500)	-	-	(23,586,717)	($3,700,358)	($8,800,000)	($12,500,358)	(36,087,075)
Net Student Fees	$61,029,060	$7,727,929	-	-	$68,756,989	($3,700,358)	($8,800,000)	($12,500,358)	$56,256,631
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	43,850,214	-	-	-	43,850,214	-	-	-	43,850,214
Federal Grants and Contracts	-	-	-	-	-	-	21,500,000	21,500,000	21,500,000
Federal Pell Grants	-	-	-	-	-	-	6,350,000	6,350,000	6,350,000
State Grants and Contracts	-	-	-	-	-	-	2,000,000	2,000,000	2,000,000
Other Grants and Contracts	-	-	-	-	-	-	13,500,000	13,500,000	13,500,000
Gift Income	575,050	-	-	-	575,050	3,140,714	-	3,140,714	3,715,764
Recovery of F&A	6,500,000	-	-	-	6,500,000	-	(6,500,000)	(6,500,000)	-
Endowment and Investment Income	950,265	-	$50,000	-	1,000,265	5,079,386	-	5,079,386	6,079,651
Sales & Services-Educ Act/Auxiliaries	643,602	29,435	17,169,060	-	17,842,097	-	-	-	17,842,097
Miscellaneous Income	1,618,404	274,450	-	-	1,892,854	120,000	500,000	620,000	2,512,854
TOTAL REVENUES	$115,166,595	$8,031,814	$17,219,060	-	$140,417,469	$4,639,742	$28,550,000	$33,189,742	$173,607,211
EXPENDITURES									
Salaries and Wages	$71,716,920	$3,336,548	$2,883,600	-	$77,937,068	$1,767,230	$14,000,000	$15,767,230	$93,704,298
Employee Benefits	21,381,503	1,116,696	880,221	-	23,378,420	267,079	2,500,000	2,767,079	26,145,499
Total Compensation	$93,098,423	$4,453,244	$3,763,821	-	$101,315,488	$2,034,309	$16,500,000	$18,534,309	$119,849,797
Expense and Equipment									
Other Operating Expense	$25,314,927	$8,656,653	$7,433,709	-	$41,405,289	$2,330,585	$8,645,000	$10,975,585	$52,380,874
Capital Expenditures	6,115,890	232,000	225,000	-	6,572,890	1,121,793	3,000,000	4,121,793	10,694,683
Internal Sales	(1,644,080)	(10,860,943)	(703,000)	-	(13,208,023)	(10,000)	-	(10,000)	(13,218,023)
Self Insurance Benefits	1,700	-	-	-	1,700	-	-	-	1,700
Net Expense and Equipment Expenditures	$29,788,437	($1,972,290)	$6,955,709	-	$34,771,856	$3,442,378	$11,645,000	$15,087,378	$49,859,234
TOTAL EXPENDITURES	$122,886,860	$2,480,954	$10,719,530	-	$136,087,344	$5,476,687	$28,145,000	$33,621,687	$169,709,031
Internal Transfers	($5,571,235)	$5,633,704	-	-	$62,469	$42,750	$500,000	$542,750	$605,219
Mandatory Transfers	1,210,882	-	$5,142,202	-	6,353,084	(115,000)	-	(115,000)	6,238,084
Non-Mandatory Transfers	100,000	(48,820)	1,300,000	-	1,351,180	-	-	-	1,351,180
TOTAL TRANSFERS	($4,260,353)	$5,584,884	$6,442,202	-	$7,766,733	($72,250)	$500,000	$427,750	$8,194,483
ENDING BALANCE	$48,938,993	$2,210,318	$1,106,938	-	$52,256,249	$17,009,971	($995,000)	$16,014,971	$68,271,220
Expenditures by Program Classification									
Instruction	$70,152,330	$2,258,757	-	-	$72,411,087	$3,999,299	$3,287,000	$7,286,299	$79,697,386
Research	4,469,796	-	-	-	4,469,796	248,241	23,217,000	23,465,241	27,935,037
Public Service	952,891	43,735	-	-	996,626	274,171	1,371,000	1,645,171	2,641,797
Academic Support	6,392,727	(7,750)	-	-	6,384,977	162,311	-	162,311	6,547,288
Student Services	13,741,494	-	-	-	13,741,494	413,156	-	413,156	14,154,650
Institutional Support	9,802,779	343,750	-	-	10,146,529	77,507	(8,000)	69,507	10,216,036
Operation & Maintenance of Plant	17,374,843	(157,538)	-	-	17,217,305	63,000	-	63,000	17,280,305
Scholarships & Fellowships	-	-	-	-	-	239,002	278,000	517,002	517,002
Auxiliaries	-	-	$10,719,530	-	10,719,530	-	-	-	10,719,530
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$122,886,860	$2,480,954	$10,719,530	-	$136,087,344	$5,476,687	$28,145,000	$33,621,687	$169,709,031

Note: Columns may not add due to rounding.

Table 10. FY2013 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$51,994,000	$4,319,047	($1,507,927)	-	$54,805,120	$15,491,662	($1,000,000)	$14,491,662	$69,296,782
REVENUES									
Tuition and Fees	$99,097,770	$9,109,200	-	-	$108,206,970	-	-	-	$108,206,970
Less: Scholarship Allowances	(17,027,449)	(1,646,430)	-	-	(18,673,879)	($1,543,542)	($17,200,000)	($18,743,542)	(37,417,421)
Net Student Fees	$82,070,321	$7,462,770	-	-	$89,533,091	($1,543,542)	($17,200,000)	($18,743,542)	$70,789,549
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	53,245,542	-	-	-	53,245,542	-	-	-	53,245,542
Federal Grants and Contracts	-	-	-	-	-	-	11,000,000	11,000,000	11,000,000
Federal Pell Grants	-	-	-	-	-	-	16,700,000	16,700,000	16,700,000
State Grants and Contracts	-	-	-	-	-	-	4,100,000	4,100,000	4,100,000
Other Grants and Contracts	-	-	-	-	-		5,400,000	5,400,000	5,400,000
Gift Income	452,907	-	-	-	452,907	7,304,493	-	7,304,493	7,757,400
Recovery of F&A	3,500,000	-	-	-	3,500,000	-	(3,500,000)	(3,500,000)	-
Endowment and Investment Income	512,437	-	-	-	512,437	3,176,787	-	3,176,787	3,689,224
Sales & Services-Educ Act/Auxiliaries	935,171	10,200	$19,565,667	-	20,511,038	-	-	-	20,511,038
Miscellaneous Income	2,112,206	917,071	-	-	3,029,277	245,587	-	245,587	3,274,864
TOTAL REVENUES	$142,828,584	$8,390,041	$19,565,667	-	$170,784,292	$9,183,325	$16,500,000	$25,683,325	$196,467,617
EXPENDITURES									
Salaries and Wages	$84,657,871	$5,090,819	$3,165,842	-	$92,914,532	$2,819,647	$8,400,000	$11,219,647	$104,134,179
Employee Benefits	26,060,816	1,400,266	940,639	-	28,401,721	702,491	2,350,000	3,052,491	31,454,212
Total Compensation	$110,718,686	$6,491,085	$4,106,481	-	$121,316,252	$3,522,138	$10,750,000	$14,272,138	$135,588,390
Expense and Equipment									
Other Operating Expense	$30,598,266	$5,325,335	$10,919,909	-	$46,843,510	$4,229,154	$5,250,000	$9,479,154	$56,322,664
Capital Expenditures	5,607,260	13,500	2,000	-	5,622,760	242,050	500,000	742,050	6,364,810
Internal Sales	(2,173,601)	(5,277,505)	(722,500)	-	(8,173,606)	(7,500)	-	(7,500)	(8,181,106)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$34,031,925	$61,330	$10,199,409	-	$44,292,664	$4,463,704	$5,750,000	$10,213,704	$54,506,368
TOTAL EXPENDITURES	$144,750,611	$6,552,415	$14,305,890	-	$165,608,916	$7,985,842	$16,500,000	$24,485,842	$190,094,758
Internal Transfers	$2,586,715	$925,536	($1,696,265)	-	$1,815,986	$33,132	-	$33,132	$1,849,118
Mandatory Transfers	438,788	-	5,234,000	-	5,672,788	-	-	-	5,672,788
Non-Mandatory Transfers	3,090,864	-	2,256,000	-	5,346,864	56,944	-	56,944	5,403,808
TOTAL TRANSFERS	$6,116,367	$925,536	$5,793,735	-	$12,835,638	$90,076	-	$90,076	$12,925,714
ENDING BALANCE	$43,955,606	$5,231,137	($2,041,885)	-	$47,144,858	$16,599,069	($1,000,000)	$15,599,069	$62,743,927
Expenditures by Program Classification									
Instruction	$72,903,566	$4,410,325	-	-	$77,313,891	$2,561,476	$660,000	$3,221,476	$80,535,367
Research	2,891,548	210,090	-	-	3,101,638	883,617	7,395,000	8,278,617	11,380,255
Public Service	3,238,805	11,625	-	-	3,250,430	3,607,282	8,149,000	11,756,282	15,006,712
Academic Support	26,180,141	919,730	-	-	27,099,871	778,639	39,000	817,639	27,917,510
Student Services	8,670,136	-	-	-	8,670,136	71,036	104,000	175,036	8,845,172
Institutional Support	15,722,807	964,770	-	-	16,687,577	60,166	17,000	77,166	16,764,743
Operation & Maintenance of Plant	15,110,805	35,875	-	-	15,146,680	587	-	587	15,147,267
Scholarships & Fellowships	32,803	-	-	-	32,803	23,039	63,000	86,039	118,842
Auxiliaries	-	-	$14,305,890	-	14,305,890	-	73,000	73,000	14,378,890
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$144,750,611	$6,552,415	$14,305,890	-	$165,608,916	$7,985,842	$16,500,000	$24,485,842	$190,094,758

Note: Columns may not add due to rounding.

Table 11. FY2013 Current Funds Budget by Type of Funds, University of Missouri - System Administration

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$20,230,156	$100,000	$15,950,378	-	$36,280,534	$667,296	($1,100,000)	($432,704)	$35,847,830
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	($21,000)	-	-	-	($21,000)	-	-	-	($21,000)
Net Student Fees	($21,000)	-	-	-	($21,000)	-	-	-	($21,000)
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	12,974,372	-	-	-	12,974,372	$1,500,000	-	$1,500,000	14,474,372
Federal Grants and Contracts	-	-	-	-	-	-	$1,200,000	1,200,000	1,200,000
Federal Pell Grants	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	3,100,000	3,100,000	3,100,000
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	-	$62,000	-	62,000	121,060	-	121,060	183,060
Recovery of F&A	150,000	-	-	-	150,000	-	(150,000)	(150,000)	-
Endowment and Investment Income	16,527,856	-	130,000	-	16,657,856	87,380	-	87,380	16,745,236
Sales & Services-Educ Act/Auxiliaries	2,000	-	23,601,854	-	23,603,854	-	-	-	23,603,854
Miscellaneous Income	5,011,856	$431,168	-	-	5,443,024	85,701	-	85,701	5,528,725
TOTAL REVENUES	$34,645,084	$431,168	$23,793,854	-	$58,870,106	$1,794,141	$4,150,000	$5,944,141	$64,814,247
EXPENDITURES									
Salaries and Wages	$24,655,009	$351,952	$5,645,580	-	$30,652,541	$64,380	$200,000	$264,380	$30,916,921
Employee Benefits	8,393,048	119,065	1,807,155	-	10,319,268	10,050	67,000	77,050	10,396,318
Total Compensation	$33,048,057	$471,017	$7,452,735	-	$40,971,809	$74,430	$267,000	$341,430	$41,313,239
Expense and Equipment									
Other Operating Expense	$14,013,522	$561,308	$19,322,680	-	$33,897,510	$1,745,970	$3,883,000	$5,628,970	$39,526,480
Capital Expenditures	406,390	-	45,728	-	452,118	-	-	-	452,118
Internal Sales	(1,008,130)	-	(2,113,403)	-	(3,121,533)	-	-	-	(3,121,533)
Self Insurance Benefits	(1,000,000)	-	-	-	(1,000,000)	-	-	-	(1,000,000)
Net Expense and Equipment Expenditures	$12,411,782	$561,308	$17,255,005	-	$30,228,095	$1,745,970	$3,883,000	$5,628,970	$35,857,065
TOTAL EXPENDITURES	$45,459,839	$1,032,325	$24,707,740	-	$71,199,904	$1,820,400	$4,150,000	$5,970,400	$77,170,304
Internal Transfers	($11,222,390)	($540,629)	-	-	($11,763,019)	$35,000	-	$35,000	($11,728,019)
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	1,291,544	(120,694)	-	-	1,170,850	-	-	-	1,170,850
TOTAL TRANSFERS	($9,930,846)	($661,323)	-	-	($10,592,169)	$35,000	-	$35,000	($10,557,169)
ENDING BALANCE	$19,346,247	$160,166	$15,036,492	-	$34,542,905	$606,037	($1,100,000)	($493,963)	$34,048,942
Expenditures by Program Classification									
Instruction	$1,369,560	-	-	-	$1,369,560	$220,000	-	$220,000	$1,589,560
Research	153,000	-	-	-	153,000	1,500,000	$32,000	1,532,000	1,685,000
Public Service	997,847	$521,696	-	-	1,519,543	25,000	4,118,000	4,143,000	5,662,543
Academic Support	1,682,225	-	-	-	1,682,225	75,400	-	75,400	1,757,625
Student Services	2,409,252	-	-	-	2,409,252	-	-	-	2,409,252
Institutional Support	37,876,382	510,629	-	-	38,387,011	-	-	-	38,387,011
Operation & Maintenance of Plant	971,573	-	-	-	971,573	-	-	-	971,573
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	$24,707,740	-	24,707,740	-	-	-	24,707,740
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$45,459,839	$1,032,325	$24,707,740	-	$71,199,904	$1,820,400	$4,150,000	$5,970,400	$77,170,304

Note: Columns may not add due to rounding.

Table 12. FY2013 Current Funds Budget by Type of Funds, University of Missouri - University-wide Resources & University Bank

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$34,950,000	$108,798,388		-	$143,748,388	$6,400	-	$6,400	$143,754,788
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	($40,000)	-	-	-	($40,000)	($1,800)	-	($1,800)	($41,800)
Net Student Fees	($40,000)	-	-	-	($40,000)	($1,800)	-	($1,800)	($41,800)
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	5,607,095	-	-	-	5,607,095	-	-	-	5,607,095
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-
Federal Pell Grants	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	1,100,000	$5,386,470	-	-	6,486,470	(5,039,995)	-	(5,039,995)	1,446,475
Sales & Services-Educ Act/Auxiliaries	-	-	-	-	-	-	-	-	-
Miscellaneous Income	-	-	-	-	-	-	-	-	-
TOTAL REVENUES	$6,667,095	$5,386,470	-	-	$12,053,565	($5,041,795)	-	($5,041,795)	$7,011,770
EXPENDITURES									
Salaries and Wages	-	$611,000	-	-	$611,000	-	-	-	$611,000
Employee Benefits	-	204,000	-	-	204,000	-	-	-	204,000
Total Compensation	-	$815,000	-	-	$815,000	-	-	-	$815,000
Expense and Equipment									
Other Operating Expense	$260,000	$678,739	-	-	$938,739	-	-	-	$938,739
Capital Expenditures	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	-	-	-	-	-	-
Self Insurance Benefits	-	(4,861,244)	-	-	(4,861,244)	-	-	-	(4,861,244)
Net Expense and Equipment Expenditures	$260,000	($4,182,505)	-	-	($3,922,505)	-	-	-	($3,922,505)
TOTAL EXPENDITURES	$260,000	($3,367,505)	-	-	($3,107,505)	-	-	-	($3,107,505)
Internal Transfers	-	$42,000	-	-	$42,000	-	-	-	$42,000
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	$5,567,095	-	-	-	5,567,095	($5,041,795)	-	($5,041,795)	525,300
TOTAL TRANSFERS	$5,567,095	$42,000	-	-	$5,609,095	($5,041,795)	-	($5,041,795)	$567,300
ENDING BALANCE	$35,790,000	$117,510,363	-	-	$153,300,363	$6,400	-	$6,400	$153,306,763
Expenditures by Program Classification									
Instruction	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	$260,000	($3,367,505)	-	-	($3,107,505)	-	-	-	($3,107,505)
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$260,000	($3,367,505)	-	-	($3,107,505)	-	-	-	($3,107,505)

Note: Columns may not add due to rounding.

University of Missouri System

FY2013 Operations Fund Budget Summary

The operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises 41.3% of the University's current funds budget. State appropriations are recorded here, with the exception of those appropriations that are line itemed for the University Hospitals and the other Curators' programs. The majority of student fees are also recorded in the operations fund. State appropriations and tuition and fees are the primary sources of revenue in the operations fund.

Table 13 on the following page, displays the FY2013 operations fund budget by source of funds and expenditure category along with the revenue contribution and the expense distribution percentage.

The operations fund revenue budget for the University of Missouri System for fiscal year 2013 totals $1.1 billion, net of student aid or scholarship allowances of $161.3 million. Gross tuition and fees total $714.1 million making them the largest contributor of gross revenues. Scholarship allowances, or financial aid, of $161.3 million are netted against tuition and fees in accordance with GASB 34/35 resulting in net student fees of $552.8 million which is the largest source of revenue for the operations fund at 50.0%. State appropriations, in the amount of $384.0 million, are the second largest source of net revenue at 34.7%. The State of Missouri normally withholds 3.0% of the gross state appropriations; therefore, state funds are budgeted at 97.0% of the amount appropriated less any extra ordinary withholdings or expenditure restrictions. Together, they fund 84.7% of the operations fund budget.

Compensation expenditures make up 77.7% of the operations fund budget. Salaries and wages of $673.9 million, account for 60.3% of the budget and employee benefits estimated at $194.5 million account for another 17.4%. Expense and equipment expenditures of $249.1 million are 22.3% of the total.

Internal transfers into the operations fund are primarily from continuing education and auxiliaries, due to full costing, and internal transfers out are to support research and endowed chairs matching commitments. The result is $16.3 million net internal transfers into operations. The $23.4 million of mandatory and non-mandatory transfers out are primarily to the plant fund for debt service, maintenance, repair, and replacement projects including information technology.

Table 13. University of Missouri System FY2013 Operations Fund Budget

	UM System Total	Percent Distribution
BUDGETED BEGINNING BALANCE	**$446,529,469**	
REVENUES		
Gross Tuition and Fees	$714,135,669	
Less: Scholarship Allowances	(161,273,187)	
Net Tuition and Fees	$552,862,482	50.0%
Federal Appropriations	14,706,529	1.3%
State Appropriations	384,020,601	34.7%
Gift Income	1,112,484	0.1%
Recovery of Facilities & Administrative Costs	52,650,000	4.9%
Endowment and Investment Income	24,159,421	2.2%
Sales & Services of Educational Activities	43,194,914	3.9%
Miscellaneous Income	32,556,641	2.9%
TOTAL REVENUES	$1,105,263,072	100.0%
EXPENDITURES		
Salaries & Wages	$673,925,374	60.3%
Employee Benefits	194,543,317	17.4%
Total Compensation	$868,468,692	77.7%
Expense & Equipment		
Other Operating Expenses	$243,815,359	21.8%
Capital Expenditures	40,064,952	3.6%
Internal Sales & Services	(33,757,469)	-3.0%
Self Insurance Benefits	(998,300)	-0.1%
Net Expense & Equipment Expenditures	$249,124,542	22.3%
TOTAL EXPENDITURES	$1,117,593,234	100.0%
Internal Transfers	($16,253,382)	
Mandatory Transfers	9,633,963	
Non-Mandatory Transfers	13,738,394	
TOTAL TRANSFERS	$7,118,975	
ENDING BALANCE	$427,080,331	

Note: Columns may not add due to rounding.

Table 14 on the following page displays the percentage distribution of FY2013 operations fund net revenues by major source for each campus, UM Extension, UM System Administration, University-wide Resources and University Bank.

Table 14. Percentage Distribution of FY2013 Operations Fund Revenue Budgets by Major Source, by Campus

	MU	UM Extension	UMKC	S&T	UMSL	UM System Admin.	U-wide Resources & UBANK	System Total
Net Tuition and Fees	54.0%	0.0%	51.7%	53.0%	57.5%	-0.1%	-0.6%	50.0%
Federal Appropriations	0.8%	28.9%	0.0%	0.0%	0.0%	0.0%	0.0%	1.3%
State Appropriations	31.9%	67.0%	31.3%	38.1%	37.3%	37.4%	84.1%	34.7%
Gift Income	0.0%	0.0%	0.0%	0.5%	0.3%	0.0%	0.0%	0.1%
Recovery of F&A	6.9%	0.0%	2.5%	5.6%	2.5%	0.4%	0.0%	4.8%
Endowment & Investment Income	0.7%	0.0%	0.4%	0.8%	0.3%	47.7%	16.5%	2.3%
Sales & Services-Education Activities	2.5%	0.2%	11.9%	0.6%	0.7%	0.0%	0.0%	3.9%
Miscellaneous Income	3.2%	3.9%	2.2%	1.4%	1.4%	14.6%	0.0%	2.9%
Total Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

Tuition and fees (net of scholarship allowances) and state appropriations are the primary sources of revenue for all four campuses. These two sources of revenue fund 85.9% of the operations fund budget at the University of Missouri-Columbia, 83.0% at the University of Missouri-Kansas City, 91.1% at Missouri University of Science and Technology, and 94.8% at the University of Missouri-St. Louis. University of Missouri Extension is funded primarily by state and federal appropriations. At the University of Missouri System Administration, University-wide Resources and University Bank the major sources of funds are state appropriations and endowment and investment income.

Table 15 displays the percentage distribution of the operations fund expenditure budgets by object of expense by campus for FY2013. Compensation accounts for the majority of the expenditures for each unit except University-wide Resources and University Bank, which primarily budgets funds that are used for Endowed Chairs.

Table 15. Percentage Distribution of FY2013 Operations Fund Expenditure Budgets by Object of Expense, by Campus

	MU	UM Extension	UMKC	S&T	UMSL	UM System Admin.	U-wide Resources & UBANK	System Total
Salaries & Wages	61.6%	67.5%	59.6%	58.4%	58.5%	54.2%	0.0%	60.3%
Employee Benefits	17.0%	22.0%	17.0%	17.4%	18.0%	18.5%	0.0%	17.4%
Total Compensation	78.6%	89.5%	76.6%	75.8%	76.5%	72.7%	0.0%	77.7%
Expense and Equipment	18.6%	10.5%	17.9%	19.2%	19.6%	26.4%	100.0%	18.7%
Capital Expenditures	2.8%	0.0%	5.5%	5.0%	3.9%	0.9%	0.0%	3.6%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

As shown in Table 16 on the following page, 60.3% of the recurring expenditures for the University system in the operations fund budget are devoted to the primary missions of instruction, research, and public service. When academic support is included, this distribution reaches 72.5%. Other classifications are student services of 5.9%, institutional support of 11.4%, operation & maintenance of physical plant of 10.2%, and scholarships and fellowships less than 0.1%. Most student aid is shown as scholarship allowances, a reduction of tuition and fee income, as directed by GASB 34/35 instead of being shown as scholarships and fellowships expenditures.

Table 16. Percentage Distribution of FY2013 Operations Fund Expenditure Budgets by Program Classification, by Campus

	MU	UM Extension	UMKC	S&T	UMSL	UM System Admin.	U-wide Resources & UBANK	System Total
Instruction	52.5%	0.0%	59.2%	57.1%	50.4%	3.0%	0.0%	50.4%
Research	8.9%	0.0%	1.2%	3.6%	2.0%	0.3%	0.0%	5.0%
Public Service	1.2%	100.0%	1.5%	0.8%	2.2%	2.2%	0.0%	4.9%
Academic Support	14.2%	0.0%	11.7%	5.2%	18.1%	3.7%	0.0%	12.2%
Student Services	5.5%	0.0%	5.2%	11.2%	6.0%	5.3%	0.0%	5.9%
Institutional Support	6.5%	0.0%	12.2%	8.0%	10.9%	83.4%	100.0%	11.4%
Operation & Maintenance of Plant	11.2%	0.0%	9.0%	14.1%	10.4%	2.1%	0.0%	10.2%
Scholarships & Fellowships	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU
Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Tables A1 through A7 in the appendix present the operations fund expenditure budgets by administrative division for each campus, University of Missouri Extension, UM System Administration, University-wide Resources, and University Bank. The tables provide summary totals for salaries and wages, employee benefits, other operating expenses, capital expenditures, and transfers (by type), for each college, school, and division.

Tables A8 through A15 in the appendix present the operations fund budget by minor program classification (PCS) category for the campuses, University of Missouri Extension, UM System Administration, University-wide Resources, and University Bank. The tables provide summary totals for salaries and wages, employee benefits, other operating expenses, capital expenditures, and transfers.

FY2013 Other Curators' Programs Budget Summary

In addition to the general state appropriation for the operations of the University, the Curators receive line-itemed state appropriations for the Missouri Rehabilitation Center (MRC) part of MU Healthcare, Missouri Kidney Program, Missouri Telehealth Network, Spinal Cord Injury Research, and the State Historical Society of Missouri.

Table 17 presents summary budget data for the Missouri Kidney Program, Missouri Telehealth Network, and Spinal Cord Injury Research. These programs are recorded as restricted current funds.

Table 17. FY2013 Operating Budget Summaries for the Missouri Kidney Program, the Missouri Telehealth Network, and Spinal Cord Injury Research

	Missouri Kidney Program Fund 2010	Missouri Telehealth Network Fund 2015	Spinal Cord Injury Research Fund 2050
BEGINNING BALANCE	-	-	-
REVENUES			
State Appropriations	$1,455,000	$437,640	$1,500,000
TOTAL REVENUES	$1,455,000	$437,640	$1,500,000
EXPENDITURES & TRANSFERS			
Salaries & Wages	$219,413	$332,321	$19,380
Employee Benefits	66,752	91,040	6,600
Expense and Equipment	1,168,835	14,279	1,474,020
TOTAL EXPENDITURES	$1,455,000	$437,640	$1,500,000
TRANSFERS	-	-	-
TOTAL EXPENDITURES AND TRANSFERS	$1,455,000	$437,640	$1,500,000
ENDING BALANCE	-	-	-

Table 18 is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund. MOREnet does not anticipate receiving any state appropriations in FY2013 due to budget cuts and expenditure restrictions.

Table 18. FY2013 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)

	Auxiliary Operations Fund 0611	FY Estimate of Grants & Contracts Project Budgets	Total for MOREnet
BEGINNING BALANCE	$12,809,107	-	$12,809,107
REVENUES			
Research Grants	-	$6,493	$6,493
Gift Income	$62,000	-	62,000
Recovery of F&A	-	-	-
Investment Income	130,000	-	130,000
Miscellaneous Income	22,183,854	-	22,183,854
TOTAL REVENUES	$22,375,854	$6,493	$22,382,347
EXPENDITURES & TRANSFERS			
Salaries & Wages	$4,293,354	$3,368	$4,296,722
Employee Benefits	$1,349,156	$918	$1,350,074
Expense and Equipment			
Other Operating Expenses	$18,752,680	-	$18,752,680
Capital Expenditures	38,728	-	38,728
Internal Sales & Services	(2,107,403)	-	(2,107,403)
Net Expense and Equipment Expenditures	$16,684,005	-	$16,684,005
TOTAL EXPENDITURES	$22,326,515	$4,286	$22,330,801
TRANSFERS (Non-Mandatory)	-	2,207	2,207
TOTAL EXPENDITURES AND TRANSFERS	$22,326,515	$6,493	$22,333,008
ENDING BALANCE	$12,858,446	-	$12,858,446

Table 19 presents a budget summary for the State Historical Society of Missouri. The operations are recorded as agency funds. The summary represents the portion of their budget funded by state appropriations. This is the original budget approved by the board of trustees prior to the Governor's spending restrictions of $100,000, which will be accommodated as a current year budget adjustment.

Table 19. FY2013 Other Curators' Program Agency Fund Budget

	State Historical Society Fund 6030
BEGINNING BALANCE	$240,000
REVENUES	
State Appropriations	$1,384,777
Gift Income	56,353
Sales & Services	-
Miscellaneous Income	528,073
TOTAL REVENUES	$1,969,203
EXPENDITURES & TRANSFERS	
Salaries & Wages	$1,505,567
Employee Benefits	527,000
Expense and Equipment	86,000
TOTAL EXPENDITURES	$2,118,567
TRANSFERS	-
TOTAL EXPENDITURES AND TRANSFERS	$2,118,567
ENDING BALANCE	$90,636

University of Missouri System

Operating Budget

Fiscal Year 2013

Appendix

Table A1. FY2013, Operations Fund, Original Expenditure Budget, University of Missouri - Columbia, by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Vice-Chancellor-Health Affairs								
Vice-Chancellor-Health Affairs	$1,425,394	$431,089	$421,095	-	$2,277,578	$69,652	-	$2,347,230
Chancellor								
Chancellor	$1,358,193	$433,943	$203,577	-	$1,995,713	($100,000)	-	$1,895,713
University Affairs								
University Affairs	$1,988,224	$634,471	$889,017	-	$3,511,713	-	-	$3,511,713
Intercollegiate Athletics								
Intercollegiate Athletics	$1,200,099	$296,251	$358,125	$15,000	$1,869,475	($1,426,782)	-	$442,693
Campus Budget								
Campus Budget	$238,335	$80,724	$1,561	-	$320,620	-	-	$320,620
Administrative Services								
Business Services	$2,202,456	$712,274	$565,880	$71,075	$3,551,685	($8,750)	-	$3,542,935
Business Services-Gen Admin	1,307,040	398,952	3,207,274	42,000	4,955,266	328,000	$127,000	5,410,266
Administrative Services	5,733,553	1,628,466	1,041,763	-	8,403,782	988,000	-	9,391,782
Campus Facilities	10,689,081	3,562,244	38,215,751	3,887,850	56,354,927	(15,000)	2,811,640	59,151,567
Total Administrative Services	$19,932,130	$6,301,936	$43,030,669	$4,000,925	$73,265,660	$1,292,250	$2,938,640	$77,496,550
VC Dev and Alumni Relations								
Alumni & Development	$8,082,108	$2,694,856	($421,554)	-	$10,355,410	$22,300	-	$10,377,710
Executive Vice Chancellor & Provost								
Information & Access Tech Svcs	$6,653,869	$2,102,431	$5,865,066	-	$14,621,366	$12,675,319	$133,256	$27,429,941
Enrollment Management	5,300,587	1,636,882	1,641,250	-	8,578,719	(314,161)	-	8,264,558
Office of Research	16,033,839	4,798,523	3,771,528	$2,501,682	27,105,572	9,082,045	553,884	36,741,501
Provost	11,320,591	3,305,854	4,290,928	26,500	18,943,873	(193,042)	-	18,750,831
Ag, Food & Nat. Resources								
Agriculture - College	20,084,432	5,131,640	4,706,856	311,731	30,234,659	(5,052,127)	-	25,182,533
Ag Experiment Station	5,092,627	1,820,785	4,520,547	455,100	11,889,059	4,227,611	-	16,116,669
Total Ag, Food & Nat. Resources	25,177,059	6,952,425	9,227,403	766,831	42,123,718	(824,516)	-	41,299,202
Library	6,255,675	1,998,599	9,007,833	1,934,704	19,196,811	(695,236)	-	18,501,575
Arts & Science	61,845,652	16,768,954	7,054,096	532,873	86,201,575	(5,316,971)	8,596	80,893,200
Business	13,436,950	3,875,504	2,731,296	-	20,043,750	(98,627)	-	19,945,123
Education	13,493,454	3,910,435	2,853,291	52,000	20,309,180	(2,888,799)	-	17,420,381
Engineering	15,434,822	4,284,947	3,330,165	479,000	23,528,934	(2,679,759)	-	20,849,175
Extension/Continuing Education	1,510,428	503,718	414,166	-	2,428,312	116,646	-	2,544,958
Graduate School	2,923,479	1,053,047	401,058	75,000	4,452,584	(23,363)	-	4,429,221
Human Environmental Sciences	7,756,201	2,278,734	1,293,730	322,000	11,650,665	(471,276)	-	11,179,389
Truman School of Public Affairs	2,215,250	601,849	130,412	-	2,947,511	(562,624)	-	2,384,887
Journalism	8,319,280	2,394,674	2,612,032	-	13,325,986	(194,668)	9,260	13,140,578
Law	6,406,106	2,066,057	1,018,760	439,506	9,930,429	(84,257)	-	9,846,172
Medicine	42,207,583	11,647,521	(16,273,128) *	2,237,977	39,819,953	(4,640,210)	500,000	35,679,743
School of Health Professions	8,531,863	2,749,914	1,360,244	55,500	12,697,521	(3,862,679)	-	8,834,842
Nursing	3,624,640	1,101,415	439,666	-	5,165,721	(1,510,725)	-	3,654,996
Veterinary Medicine	16,259,801	542,613	2,263,897	464,400	19,530,711	(66,705)	-	19,464,006
Food for the 21st Century	3,291,590	906,237	1,432,808	45,000	5,675,635	-	-	5,675,635
Total Provost	$277,998,719	$75,480,333	$44,866,502	$9,932,973	$408,278,526	($2,553,608)	$1,204,996	$406,929,914
Vice Chancellor Student Affairs								
Student Affairs	$5,375,273	$1,399,193	$4,254,874	$235,000	$11,264,340	($777,862)	$265,500	$10,751,978
Campus Department								
Recovery	-	-	($9,766,798)	-	($9,766,798)	-	-	($9,766,798)
Campus Departments	-	-	12,179,333	-	12,179,333	$6,311,049	$2,664,486	21,154,868
Campus Scholarships Fellowship	-	$50	-	-	50	(3,921,487)	-	(3,921,437)
	-	$50	$2,412,535	-	$2,412,585	$2,389,562	$2,664,486	$7,466,633
Total Expenditures and Transfers	$317,598,475	$87,752,847	$96,016,401	$14,183,898	$515,551,621	($1,084,488)	$7,073,622	$521,540,755

Note: Columns may not add due to rounding.
*The negative amount represents hospital support which is reported as internal sales and services.
(1) Includes internal sales and services.

Table A2. FY2013 Operations Fund, Original Expenditure Budget, University of Missouri Extension by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
VP for Outreach & Extension								
Regional Programming	$11,823,526	$4,004,628	-	-	$15,828,154	-	-	$15,828,154
Agriculture & Natural Res	3,879,183	1,100,454	$507,658	$10,000	5,497,294	($211,275)	-	5,286,020
Business & Industry	529,309	174,505	99,722	-	803,536	(36,055)	-	767,481
Human Environmental Sciences	2,887,327	940,764	436,848	-	4,264,939	(245,092)	-	4,019,847
Youth	1,652,028	543,141	313,700	-	2,508,869	(78,133)	-	2,430,736
Community Development	1,127,814	320,935	182,915	-	1,631,664	45,606	-	1,677,270
Health	77,079	26,107	9,165	-	112,351	-	-	112,351
Vet Med	115,913	39,259	8,790	-	163,962	-	-	163,962
Administration	2,248,269	758,870	209,930	-	3,217,069	-	-	3,217,069
Program Support	2,243,780	750,743	2,335,036	-	5,329,559	(561,431)	$150,000	4,918,128
Total for VP Outreach & Extension	$26,584,228	$8,659,406	$4,103,764	$10,000	$39,357,398	($1,086,380)	$150,000	$38,421,018

Note: Columns may not add due to rounding.
(1) Includes internal sales and services.

Table A3. FY2013, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expense (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
Chancellor								
Chancellor	$528,235	$176,561	$153,550	-	$858,346	$9,802	-	$868,148
Vice Chancellor Student Affairs								
Vice Chancellor Student Affairs	$6,082,262	$1,834,982	$2,559,187	-	$10,476,431	$61,358	$411,489	$10,949,278
External Affairs								
Marketing and Communications	$1,243,441	$413,584	$590,644	-	$2,247,669	$15,135	-	$2,262,804
VC Administration & Finance								
VC Administration & Finance	$7,915,379	$2,659,275	$13,457,781	$4,430,413	$28,462,848	($782,753)	$2,293,585	$29,973,680
Provost								
University College	$361,000	$103,517	$32,360	-	$496,877	($530,605)	-	($33,728)
School of Computing & Engr	5,281,089	1,495,948	464,483	-	7,241,520	37,997	-	7,279,517
School of Computing & Engr	5,395,583	1,624,519	2,818,182	$282,500	10,120,784	(751,469)	-	9,369,315
Information Services	1,473,122	453,187	496,230	-	2,422,539	(972,687)	-	1,449,852
VC Academic Affairs	23,129,586	6,143,254	2,314,582	77,250	31,664,672	(6,838,407)	-	24,826,265
College of Arts & Sciences	4,531,908	1,459,353	555,581	-	6,546,842	(259,668)	-	6,287,174
School of Management	8,473,073	2,484,692	1,473,610	-	12,431,375	125,926	-	12,557,301
Computer Sci Telecommunication	-	-	-	-	-	-	-	-
Conservatory of Music	5,325,332	1,602,265	674,886	-	7,602,483	(1,227,120)	$21,415	6,396,778
School of Dentistry	13,503,379	4,339,245	1,916,120	731,000	20,489,744	211,808	-	20,701,552
School of Education	4,480,307	1,405,961	565,212	-	6,451,480	(243,450)	-	6,208,030
Engineering	-	-	-	-	-	-	-	-
School of Graduate Studies	556,347	138,123	56,529	-	750,999	20,879	-	771,878
School of Law	6,308,997	2,137,919	729,804	495,000	9,671,720	(52,298)	-	9,619,422
Libraries	3,649,745	1,146,384	1,861,698	514,532	7,172,359	(16,981)	-	7,155,378
School of Medicine	33,283,243	7,378,405	4,998,688	3,395,819	49,056,155	309,848	-	49,366,003
School of Nursing	5,540,668	1,638,084	560,802	-	7,739,554	(105,861)	-	7,633,693
School of Pharmacy	7,877,322	2,486,517	1,927,302	3,815,000	16,106,141	255,654	-	16,361,795
Office of Cultural Events	628,132	212,748	267	-	841,147	66,886	-	908,033
Continuint Education & Extension	-	-	-	-	-	-	-	-
Institute for Human Dev	358,221	121,393	39,909	-	519,523	52,960	-	572,483
Research	1,712,711	544,220	265,955	-	2,522,886	(166,782)	-	2,356,104
Total Provost	$131,869,765	$36,915,734	$21,752,200	$9,311,101	$199,848,800	($10,083,370)	$21,415	$189,786,845
VC University Advancement								
VC for University Advancement	$2,276,545	$746,608	$1,610,865	-	$4,634,018	$39,700	-	$4,673,718
Diversity								
Diversity	$616,832	$197,396	$399,090	-	$1,213,318	$7,977	-	$1,221,295
Human Resources								
Human Resources	$778,185	$254,363	$140,812	-	$1,173,360	$15,066	-	$1,188,426
Campus Wide								
Campus Accounts	($2,597,772)	($902,805)	$3,912,693	-	$412,116	$10,258,681	$1,723,073	$12,393,870
Campus Scholarships & Waivers								
Campus Scholarships & Waivers	-	-	-	-	-	$582,800	-	$582,800
Total Expenditures & Transfers	$148,712,872	$42,295,698	$44,576,822	$13,741,514	$249,326,906	$124,396	$4,449,562	$253,900,864

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A4. FY2013 Operations Fund, Original Expenditure Budget, Missouri University of Science and Technology, by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Provost								
Academic & Instruction Depts	$38,166,982	$11,288,933	$3,815,693	$570,604	$53,842,212	($69,639)	-	$53,772,573
Info Access & Tech Services	3,688,199	1,238,425	2,307,228	-	7,233,852	-	-	7,233,852
Global Learning	1,586,107	405,800	1,838,622	137,000	3,967,529	(5,609,704)	-	(1,642,175)
Undergraduate Studies	974,948	284,671	474,730	40,000	1,774,349	-	-	1,774,349
Sponsored Programs	2,572,626	659,902	701,988	1,177,300	5,111,816	(183,287)	$276,717	5,205,246
Enrollment Management	2,811,360	900,136	1,277,793	-	4,989,289	(131,200)	-	4,858,089
Provost	7,095,007	1,967,747	1,134,207	1,319,093	11,516,054	131,786	-	11,647,840
Graduate Studies	540,930	124,916	61,305	-	727,151	-	-	727,151
Total Provost	$57,436,159	$16,870,530	$11,611,566	$3,243,997	$89,162,252	($5,862,044)	$276,717	$83,576,925
Chancellor								
Chancellors Office	$1,086,676	$348,203	$402,157	-	$1,837,036	-	-	$1,837,036
Office of Administrative Services								
Office of Administrative Services	$5,697,221	$1,892,578	$4,065,005	$2,836,893	$14,491,697	($370,053)	$895,874	$15,017,518
Office of Student Affairs								
Office of Student Affairs	$3,497,692	$1,069,880	$2,285,838	$35,000	$6,888,410	($933,800)	$77,443	$6,032,053
Office of University Advancement								
Office of University Advancement	$2,705,436	$876,429	$516,974	-	$4,098,839	($17,750)	-	$4,081,089
Campus Departments								
Chancellors Campus Dept - Campus	$1,293,736	$323,883	$4,791,007	-	$6,408,626	$1,612,412	$60,848	$8,081,886
Total Expenditures & Transfers	$71,716,920	$21,381,503	$23,672,547	$6,115,890	$122,886,860	($5,571,235)	$1,310,882	$118,626,507

Note: Columns may not add due to rounding.
(1) Includes internal sales and services.

Table A5. FY2013 Operations Fund, Original Expenditure Budget, University of Missouri - St. Louis by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Provost								
College of Fine Arts & Commun	$5,941,978	$1,633,667	$223,800	-	$7,799,445	($460,198)	$50,000	$7,389,247
College of Arts & Sciences	21,110,256	6,344,396	1,690,908	$165,500	29,311,060	(1,407,628)	-	27,903,432
College of Business Administration	8,421,074	2,586,971	376,200	-	11,384,245	(739,665)	-	10,644,580
College of Education	7,115,002	2,105,635	545,910	700	9,767,247	(845,863)	-	8,921,384
Graduate School	713,192	200,157	130,026	-	1,043,375	15,500	-	1,058,875
Extension Division	1,691,695	448,150	320,755	-	2,460,600	(410,967)	185,788	2,235,421
Libraries	2,148,136	667,198	408,515	2,543,100	5,766,949	(158,289)	-	5,608,660
College of Optometry	3,325,400	1,106,275	676,325	150,000	5,258,000	-	-	5,258,000
VC Academic Affairs	1,666,654	539,444	187,304	-	2,393,402	1,908,221	-	4,301,623
Vice Provost Student Affairs	5,153,972	1,639,901	2,023,857	6,000	8,823,730	(25,000)	-	8,798,730
College of Nursing	5,885,470	1,801,869	3,550,818	120,000	11,358,157	92,450	-	11,450,607
Honors College	685,145	195,434	39,000	-	919,579	11,000	-	930,579
Office of Int. Studies & Programs	1,067,916	329,477	297,980	-	1,695,373	(95,000)	-	1,600,373
Center for the Humanities	67,100	22,690	2,800	-	92,590	-	-	92,590
UMSL/Washington Univ. Engineer	129,856	42,639	2,778,664	-	2,951,159	-	-	2,951,159
VP Research	1,591,979	524,108	394,516	-	2,510,603	(441,100)	165,200	2,234,703
Public Policy Research Centers	324,984	98,973	22,100	-	446,057	(14,832)	-	431,225
Total Provost	$67,039,810	$20,286,984	$13,669,478	$2,985,300	$103,981,572	($2,571,371)	$400,988	$101,811,189
Chancellor								
Chancellor-Special Units	$315,356	$104,189	$46,805	-	$466,350	-	-	$466,350
Chancellor	430,990	168,602	152,350	-	751,942	-	-	751,942
Total Chancellor	$746,346	$272,791	$199,155	-	$1,218,292	-	-	$1,218,292
Budget Development & Planning								
Budget Development & Planning	$1,178,210	$399,053	($245,454)	$2,000,000	$3,331,809	$3,122,605	$350,000	$6,804,414
VC for Managerial & Tech Services								
Institutional Safety	$1,185,000	$378,000	$192,410	$5,000	$1,760,410	-	-	$1,760,410
Campus Facilities Management	3,993,000	1,313,000	8,785,890	10,000	14,101,890	$581,000	$1,203,000	15,885,890
Human Resources	682,468	224,077	45,066	-	951,611	(25,000)	-	926,611
Information Technology Services	4,485,445	1,370,175	4,163,511	606,960	10,626,091	1,519,249	1,581,400	13,726,740
VC for Managerial & Technological	517,000	167,366	13,190	-	697,556	-	-	697,556
Finance	796,541	259,154	197,507	-	1,253,202	(12,500)	(5,736)	1,234,966
Business Services	281,158	94,096	5,508	-	380,762	-	-	380,762
Total VC for Managerial & Tech Services	$11,940,612	$3,805,868	$13,403,082	$621,960	$29,771,522	$2,062,749	$2,778,664	$34,612,935
VC Advancement								
College and Units	$546,158	$216,913	$56,959	-	$820,030	$52,968	-	$872,998
Alumni & Community Relations	284,189	96,583	193,802	-	574,574	83,000	-	657,574
University Advt Marketing	1,017,097	337,883	904,581	-	2,259,561	(144,681)	-	2,114,880
Univ Advancement Adm	366,301	124,066	22,921	-	513,288	169,980	-	683,268
University Campaign	863,503	291,707	147,643	-	1,302,853	(233,535)	-	1,069,318
KWMU Radio	184,000	62,415	2,000	-	248,415	-	-	248,415
Development Pending	-		-	-	-	-	-	-
University Advancement	491,645	166,553	70,498	-	728,696	45,000	-	773,696
Total VC Development	$3,752,893	$1,296,120	$1,398,404	-	$6,447,417	($27,268)	-	$6,420,149
Total Expenditures and Transfers	$84,657,871	$26,060,816	$28,424,665	$5,607,260	$144,750,611	$2,586,715	$3,529,652	$150,866,978

Note: Columns may not add due to rounding.
(1) Includes internal sales and services.

Table A6. FY2013, Operations Fund, Original Expenditure Budget, UM - System Administration by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Board of Curators								
Board of Curators	$131,760	$40,301	$216,200	-	$388,261	($137,200)	-	$251,061
President								
President	$1,067,890	$318,285	$415,647	-	$1,801,822	($335,500)	-	$1,466,322
Strategic Communications	372,422	124,448	118,600	-	615,470	-	-	615,470
Total President	$1,440,312	$442,733	$534,247	-	$2,417,292	($335,500)	-	$2,081,792
General Counsel								
General Counsel	$1,804,302	$606,749	$493,057	-	$2,904,108	($150,000)	-	$2,754,108
Government Relations								
Government Relations	$669,381	$223,364	$426,419	-	$1,319,164	($794,000)	-	$525,164
Human Resources								
VP - Human Resources	$1,324,529	$620,904	($395,579)	-	$1,549,854	($584,200)	-	$965,654
Information Systems								
Admin Info Technology Services	$6,077,485	$2,058,444	$5,049,369	$148,368	$13,333,666	($12,612,297)	$484,213	$1,205,582
VP Information Systems	1,022,829	346,703	188,421	-	1,557,953	(487,179)	257,710	1,328,484
UM Information & Computing Svc	316,824	107,308	56,750	-	480,882	-	-	480,882
Telecommunications	137,744	46,654	1,465,816	-	1,650,214	(292,028)	364,865	1,723,051
IT Systems Support	828,493	280,611	526,685	-	1,635,789	(2,200,966)	584,487	19,310
Total Information Systems	$8,383,375	$2,839,720	$7,287,041	$148,368	$18,658,504	($15,592,470)	$1,691,275	$4,757,309
VP Academic Affairs								
E-Learning	$451,180	$152,820	$737,000	-	$1,341,000	$505,000	-	$1,846,000
VP Academic Affairs Office	574,807	187,914	475,679	-	1,238,400	(78,410)	-	1,159,990
Western Historical Manuscripts	-	-	528,073	-	528,073	-	-	528,073
Total VP Academic Affairs	$1,025,987	$340,734	$1,740,752	-	$3,107,473	$426,590	-	$3,534,063
VP Finance & Administration								
VP Finance & Administration	$552,828	$187,243	$790,255	$257,022	$1,787,348	-	-	$1,787,348
Internal Auditing	-	-	1,073,600	-	1,073,600	-	-	1,073,600
Controller	1,728,984	583,200	791,907	-	3,104,091	($361,692)	-	2,742,399
Planning, Budget & Inst. Research	781,866	254,540	72,973	-	1,109,379	(17,500)	-	1,091,879
Procurement-Sourcing & Supply Chain	3,900,132	1,320,575	(1,872,712)	-	3,347,995	-	($1,293)	3,346,702
Management Services	1,313,785	435,789	448,320	1,000	2,198,894	-	201,562	2,400,456
Treasurer's Office	718,264	231,999	(950,263)	-	-	-	-	-
Total VP Finance & Administration	$8,995,859	$3,013,346	$354,080	$258,022	$12,621,307	($379,192)	$200,269	$12,442,384
VP Research & Economic Development								
VP Research & Economic Develop	$879,504	$265,197	$4,476,481	-	$5,621,182	$2,200,000	($600,000)	$7,221,182
Campus Wide Departments								
Campus Wide Departments	-	-	($3,127,306)	-	($3,127,306)	$4,123,582	-	$996,276
Total General Operating Budget	$24,655,009	$8,393,048	$12,005,392	$406,390	$45,459,839	($11,222,390)	$1,291,544	$35,528,993

Note: Columns may not add due to rounding.
(1) Includes internal sales and services.

Table A7. FY2013, Operations Fund, Original Expenditure Budget, University of Missouri - University-wide Resources & University Bank by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
University-wide Resources								
University-wide Resources	-	-	-	-	-	-	$5,567,095	$5,567,095
UniversityBank								
Treasurer Office	-	-	$260,000	-	$260,000	-	-	260,000
Total Expenditures & Transfers	-	-	$260,000	-	$260,000	-	$5,567,095	$5,827,095

Note: Columns may not add due to rounding.

Table A8. FY2013 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Consolidated

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst	$392,928,634	$105,687,237	$43,280,408	$12,023,609	$553,919,887	($12,483,522)	$3,798,381	$545,234,746
Community Education	2,190,372	647,697	643,815	10,000	3,491,884	(606,607)	-	2,885,277
Off-Campus General Academic Inst	1,101,530	306,908	3,889,414	-	5,297,852	(7,570,410)	-	(2,272,558)
Total Instruction	$396,220,536	$106,641,842	$47,813,637	$12,033,609	$562,709,623	($20,660,539)	$3,798,381	$545,847,465
Research								
Institutes and Research Centers	$26,864,713	$7,789,374	$7,401,603	$1,353,168	$43,408,858	($1,613,978)	$100,000	$41,894,880
Individual and Project Research	3,815,457	889,564	5,621,914	2,360,625	12,687,560	(1,275,350)	165,200	11,577,410
Total Research	$30,680,170	$8,678,938	$13,023,518	$3,713,793	$56,096,418	($2,889,328)	$265,200	$53,472,290
Public Service								
Community Service	$7,728,725	$2,312,315	$3,871,898	$66,263	$13,979,200	($272,609)	($414,023)	$13,292,568
Cooperative Extension Service	26,825,956	8,728,285	4,141,519	10,000	39,705,760	(1,458,406)	150,000	38,397,354
Public Broadcasting Service	679,801	239,981	121,700	61,075	1,102,557	-	-	1,102,557
Total Public Service	$35,234,482	$11,280,580	$8,135,117	$137,338	$54,787,517	($1,731,015)	($264,023)	$52,792,479
Academic Support								
Libraries	$14,856,205	$4,722,537	$12,410,866	$7,148,935	$39,138,543	($905,007)	-	$38,233,536
Museums and Galleries	1,044,411	299,045	108,169	-	1,451,625	(2,429)	-	1,449,196
Educational Media Services	4,341,268	1,237,994	(352,962)	82,000	5,308,300	(145,983)	$11,600	5,173,917
Ancillary Support	13,863,568	4,200,733	7,468,741	709,110	26,242,152	3,540,359	1,638,976	31,421,487
Acad Admin & Personnel Develop	39,695,229	11,895,675	12,471,121	250,922	64,312,947	10,803,547	6,014,095	81,130,589
Total Academic Support	$73,800,681	$22,355,984	$32,105,935	$8,190,967	$136,453,567	$13,290,487	$7,664,671	$157,408,725
Student Services								
Student Services Administration	$9,493,216	$2,835,766	$3,767,344	$388,368	$16,484,694	($1,638,013)	$582,872	$15,429,553
Social and Cultural Development	6,379,066	1,685,454	7,500,939	67,400	15,632,859	1,273,108	326,348	17,232,315
Counseling and Career Guidance	4,823,881	2,671,984	757,341	6,000	8,259,206	(2,371,845)	-	5,887,361
Financial Aid Administration	3,907,518	1,270,899	335,761	-	5,514,178	(308,141)	-	5,206,037
Student Health Services	764,962	225,311	131,422	-	1,121,695	(118,439)	-	1,003,256
Student Admission & Records	10,816,450	3,505,120	4,727,483	-	19,049,053	(855,930)	-	18,193,123
Total Student Services	$36,185,093	$12,194,533	$17,220,290	$461,768	$66,061,684	($4,019,260)	$909,220	$62,951,644
Institutional Support								
Executive Management	$15,391,060	$5,010,347	$133,926	-	$20,535,333	$3,814,137	-	$24,349,470
Fiscal Operations	7,244,520	2,347,199	10,315,545	$260,022	20,167,286	5,690,158	$181,402	26,038,846
General Administration	33,609,512	11,046,448	9,069,827	356,000	54,081,787	(1,786,362)	1,887,559	54,182,984
Public Relations and Develop	20,943,086	6,911,146	4,913,686	10,000	32,777,917	(773,155)	-	32,004,762
Total Institutional Support	$77,188,178	$25,315,139	$24,432,984	$626,022	$127,562,323	$6,944,778	$2,068,961	$136,576,062
Operation & Maintenance of Plant								
Physical Plant Administration	$3,063,924	$993,336	($343,253)	$76,850	$3,790,857	$61,000	$3,201,026	$7,052,883
Building Maintenance	6,631,102	2,214,687	12,717,608	12,207,704	33,771,101	(945,851)	2,400,446	35,225,696
Custodial Services	9,183,182	3,019,430	1,534,099	59,000	13,795,711	(611,652)	-	13,184,059
Utilities	1,237,454	419,514	41,885,561	45,900	43,588,429	(268,676)	1,038,415	44,358,168
Landscape and Grounds Maint	1,731,259	539,848	7,931,937	15,000	10,218,045	(439,079)	-	9,778,966
Major Repairs and Renovations	79,770	27,625	2,098,238	2,497,001	4,702,634	(295,000)	750,000	5,157,634
Security and Safety	2,630,284	861,598	367,007	-	3,858,889	(42,000)	-	3,816,889
Total Oper. & Maint. of Plant	$24,556,975	$8,076,038	$66,191,198	$14,901,455	$113,725,666	($2,541,258)	$7,389,887	$118,574,295
Scholarships & Fellowships								
Scholarships	-	-	$94,678	-	$94,678	($3,576,687)	-	($3,482,009)
Fellowships	$59,260	$263	42,235	-	101,758	(74,500)	-	27,258
Total Scholarships & Fellowships	$59,260	$263	$136,913	-	$196,436	($3,651,187)	-	($3,454,751)
Transfers	-	-	-	-	-	($996,060)	$1,540,060	$544,000
Total Expenditures & Transfers	$673,925,374	$194,543,317	$209,059,590	$40,064,952	$1,117,593,234	($16,253,382)	$23,372,357	$1,124,712,210

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A9. FY2013 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$194,638,454	$49,378,378	$18,204,102	$4,048,595	$266,269,529	($10,502,215)	$3,726,966	$259,494,280
Community Education	1,955,415	582,651	504,431	10,000	3,052,497	(631,607)	-	2,420,890
Off-Campus General Academic Inst.	204,790	52,031	1,097,899	-	1,354,720	(2,080,943)	-	(726,223)
Total Instruction	$196,798,659	$50,013,060	$19,806,432	$4,058,595	$270,676,746	($13,214,765)	$3,726,966	$261,188,947
Research								
Institutes and Research Centers	$23,499,586	$6,918,149	$6,723,236	$1,228,168	$38,369,139	($1,159,501)	-	$37,209,638
Individual and Project Research	1,706,656	381,942	3,096,166	2,022,415	7,207,179	(1,981,398)	-	5,225,781
Total Research	$25,206,242	$7,300,091	$9,819,402	$3,250,583	$45,576,318	($3,140,899)	-	$42,435,419
Public Service								
Community Service	$3,329,105	$941,863	$1,522,976	$66,263	$5,860,207	($343,123)	$9,260	$5,526,344
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	312,726	124,071	56,125	61,075	553,997	-	-	553,997
Total Public Service	$3,641,831	$1,065,934	$1,579,101	$127,338	$6,414,204	($343,123)	$9,260	$6,080,341
Academic Support								
Libraries	$7,124,414	$2,279,885	$9,033,140	$2,319,210	$20,756,649	($729,737)	-	$20,026,912
Museums and Galleries	620,239	164,867	52,253	-	837,359	(2,429)	-	834,930
Educational Media Services	1,752,208	555,926	168,203	-	2,476,337	370,276	$11,600	2,858,213
Ancillary Support	8,936,024	2,607,477	6,058,868	107,000	17,709,369	4,729,065	57,576	22,496,010
Acad Admin & Personnel Develop	20,022,094	5,952,466	5,110,208	97,922	31,182,690	8,559,740	97,000	39,839,430
Total Academic Support	$38,454,979	$11,560,621	$20,422,672	$2,524,132	$72,962,404	$12,926,915	$166,176	$86,055,495
Student Services								
Student Services Administration	$3,227,319	$867,909	$1,386,724	$240,000	$5,721,952	($503,218)	-	$5,218,734
Social and Cultural Development	2,959,189	738,953	3,133,830	20,400	6,852,372	129,298	$265,500	7,247,170
Counseling and Career Guidance	2,395,689	1,900,611	363,103	-	4,659,403	(1,485,514)	-	3,173,889
Financial Aid Administration	1,676,417	531,234	113,196	-	2,320,847	-	-	2,320,847
Student Health Services	145,462	16,653	9,324	-	171,439	(118,439)	-	53,000
Student Admission & Records	4,817,891	1,567,287	2,286,639	-	8,671,817	(596,124)	-	8,075,693
Total Student Services	$15,221,967	$5,622,647	$7,292,816	$260,400	$28,397,830	($2,573,997)	$265,500	$26,089,333
Institutional Support								
Executive Management	$4,723,184	$1,510,436	($1,133,938)	-	$5,099,682	$2,352,508	-	$7,452,190
Fiscal Operations	3,347,696	1,071,953	448,721	-	4,868,370	(2,050)	-	4,866,320
General Administration	8,470,771	2,537,779	(1,697,641)	-	9,310,909	8,906,763	$94,080	18,311,752
Public Relations and Development	10,228,860	3,343,654	598,971	$10,000	14,181,484	(380,771)	-	13,800,713
Total Institutional Support	$26,770,511	$8,463,822	($1,783,887)	$10,000	$33,460,445	$10,876,450	$94,080	$44,430,975
Operation & Maintenance of Plant								
Physical Plant Administration	$1,282,286	$419,792	($361,914)	$21,850	$1,362,014	($30,000)	-	$1,332,014
Building Maintenance	4,610,023	1,537,707	4,459,020	3,891,000	14,497,750	(504,851)	$1,023,225	15,016,124
Custodial Services	3,999,343	1,270,707	967,981	25,000	6,263,031	(612,652)	-	5,650,379
Utilities	-	-	32,931,674	-	32,931,674	-	1,038,415	33,970,089
Landscape and Grounds Maintenance	1,098,738	336,734	598,695	15,000	2,049,168	(441,079)	-	1,608,089
Major Repairs and Renovations	-	-	84,200	-	84,200	(15,000)	750,000	819,200
Security and Safety	509,136	161,622	93,945	-	764,703	-	-	764,703
Total Operation & Maint of Plant	$11,499,526	$3,726,562	$38,773,602	$3,952,850	$57,952,540	($1,603,582)	$2,811,640	$59,160,598
Scholarships & Fellowships								
Scholarships	-	-	$94,678	-	$94,678	($3,921,487)	-	($3,826,809)
Fellowships	$4,760	$110	11,585	-	16,455	(90,000)	-	(73,545)
Total Scholarships & Fellowships	$4,760	$110	$106,263	-	$111,133	($4,011,487)	-	($3,900,354)
Total Operating Expenditures	$317,598,475	$87,752,847	$96,016,401	$14,183,898	$515,551,621	($1,084,488)	$7,073,622	$521,540,755

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A10. FY2013 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri Extension

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Total Instruction	-	-	-	-	-	-	-	-
Research								
Institutes and Research Centers	$9,921	$5,079	-	-	$15,000	-	-	$15,000
Individual and Project Research	-	-	-	-	-	-	-	-
Total Research	$9,921	$5,079	-	-	$15,000	-	-	$15,000
Public Service								
Community Service	-	-	$8,630	-	$8,630	($11,057)	-	($2,427)
Cooperative Extension Service	$26,574,307	$8,654,327	4,095,134	$10,000	39,333,768	(1,075,323)	$150,000	38,408,445
Public Broadcasting Service	-	-	-	-	-	-	-	-
Total Public Service	$26,574,307	$8,654,327	$4,103,764	$10,000	$39,342,398	($1,086,380)	$150,000	$38,406,018
Academic Support								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	-	-	-	-	-	-	-	-
Total Academic Support	-	-	-	-	-	-	-	-
Student Services								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
Total Student Services	-	-	-	-	-	-	-	-
Institutional Support								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	-	-	-	-	-	-
General Administration	-	-	-	-	-	-	-	-
Public Relations and Development	-	-	-	-	-	-	-	-
Total Institutional Support	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	-	-	-	-	-	-	-	-
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	-	-	-
Total Operating Expenditures	$26,584,228	$8,659,406	$4,103,764	$10,000	$39,357,398	($1,086,380)	$150,000	$38,421,018

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A11. FY2013 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Kansas City

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$102,418,431	$27,984,222	$10,817,451	$6,146,270	$147,366,374	($2,672,738)	$21,415	$144,715,051
Community Education	24,499	7,921	43,930	-	76,350	-	-	76,350
Off-Campus General Academic Inst.	42,000	13,548	109,150	-	164,698	(93,200)	-	71,498
Total Instruction	$102,484,930	$28,005,691	$10,970,531	$6,146,270	$147,607,422	($2,765,938)	$21,415	$144,862,899
Research								
Institutes and Research Centers	$225,703	$73,161	$15,075	-	$313,939	-	-	$313,939
Individual and Project Research	1,015,886	258,243	1,316,687	$86,000	2,676,816	($809,212)	-	1,867,604
Total Research	$1,241,589	$331,404	$1,331,762	$86,000	$2,990,755	($809,212)	-	$2,181,543
Public Service								
Community Service	$2,346,123	$754,028	$571,124	-	$3,671,275	$331,308	-	$4,002,583
Cooperative Extension Service	85,826	27,046	6,650	-	119,522	(115,892)	-	3,630
Public Broadcasting Service	-	-	50,575	-	50,575	-	-	50,575
Total Public Service	$2,431,949	$781,074	$628,349	-	$3,841,372	$215,416	-	$4,056,788
Academic Support								
Libraries	$4,602,339	$1,465,384	$2,069,398	$989,532	$9,126,653	($16,981)	-	$9,109,672
Museums and Galleries	394,007	132,129	20,816	-	546,952	-	-	546,952
Educational Media Services	956,434	275,177	200,946	20,000	1,452,557	(222,846)	-	1,229,711
Ancillary Support	1,233,532	381,527	268,927	-	1,883,986	(788,752)	-	1,095,234
Acad Admin & Personnel Develop	10,980,172	3,150,173	2,062,577	33,000	16,225,922	(53,200)	-	16,172,722
Total Academic Support	$18,166,484	$5,404,390	$4,622,664	$1,042,532	$29,236,070	($1,081,779)	-	$28,154,291
Student Services								
Student Services Administration	$3,054,627	$896,783	$1,018,965	-	$4,970,375	$1,456,032	$411,489	$6,837,896
Social and Cultural Development	877,338	233,709	1,077,302	$12,000	2,200,349	680,810	-	2,881,159
Counseling and Career Guidance	1,313,342	398,421	164,277	-	1,876,040	(861,331)	-	1,014,709
Financial Aid Administration	934,196	309,860	67,500	-	1,311,556	(308,141)	-	1,003,415
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	1,643,860	545,938	294,854	-	2,484,652	133,867	-	2,618,519
Total Student Services	$7,823,363	$2,384,711	$2,622,898	$12,000	$12,842,972	$1,101,237	$411,489	$14,355,698
Institutional Support								
Executive Management	$2,152,497	$694,140	$47,135	-	$2,893,772	($190,198)	-	$2,703,574
Fiscal Operations	(1,804,733)	(627,669)	7,189,347	$3,000	4,759,945	6,990,785	-	11,750,730
General Administration	9,324,960	3,040,285	4,634,639	350,000	17,349,884	(2,792,472)	$188,013	14,745,425
Public Relations and Development	2,949,255	964,104	1,522,950	-	5,436,309	698,493	-	6,134,802
Total Institutional Support	$12,621,979	$4,070,860	$13,394,071	$353,000	$30,439,910	$4,706,608	$188,013	$35,334,531
Operation & Maintenance of Plant								
Physical Plant Administration	$395,195	$133,852	$130,256	$55,000	$714,303	$80,000	$1,866,238	$2,660,541
Building Maintenance	82,515	27,948	3,289,764	6,008,312	9,408,539	(105,000)	427,347	9,730,886
Custodial Services	2,111,248	715,079	541,480	24,000	3,391,807	-	-	3,391,807
Utilities	382,030	129,394	112,029	14,400	637,853	(568,676)	-	69,177
Landscape and Grounds Maintenance	-	-	6,895,002	-	6,895,002	-	-	6,895,002
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	919,090	311,295	38,016	-	1,268,401	-	-	1,268,401
Total Operation & Maint of Plant	$3,890,078	$1,317,568	$11,006,547	$6,101,712	$22,315,905	($593,676)	$2,293,585	$24,015,814
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	$347,800	-	$347,800
Fellowships	$52,500	-	-	-	$52,500	-	-	52,500
Total Scholarships & Fellowships	$52,500	-	-	-	$52,500	$347,800	-	$400,300
Transfers	-	-	-	-	-	($996,060)	$1,535,060	$539,000
Total Expenditures & Transfers	$148,712,872	$42,295,698	$44,576,822	$13,741,514	$249,326,906	$124,396	$4,449,562	$253,900,864

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A12. FY2013 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, Missouri University of Science and Technology

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$46,267,201	$13,511,194	$5,562,495	$1,633,044	$66,973,934	($66,201)	-	$66,907,733
Community Education	144,458	47,125	68,554	-	260,137	15,000	-	275,137
Off-Campus General Academic Inst.	297,755	100,829	2,519,675	-	2,918,259	(5,369,204)	-	(2,450,945)
Total Instruction	$46,709,414	$13,659,148	$8,150,724	$1,633,044	$70,152,330	($5,420,405)	-	$64,731,925
Research								
Institutes and Research Centers	$1,744,134	$384,789	$495,608	$125,000	$2,749,531	-	$100,000	$2,849,531
Individual and Project Research	826,565	213,484	558,506	121,710	1,720,265	($612,378)	-	1,107,887
Total Research	$2,570,699	$598,273	$1,054,114	$246,710	$4,469,796	($612,378)	$100,000	$3,957,418
Public Service								
Community Service	$226,964	$75,421	$309,851	-	$612,236	-	$176,717	$788,953
Cooperative Extension Service	63,823	22,262	5,000	-	91,085	($183,287)	-	(92,202)
Public Broadcasting Service	183,075	53,495	13,000	-	249,570	-	-	249,570
Total Public Service	$473,862	$151,178	$327,851	-	$952,891	($183,287)	$176,717	$946,321
Academic Support								
Libraries	$1,001,481	$311,819	$381,740	$1,297,093	$2,992,133	-	-	$2,992,133
Educational Media Services	774,972	169,692	(795,276)	62,000	211,388	($150,500)	-	60,888
Ancillary Support	380,098	90,656	205,158	5,150	681,062	46,039	-	727,101
Acad Admin & Personnel Develop	1,725,923	557,825	224,396	-	2,508,144	(125,000)	-	2,383,144
Total Academic Support	$3,882,474	$1,129,992	$16,018	$1,364,243	$6,392,727	($229,461)	-	$6,163,266
Student Services								
Student Services Administration	$1,381,823	$457,697	$433,843	-	$2,273,363	($88,135)	$77,443	$2,262,671
Social and Cultural Development	1,845,943	518,768	2,154,819	$35,000	4,554,530	(117,000)	60,848	4,498,378
Counseling and Career Guidance	621,795	206,069	179,886	-	1,007,750	-	-	1,007,750
Financial Aid Administration	432,741	144,664	48,565	-	625,970	-	-	625,970
Student Health Services	619,500	208,658	122,098	-	950,256	-	-	950,256
Student Admission & Records	2,090,353	663,451	1,575,822	-	4,329,626	(269,000)	-	4,060,626
Total Student Services	$6,992,155	$2,199,306	$4,515,033	$35,000	$13,741,494	($474,135)	$138,291	$13,405,650
Institutional Support								
Executive Management	$1,425,036	$445,755	$267,591	-	$2,138,382	$1,406,227	-	$3,544,609
Fiscal Operations	1,421,178	477,470	219,190	-	2,117,838	(28,053)	-	2,089,785
General Administration	803,556	270,432	156,908	-	1,230,896	30,007	-	1,260,903
Public Relations and Development	2,688,636	872,060	754,967	-	4,315,663	(17,750)	-	4,297,913
Total Institutional Support	$6,338,406	$2,065,717	$1,398,656	-	$9,802,779	$1,390,431	-	$11,193,210
Operation & Maintenance of Plant								
Physical Plant Administration	$390,982	$127,673	$54,658	-	$573,313	-	-	$573,313
Building Maintenance	256,564	87,032	2,356,199	$298,392	2,998,187	($300,000)	$895,874	3,594,061
Custodial Services	1,502,591	506,644	96,416	10,000	2,115,651	-	-	2,115,651
Utilities	855,424	290,120	4,524,193	31,500	5,701,237	300,000	-	6,001,237
Landscape and Grounds Maintenance	462,521	150,114	166,601	-	779,236	-	-	779,236
Major Repairs and Renovations	79,770	27,625	777,038	2,497,001	3,381,434	-	-	3,381,434
Security and Safety	1,202,058	388,681	235,046	-	1,825,785	(42,000)	-	1,783,785
Total Operation & Maint of Plant	$4,749,910	$1,577,889	$8,210,151	$2,836,893	$17,374,843	($42,000)	$895,874	$18,228,717
Total Operating Expenditures	$71,716,920	$21,381,503	$23,672,547	$6,115,890	$122,886,860	($5,571,235)	$1,310,882	$118,626,507

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A13. FY2013 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$49,133,368	$14,660,623	$7,950,800	$195,700	$71,940,491	$280,192	$50,000	$72,270,683
Community Education	66,000	10,000	26,900	-	102,900	10,000	-	112,900
Off-Campus General Academic Inst.	556,985	140,500	162,690	-	860,175	(27,063)	-	833,112
Total Instruction	$49,756,353	$14,811,123	$8,140,390	$195,700	$72,903,566	$263,129	$50,000	$73,216,695
Research								
Institutes and Research Centers	$1,275,818	$387,446	$144,984	-	$1,808,248	($294,477)	-	$1,513,771
Individual and Project Research	266,350	35,895	650,555	$130,500	1,083,300	(232,362)	$165,200	1,016,138
Total Research	$1,542,168	$423,341	$795,539	$130,500	$2,891,548	($526,839)	$165,200	$2,529,909
Public Service								
Community Service	$1,750,436	$516,852	$561,717	-	$2,829,005	($149,737)	-	$2,679,268
Cooperative Extension Service	102,000	24,650	34,735	-	161,385	(83,904)	-	77,481
Public Broadcasting Service	184,000	62,415	2,000	-	248,415	-	-	248,415
Total Public Service	$2,036,436	$603,917	$598,452	-	$3,238,805	($233,641)	-	$3,005,164
Academic Support								
Libraries	$2,127,971	$665,449	$398,515	$2,543,100	$5,735,035	($158,289)	-	$5,576,746
Museums and Galleries	30,165	2,049	35,100	-	67,314	-	-	67,314
Educational Media Services	857,654	237,199	73,165	-	1,168,018	(142,913)	-	1,025,105
Ancillary Support	3,313,914	1,121,073	935,788	596,960	5,967,735	(445,993)	$1,581,400	7,103,142
Acad Admin & Personnel Develop	6,587,710	2,110,751	4,423,578	120,000	13,242,039	2,791,050	350,000	16,383,089
Total Academic Support	$12,917,414	$4,136,521	$5,866,146	$3,260,060	$26,180,141	$2,043,855	$1,931,400	$30,155,396
Student Services								
Student Services Administration	$711,450	$234,711	$164,091	-	$1,110,252	-	-	$1,110,252
Social and Cultural Development	696,596	194,024	1,134,488	-	2,025,108	$580,000	-	2,605,108
Counseling and Career Guidance	493,055	166,883	50,075	$6,000	716,013	(25,000)	-	691,013
Financial Aid Administration	864,164	285,141	106,500	-	1,255,805	-	-	1,255,805
Student Admission & Records	2,264,346	728,444	570,168	-	3,562,958	(124,673)	-	3,438,285
Total Student Services	$5,029,611	$1,609,203	$2,025,322	$6,000	$8,670,136	$430,327	-	$9,100,463
Institutional Support								
Executive Management	$1,896,074	$660,561	$482,100	-	$3,038,735	$578,800	-	$3,617,535
Fiscal Operations	796,541	259,154	968,587	-	2,024,282	(12,500)	($5,736)	2,006,046
General Administration	2,770,235	895,686	279,944	$5,000	3,950,865	357,352	-	4,308,217
Public Relations and Development	3,919,004	1,344,387	1,445,534	-	6,708,925	(27,268)	-	6,681,657
Total Institutional Support	$9,381,854	$3,159,788	$3,176,165	$5,000	$15,722,807	$896,384	($5,736)	$16,613,455
Operation & Maintenance of Plant								
Physical Plant Administration	$570,034	$174,770	$45,850	-	$790,654	$11,000	$54,000	$855,654
Building Maintenance	1,682,000	562,000	2,312,625	$2,010,000	6,566,625	(36,000)	1,334,788	7,865,413
Custodial Services	1,570,000	527,000	(71,778)	-	2,025,222	1,000	-	2,026,222
Utilities	-	-	3,996,665	-	3,996,665	-	-	3,996,665
Landscape and Grounds Maintenance	170,000	53,000	271,639	-	494,639	2,000	-	496,639
Major Repairs and Renovations	-	-	1,237,000	-	1,237,000	(280,000)	-	957,000
Security and Safety	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$3,992,034	$1,316,770	$7,792,001	$2,010,000	$15,110,805	($302,000)	$1,388,788	$16,197,593
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	$2,000	$153	$30,650	-	$32,803	$15,500	-	$48,303
Total Scholarships & Fellowships	$2,000	$153	$30,650	-	$32,803	$15,500	-	$48,303
Total Operating Expenditures	$84,657,871	$26,060,816	$28,424,665	$5,607,260	$144,750,611	$2,586,715	$3,529,652	$150,866,978

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A14. FY2013 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$471,180	$152,820	$745,560	-	$1,369,560	$477,440	-	$1,847,000
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Total Instruction	$471,180	$152,820	$745,560	-	$1,369,560	$477,440	-	$1,847,000
Research								
Institutes and Research Centers	$109,550	$20,750	$22,700	-	$153,000	($160,000)	-	($7,000)
Individual and Project Research	-	-	-	-	-	2,360,000	-	2,360,000
Total Research	$109,550	$20,750	$22,700	-	$153,000	$2,200,000	-	$2,353,000
Public Service								
Community Service	$76,097	$24,150	$897,600	-	$997,847	($100,000)	($600,000)	$297,847
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
Total Public Service	$76,097	$24,150	$897,600	-	$997,847	($100,000)	($600,000)	$297,847
Academic Support								
Libraries	-	-	$528,073	-	$528,073	-	-	$528,073
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	$379,330	$124,460	650,362	-	1,154,152	($369,043)	-	785,109
Total Academic Support	$379,330	$124,460	$1,178,435	-	$1,682,225	($369,043)	-	$1,313,182
Student Services								
Student Services Administration	$1,117,997	$378,666	$763,721	$148,368	$2,408,752	($2,502,692)	$93,940	-
Social and Cultural Development	-	-	500	-	500	-	-	$500
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
Total Student Services	$1,117,997	$378,666	$764,221	$148,368	$2,409,252	($2,502,692)	$93,940	$500
Institutional Support								
Executive Management	$5,194,269	$1,699,455	$471,038	-	$7,364,762	($333,200)	-	$7,031,562
Fiscal Operations	3,483,838	1,166,291	1,489,700	$257,022	6,396,851	(1,258,024)	$187,138	5,325,965
General Administration	12,239,990	4,302,266	5,435,977	1,000	21,979,233	(8,288,012)	1,605,466	15,296,687
Public Relations and Development	1,157,331	386,941	591,264	-	2,135,536	(1,045,859)	-	1,089,677
Total Institutional Support	$22,075,428	$7,554,953	$7,987,979	$258,022	$37,876,382	($10,925,095)	$1,792,604	$28,743,891
Operation & Maintenance of Plant								
Physical Plant Administration	$425,427	$137,249	($212,103)	-	$350,573	-	-	$350,573
Building Maintenance	-	-	300,000	-	300,000	-	-	300,000
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	321,000	-	321,000	-	-	321,000
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$425,427	$137,249	$408,897	-	$971,573	-	-	$971,573
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	($3,000)	-	($3,000)
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	($3,000)	-	($3,000)
Transfers	-	-	-	-	-	-	$5,000	$5,000
Total Expenditures & Transfers	$24,655,009	$8,393,048	$12,005,392	$406,390	$45,459,839	($11,222,390)	$1,291,544	$35,528,993

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A15. FY2013 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University-wide Resources & University Bank

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Total Instruction	-	-	-	-	-	-	-	-
Research								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
Total Research	-	-	-	-	-	-	-	-
Public Service								
Community Service	-	-	-	-	-	-	-	-
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
Total Public Service	-	-	-	-	-	-	-	-
Academic Support								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	-	-	-	-	-	-	$5,567,095	$5,567,095
Total Academic Support	-	-	-	-	-	-	$5,567,095	$5,567,095
Student Services								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
Total Student Services	-	-	-	-	-	-	-	-
Institutional Support								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	-	-	-	-	-	-
General Administration	-	-	$260,000	-	$260,000	-	-	$260,000
Public Relations and Development	-	-	-	-	-	-	-	-
Total Institutional Support	-	-	$260,000	-	$260,000	-	-	$260,000
Operation & Maintenance of Plant								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	-	-	-	-	-	-	-	-
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	-	-	-
Total Operating Expenditures	-	-	$260,000	-	$260,000	-	$5,567,095	$5,827,095

Note: Columns may not add due to rounding.