The

UNIVERSITY of MISSOURI SYSTEM

Fiscal Year 2012

Operating Budget

UNIVERSITY OF MISSOURI SYSTEM

OPERATING BUDGET

FISCAL YEAR 2012

October 2011

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FY2012 University of Missouri All Funds Budget Summary

The Board of Curators approved a FY2012 all funds original budget with revenue of approximately $2.7 billion dollars. This budget included $2,624.8 million for current funds and a combined total for loan, endowment and plant funds of $101.8 million. The table below shows the total budget by major source of revenue and object of expense.

FY2012 Original Budget	Total Current Funds	Estimated Loan & Endowment Funds	Estimated Plant Funds	Total All Funds
REVENUES				
Net Student Fees	$469,435,437	-	-	$469,435,437
State Appropriations	396,524,220	-	$1,000,000 *	397,524,220
Grants and Contracts	366,423,000	-	-	366,423,000
Gift Income	42,987,820	$30,231,000	13,499,000	86,717,820
Endowment and Investment Income	80,884,471	47,947,000	7,400,000	136,231,471 **
Sales & Services-Educ Act/Auxiliaries	1,205,676,983	-	-	1,205,676,983
Miscellaneous Income	62,849,736	929,000	805,000	64,583,736
TOTAL REVENUES	$2,624,781,668	$79,107,000	$22,704,000	$2,726,592,668
EXPENDITURES & TRANSFERS				
Salaries and Wages	$1,321,568,911	-	-	$1,321,568,911
Employee Benefits	358,870,263	-	-	358,870,263
Compensation	$1,680,439,174	-	-	$1,680,439,174
Other Operating Expense	$719,655,715	$1,675,000	$24,000,000	745,330,715
Capital Expenditures	51,945,758	-	(51,945,758)	-
Interest Expense	-	-	57,807,000	57,807,000
Depreciation	-	-	170,000,000	170,000,000
TOTAL EXPENDITURES	$2,452,040,647	$1,675,000	$199,861,242	$2,653,576,889
Mandatory Transfers	$80,887,968	-	($80,887,968)	-
Non-Mandatory Transfers	107,691,021	-	(107,691,021)	-
TOTAL TRANSFERS	$188,578,989	-	($188,578,989)	-
TOTAL EXPENDITURES AND TRANSFERS	$2,640,619,636	$1,675,000	$11,282,253	$2,653,576,889
Change in Net Assets	($15,837,968)	$77,432,000	$11,421,747	$73,015,779 **

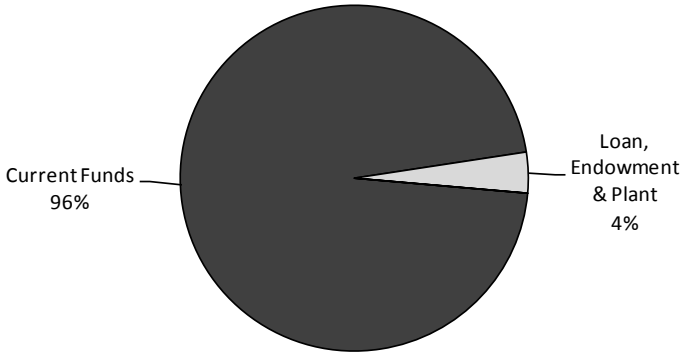
* Capital appropriations budget was based on anticipated receipts for current capital appropriation projects.

** The estimated change in net assets for FY2012 all funds budget is driven by anticipated changes in the market.

The total budget is made up of several component budgets; current funds, loan funds, endowment funds, and plant funds. The loan fund activity is a revolving fund and the loan terms are driven by the terms of loan resources. Endowment fund revenues are driven by the Board's asset allocation policy and market performance, and expenses are driven by the payout policy. The resources that cover plant fund expenditures are budgeted in other funds and are transferred into the plant fund as expenses are incurred, with the exception of major capital projects, which the Board approves individually by project. The loan fund, endowment fund, and plant funds

combine to make up 4% of the all funds budget. Current funds make up the remaining 96% of the budget and are described in detail in the following sections of this document.

FY2012 University of Missouri All Funds Budget



Loan, Endowment & Plant Funds:

For this analysis, loan, endowment, and plant funds have been combined due to their relative magnitude. Loan funds are used to record activity of funds available for loans to students. Endowment and similar funds include all gifts, bequests, and other funds directed to be used to support a University program in perpetuity. Ninety percent of the endowment fund is restricted for use by donors and most of the remaining ten percent has been designated by the Board or administration for special use. The plant fund group is used to record acquisition and replacement of assets, to pay off debt and to record the net investment in assets (equity) from both current expenditures and reserves for renewal and replacement.

Projected revenues for this group of funds are anticipated to be $101.8 million and are comprised of:

- $1.0 million in state appropriations receipts for capital projects during FY2012
- $43.7 million in gift income for loans, endowments and capital projects
- $55.3 million in endowment and investment income
- $1.8 million in other income

Current Funds Budget:

When the plant, loan, and endowment funds are removed from the University's total budget, the current funds, what we term operating funds, remain. Detailed descriptions of the current funds budget are provided in the following section.

University of Missouri System FY2012 Operating Budget

Introduction and Overview

Introduction

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency.

Context for Budget Planning

Budget planning and development for fiscal year 2012 was guided by the policy decisions and planning parameters of the Board of Curators and by the program decision items approved in the FY2012 Appropriations Request for Operations. Net tuition and fee revenues included in these budgets are based on tuition and required fee rates approved by the Board in January. The increase in net fee revenues included in the budget is driven by enrollment changes related to student mix, enrollment growth, and financial aid as well as an increase in fee rates. Expenditure assumptions for planning included the following:

- The salary and wage principles presented to the Board at the June 2011 meeting, include a merit salary pool equal to 2% of the campus's salary and wage base.

- Non-FICA benefit costs are funded by a flat rate charged against benefit eligible salaries. The increased benefit costs for the medical plan will be funded by an increase in the flat benefit rate assessment equal to 1.5% of benefit eligible salaries. The campus assessment will increase from 22.72% of eligible salaries to 24.22% of eligible salaries plus applicable FICA charges. The Hospital benefit rate increased as well to 26.50%. For each dollar increase in salary, non-FICA benefits equal to the flat rate plus appropriate FICA will be required.

- Given economic conditions, the President has asked the general officers to take whatever actions are necessary to balance the budget in FY2012. The cost control efforts begun in FY2010, which included a hiring freeze as well as ongoing travel and other expense reductions, will continue. Those actions that resulted in permanent budget changes are reflected in the FY2012 budget.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft general ledger financial system as of June 30, 2011.

Withholding of State Appropriations

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY2012 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University. For the operations fund, there was a decline in recurring state appropriations of 5.68%, plus additional withholdings and spending restrictions announced by the Governor resulting in a total decline in state appropriations of 8.1% for FY2012. Other changes in state appropriations are:

- New $2.0 million appropriation for School of Pharmacy.
- Reduction for health care and other programs.
- Operating appropriation for University Hospital & Clinics and Ellis Fischel was eliminated under an agreement with the state to increase funding through Medicaid reimbursements. This results in a reduction in state appropriation of $8.0 million.
- Additional spending restrictions for MOREnet bringing state appropriations for the program to zero.

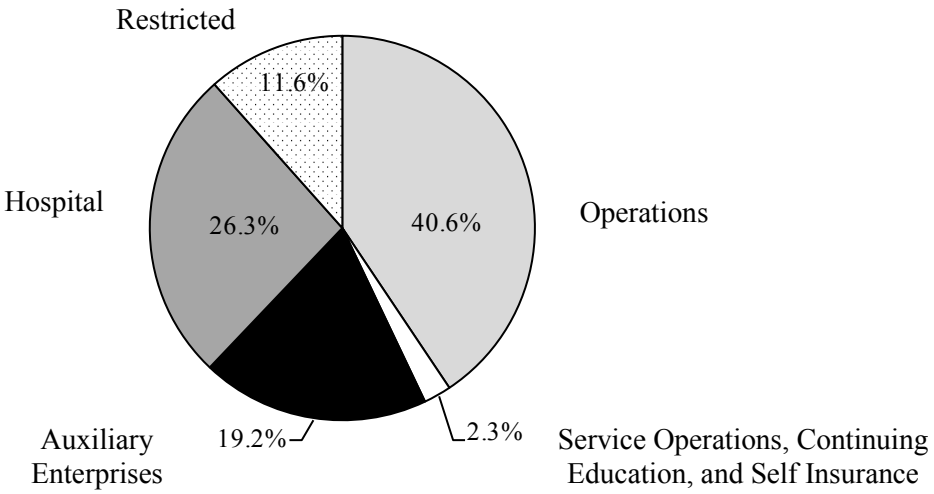
Total state appropriations are budgeted to decline by $55.1 million when compared to the FY2011 original budget. The total reduction in state appropriations is described below.

- $33.4 million reduction in state appropriations for operations,
- $1.9 million new appropriation for School of Pharmacy (net of withholding),
- $8.2 million reduction in University Hospital & Clinics and Ellis Fischel eliminated under an agreement with the state to increase funding through Medicaid reimbursements,
- $8.4 million decline in restricted state appropriations driven by cuts in MOREnet and the Missouri Kidney Program, and
- $7.0 million reduction in the plant fund due to a decline in anticipated receipts from prior years' state capital appropriations.

FY2012 Current Funds Budget Summary

Current funds as shown in the chart on the following page can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by a third party such as the donor or supporting agency. For fiscal year 2012, the University of Missouri's current funds budget totals approximately $2.6 billion. Of the total current funds budget, 88.4% is unrestricted and 11.6% is restricted. The current funds budget is made up of the University's operations fund, as well as the operating budgets for the Hospitals, auxiliary enterprises, continuing education, service operations, self-insurance funds, and restricted funds.

Current Funds Revenue Budget



The largest piece of the current funds budget is the operations fund. The operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises approximately 40.6% of the institution's current funds budget. This is the part of the institution's budget that is funded primarily by tuition and fees and state appropriations for operations.

The next largest component is the University Hospitals and Clinics, which contributes 26.3% of the current funds budget. The third largest component is auxiliary enterprises, which contributes 19.2% of the current funds budget. Other enterprise like operations, which includes service operations, continuing education, and self insurance make up 2.3% of the current funds budget. Auxiliary enterprises are self-supporting activities whose services are provided primarily to individuals in the University community such as students, faculty, and staff, and may incidentally offer services to the public. Examples include residential life, bookstores, parking, and intercollegiate athletics. Service operations provide a specific type of service to departments or other organizational units within the University rather than to individuals. These activities are supported by internal charges to the using department. Examples include campus computing, mail operations, printing services, telephone services, and science instrument shops. Continuing education includes distance education and other off campus credit and non-credit courses as well as on campus continuing education programs. The self-insurance funds include medical benefits, dental benefits, educators' legal liability, medical malpractice, auto and general liability, long-term disability, and workers' compensation.

Restricted funds are comprised of grant and contract activities, as well as activities funded by endowment distributions, gifts, and restricted state appropriations. The restricted grants and contracts budget is developed at a campus level and represents an estimate of the fiscal year activity of the more than 5,000 individual grants and projects that are budgeted and managed on a project by project basis.

The total FY2012 current funds budget includes an estimated beginning balance of $1.1 billion and anticipated revenues of $2.6 billion, for a total source of funds of $3.7 billion. Planned expenditures of $2.5 billion and transfers of $188.6 million combine for a total planned

use of funds of approximately $2.6 billion. The FY2012 current funds budget includes a planned decrease in ending balance of $15.9 million.

The distribution of the total current funds revenue budgets by major type of fund is shown in Table 1, for each campus, UM Extension, the Hospitals, and UM system units.

Table 1. Percentage Distribution of FY2012 Current Funds Revenue Budgets by Type of Fund, by Campus

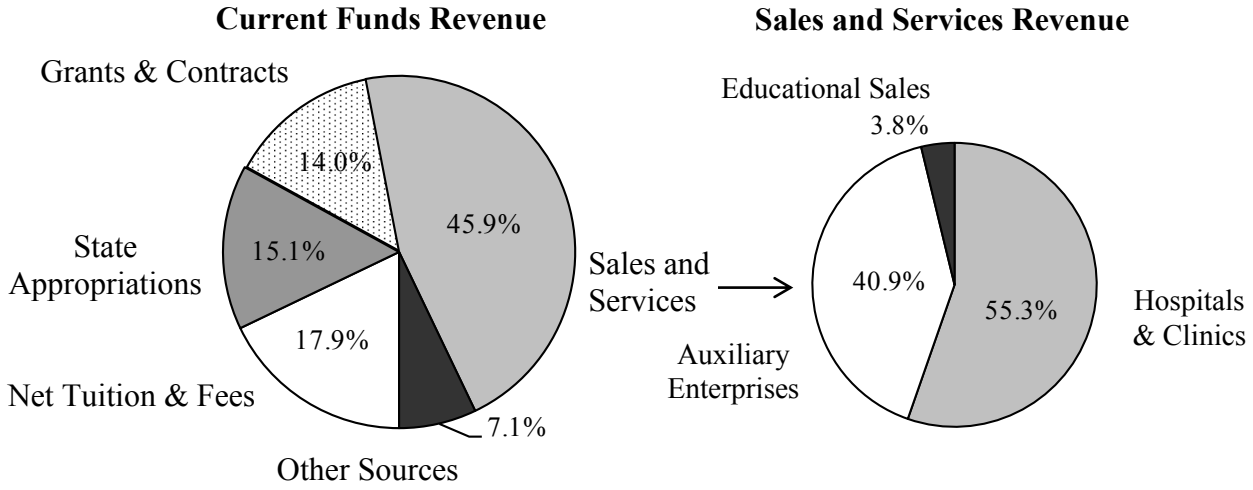
	MU	UM Extension	Hospital	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Operations	45.1%	67.2%	0.0%	71.3%	65.3%	72.4%	57.7%	84 1%	40.6%
Continuing Education	1.9%	0.0%	0.0%	3.3%	3.9%	4.5%	0.0%	0.0%	1.8%
Service Operations	0.5%	0.5%	0.0%	0.1%	0.2%	0.2%	1.5%	0.0%	0.3%
Self Insurance Funds	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	92 3%	0.2%
Auxiliary Enterprises	36.8%	0.0%	0.0%	10.6%	9.8%	10.1%	32.4%	0.0%	19.2%
Hospital Operations	0.0%	0.0%	99.7%	0.0%	0.0%	0.0%	0.0%	0.0%	26.3%
Total Unrestricted	84.3%	67.7%	99.7%	85.3%	79.2%	87.2%	91.6%	176.4% *	88.4%
Restricted Expendable Gifts, Endowments, & State Appropriations	2.6%	1.0%	0.3%	4.9%	2.8%	4.4%	1.2%	-76.4% *	2.2%
Grants and Contracts	13.1%	31.3%	0.0%	9.8%	18.0%	8.4%	7.2%	0.0%	9.4%
Total Restricted	15.7%	32.3%	0.3%	14.7%	20.8%	12.8%	8.4%	-76.4%	11.6%
Total Current Funds	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

* Anomaly created by the Endowed Chairs distribution match.

Revenues

The total FY2012 current funds revenue budget at approximately $2.6 billion is 4.0% higher than the FY2011 original budget. The increase in current funds revenue is driven by an increase in net fees driven by enrollment changes related to student mix, enrollment growth, and financial aid combined with approved rate increases in tuition, supplemental course fees and other required fees. The chart below on the left shows the current funds revenue budget by source of funds. The chart on the right shows the further distribution of the sales and services budget by type.



Sales and services are the largest contributor of current funds revenues at 45.9%. Sales and services are comprised of three types of activities: Hospitals & Clinics, other auxiliary enterprises, and educational activities. The chart on the right shows the distribution of sales and services revenues (including patient revenues) for each of these three types of activities.

Sales and services of Hospitals & Clinics, totaling $667.1 million, make up 55.3% of the sales and services budget for current funds revenues. These are funds primarily derived from the combined clinical operations of MU Hospitals & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, Missouri Psychiatric Center and the Missouri Rehabilitation Center. Not included in this category, are funds generated from the University Physicians' clinical operations, which are part of the MU Medical School's physicians' practice plan.

Sales and services of auxiliary enterprises totaling $493.0 million, or 40.9% of the current funds sales and services budget, include revenues from essentially self-supporting activities that provide services and sales primarily to students, faculty, staff and patients. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, University Physicians clinics, veterinary medicine clinics, and other miscellaneous activities.

Sales and services of educational activities, totaling $45.5 million or 3.8%, include the operations of the dental and optometry clinics, as well as activities related to the UMKC medical residency program, Agricultural Experiment Station, Cooperative Extension, and other activities.

Gross tuition and fee revenues total $711.3 million. Tuition and fees of $664.9 million are recorded in the operations fund, another $46.2 million are in continuing education and $0.2 million are recorded in the restricted grants and contracts. Scholarship allowances, or financial aid, reduce revenue from student fees to $469.4 million or 17.9% of total net revenue, making it the second largest contributor of total net revenue.

State appropriations, at $396.5 million, comprise the third largest source of net current funds revenues at 15.1%. State appropriations include $383.6 million in the operations fund for the general mission of the University, and $10.0 million for Missouri Rehabilitation Center (MRC), part of MU Healthcare. Restricted appropriations for the Missouri Kidney Program, Missouri Telehealth Network, and Spinal Cord Injury Research total approximately $2.9 million.

Federal, state, and other grants and contracts combine for total projected revenues of $366.4 million, or 14.0% of the total current funds revenue budget. These revenues are an estimate of the funds that will be received during FY2012 and are restricted in nature.

Other revenue sources include federal appropriations (primarily for the Agricultural Experiment Station and Cooperative Extension), investment income, gifts and endowment income (primarily for student aid and chairs/professorships), recovery of facilities and administrative costs (recovery of F&A), which are generated from externally funded grants and contracts, and miscellaneous income.

Table 2 shows the percentage distribution of current funds revenues by major revenue source for each campus, UM Extension, the Hospitals, and the system administrative units. Tuition and fees net of financial aid is the largest source of revenue for the Kansas City, Missouri S&T, and St. Louis campuses. State appropriations is the largest contributor for UM Extension and U-wide Resources. Sales & services of educational activities and auxiliary enterprises is the largest source of revenue for the Columbia campus, Hospitals (Patient Services), and UM System Administration. State appropriations are the second largest source of funds for Kansas City, Missouri S&T, and St. Louis campuses. Net tuition and fees are the second largest source for MU. State grants, which include federal flow through grants and contracts, are the second largest source for UM Extension. Endowment and investment income is the second largest source for Hospital, UM System Administration, and U-wide Resources.

Table 2. Percentage Distribution of FY2012 Current Funds Revenue Budgets by Major Source, by Campus

	MU	UM Extension	Hospital	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Net Tuition and Fees	21.7%	-0.2%	0.0%	32.9%	29.7%	36.3%	0.0%	-0.6%	17.9%
Federal Appropriations	0.5%	19.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.6%
State Appropriations	15.0%	46.1%	1.4%	23.3%	25.8%	27.5%	23.1%	85.0%	15.1%
Federal Grants & Contracts	10.6%	7.3%	0.0%	7.9%	13.7%	6.9%	1.8%	0.0%	7.1%
Federal Pell Grants	2.2%	0.0%	0.0%	4.0%	3.7%	7.0%	0.0%	0.0%	2.2%
State Grants	2.3%	20.2%	0.0%	1.7%	1.5%	1.5%	5.6%	0.0%	1.9%
Other Grants & Contracts	3.8%	3.7%	0.0%	2.6%	8.6%	2.7%	0.0%	0.0%	2.8%
Gift Income	2.0%	0.1%	0.3%	2.2%	2.1%	4.0%	0.2%	0.0%	1.6%
Recovery of F&A	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Endowment and Investment Income	2.7%	0.2%	2.1%	2.8%	3.6%	1.8%	24.4%	15.6%	3.1%
Sales & Services-Educ. Act./Aux.	37.3%	0.4%	96.2%	19.4%	10.1%	10.8%	32.3%	0.0%	45.9%
Miscellaneous Income	1.9%	2.8%	0.0%	3.2%	1.2%	1.5%	12.6%	0.0%	1.8%
Total Current Funds Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

Expenditures

Compensation expenditures of $1.7 billion account for 63.6% of current funds expenditures and transfers in FY2012. Salary expenditures total $1.3 billion and employee benefits expense is anticipated to be $0.4 billion. Expense and equipment and capital expenditures of $771.6 million contribute 29.2% of current funds expenditures and transfers. Mandatory transfers of $80.9 million account for 3.1% of the budget and are primarily for debt service. Non-Mandatory transfers of $107.7 million make up the remaining 4.1% of the current funds budget. They are comprised of $54.4 million to fund the hospital's capital plan; $16.8 million in the auxiliary operations and $19.8 million from service operations primarily for maintenance, repair, and replacement of facilities and capital equipment; $10.7 million from the operations fund primarily to the plant fund for investment in the purchase, maintenance, repair, and replacement of facilities and capital equipment including information technology, energy management/utilities, and research parks. The balance of approximately $6.0 million is from restricted funds.

Current Funds Expenditures and Transfers Budget

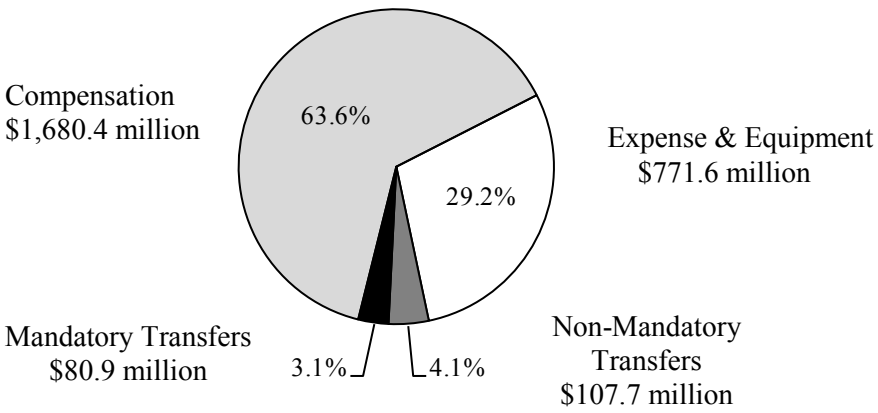


Table 3 shows the percentage distribution of the FY2012 current funds expenditure budget by object of expense for each campus, UM Extension, the Hospitals, and the system units.

Table 3. Percentage Distribution of FY2012 Current Funds Expenditure Budgets by Object of Expense, by Campus

	MU	UM Extension	Hospital	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Salaries & Wages	56.2%	64.7%	35.5%	56.0%	52.2%	53.5%	48.7%	5.7%	50.0%
Employee Benefits	13.9%	18.8%	10.9%	14.9%	14.0%	15.0%	15.1%	45.4%	13.6%
Total Compensation	70.1%	83.5%	46.4%	70.9%	66.2%	68.5%	63.8%	51.1%	63.6%
Expense and Equipment	20.0%	17.7%	42.2%	21.6%	23.5%	22.1%	49.3%	43.7%	27.2%
Capital Expenditures	2.1%	0.3%	0.0%	3.9%	6.2%	2.6%	0.0%	0.0%	2.0%
Total Expense and Equipment	22.1%	18.0%	42.2%	25.5%	29.7%	24.7%	49.3%	43.7%	29.2%
Total Expenditures	92.2%	101.5%	88.6%	96.4%	95.9%	93.2%	113.1%	94.8%	92.8%
Transfers	7.8%	-1.5%	11.4%	3.6%	4.1%	6.8%	-13.1%	5.2%	7.2%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

Compensation is the largest expense category at the University comprising 64% of all expenditures and transfers. This ranges from a high of 84% for UM Extension to a low of 46% for the hospitals. Compensation expense for the main campuses range from 71% to 66%.

Expenditure Budget by Program

Primary program activities of instruction, research, and public service make up 47.3% of current funds expenditures at the University of Missouri. Hospitals account for 25.1% of the expenditure budget. Auxiliary enterprises make up 8.2% of the expenditure budget and the remaining 19.4% of budgeted expenditures are spent for support services, scholarships, and operation and maintenance of the physical plant.

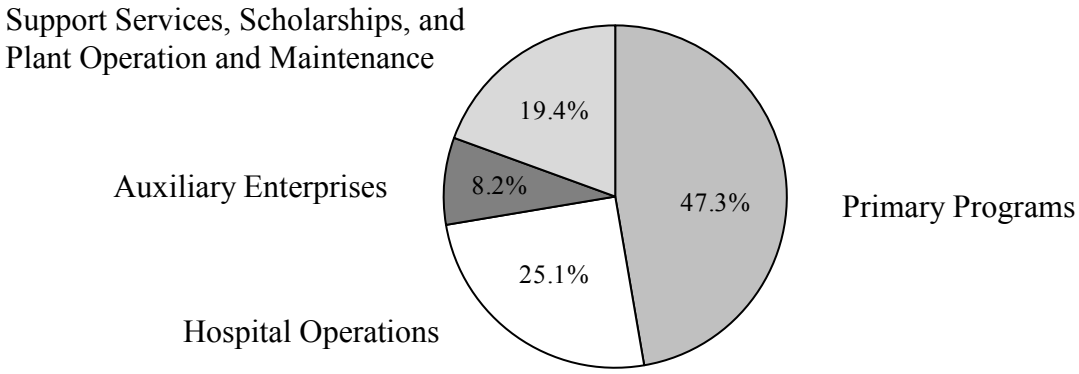


Table 4 shows the percentage distribution of the University's current funds expenditure budget by major program classification for each campus, UM Extension, the Hospitals, and UM system units.

Table 4. Percentage Distribution of FY2012 Current Funds Expenditure Budgets by Program Classification, by Campus

	MU	UM Extension	Hospital	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Instruction	41.4%	0.1%	0.0%	53.5%	46.4%	44.4%	1.4%	0.0%	30.8%
Research	16.2%	0.2%	0.0%	6.5%	17.2%	5.6%	1.1%	0.0%	9.2%
Public Service	5.7%	99.7%	0.0%	5.5%	2.4%	8.1%	36.7%	0.0%	7.3%
Academic Support	9.2%	0.0%	0.0%	9.8%	3.9%	13.7%	8.8%	0.0%	6.7%
Student Services	3.8%	0.0%	0.0%	4.3%	7.7%	5.1%	2.9%	0.0%	3.2%
Institutional Support	2.7%	0.0%	0.0%	8.1%	5.7%	8.8%	47.9%	100%	5.1%
Operation & Maintenance	5.6%	0.0%	0.0%	6.3%	10.2%	7.1%	1.2%	0.0%	4.4%
Scholarships & Fellowships	0.1%	0.0%	0.0%	0.3%	0.2%	0.0%	0.0%	0.0%	0.1%
Auxiliaries Enterprises	15.3%	0.0%	0.0%	5.7%	6.3%	7.2%	0.0%	0.0%	8.1%
Hospitals	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	25.1%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU
Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Table 5 on the following page presents the FY2012 University of Missouri consolidated current funds revenue budget by major revenue source, and the expenditures and transfers budget by object of expense and by major program classification, for the following fund groupings:

- Operations
- Service Operations, Continuing Education and Self Insurance
- Auxiliary Enterprises
- Hospital Operations
- Restricted Expendable Gifts, Endowments, and State Appropriations
- Restricted Grants and Contracts (fiscal year estimate of project budgeted funds)

Tables 6 through 13 provide the same information for each campus, as well as for the Hospitals, University of Missouri Extension, University of Missouri System Administration, and University-wide Resources.

Table 5. FY2012 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$400,300,000	$143,420,000	$66,299,000	$353,700,000	$963,719,000	$130,104,000	$9,000,000	$139,104,000	$1,102,823,000
REVENUES									
Tuition and Fees	$664,952,264	$46,191,455	-	-	$711,143,719	-	$200,000	$200,000	$711,343,719
Less: Scholarship Allowances	(149,216,979)	(1,961,216)	-	-	(151,178,195)	($21,430,086)	(69,300,000)	(90,730,086)	(241,908,282)
Net Student Fees	$515,735,285	$44,230,239	-	-	$559,965,524	($21,430,086)	($69,100,000)	($90,530,086)	$469,435,437
Federal Appropriations	16,572,476	-	-	-	16,572,476	-	-	-	16,572,476
State Appropriations	383,628,846	-	-	$10,027,734	393,656,580	2,867,640	-	2,867,640	396,524,220
Federal Grants and Contracts	-	-	-	-	-	-	185,723,000	185,723,000	185,723,000
Federal Pell Grants	-	-	-	-	-	-	57,450,000	57,450,000	57,450,000
State Grants and Contracts	-	-	-	-	-	-	51,000,000	51,000,000	51,000,000
Other Grants and Contracts	-	-	-	-	-	-	72,250,000	72,250,000	72,250,000
Gift Income	1,547,557	1,500	8,811,200	-	10,360,257	32,627,563	-	32,627,563	42,987,820
Recovery of F&A	52,950,000	-	-	-	52,950,000	-	(52,950,000)	(52,950,000)	-
Endowment and Investment Income	22,208,182	6,117,079	930,543	14,608,226	43,864,030	37,020,441	-	37,020,441	80,884,471
Sales & Services-Educ Act/Auxiliaries	42,521,682	2,968,291	493,005,016	666,992,680	1,205,487,670	189,313	-	189,313	1,205,676,983
Miscellaneous Income	30,991,672	7,473,889	-	-	38,465,560	4,827,700	2,984,000	7,811,700	46,277,260
TOTAL REVENUES	$1,066,155,700	$60,790,997	$502,746,759	$691,628,640	$2,321,322,097	$56,102,571	$247,357,000	$303,459,571	$2,624,781,668
EXPENDITURES & TRANSFERS									
Salaries and Wages	$655,013,117	$50,496,845	$221,722,094	$246,186,605	$1,173,418,661	$23,351,250	$124,799,000	$148,150,250	$1,321,568,911
Employee Benefits	183,958,601	14,430,950	50,637,289	75,613,492	324,640,332	6,009,932	28,220,000	34,229,932	358,870,263
Total Compensation	$838,971,718	$64,927,795	$272,359,383	$321,800,097	$1,498,058,992	$29,361,182	$153,019,000	$182,380,182	$1,680,439,174
Expense and Equipment									
Other Operating Expense	$224,465,613	$79,885,119	$197,651,399	$304,113,685	$806,115,817	$29,890,488	$83,489,000	$113,379,488	$919,495,304
Capital Expenditures	35,894,204	2,386,517	3,113,361	-	41,394,082	3,901,676	6,650,000	10,551,676	51,945,758
Internal Sales	(30,590,931)	(139,816,873)	(20,886,657)	(11,400,844)	(202,695,305)	(253,320)	-	(253,320)	(202,948,625)
Self Insurance Benefits	(1,000,000)	4,109,036	-	-	3,109,036	-	-	-	3,109,036
Net Expense and Equipment Expenditures	$228,768,886	($53,436,200)	$179,878,102	$292,712,841	$647,923,629	$33,538,844	$90,139,000	$123,677,844	$771,601,473
TOTAL EXPENDITURES	$1,067,740,604	$11,491,594	$452,237,485	$614,512,938	$2,145,982,622	$62,900,025	$243,158,000	$306,058,025	$2,452,040,647
Internal Transfers	(10,761,606)	13,839,648	(3,251,077)	3,140,000	2,966,965	(3,800,122)	833,157	(2,966,965)	-
Mandatory Transfers	7,701,135	9,985,053	43,692,778	19,616,323	80,995,288	(107,320)	-	(107,320)	80,887,968
Non-Mandatory Transfers	10,693,390	19,836,974	16,806,506	54,359,379	101,696,249	3,194,772	2,800,000	5,994,772	107,691,021
TOTAL EXPENDITURES AND TRANSFERS	$1,075,373,523	$55,153,269	$509,485,692	$691,628,640	$2,331,641,124	$62,187,355	$246,791,157	$308,978,512	$2,640,619,636
ENDING BALANCE	$391,082,177	$149,057,729	$59,560,067	$353,700,000	$953,399,973	$124,019,216	$9,565,843	$133,585,059	$1,086,985,032
Expenditures by Program Classification									
Instruction	$533,875,726	$23,538,901	$147,233,517	-	$704,648,144	$33,515,452	$16,831,000	$50,346,452	$754,994,596
Research	55,715,245	144,350	7,513,738	-	63,373,334	5,433,088	157,426,000	162,859,088	226,232,422
Public Service	53,107,843	2,518,770	41,915,164	-	97,541,777	12,924,754	68,901,000	81,825,754	179,367,531
Academic Support	131,149,335	2,983,862	20,657,946	-	154,791,143	5,037,003	-	5,037,003	159,828,146
Student Services	62,810,673	(53,932)	13,191,211	-	75,947,952	1,624,830	-	1,624,830	77,572,782
Institutional Support	123,577,253	(18,012,549)	22,577,484	-	128,142,188	1,646,693	-	1,646,693	129,788,880
Operation & Maintenance of Plant	107,414,625	372,192	-	-	107,786,817	429,425	-	429,425	108,216,242
Scholarships & Fellowships	89,904	-	-	-	89,904	1,876,966	-	1,876,966	1,966,870
Auxiliaries	-	-	199,148,424	-	199,148,424	-	-	-	199,148,424
Hospitals	-	-	-	$614,512,938	614,512,938	411,815	-	411,815	614,924,753
Total Expenditures by Program Classification	$1,067,740,604	$11,491,594	$452,237,485	$614,512,938	$2,145,982,622	$62,900,025	$243,158,000	$306,058,025	$2,452,040,647

Note: Columns may not add due to rounding

Table 6. FY2012 Current Funds Budget by Type of Funds, University of Missouri - Columbia (MU)

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$194,400,000	$13,900,000	$43,200,000	-	$251,500,000	$62,800,000	$4,700,000	$67,500,000	$319,000,000
REVENUES									
Tuition and Fees	$343,998,511	$20,515,911	-	-	$364,514,422	-	$200,000	$200,000	$364,714,422
Less: Scholarship Allowances	(80,896,923)	(131,416)	-	-	(81,028,339)	($12,732,946)	(29,000,000)	(41,732,946)	(122,761,286)
Net Student Fees	$263,101,588	$20,384,495	-	-	$283,486,083	($12,732,946)	($28,800,000)	($41,532,946)	$241,953,136
Federal Appropriations	5,999,785	-	-	-	5,999,785	-	-	-	5,999,785
State Appropriations	165,725,115	-	-	-	165,725,115	1,892,640	-	1,892,640	167,617,755
Federal Grants and Contracts	-	-	-	-	-	-	118,292,000	118,292,000	118,292,000
Federal Pell Grants	-	-	-	-	-	-	24,650,000	24,650,000	24,650,000
State Grants and Contracts	-	-	-	-	-	-	25,200,000	25,200,000	25,200,000
Other Grants and Contracts	-	-	-	-	-	-	42,000,000	42,000,000	42,000,000
Gift Income	-	-	$8,581,000	-	8,581,000	13,645,605	-	13,645,605	22,226,605
Recovery of F&A	36,500,000	-	-	-	36,500,000	-	(36,500,000)	(36,500,000)	-
Endowment and Investment Income	3,866,397	-	871,543	-	4,737,940	25,578,143	-	25,578,143	30,316,083
Sales & Services-Educ Act/Auxiliaries	12,566,902	2,079,994	401,291,460	-	415,938,357	-	-	-	415,938,357
Miscellaneous Income	15,730,097	3,839,694	-	-	19,569,790	70,601	1,980,000	2,050,601	21,620,391
TOTAL REVENUES	$503,489,884	$26,304,182	$410,744,003	-	$940,538,070	$28,454,042	$146,822,000	$175,276,042	$1,115,814,112
EXPENDITURES & TRANSFERS									
Salaries and Wages	$303,928,760	$33,963,851	$196,006,843	-	$533,899,454	$12,586,418	$76,500,000	$89,086,418	$622,985,872
Employee Benefits	80,700,906	10,015,251	43,619,100	-	134,335,257	3,197,014	16,912,000	20,109,014	154,444,271
Total Compensation	$384,629,666	$43,979,102	$239,625,943	-	$668,234,710	$15,783,432	$93,412,000	$109,195,432	$777,430,142
Expense and Equipment									
Other Operating Expense	$106,202,324	$59,855,615	$151,565,235	-	$317,623,174	$12,601,242	$49,610,000	$62,211,242	$379,834,416
Capital Expenditures	15,621,369	2,029,927	2,423,811	-	20,075,107	1,778,834	1,000,000	2,778,834	22,853,941
Internal Sales	(24,590,536)	(115,422,342)	(17,543,338)	-	(157,556,216)	-	-	-	(157,556,216)
Net Expense and Equipment Expenditures	$97,233,157	($53,536,799)	$136,445,707	-	$180,142,065	$14,380,076	$50,610,000	$64,990,076	$245,132,141
TOTAL EXPENDITURES	$481,862,823	($9,557,698)	$376,071,650	-	$848,376,776	$30,163,508	$144,022,000	$174,185,508	$1,022,562,283
Internal Transfers	(1,732,601)	4,112,452	2,121,180	-	4,501,031	44,000	91,500	135,500	4,636,531
Mandatory Transfers	3,996,941	9,985,053	28,261,524	-	42,243,518	-	-	-	42,243,518
Non-Mandatory Transfers	4,269,748	19,554,774	12,527,532	-	36,352,054	384,837	2,800,000	3,184,837	39,536,891
TOTAL EXPENDITURES AND TRANSFERS	$488,396,911	$24,094,581	$418,981,886	-	$931,473,378	$30,592,345	$146,913,500	$177,505,845	$1,108,979,223
ENDING BALANCE	$209,492,973	$16,109,602	$34,962,117	-	$260,564,691	$60,661,698	$4,608,500	$65,270,198	$325,834,889
Expenditures by Program Classification									
Instruction	$250,283,319	$11,205,068	$138,378,953	-	$399,867,340	$16,588,164	$7,374,000	$23,962,164	$423,829,504
Research	43,383,358	9,100	7,513,738	-	50,906,197	3,321,230	111,156,000	114,477,230	165,383,427
Public Service	5,663,988	1,688,753	19,896,439	-	27,249,180	5,469,985	25,492,000	30,961,985	58,211,165
Academic Support	66,847,663	2,417,862	18,785,046	-	88,050,571	2,332,890	-	2,332,890	90,383,461
Student Services	26,527,577	(53,932)	11,900,240	-	38,373,885	736,300	-	736,300	39,110,185
Institutional Support	32,620,649	(25,014,643)	22,569,084	-	30,175,090	749,082	-	749,082	30,924,172
Operation & Maintenance of Plant	56,520,665	190,094	-	-	56,710,759	358,975	-	358,975	57,069,734
Scholarships & Fellowships	15,604	-	-	-	15,604	606,881	-	606,881	622,485
Auxiliaries	-	-	157,028,149	-	157,028,149	-	-	-	157,028,149
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$481,862,823	($9,557,698)	$376,071,650	-	$848,376,776	$30,163,508	$144,022,000	$174,185,508	$1,022,562,283

Note: Columns may not add due to rounding

Table 7. FY2012 Current Funds Budget by Type of Funds, University of Missouri Extension

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$25,100,000	$420,000	($1,000)	-	$25,519,000	$1,300,000	$1,100,000	$2,400,000	$27,919,000
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	($4,300)	-	-	-	($4,300)	-	($100,000)	($100,000)	($104,300)
Net Student Fees	($4,300)	-	-	-	($4,300)	-	($100,000)	($100,000)	($104,300)
Federal Appropriations	10,572,691	-	-	-	10,572,691	-	-	-	10,572,691
State Appropriations	24,780,224	-	-	-	24,780,224	$350,000	-	350,000	25,130,224
Federal Grants and Contracts	-	-	-	-	-	-	4,000,000	4,000,000	4,000,000
Federal Pell Grants	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	11,000,000	11,000,000	11,000,000
Other Grants and Contracts	-	-	-	-	-	-	2,000,000	2,000,000	2,000,000
Gift Income	-	-	-	-	-	51,450	-	51,450	51,450
Recovery of F&A	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	1,000	-	-	-	1,000	122,020	-	122,020	123,020
Sales & Services-Educ Act/Auxiliaries	62,300	$180,000	-	-	242,300	-	-	-	242,300
Miscellaneous Income	1,200,242	70,000	-	-	1,270,242	100	200,000	200,100	1,470,342
TOTAL REVENUES	$36,612,157	$250,000	-	-	$36,862,157	$523,570	$17,100,000	$17,623,570	$54,485,727
EXPENDITURES & TRANSFERS									
Salaries and Wages	$26,451,388	$258,000	$36,850	-	$26,746,238	$237,400	$9,282,000	$9,519,400	$36,265,638
Employee Benefits	7,902,026	71,000	11,710	-	7,984,736	77,600	2,473,000	2,550,600	10,535,336
Total Compensation	$34,353,414	$329,000	$48,560	-	$34,730,974	$315,000	$11,755,000	$12,070,000	$46,800,974
Expense and Equipment									
Other Operating Expense	$4,909,414	$120,000	-	-	$5,029,414	$158,861	$5,000,000	$5,158,861	$10,188,275
Capital Expenditures	1,075	10,000	-	-	11,075	-	150,000	150,000	161,075
Internal Sales	(106,895)	(145,000)	-	-	(251,895)	-	-	-	(251,895)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$4,803,594	($15,000)	-	-	$4,788,594	$158,861	$5,150,000	$5,308,861	$10,097,455
TOTAL EXPENDITURES	$39,157,008	$314,000	$48,560	-	$39,519,568	$473,861	$16,905,000	$17,378,861	$56,898,429
Internal Transfers	(935,839)	-	(66,000)	-	(1,001,839)	-	-	-	(1,001,839)
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	150,000	-	-	-	150,000	-	-	-	150,000
TOTAL EXPENDITURES AND TRANSFERS	$38,371,169	$314,000	($17,440)	-	$38,667,729	$473,861	$16,905,000	$17,378,861	$56,046,590
ENDING BALANCE	$23,340,988	$356,000	$16,440	-	$23,713,428	$1,349,709	$1,295,000	$2,644,709	$26,358,137
Expenditures by Program Classification									
Instruction	-	-	-	-	-	-	$38,000	$38,000	$38,000
Research	$20,200	-	-	-	$20,200	-	104,000	104,000	124,200
Public Service	39,136,808	$314,000	$48,560	-	39,499,368	$463,861	16,763,000	17,226,861	56,726,229
Academic Support	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	10,000	-	10,000	10,000
Auxiliaries	-	-	-	-		-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$39,157,008	$314,000	$48,560	-	$39,519,568	$473,861	$16,905,000	$17,378,861	$56,898,429

Note: Columns may not add due to rounding.

Table 8. FY2012 Current Funds Budget by Type of Funds, University of Missouri - Hospital & Clinics*

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	-	-	-	$353,700,000	$353,700,000	$4,900,000	-	$4,900,000	$358,600,000
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	-	-	-	$10,027,734	$10,027,734	-	-	-	$10,027,734
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-
Federal Pell Grants	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	$2,074,690	-	$2,074,690	2,074,690
Recovery of F&A	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	-	-	-	14,608,226	14,608,226	169,501	-	169,501	14,777,727
Sales & Services-Educ Act/Auxiliaries	-	-	-	666,992,680	666,992,680	133,158	-	133,158	667,125,838
Miscellaneous Income	-	-	-	-	-	-	-	-	-
TOTAL REVENUES	-	-	-	$691,628,640	$691,628,640	$2,377,349	-	$2,377,350	$694,005,989
EXPENDITURES & TRANSFERS									
Salaries and Wages	-	-	-	$246,186,605	$246,186,605	-	-	-	$246,186,605
Employee Benefits	-	-	-	75,613,492	75,613,492	-	-	-	75,613,492
Total Compensation	-	-	-	$321,800,097	$321,800,097	-	-	-	$321,800,097
Expense and Equipment									
Other Operating Expense	-	-	-	$304,113,685	$304,113,685	$474,515	-	$474,515	$304,588,200
Capital Expenditures	-	-	-	-	-		-		-
Internal Sales	-	-	-	(11,400,844)	(11,400,844)	(62,700)	-	(62,700)	(11,463,544)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	-	-	-	$292,712,841	$292,712,841	$411,815	-	$411,815	$293,124,656
TOTAL EXPENDITURES	-	-	-	$614,512,938	$614,512,938	$411,815	-	$411,815	$614,924,753
Internal Transfers	-	-	-	3,140,000	3,140,000	-	-	-	3,140,000
Mandatory Transfers	-	-	-	19,616,323	19,616,323	-	-	-	19,616,323
Non-Mandatory Transfers	-	-	-	54,359,379	54,359,379	1,965,534	-	1,965,534	56,324,913
TOTAL EXPENDITURES AND TRANSFERS	-	-	-	$691,628,640	$691,628,640	$2,377,349	-	$2,377,349	$694,005,989
ENDING BALANCE	-	-	-	$353,700,000	$353,700,000	$4,900,000	-	$4,900,000	$358,600,000
Expenditures by Program Classification									
Instruction	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	$614,512,938	$614,512,938	$411,815	-	$411,815	$614,924,753
Total Expenditures by Program Classification	-	-	-	$614,512,938	$614,512,938	$411,815	-	$411,815	$614,924,753

Note: Columns may not add due to rounding.

* Excludes University Physicians

Table 9. FY2012 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$38,900,000	$3,400,000	$6,000,000	-	$48,300,000	$28,600,000	$2,000,000	$30,600,000	$78,900,000
REVENUES									
Tuition and Fees	$147,996,367	$9,266,139	-	-	$157,262,506	-	-	-	$157,262,506
Less: Scholarship Allowances	(31,896,271)	(179,000)	-	-	(32,075,271)	($3,467,783)	($15,200,000)	($18,667,783)	(50,743,054)
Net Student Fees	$116,100,096	$9,087,139	-	-	$125,187,235	($3,467,783)	($15,200,000)	($18,667,783)	$106,519,452
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	75,446,309	-	-	-	75,446,309	-	-	-	75,446,309
Federal Grants and Contracts	-	-	-	-	-	-	25,545,000	25,545,000	25,545,000
Federal Pell Grants	-	-	-		-	-	12,950,000	12,950,000	12,950,000
State Grants and Contracts	-	-	-	-	-	-	5,600,000	5,600,000	5,600,000
Other Grants and Contracts	-	-	-	-	-	-	8,400,000	8,400,000	8,400,000
Gift Income	149,530	1,500	$154,000	-	305,030	6,807,918	-	6,807,918	7,112,948
Recovery of F&A	6,000,000	-	-	-	6,000,000	-	(6,000,000)	(6,000,000)	-
Endowment and Investment Income	945,300	-	-	-	945,300	7,979,605	-	7,979,605	8,924,905
Sales & Services-Educ Act/Auxiliaries	28,094,029	602,375	34,129,881	-	62,826,285	56,155	-	56,155	62,882,440
Miscellaneous Income	3,793,346	1,353,950	-	-	5,147,296	4,378,228	504,000	4,882,228	10,029,524
TOTAL REVENUES	$230,528,610	$11,044,964	$34,283,881	-	$275,857,455	$15,754,123	$31,799,000	$47,553,123	$323,410,578
EXPENDITURES & TRANSFERS									
Salaries and Wages	$146,554,816	$6,073,938	$13,188,314	-	$165,817,068	$5,659,236	$15,300,000	$20,959,236	$186,776,304
Employee Benefits	39,210,083	1,713,923	3,440,460	-	44,364,466	1,675,438	3,578,000	5,253,438	49,617,904
Total Compensation	$185,764,899	$7,787,861	$16,628,774	-	$210,181,534	$7,334,674	$18,878,000	$26,212,674	$236,394,208
Expense and Equipment									
Other Operating Expense	$41,448,986	$5,419,121	$12,724,464	-	$59,592,571	$9,100,173	$12,313,000	$21,413,173	$81,005,744
Capital Expenditures	11,291,817	186,340	425,000	-	11,903,157	141,810	1,000,000	1,141,810	13,044,967
Internal Sales	(1,318,327)	(7,173,864)	(547,064)	-	(9,039,255)	(8,300)	-	(8,300)	(9,047,555)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$51,422,476	($1,568,403)	$12,602,400	-	$62,456,473	$9,233,683	$13,313,000	$22,546,683	$85,003,156
TOTAL EXPENDITURES	$237,187,375	$6,219,458	$29,231,174	-	$272,638,007	$16,568,357	$32,191,000	$48,759,357	$321,397,364
Internal Transfers	290,434	4,211,786	(3,697,922)	-	804,298	1,161,523	99,657	1,261,180	2,065,478
Mandatory Transfers	2,834,964	-	5,767,400	-	8,602,364	(10,320)	-	(10,320)	8,592,044
Non-Mandatory Transfers	464,361	-	32,000	-	496,361	756,000	-	756,000	1,252,361
TOTAL EXPENDITURES AND TRANSFERS	$240,777,134	$10,431,244	$31,332,652	-	$282,541,030	$18,475,560	$32,290,657	$50,766,217	$333,307,247
ENDING BALANCE	$28,651,476	$4,013,720	$8,951,229	-	$41,616,425	$25,878,564	$1,508,343	$27,386,907	$69,003,332
Expenditures by Program Classification									
Instruction	$143,277,537	$5,064,312	$8,854,564	-	$157,196,413	$9,767,002	$4,861,000	$14,628,002	$171,824,415
Research	4,342,777	-	-	-	4,342,777	695,762	15,989,000	16,684,762	21,027,539
Public Service	3,618,254	2,710	125,191	-	3,746,155	2,670,054	11,341,000	14,011,054	17,757,209
Academic Support	28,906,419	43,500	574,720	-	29,524,639	1,616,770	-	1,616,770	31,141,409
Student Services	12,485,281	-	1,290,971	-	13,776,252	203,354	-	203,354	13,979,606
Institutional Support	24,289,025	1,018,936	8,400	-	25,316,361	650,235	-	650,235	25,966,596
Operation & Maintenance of Plant	20,216,582	90,000	-	-	20,306,582	49,000	-	49,000	20,355,582
Scholarships & Fellowships	51,500	-	-	-	51,500	916,180	-	916,180	967,680
Auxiliaries	-	-	18,377,328	-	18,377,328	-	-	-	18,377,328
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$237,187,375	$6,219,458	$29,231,174	-	$272,638,007	$16,568,357	$32,191,000	$48,759,357	$321,397,364

Note: Columns may not add due to rounding.

Table 10. FY2012 Current Funds Budget by Type of Funds, Missouri University of Science and Technology

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$45,400,000	$2,600,000	$1,000,000	-	$49,000,000	$18,500,000	($800,000)	$17,700,000	$66,700,000
REVENUES									
Tuition and Fees	$78,761,252	$6,627,635	-	-	$85,388,887	-	-	-	$85,388,887
Less: Scholarship Allowances	(22,229,934)	(24,400)	-	-	(22,254,334)	($3,452,557)	($9,000,000)	($12,452,557)	(34,706,891)
Net Student Fees	$56,531,318	$6,603,235	-	-	$63,134,553	($3,452,557)	($9,000,000)	($12,452,557)	$50,681,996
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	44,059,187	-	-	-	44,059,187	-	-	-	44,059,187
Federal Grants and Contracts	-	-	-	-	-	-	23,281,000	23,281,000	23,281,000
Federal Pell Grants	-	-	-	-	-	-	6,250,000	6,250,000	6,250,000
State Grants and Contracts	-	-	-	-	-	-	2,500,000	2,500,000	2,500,000
Other Grants and Contracts	-	-	-	-	-	-	14,600,000	14,600,000	14,600,000
Gift Income	635,000	-	-	-	635,000	2,984,900	-	2,984,900	3,619,900
Recovery of F&A	7,300,000	-	-	-	7,300,000	-	(7,300,000)	(7,300,000)	-
Endowment and Investment Income	919,544	-	$59,000	-	978,544	5,112,300	-	5,112,300	6,090,844
Sales & Services-Educ Act/Auxiliaries	579,779	92,122	16,690,400	-	17,362,301	-	-	-	17,362,301
Miscellaneous Income	1,324,113	258,300	-	-	1,582,413	122,400	300,000	422,400	2,004,813
TOTAL REVENUES	$111,348,941	$6,953,657	$16,749,400	-	$135,051,998	$4,767,043	$30,631,000	$35,398,043	$170,450,041
EXPENDITURES & TRANSFERS									
Salaries and Wages	$68,380,216	$3,501,492	$2,495,800	-	$74,377,508	$2,005,343	$14,280,000	$16,285,343	$90,662,851
Employee Benefits	19,498,127	1,051,836	616,300	-	21,166,263	322,597	2,767,000	3,089,597	24,255,860
Total Compensation	$87,878,343	$4,553,328	$3,112,100	-	$95,543,771	$2,327,940	$17,047,000	$19,374,940	$114,918,711
Expense and Equipment									
Other Operating Expense	$25,814,312	$7,794,113	$7,874,450	-	$41,482,875	$3,279,461	$8,501,000	$11,780,461	$53,263,336
Capital Expenditures	5,413,943	115,250	250,000	-	5,779,193	1,498,732	3,500,000	4,998,732	10,777,925
Internal Sales	(1,330,177)	(10,188,489)	(687,750)	-	(12,206,416)	(176,320)	-	(176,320)	(12,382,736)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$29,898,078	($2,279,126)	$7,436,700	-	$35,055,652	$4,601,873	$12,001,000	$16,602,873	$51,658,525
TOTAL EXPENDITURES	$117,776,421	$2,274,202	$10,548,800	-	$130,599,423	$6,929,813	$29,048,000	$35,977,813	$166,577,236
Internal Transfers	(4,591,713)	4,493,841	-	-	(97,872)	17,650	642,000	659,650	561,778
Mandatory Transfers	502,190	-	4,278,338	-	4,780,528	(97,000)	-	(97,000)	4,683,528
Non-Mandatory Transfers	543,889	12,200	1,360,000	-	1,916,089	(41,043)	-	(41,043)	1,875,046
TOTAL EXPENDITURES AND TRANSFERS	$114,230,786	$6,780,243	$16,187,138	-	$137,198,167	$6,809,420	$29,690,000	$36,499,420	$173,697,587
ENDING BALANCE	$42,518,155	$2,773,414	$1,562,262	-	$46,853,831	$16,457,623	$141,000	$16,598,623	$63,452,454
Expenditures by Program Classification									
Instruction	$67,039,541	$1,897,023	-	-	$68,936,564	$5,025,495	$3,294,000	$8,319,495	$77,256,059
Research	4,476,821	-	-	-	4,476,821	356,996	23,763,000	24,119,996	28,596,817
Public Service	1,594,479	35,540	-	-	1,630,019	334,211	1,991,000	2,325,211	3,955,230
Academic Support	6,297,273	1,000	-	-	6,298,273	202,331	-	202,331	6,500,604
Student Services	12,372,028	-	-	-	12,372,028	533,736	-	533,736	12,905,764
Institutional Support	9,132,740	281,400	-	-	9,414,140	138,508	-	138,508	9,552,648
Operation & Maintenance of Plant	16,863,540	59,239	-	-	16,922,779	21,000	-	21,000	16,943,779
Scholarships & Fellowships	-	-	-	-	-	317,536	-	317,536	317,536
Auxiliaries	-	-	$10,548,800	-	10,548,800	-	-	-	10,548,800
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$117,776,421	$2,274,202	$10,548,800	-	$130,599,423	$6,929,813	$29,048,000	$35,977,813	$166,577,236

Note: Columns may not add due to rounding.

Table 11. FY2012 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$48,800,000	$5,200,000	($700,000)	-	$53,300,000	$13,600,000	$900,000	$14,500,000	$67,800,000
REVENUES									
Tuition and Fees	$94,196,134	$9,781,770	-	-	$103,977,904	-	-	-	$103,977,904
Less: Scholarship Allowances	(14,119,551)	(1,626,400)	-	-	(15,745,951)	($1,775,000)	($16,000,000)	($17,775,000)	(33,520,951)
Net Student Fees	$80,076,583	$8,155,370	-	-	$88,231,953	($1,775,000)	($16,000,000)	($17,775,000)	$70,456,953
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	53,499,290	-	-	-	53,499,290	-	-	-	53,499,290
Federal Grants and Contracts	-	-	-	-	-	-	13,425,000	13,425,000	13,425,000
Federal Pell Grants	-	-	-	-	-	-	13,600,000	13,600,000	13,600,000
State Grants and Contracts	-	-	-	-	-	-	3,000,000	3,000,000	3,000,000
Other Grants and Contracts	-	-	-	-	-		5,250,000	5,250,000	5,250,000
Gift Income	763,027	-	-	-	763,027	7,000,000	-	7,000,000	7,763,027
Recovery of F&A	3,000,000	-	-	-	3,000,000		(3,000,000)	(3,000,000)	-
Endowment and Investment Income	526,312	-	-	-	526,312	3,031,367	-	3,031,367	3,557,679
Sales & Services-Educ Act/Auxiliaries	1,216,672	13,800	$19,695,138	-	20,925,610	-	-	-	20,925,610
Miscellaneous Income	1,656,182	957,789	-	-	2,613,971	242,022	-	242,022	2,855,993
TOTAL REVENUES	$140,738,066	$9,126,959	$19,695,138	-	$169,560,163	$8,498,389	$16,275,000	$24,773,389	$194,333,552
EXPENDITURES & TRANSFERS									
Salaries and Wages	$84,564,702	$5,860,880	$3,260,586	-	$93,686,168	$2,802,453	$8,300,000	$11,102,453	$104,788,621
Employee Benefits	24,298,075	1,302,451	931,545	-	26,532,071	731,253	2,156,000	2,887,253	29,419,324
Total Compensation	$108,862,777	$7,163,331	$4,192,131	-	$120,218,239	$3,533,706	$10,456,000	$13,989,706	$134,207,945
Expense and Equipment									
Other Operating Expense	$29,018,388	$5,717,343	$9,726,516	-	$44,462,247	$3,564,276	$4,805,000	$8,369,276	$52,831,523
Capital Expenditures	3,566,000	45,000	5,000	-	3,616,000	482,300	1,000,000	1,482,300	5,098,300
Internal Sales	(1,940,200)	(6,838,572)	(729,500)	-	(9,508,272)	(6,000)	-	(6,000)	(9,514,272)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$30,644,188	($1,076,229)	$9,002,016	-	$38,569,975	$4,040,576	$5,805,000	$9,845,576	$48,415,551
TOTAL EXPENDITURES	$139,506,965	$6,087,102	$13,194,147	-	$158,788,214	$7,574,282	$16,261,000	$23,835,282	$182,623,496
Internal Transfers	778,514	1,418,651	(1,207,000)	-	990,165	-	-	-	990,165
Mandatory Transfers	367,040	-	5,385,516	-	5,752,556	-	-	-	5,752,556
Non-Mandatory Transfers	4,015,369	-	2,419,550	-	6,434,919	129,444	-	129,444	6,564,363
TOTAL EXPENDITURES AND TRANSFERS	$144,667,888	$7,505,753	$19,792,213	-	$171,965,854	$7,703,726	$16,261,000	$23,964,726	$195,930,580
ENDING BALANCE	$44,870,178	$6,821,206	($797,075)	-	$50,894,309	$14,394,663	$914,000	$15,308,663	$66,202,972
Expenditures by Program Classification									
Instruction	$72,304,172	$5,372,498	-	-	$77,676,670	$2,084,790	$1,236,000	$3,320,790	$80,997,460
Research	3,337,389	135,250	-	-	3,472,639	439,360	6,345,000	6,784,360	10,256,999
Public Service	2,100,252	9,455	-	-	2,109,707	3,961,643	8,680,000	12,641,643	14,751,350
Academic Support	23,712,351	521,500	-	-	24,233,851	802,362	-	802,362	25,036,213
Student Services	9,204,328	-	-	-	9,204,328	151,440	-	151,440	9,355,768
Institutional Support	15,936,160	15,540	-	-	15,951,700	107,868	-	107,868	16,059,568
Operation & Maintenance of Plant	12,889,513	32,859	-	-	12,922,372	450	-	450	12,922,822
Scholarships & Fellowships	22,800	-	-	-	22,800	26,369	-	26,369	49,169
Auxiliaries	-	-	$13,194,147	-	13,194,147	-	-	-	13,194,147
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$139,506,965	$6,087,102	$13,194,147	-	$158,788,214	$7,574,282	$16,261,000	$23,835,282	$182,623,496

Note: Columns may not add due to rounding.

Table 12. FY2012 Current Funds Budget by Type of Funds, University of Missouri - System Administration

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$17,700,000	$200,000	$16,800,000	-	$34,700,000	$400,000	$1,100,000	$1,500,000	$36,200,000
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	($30,000)	-	-	-	($30,000)	-	-	-	($30,000)
Net Student Fees	($30,000)	-	-	-	($30,000)	-	-	-	($30,000)
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	14,511,626	-	-	-	14,511,626	$625,000	-	$625,000	15,136,626
Federal Grants and Contracts	-	-	-	-	-	-	$1,180,000	1,180,000	1,180,000
Federal Pell Grants	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	3,700,000	3,700,000	3,700,000
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	-	$76,200	-	76,200	63,000	-	63,000	139,200
Recovery of F&A	150,000	-	-	-	150,000	-	(150,000)	(150,000)	-
Endowment and Investment Income	15,949,579	-	-	-	15,949,579	87,500	-	87,500	16,037,079
Sales & Services-Educ Act/Auxiliaries	2,000	-	21,198,137	-	21,200,137	-	-	-	21,200,137
Miscellaneous Income	7,287,692	$993,156	-	-	8,280,848	14,349	-	14,349	8,295,197
TOTAL REVENUES	$37,870,897	$993,156	$21,274,337	-	$60,138,390	$789,849	$4,730,000	$5,519,849	$65,658,239
EXPENDITURES & TRANSFERS									
Salaries and Wages	$25,133,235	$253,684	$6,733,701	-	$32,120,620	$60,400	$1,137,000	$1,197,400	$33,318,020
Employee Benefits	7,849,384	89,489	2,018,174	-	9,957,047	6,030	334,000	340,030	10,297,077
Total Compensation	$32,982,619	$343,173	$8,751,875	-	$42,077,667	$66,430	$1,471,000	$1,537,430	$43,615,097
Expense and Equipment									
Other Operating Expense	$17,067,189	$580,827	$15,760,734	-	$33,408,750	$711,960	$3,260,000	$3,971,960	$37,380,710
Capital Expenditures	-	-	9,550	-	9,550	-	-	-	9,550
Internal Sales	(1,304,796)	(48,606)	(1,379,005)	-	(2,732,407)	-	-	-	(2,732,407)
Self Insurance Benefits	(1,000,000)	-	-	-	(1,000,000)	-	-	-	(1,000,000)
Net Expense and Equipment Expenditures	$14,762,393	$532,221	$14,391,279	-	$29,685,893	$711,960	$3,260,000	$3,971,960	$33,657,853
TOTAL EXPENDITURES	$47,745,012	$875,394	$23,143,154	-	$71,763,560	$778,390	$4,731,000	$5,509,390	$77,272,950
Internal Transfers	(9,632,196)	(437,082)	(401,335)	-	(10,470,613)	38,500	-	38,500	(10,432,113)
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	744,723	270,000	467,424	-	1,482,147	-	-	-	1,482,147
TOTAL EXPENDITURES AND TRANSFERS	$38,857,539	$708,312	$23,209,243	-	$62,775,094	$816,890	$4,731,000	$5,547,890	$68,322,984
ENDING BALANCE	$16,713,358	$484,844	$14,865,094	-	$32,063,296	$372,959	$1,099,000	$1,471,959	$33,535,255
Expenditures by Program Classification									
Instruction	$966,157	-	-	-	$966,157	$50,000	$28,000	$78,000	$1,044,157
Research	154,700	-	-	-	154,700	619,740	69,000	688,740	843,440
Public Service	994,062	$468,312	$21,844,974	-	23,307,348	25,000	4,634,000	4,659,000	27,966,348
Academic Support	5,385,629	-	1,298,180	-	6,683,809	82,650	-	82,650	6,766,459
Student Services	2,221,460	-	-	-	2,221,460	-	-	-	2,221,460
Institutional Support	37,098,679	407,082	-	-	37,505,761	1,000	-	1,000	37,506,761
Operation & Maintenance of Plant	924,325	-	-	-	924,325	-	-	-	924,325
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$47,745,012	$875,394	$23,143,154	-	$71,763,560	$778,390	$4,731,000	$5,509,390	$77,272,950

Note: Columns may not add due to rounding.

Table 13. FY2012 Current Funds Budget by Type of Funds, University of Missouri - University-wide Resources

	Operations	Service Operations, Continuing Education and Self Insurance	Auxiliary Enterprises	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$30,000,000	$117,700,000		-	$147,700,000	$4,000	-	$4,000	$147,704,000
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	($40,000)	-	-	-	($40,000)	($1,800)	-	($1,800)	($41,800)
Net Student Fees	($40,000)	-	-	-	($40,000)	($1,800)	-	($1,800)	($41,800)
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	5,607,095	-	-	-	5,607,095	-	-	-	5,607,095
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-
Federal Pell Grants	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	50	$6,117,079	-	-	6,117,129	(5,059,995)	-	(5,059,995)	1,057,134
Sales & Services-Educ Act/Auxiliaries	-	-	-	-	-	-	-	-	-
Miscellaneous Income	-	1,000	-	-	1,000	-	-	-	1,000
TOTAL REVENUES	$5,567,145	$6,118,079	-	-	$11,685,224	($5,061,795)	-	($5,061,795)	$6,623,429
EXPENDITURES & TRANSFERS									
Salaries and Wages	-	$585,000	-	-	$585,000	-	-	-	$585,000
Employee Benefits	$4,500,000	187,000	-	-	4,687,000	-	-	-	4,687,000
Total Compensation	$4,500,000	$772,000	-	-	$5,272,000	-	-	-	$5,272,000
Expense and Equipment									
Other Operating Expense	$5,000	$398,100	-	-	$403,100	-	-	-	$403,100
Capital Expenditures	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	-	-	-	-	-	-
Self Insurance Benefits	-	4,109,036	-	-	4,109,036	-	-	-	4,109,036
Net Expense and Equipment Expenditures	$5,000	$4,507,136	-	-	$4,512,136	-	-	-	$4,512,136
TOTAL EXPENDITURES	$4,505,000	$5,279,136	-	-	$9,784,136	-	-	-	$9,784,136
Internal Transfers	5,061,795	40,000	-	-	5,101,795	($5,061,795)	-	($5,061,795)	40,000
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	505,300	-	-	-	505,300	-	-	-	505,300
TOTAL EXPENDITURES AND TRANSFERS	$10,072,095	$5,319,136	-	-	$15,391,231	($5,061,795)	-	($5,061,795)	$10,329,436
ENDING BALANCE	$25,495,050	$118,498,943	-	-	$143,993,993	$4,000	-	$4,000	$143,997,993
Expenditures by Program Classification									
Instruction	$5,000	-	-	-	$5,000	-	-	-	$5,000
Research	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	4,500,000	$5,279,136	-	-	9,779,136	-	-	-	9,779,136
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$4,505,000	$5,279,136	-	-	$9,784,136	-	-	-	$9,784,136

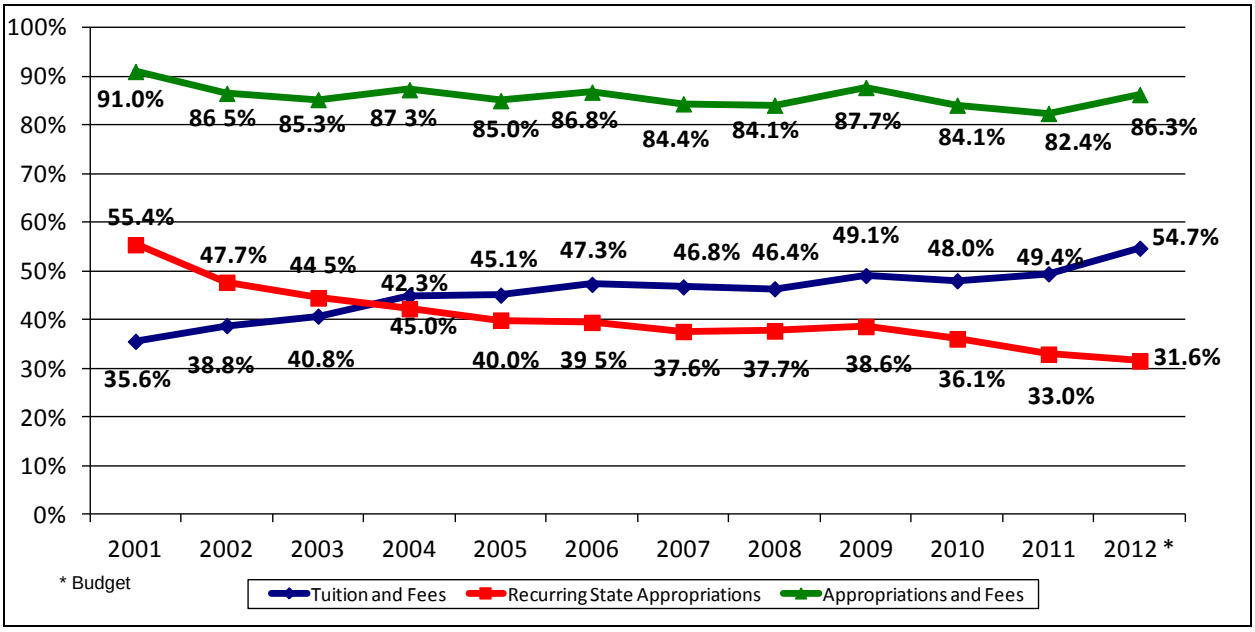
Note: Columns may not add due to rounding

University of Missouri System

FY2012 Operations Fund Budget Summary

The operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises 40.6% of the University's current funds budget. State appropriations are recorded here, with the exception of those appropriations that are line itemed for the University Hospitals and the other Curators' programs. The majority of student fees are also recorded in the operations fund. State appropriations and tuition and fees are the primary sources of revenue in the operations fund. Historically these two sources of funds accounted for 91% of operations fund revenues, before scholarship allowances are applied. However, in recent years, they have dropped to 86.3% of gross operations fund revenues. Of the FY2012 budgeted gross operations fund revenues, 54.7% comes from tuition and fees before student aid and 31.6% comes from recurring state appropriations.

Gross Tuition and Fees and State Appropriations



The operations fund revenue budget for the University of Missouri System for fiscal year 2012 totals $1.07 billion, net of student aid or scholarship allowances of $149.2 million. The State of Missouri normally withholds 3.0% of the gross state appropriations; therefore, state funds are budgeted at 97.0% of the amount appropriated less any extra ordinary withholdings or expenditure restrictions.

Table 14 on the following page, displays the FY2012 operations fund budget by source of funds and expenditure category along with the revenue contribution and the expense distribution percentage. Gross tuition and fees total $664.9 million making them the largest contributor of gross revenues. Scholarship allowances or financial aid of $149.2 million, are netted against

tuition and fees in accordance with GASB 34/35 resulting in net student fees of $515.7 million which is the largest source of revenue for the operations fund at 48.4%. State appropriations, in the amount of $383.6 million, are the second largest source of net revenue at 36.0%. Together, they fund 84.4% of the operations fund budget.

Table 14. University of Missouri System FY2012 Operations Fund Budget

	UM System Total	Percent Distribution
BUDGETED BEGINNING BALANCE	**$400,300,000**	
REVENUES		
Gross Tuition and Fees	$664,952,264	
Less: Scholarship Allowances	(149,216,979)	
Net Tuition and Fees	$515,735,285	48.4%
Federal Appropriations	16,572,476	1.6%
State Appropriations	383,628,846	36.0%
Gift Income	1,547,557	0.1%
Recovery of Facilities & Administrative Costs	52,950,000	5.0%
Endowment and Investment Income	22,208,182	2.1%
Sales & Services of Educational Activities	42,521,682	4.0%
Miscellaneous Income	30,991,672	2.9%
TOTAL REVENUES	$1,066,155,700	100.0%
EXPENDITURES & TRANSFERS		
Salaries & Wages	$655,013,117	60.9%
Employee Benefits	183,958,601	17.1%
Total Compensation	$838,971,718	78.0%
Expense & Equipment		
Other Operating Expenses	$224,493,039	20.9%
Capital Expenditures	35,894,204	3.3%
Internal Sales & Services	(30,590,931)	-2.8%
Self Insurance Benefits	(1,000,000)	-0.1%
Net Expense & Equipment Expenditures	$228,796,312	21.3%
TOTAL EXPENDITURES	$1,067,768,030	99.3%
Internal Transfers	(10,761,606)	-1.0%
Mandatory Transfers	7,701,135	0.7%
Non-Mandatory Transfers	10,693,390	1.0%
TOTAL EXPENDITURES & TRANSFERS	$1,075,400,949	100.0%
ENDING BALANCE	$391,054,751	

Note: Columns may not add due to rounding.

Table 15 displays the percentage distribution of FY2012 operations fund net revenues by major source for each campus, UM Extension, UM System Administration, and University-wide Resources.

Table 15. Percentage Distribution of FY2012 Operations Fund Revenue Budgets by Major Source, by Campus

	MU	UM Extension	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Net Tuition and Fees	52.3%	0.0%	50.4%	50.8%	56.9%	-0.1%	-0.7%	48.4%
Federal Appropriations	1.2%	28.8%	0.0%	0.0%	0.0%	0.0%	0.0%	1.6%
State Appropriations	32.9%	67.7%	32.7%	39.6%	38.0%	38.3%	100.7%	36.0%
Gift Income	0.0%	0.0%	0.1%	0.6%	0.5%	0.0%	0.0%	0.1%
Recovery of F&A	7.2%	0.0%	2.6%	6.6%	2.1%	0.4%	0.0%	5.0%
Endowment & Investment Income	0.8%	0.0%	0.4%	0.7%	0.4%	42.1%	0.0%	2.0%
Sales & Services-Education Activities	2.5%	0.2%	12.2%	0.5%	0.9%	0.0%	0.0%	4.0%
Miscellaneous Income	3.1%	3.3%	1.6%	1.2%	1.2%	19.3%	0.0%	2.9%
Total Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

Tuition and fees (net of scholarship allowances) and state appropriations are the primary sources of revenue for all four campuses. These two sources of revenue fund 85.2% of the operations fund budget at the University of Missouri-Columbia, 83.1% at the University of Missouri-Kansas City, 90.4% at Missouri University of Science and Technology, and 94.9% at the University of Missouri-St. Louis. University of Missouri Extension is funded primarily by state and federal appropriations. At the University of Missouri System Administration, the major sources of funds are state appropriations and endowment and investment income. The only source of revenue for University-wide Resources is state appropriations.

The pie chart on the following page shows the percentage distribution of the operation fund budget. Compensation expenditures make up 78.0% of the operations fund budget. Salaries and wages of $655.0 million, account for 60.9% of the budget and employee benefits estimated at $184.0 million account for another 17.1%. Expense and equipment expenditures of $228.8 million are 21.3% of the total. The remaining 0.7% represents net transfers from the operations fund to other funds. Internal transfers into the operations fund are primarily from continuing education and auxiliaries, due to full costing, and internal transfers out are to support research and endowed chairs matching commitments. The result is $10.8 million net internal transfers into operations. The $18.4 million of mandatory and non-mandatory transfers out are primarily to the plant fund for debt service, maintenance, repair, and replacement projects including information technology.

Operating Funds Expenditure Budget

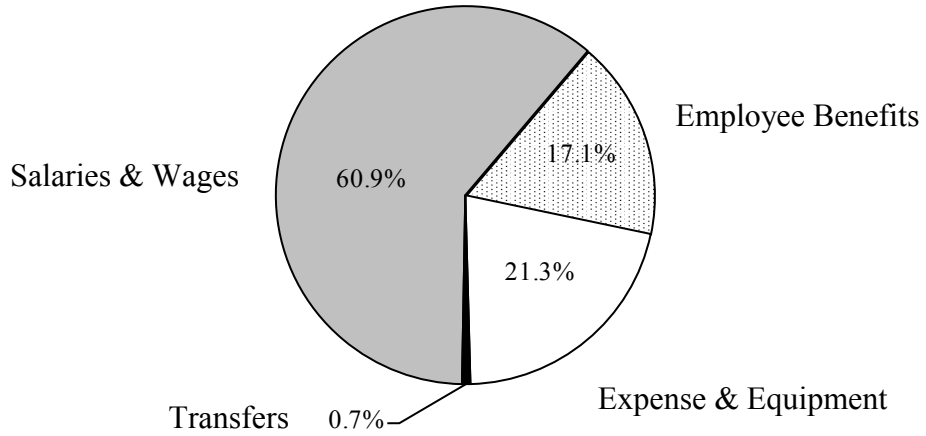


Table 16 displays the percentage distribution of the operations fund expenditure budgets by object of expense by campus for FY2012. Compensation accounts for the majority of the expenditures for each unit except University-wide Resources, which primarily budgets funds that are used for Endowed Chairs.

Table 16. Percentage Distribution of FY2012 Operations Fund Expenditure Budgets by Object of Expense, by Campus

	MU	UM Extension	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Salaries & Wages	62.2%	68.9%	60.9%	59.9%	58.5%	64.6%	0.0%	60.9%
Employee Benefits	16.5%	20.6%	16.3%	17.1%	16.8%	20.2%	44.7%	17.1%
Total Compensation	78.7%	89.5%	77.2%	77.0%	75.3%	84.8%	44.7%	78.0%
Expense and Equipment	16.7%	12.5%	16.7%	21.4%	18.7%	38.0%	0.0%	17.9%
Capital Expenditures	3.2%	0.0%	4.7%	4.7%	2.5%	0.0%	0.0%	3.4%
Total Expenditures	98.6%	102.0%	98.6%	103.1%	96.5%	122.8%	44.7%	99.3%
Transfers	1.4%	-2.0%	1.4%	-3.1%	3.5%	-22.8%	55.3%	0.7%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

As shown in Table 17 on the following page, 60.2% of the recurring expenditures for the University system in the operations fund budget are devoted to the primary missions of instruction, research, and public service. When academic support is included, this distribution reaches 72.8%. Other classifications are student services, with a system 5.9%, institutional support, of 11.2%, operation & maintenance of physical plant of 10.1%, and scholarships and fellowships less than 0.1%. Most student aid is shown as scholarship allowances, a reduction of tuition and fee income, as directed by GASB 34/35 instead of being shown as scholarships and fellowships expenditures.

Table 17. Percentage Distribution of FY2012 Operations Fund Expenditure Budgets by Program Classification, by Campus

	MU	UM Extension	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Instruction	51.9%	0.0%	60.4%	56.9%	51.8%	2.0%	0.1%	50.0%
Research	9.0%	0.1%	1.8%	3.8%	2.4%	0.3%	0.0%	5.2%
Public Service	1.2%	99.9%	1.5%	1.4%	1.5%	2.9%	0.0%	5.0%
Academic Support	14.7%	0.0%	12.2%	5.3%	17.0%	11.3%	0.0%	12.6%
Student Services	5.5%	0.0%	5.3%	10.5%	6.6%	4.7%	0.0%	5.9%
Institutional Support	6.0%	0.0%	10.2%	7.8%	11.4%	76.9%	99.9%	11.2%
Operation & Maintenance of Plant	11.7%	0.0%	8.6%	14.3%	9.3%	1.9%	0.0%	10.1%
Scholarships & Fellowships	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU
Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Tables A1 through A7 in the appendix present the operations fund expenditure budgets by administrative division for each campus, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers (by type), for each college, school, and division.

Tables A8 through A15 in the appendix present the operations fund budget by minor program classification (PCS) category for the campuses, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers.

FY2012 Other Curators' Programs Budget Summary

In addition to the general state appropriation for the operations of the University, the Curators receive line-itemed state appropriations for the Missouri Rehabilitation Center (MRC) part of MU Healthcare, Missouri Kidney Program, Missouri Telehealth Network, Spinal Cord Injury Research, and the State Historical Society of Missouri.

Table 18 presents summary budget data for the Missouri Kidney Program, Missouri Telehealth Network and Spinal Cord Injury Research. These programs are recorded as restricted current funds.

Table 18. FY2012 Operating Budget Summaries for the Missouri Kidney Program, the Missouri Telehealth Network, and Spinal Cord Injury Research

	Missouri Kidney Program Fund 2010	Missouri Telehealth Network Fund 2015	Spinal Cord Injury Research Fund 2050
BEGINNING BALANCE	-	-	-
REVENUES			
State Appropriations	$1,455,000	$437,640	$625,000
TOTAL REVENUES	$1,455,000	$437,640	$625,000
EXPENDITURES & TRANSFERS			
Salaries & Wages	$247,273	$250,310	$15,400
Employee Benefits	71,077	73,892	2,580
Expense and Equipment	1,136,650	113,438	607,020
TOTAL EXPENDITURES	$1,455,000	$437,640	$625,000
TRANSFERS	-	-	-
TOTAL EXPENDITURES AND TRANSFERS	$1,455,000	$437,640	$625,000
ENDING BALANCE	-	-	-

Table 19 is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund. MOREnet does not anticipate receiving any state appropriations in FY2012 due to budget cuts and expenditure restrictions.

Table 19. FY2012 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)

	Auxiliary Operations Fund 0611	FY Estimate of Grants & Contracts Project Budgets	Total for MOREnet
BEGINNING BALANCE	$14,198,230	-	$14,198,230
REVENUES			
State Grants	-	$3,159,250	$3,159,250
Gift Income	$76,200	-	76,200
Recovery of F&A	6,348	-	6,348
Miscellaneous Income	18,882,781	-	18,882,781
TOTAL REVENUES	$18,965,329	$3,159,250	$22,124,579
EXPENDITURES & TRANSFERS			
Salaries & Wages	$4,878,224	$30,793	$4,909,017
Employee Benefits	1,463,466	8,890	1,472,356
Expense and Equipment			
Other Operating Expenses	14,235,671	3,119,567	17,355,238
Capital Expenditures	9,550	-	9,550
Internal Sales & Services	(1,379,005)	-	(1,379,005)
Net Expense and Equipment Expenditures	$12,866,216	$3,119,567	$15,985,783
TOTAL EXPENDITURES	$19,207,906	$3,159,250	$22,367,156
TRANSFERS (Non-Mandatory)	467,424	-	467,424
TOTAL EXPENDITURES AND TRANSFERS	$19,675,330	$3,159,250	$22,834,580
ENDING BALANCE	$13,488,229	-	$13,488,229

Table 20 presents a budget summary for the State Historical Society of Missouri. The operations are recorded as agency funds. The summary represents the portion of their budget funded by state appropriations.

Table 20. FY2012 Other Curators' Program Agency Fund Budget

	State Historical Society Fund 6030
BEGINNING BALANCE	$210,000
REVENUES	
State Appropriations	$1,790,777
Sales & Services	-
Miscellaneous Income	-
TOTAL REVENUES	$1,790,777
EXPENDITURES & TRANSFERS	
Salaries & Wages	$1,419,047
Employee Benefits	422,616
Expense and Equipment	159,114
TOTAL EXPENDITURES	$2,000,777
TRANSFERS	-
TOTAL EXPENDITURES AND TRANSFERS	$2,000,777
ENDING BALANCE	-

University of Missouri System

Operating Budget

Fiscal Year 2012

Appendix

Table A1. FY2012, Operations Fund, Original Expenditure Budget, University of Missouri - Columbia, by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Chancellor								
Chancellor	$1,403,706	$438,235	$211,652	-	$2,053,593	($200,566)	-	$1,853,027
University Affairs								
University Affairs	$1,994,650	$608,102	$913,239	-	$3,515,991	($13,978)	-	$3,502,013
Intercollegiate Athletics								
Intercollegiate Athletics	$1,200,099	$296,251	$347,376	$15,000	$1,858,726	($1,421,782)	-	$436,944
Campus Budget								
Campus Budget	$233,580	$74,442	$1,333	-	$309,355	-	-	$309,355
Administrative Services								
Administrative Services	$7,530,033	$2,289,316	$1,694,581	$72,000	$11,585,930	$500,926	$450,000	$12,536,856
Campus Facilities	10,667,581	3,355,413	35,798,988	5,050,500	54,872,482	5,710	3,996,911	58,875,103
Business Services-Gen Admin	1,280,737	350,370	7,758,377	42,000	9,431,484	113,000	158,424	9,702,908
Total Administrative Services	$19,478,351	$5,995,099	$45,251,946	$5,164,500	$75,889,896	$619,636	$4,605,335	$81,114,867
VC Dev and Alumni Relations								
Alumni & Development	$7,460,010	$2,352,076	($4,023,313)	-	$5,788,773	$22,300	-	$5,811,073
Executive Vice Chancellor & Provost								
Information & Access Tech Svcs	$6,198,798	$1,816,732	$5,552,106	$14,257	$13,581,893	$12,038,334	$361,360	$25,981,587
Enrollment Management	5,047,640	1,481,908	1,267,211	-	7,796,759	(2,000)	-	7,794,759
Office of Research	15,141,679	4,269,307	2,557,841	4,300,020	26,268,847	9,668,069	552,624	36,489,540
Provost	11,348,323	3,051,686	5,110,224	30,000	19,540,233	(401,858)	-	19,138,375
Ag, Food & Nat Resources								
Agriculture - College	18,041,483	3,834,006	4,228,592	696,100	26,800,182	(1,771,361)	-	25,028,821
Ag Experiment Station	6,284,539	1,826,911	4,749,375	47,200	12,908,025	1,087,717	-	13,995,742
Total Ag, Food & Nat Resources	24,326,022	5,660,917	8,977,967	743,300	39,708,206	(683,644)	-	39,024,562
Library	6,201,395	1,800,195	5,788,262	1,281,482	15,071,334	(587,620)	-	14,483,714
Arts & Science	60,460,760	14,981,494	7,958,328	651,000	84,051,582	(4,445,284)	-	79,606,298
Business	12,966,617	3,593,852	2,325,027	-	18,885,496	(332,084)	-	18,553,412
Education	13,273,905	3,475,357	2,817,495	-	19,566,757	(2,753,937)	-	16,812,820
Engineering	13,473,154	3,927,643	2,191,596	132,000	19,724,393	(2,409,072)	-	17,315,321
Extension/Continuing Education	1,354,787	422,478	1,567,390	-	3,344,655	286,145	-	3,630,800
Graduate School	4,895,942	1,287,294	589,354	-	6,772,590	(172,558)	-	6,600,032
Human Environmental Sciences	6,897,612	2,042,866	958,450	25,000	9,923,928	(490,732)	-	9,433,196
Journalism	7,628,766	2,115,485	2,682,591	-	12,426,842	(213,250)	28,483	12,242,075
Law	5,950,078	1,769,408	1,059,341	407,726	9,186,553	(84,723)	-	9,101,830
Medicine	42,607,839	10,860,799	(13,833,877) *	2,203,200	41,837,961	(7,710,466)	-	34,127,495
School of Health Professions	7,383,777	2,193,992	501,509	57,040	10,136,318	(2,145,163)	-	7,991,155
Nursing	3,737,379	1,161,532	670,177	300,000	5,869,088	(1,169,368)	-	4,699,720
Veterinary Medicine	13,725,702	2,586,784	3,115,322	178,044	19,605,853	(577,870)	-	19,027,983
Food for the 21st Century	3,207,919	817,092	763,067	58,800	4,846,878	-	-	4,846,878
Total Provost	$265,828,095	$69,316,821	$42,619,381	$10,381,869	$388,146,167	($2,187,081)	$942,467	$386,901,553
Vice Chancellor Student Affairs								
Student Affairs	$5,044,853	$1,259,437	$4,608,076	$60,000	$10,972,366	($777,371)	$263,011	$10,458,006
Vice Chancellor-Health Affairs								
Health Affairs	$1,285,417	$360,441	$472,489	-	$2,118,347	($154,575)	-	$1,963,772
Campus Department								
Recovery	-	-	($9,493,663)	-	($9,493,663)	$106,748	-	($9,386,915)
Campus Departments	-	-	703,273	-	703,273	3,613,551	$2,455,876	6,772,700
Campus Scholarships Fellowship	-	-	-	-	-	(1,339,483)	-	(1,339,483)
	-	-	($8,790,391)	-	($8,790,391)	$2,380,816	$2,455,876	($3,953,699)
Total Expenditures and Transfers	$303,928,760	$80,700,905	$81,611,788	$15,621,369	$481,862,823	($1,732,601)	$8,266,689	$488,396,911

Note: Columns may not add due to rounding

*The negative amount represents hospital support which is reported as internal sales and services

(1) Includes internal sales and services

Table A2. FY2012 Operations Fund, Original Expenditure Budget, University of Missouri Extension by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
VP for Outreach & Extension								
Labor Education	$82,000	$25,000	-	-	$107,000	-	-	$107,000
Agriculture & Natural Res	8,649,108	2,592,052	$731,261	-	11,972,421	($73,599)	-	11,898,822
Business & Industry	1,364,535	403,940	123,040	-	1,891,515	(45,973)	-	1,845,542
Human Environmental Sciences	5,303,100	1,442,286	704,877	-	7,450,263	(236,874)	-	7,213,389
Youth	4,257,017	985,506	271,225	-	5,513,748	(118,462)	-	5,395,286
Community Development	2,157,273	625,866	381,841	$1,075	3,166,055	(45,187)	-	3,120,868
Health	65,000	19,000	20,000	-	104,000	-	-	104,000
Vet Med	125,000	45,000	15,000	-	185,000	-	-	185,000
Outreach Development Fund	-	-	-	-	-	251,702	-	251,702
Administration	2,247,777	655,000	147,308	-	3,050,085	-	-	3,050,085
Program Support	2,200,578	1,108,376	2,407,967	-	5,716,921	(667,446)	$150,000	5,199,475
Total for VP Outreach & Extension	$26,451,388	$7,902,026	$4,802,519	$1,075	$39,157,008	($935,839)	$150,000	$38,371,169

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A3. FY2012, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expense (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Chancellor								
Chancellor	$596,705	$187,385	$116,500	-	$900,590	$9,802	-	$910,392
External Affairs								
External Affairs	$361,384	$116,304	$45,000	-	$522,688	($100,000)	-	$422,688
Provost								
School of Computing & Engr	$5,237,603	$1,377,258	$528,254	$37,583	$7,180,698	($273,486)	-	$6,907,212
Information Services	5,313,739	1,468,027	2,714,481	551,420	10,047,667	(21,639)	-	10,026,028
Provost	2,027,092	612,039	1,841,580	-	4,480,711	(7,687)	-	4,473,024
College of Arts & Sciences	22,608,540	4,949,731	2,497,309	-	30,055,580	(5,565,254)	-	24,490,326
School of Biological Sciences	4,480,439	1,346,180	254,849	-	6,081,468	(741,644)	-	5,339,824
School of Management	7,386,526	2,283,698	673,190	-	10,343,414	51,918	-	10,395,332
Conservatory of Music	4,924,269	1,414,234	809,715	-	7,148,218	(695,388)	-	6,452,830
School of Dentistry	13,666,112	4,330,245	2,379,933	438,000	20,814,290	(186,522)	-	20,627,768
School of Education	4,158,199	1,217,986	443,889	-	5,820,074	(242,492)	-	5,577,582
School of Graduate Studies	731,765	217,279	19,396	-	968,440	20,879	-	989,319
School of Law	6,490,447	2,037,054	847,195	745,500	10,120,196	96,577	-	10,216,773
Libraries	3,679,354	1,085,865	2,116,653	711,717	7,593,589	(13,647)	-	7,579,942
School of Medicine	33,738,026	7,142,711	5,237,462	4,502,809	50,621,008	(270,230)	-	50,350,778
School of Nursing	4,783,494	1,332,625	512,150	-	6,628,269	(11,473)	-	6,616,796
School of Pharmacy	7,707,342	2,299,160	1,583,784	12,000	11,602,286	(2,018,865)	-	9,583,421
Office of Cultural Events	621,858	197,599	125,316	-	944,773	(51,037)	-	893,736
Radio Station	-	-	50,575	-	50,575	-	-	50,575
Public Communication	774,563	244,130	147,000	-	1,165,693	15,135	-	1,180,828
Institute for Human Dev	274,415	87,456	224,249	-	586,120	(305,435)	-	280,685
Research	1,758,756	520,254	264,860	-	2,543,870	2,483,132	-	5,027,002
Total Provost	$130,362,539	$34,163,531	$23,271,840	$6,999,029	$194,796,939	($7,737,158)	-	$187,059,781
VC Administration & Finance								
VC Administration & Finance	$8,018,449	$2,543,445	$13,536,588	$4,292,788	$28,391,270	($507,370)	$2,293,464	$30,177,364
Vice Chancellor Student Affairs								
Vice Chancellor Student Affrs	$6,034,578	$1,690,239	$2,412,608	-	$10,137,425	($82,114)	$204,361	$10,259,672
VC University Advancement								
VC for University Advancement	$2,872,701	$904,711	$1,401,523	-	$5,178,935	$39,700	-	$5,218,635
Diversity								
Diversity	$628,613	$179,439	$286,250	-	$1,094,302	$7,977	-	$1,102,279
Human Resources								
Human Resources	$835,552	$269,324	$101,000	-	$1,205,876	$15,066	-	$1,220,942
Campus Wide								
Campus Accounts	($3,155,705)	($844,295)	($1,040,650)	-	($5,040,650)	$8,061,731	$801,500	$3,822,581
Campus Scholarships & Waivers								
Campus Scholarships & Waivers	-	-	-	-	-	$582,800	-	$582,800
Total Expenditures & Transfers	$146,554,816	$39,210,083	$40,130,659	- $11,291,817	$237,187,375	$290,434	$3,299,325	$240,777,134

Note: Columns may not add due to rounding

(1) Includes internal sales and services

Table A4. FY2012 Operations Fund, Original Expenditure Budget, Missouri University of Science and Technology, by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Provost								
Academic & Instruction Depts	$36,068,383	$10,099,019	$3,424,072	$464,456	$50,055,930	($71,325)	-	$49,984,605
Info Access & Tech Services	3,487,273	1,108,022	2,506,769	-	7,102,064	17,998	-	7,120,062
Global Learning	1,478,725	429,169	989,944	5,000	2,902,838	(4,000,800)	-	(1,097,962)
Undergraduate Studies	1,311,000	371,346	500,955	-	2,183,301	-	-	2,183,301
Sponsored Programs	2,521,964	600,045	1,983,323	1,256,388	6,361,719	(213,956)	$238,517	6,386,280
Enrollment Management	3,300,562	994,960	1,301,332	-	5,596,854	(15,000)	-	5,581,854
Provost	6,940,439	1,870,019	1,867,398	1,207,093	11,884,949	(341,205)	-	11,543,745
Graduate Studies	394,054	97,567	83,913	-	575,534	-	-	575,534
Total Provost	$55,502,400	$15,570,147	$12,657,706	$2,932,937	$86,663,189	($4,624,288)	$238,517	$82,277,419
Chancellor								
Chancellors Office	$1,024,293	$312,702	$410,762	-	$1,747,757	-	-	$1,747,757
Office of Administrative Services								
Office of Administrative Services	$5,553,856	$1,730,205	$4,227,701	$2,481,006	$13,992,768	($40,000)	$185,284	$14,138,052
Office of Student Affairs								
Office of Student Affairs	$3,296,396	$962,548	$2,288,861	-	$6,547,805	($3,695)	$77,500	$6,621,610
Office of University Advancement								
Office of University Advancement	$1,818,816	$566,312	$278,914	-	$2,664,042	($2,650)	-	$2,661,392
Campus Departments								
Chancellors Campus Dept - Campus	$1,184,455	$356,213	$4,620,192	-	$6,160,860	$78,920	$544,777	$6,784,557
Total Expenditures & Transfers	$68,380,216	$19,498,127	$24,484,135	$5,413,943	$117,776,421	($4,591,713)	$1,046,079	$114,230,786

Note: Columns may not add due to rounding
(1) Includes internal sales and services

Table A5. FY2012 Operations Fund, Original Expenditure Budget, University of Missouri - St. Louis by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Provost								
Institutional Safety	$1,191,000	$378,000	$172,306	$75,000	$1,816,306	($50,000)	-	$1,766,306
College of Fine Arts & Commun	6,051,416	1,513,040	312,886	-	7,877,342	(512,505)	$80,000	7,444,837
College of Arts & Sciences	21,385,447	5,980,971	1,849,788	193,000	29,409,206	(1,646,894)	-	27,762,312
College of Business Administration	8,248,092	2,362,207	479,068	-	11,089,367	(434,971)	-	10,654,396
College of Education	7,374,904	2,092,352	723,103	-	10,190,359	(1,229,799)	-	8,960,560
Graduate School	745,871	190,106	122,085	-	1,058,062	24,100	-	1,082,162
Extension Division	1,949,941	494,455	409,405	-	2,853,801	(182,623)	185,788	2,856,966
Libraries	2,199,480	651,535	323,981	2,513,000	5,687,996	(255,446)	-	5,432,550
College of Optometry	3,966,804	1,193,626	695,347	440,000	6,295,777	130,000	-	6,425,777
Provost	1,623,116	484,061	96,801	-	2,203,978	1,778,300	-	3,982,278
Vice Provost Student Affairs	5,218,364	1,450,100	2,601,789	-	9,270,253	335,330	-	9,605,583
College of Nursing	5,350,998	1,553,423	546,152	-	7,450,573	744,292	-	8,194,865
Honors College	694,837	181,299	55,000	-	931,136	27,800	-	958,936
Center for International Studies	995,260	301,552	452,400	-	1,749,212	(131,327)	-	1,617,885
Center for the Humanities	68,000	21,005	5,210	-	94,215	(5,000)	-	89,215
UMSL/Washington Univ. Engineer	121,195	38,635	2,804,035	-	2,963,865	-	-	2,963,865
VP Research	1,488,500	481,624	440,700	-	2,410,824	(259,921)	240,200	2,391,103
Public Policy Research Centers	460,629	140,401	53,112	10,000	664,142	-	-	664,142
Total Provost	$69,133,854	$19,508,392	$12,143,168	$3,231,000	$104,016,414	($1,668,664)	$505,988	$102,853,738
Chancellor								
Chancellor-Special Units	$370,102	$110,503	$78,873	-	$559,478	-	-	$559,478
Chancellor	425,181	174,043	144,077	-	743,301	-	-	743,301
Total Chancellor	$795,283	$284,546	$222,950	-	$1,302,779	-	-	$1,302,779
Budget Development & Planning								
Budget Development & Planning	$428,053	$179,208	($1,200,429)	-	($593,168)	$2,016,281	$312,053	$1,735,166
VC for Managerial & Tech Services								
Campus Facilities Management	$4,162,000	$1,308,000	$8,347,966	$10,000	$13,827,966	$389,472	$1,272,199	$15,489,637
Human Resources	683,668	198,761	31,056	-	913,485	-	-	913,485
Information Technology Services	4,334,777	1,234,364	5,641,518	325,000	11,535,659	(5,496)	2,300,000	13,830,163
VC for Managerial & Technological	509,520	154,659	21,352	-	685,531	31,409	-	716,940
Finance	786,895	244,767	222,420	-	1,254,082	(9,472)	(7,831)	1,236,779
Business Services	277,609	88,474	5,277	-	371,360	-	-	371,360
Total VC for Managerial & Tech Service	$10,754,469	$3,229,025	$14,269,589	$335,000	$28,588,083	$405,913	$3,564,368	$32,558,364
VC Advancement								
KWMU Radio	$253,974	$80,942	-	-	$334,916	-	-	$334,916
University Advancement	3,199,069	1,015,962	$1,642,910	-	5,857,941	$24,984	-	5,882,925
Total VC Development	$3,453,043	$1,096,904	$1,642,910	-	$6,192,857	$24,984	-	$6,217,841
Total Expenditures and Transfers	$84,564,702	$24,298,075	$27,078,188	$3,566,000	$139,506,965	$778,514	$4,382,409	$144,667,888

Note: Columns may not add due to rounding

(1) Includes internal sales and services

Table A6. FY2012, Operations Fund, Original Expenditure Budget, UM - System Administration by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Board of Curators								
Board of Curators	$128,000	$38,074	$416,200	-	$582,274	($337,200)	-	$245,074
President								
President	$979,091	$281,400	$411,547	-	$1,672,038	($263,900)	-	$1,408,138
Strategic Communications	476,100	147,200	113,200	-	736,500	-	-	736,500
Total President	$1,455,191	$428,600	$524,747	-	$2,408,538	($263,900)	-	$2,144,638
General Counsel								
General Counsel	$1,647,355	$476,700	$669,519	-	$2,793,574	($150,000)	-	$2,643,574
Government Relations								
Government Relations	$656,550	$191,800	$435,311	-	$1,283,661	($777,000)	-	$506,661
Human Resources								
VP - Human Resources	$1,887,429	$579,734	($66,813)	-	$2,400,350	($500,000)	-	$1,900,350
Information Systems								
Admin Info Technology Services	$5,314,077	$1,693,595	$3,986,219	-	$10,993,891	($10,449,566)	$481,350	$1,025,675
VP Information Systems	1,368,793	439,780	404,180	-	2,212,753	(1,228,143)	197,899	1,182,509
UM Information & Computing Svc	382,522	121,910	77,050	-	581,482	-	-	581,482
Library Systems	240,526	76,656	3,668,950	-	3,986,132	-	-	3,986,132
Telecommunications	-	-	1,561,312	-	1,561,312	(189,228)	363,706	1,735,790
IT Systems Support	773,865	246,631	786,160	-	1,806,656	(2,141,660)	545,123	210,119
Total Information Systems	$8,079,783	$2,578,572	$10,483,871	-	$21,142,226	($14,008,597)	$1,588,078	$8,721,707
VP Academic Affairs								
E-Learning	$442,333	$140,385	$356,669	-	$939,387	$380,923	-	$1,320,310
VP Academic Affairs Office	562,701	158,689	123,770	-	845,160	89,302	-	934,462
University Press	-	-	-	-	-	397,835	-	397,835
Western Historical Manuscripts	-	-	600,000	-	600,000	(71,927)	-	528,073
Total VP Academic Affairs	$1,005,034	$299,074	$1,080,439	-	$2,384,547	$796,133	-	$3,180,680
VP Finance & Administration								
Procurement-Sourcing & Supply Chain	4,091,505	1,336,189	(1,461,261)	-	$3,966,433	-	116,562	$4,082,995
VP Finance & Administration	$533,600	$154,914	$79,000	-	$767,514	-	-	$767,514
Internal Auditing	-	-	1,073,600	-	1,073,600	-	-	1,073,600
Controller	1,783,000	562,000	679,058	-	3,024,058	($340,920)	-	2,683,138
Planning, Budget & Institut. Research	745,846	234,419	80,156	-	1,060,421	-	-	1,060,421
Management Services	1,314,673	414,695	520,399	-	2,249,767	-	$111,264	2,361,031
Treasurer's Office	691,236	213,631	(702,894)	-	201,973	-	-	201,973
Total VP Finance & Administration	9,159,860	2,915,848	268,058	-	12,343,766	(340,920)	227,826	12,230,672
VP Research & Economic Development								
VP Research & Economic Develop	$1,115,033	$341,032	$4,672,032	-	$6,128,097	$1,701,049	($185,300)	$7,643,846
Campus Wide Departments								
Campus Wide Departments	($1,000)	($50)	($3,693,545)	-	($3,694,595)	$4,248,239	($885,881)	($332,237)
Total General Operating Budget	$25,133,235	$7,849,384	$14,789,819	-	$47,772,438	($9,632,196)	$744,723	$38,884,965

Note: Columns may not add due to rounding
(1) Includes internal sales and services

Table A7. FY2012, Operations Fund, Original Expenditure Budget, University of Missouri - University-wide Resources by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
University-wide Resources								
University-wide Resources	-	$4,500,000	$5,000	-	$4,505,000	$5,061,795	$505,300	$10,072,095
Total Expenditures & Transfers	-	$4,500,000	$5,000	-	$4,505,000	$5,061,795	$505,300	$10,072,095

Note: Columns may not add due to rounding.

Table A8. FY2012 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Consolidated

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$376,980,362	$98,045,892	$35,639,663	$14,369,262	$525,035,179	($13,934,378)	$3,116,983	$514,217,784
Community Education	1,762,214	491,974	1,848,661	10,000	4,112,849	(360,214)	-	3,752,635
Off-Campus General Academic Inst.	1,289,404	314,177	3,124,117	-	4,727,698	(5,549,737)	-	(822,039)
Total Instruction	$380,031,980	$98,852,043	$40,612,441	$14,379,262	$533,875,726	($19,844,329)	$3,116,983	$517,148,380
Research								
Institutes and Research Centers	$24,709,265	$6,302,850	$6,495,448	$781,308	$38,288,871	($1,424,189)	$60,000	$36,924,682
Individual and Project Research	8,427,029	1,870,409	6,366,866	762,070	17,426,374	(1,099,281)	240,200	16,567,293
Total Research	$33,136,294	$8,173,259	$12,862,314	$1,543,378	$55,715,245	($2,523,470)	$300,200	$53,491,975
Public Service								
Community Service	$6,580,715	$1,754,291	$4,088,522	$30,200	$12,453,728	($931,695)	($6,783)	$11,515,250
Cooperative Extension Service	26,744,425	7,983,309	4,801,496	1,075	39,530,305	(1,425,859)	150,000	38,254,446
Public Broadcasting Service	711,485	240,650	119,675	52,000	1,123,810	-	-	1,123,810
Total Public Service	$34,036,625	$9,978,250	$9,009,693	$83,275	$53,107,843	($2,357,554)	$143,217	$50,893,506
Academic Support								
Libraries	$15,101,866	$4,462,181	$13,084,815	$6,625,318	$39,274,180	($944,649)	-	$38,329,531
Museums and Galleries	1,003,678	120,705	95,942	-	1,220,325	(2,657)	-	1,217,668
Educational Media Services	4,145,835	1,185,618	608,031	63,230	6,002,714	(285,466)	$256,326	5,973,574
Ancillary Support	13,368,718	3,820,824	8,065,530	211,300	25,466,373	1,950,420	2,040,954	29,457,747
Acad Admin & Personnel Develop	38,922,897	10,724,252	9,511,594	27,000	59,185,743	14,967,041	916,353	75,069,137
Total Academic Support	$72,542,994	$20,313,580	$31,365,912	$6,926,848	$131,149,335	$15,684,689	$3,213,633	$150,047,657
Student Services								
Student Services Administration	$9,091,710	$2,530,588	$4,646,948	$90,000	$16,359,246	($981,427)	$374,589	$15,752,408
Social and Cultural Development	6,068,803	1,474,817	7,205,228	10,000	14,758,848	1,012,031	323,899	16,094,779
Counseling and Career Guidance	4,989,504	2,491,637	815,265	-	8,296,406	(2,288,288)	-	6,008,118
Financial Aid Administration	3,684,473	1,123,780	338,627	-	5,146,880	(283,793)	-	4,863,087
Student Health Services	673,518	181,370	226,500	-	1,081,388	(96,369)	-	985,019
Student Admission & Records	10,395,678	3,025,235	3,746,992	-	17,167,905	(239,112)	-	16,928,793
Total Student Services	$34,903,686	$10,827,427	$16,979,560	$100,000	$62,810,673	($2,876,958)	$698,488	$60,632,204
Institutional Support								
Executive Management	$15,666,908	$4,802,534	$447,361	$5,000	$20,921,803	$3,857,703	$770,000	$25,549,506
Fiscal Operations	10,140,394	7,678,116	7,390,754	150,000	25,359,264	2,376,383	96,617	27,832,264
General Administration	29,392,496	9,366,204	9,020,345	1,031,522	48,810,567	(711,750)	2,110,740	50,209,557
Public Relations and Develop	20,286,683	6,279,379	1,931,983	15,000	28,513,045	(1,736,591)	-	26,776,454
Total Institutional Support	$75,486,481	$28,126,233	$18,790,443	$1,201,522	$123,604,679	$3,785,745	$2,977,357	$130,367,781
Operation & Maintenance of Plant								
Physical Plant Administration	$2,990,688	$918,807	($167,877)	$19,500	$3,761,118	$72,710	$3,365,281	$7,199,109
Building Maintenance	6,726,718	2,138,924	11,708,894	9,179,013	29,753,549	(322,251)	1,771,235	31,202,533
Custodial Services	9,239,582	2,876,172	1,445,472	34,000	13,595,226	(612,652)	-	12,982,574
Utilities	1,258,048	401,339	40,156,587	45,900	41,861,874	(665,459)	1,008,130	42,204,545
Landscape and Grounds Maint	1,851,182	498,091	7,503,487	25,000	9,877,760	(434,607)	200,000	9,643,153
Major Repairs and Renovations	86,891	27,579	2,303,620	2,356,506	4,774,596	(49,000)	1,600,000	6,325,596
Security and Safety	2,663,126	826,510	300,866	-	3,790,502	(40,000)	-	3,750,502
Logistical Services	-	-	-	-	-	-	-	-
Total Oper. & Maint. of Plant	$24,816,235	$7,687,422	$63,251,049	$11,659,919	$107,414,625	($2,051,259)	$7,944,646	$113,308,012
Scholarships & Fellowships								
Scholarships	-	-	$1,500	-	$1,500	($592,570)	-	($591,070)
Fellowships	$58,822	$386	29,196	-	88,404	14,100	-	102,504
Total Scholarships & Fellowships	$58,822	$386	$30,696	-	$89,904	($578,470)	-	($488,566)
Total Operating Expenditures	$655,013,117	$183,958,601	$192,902,108	$35,894,204	$1,067,768,030	($10,761,606)	$18,394,525	$1,075,400,949

Note: Columns may not add due to rounding

(1) Includes internal sales and services

Table A9. FY2012 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst	$182,937,278	$46,412,833	$8,323,436	$7,702,184	$245,375,732	($12,060,421)	$3,036,983	$236,352,294
Community Education	1,455,201	408,841	1,692,859	10,000	3,566,901	(381,714)	-	3,185,187
Off-Campus General Academic Inst	165,276	34,600	1,140,810	-	1,340,686	(1,661,000)	-	(320,314)
Total Instruction	$184,557,755	$46,856,274	$11,157,105	$7,712,184	$250,283,319	($14,103,135)	$3,036,983	$239,217,167
Research								
Institutes and Research Centers	$21,727,204	$5,584,562	$5,714,041	$652,220	$33,678,027	($1,175,234)	-	$32,502,793
Individual and Project Research	5,062,129	1,113,419	3,304,783	225,000	9,705,331	(2,975,381)	-	6,729,950
Total Research	$26,789,333	$6,697,981	$9,018,824	$877,220	$43,383,358	($4,150,615)	-	$39,232,743
Public Service								
Community Service	$2,867,071	$681,623	$1,539,264	$30,200	$5,118,158	($115,348)	-	$5,002,810
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	306,594	118,136	69,100	52,000	545,830	-	-	545,830
Total Public Service	$3,173,665	$799,759	$1,608,364	$82,200	$5,663,988	($115,348)	-	$5,548,640
Academic Support								
Libraries	$7,031,336	$2,056,853	$5,812,897	$1,678,008	$16,579,094	($603,629)	-	$15,975,465
Museums and Galleries	597,724	150	54,646	-	652,520	(2,657)	-	649,863
Educational Media Services	1,871,456	532,366	667,558	-	3,071,380	58,570	$256,326	3,386,276
Ancillary Support	8,525,922	2,316,146	5,007,519	55,300	15,904,887	4,214,712	340,954	20,460,553
Acad Admin & Personnel Develop	20,096,858	5,264,220	5,278,704	-	30,639,782	8,478,801	99,000	39,217,583
Total Academic Support	$38,123,296	$10,169,735	$16,821,324	$1,733,308	$66,847,663	$12,145,797	$696,280	$79,689,740
Student Services								
Student Services Administration	$3,055,579	$742,441	$1,925,196	$90,000	$5,813,216	($617,049)	-	$5,196,167
Social and Cultural Development	2,698,103	606,600	2,955,176	-	6,259,879	148,445	$263,011	6,671,335
Counseling and Career Guidance	2,444,167	1,765,849	388,587	-	4,598,603	(1,404,016)	-	3,194,587
Financial Aid Administration	1,622,860	495,764	113,052	-	2,231,676	-	-	2,231,676
Student Health Services	110,146	13,771	53,552	-	177,469	(96,369)	-	81,100
Student Admission & Records	4,464,442	1,262,309	1,719,983	-	7,446,734	(253,127)	-	7,193,607
Total Student Services	$14,395,297	$4,886,734	$7,155,546	$90,000	$26,527,577	($2,222,116)	$263,011	$24,568,472
Institutional Support								
Executive Management	$4,730,945	$1,437,588	($842,068)	$5,000	$5,331,465	$3,090,335	$150,000	$8,571,800
Fiscal Operations	3,484,773	1,083,541	4,400,692	-	8,969,006	(2,000)	-	8,967,006
General Administration	7,421,709	2,294,494	(1,222,011)	15,957	8,510,149	7,247,061	123,504	15,880,714
Public Relations and Development	9,727,360	2,970,296	(2,902,627)	15,000	9,810,029	(454,965)	-	9,355,064
Total Institutional Support	$25,364,787	$7,785,919	($566,014)	$35,957	$32,620,649	$9,880,431	$273,504	$42,774,584
Operation & Maintenance of Plant								
Physical Plant Administration	$1,234,304	$377,413	($265,903)	$19,500	$1,365,314	($7,290)	$184,136	$1,542,160
Building Maintenance	4,630,023	1,472,707	4,024,381	5,030,000	15,157,111	(396,251)	1,104,645	15,865,505
Custodial Services	4,009,834	1,209,707	835,063	-	6,054,604	(612,652)	-	5,441,952
Utilities	-	-	31,224,552	-	31,224,552	-	1,008,130	32,232,682
Landscape and Grounds Maintenance	1,145,242	285,837	455,554	15,000	1,901,633	(444,079)	100,000	1,557,554
Major Repairs and Renovations	-	-	74,000	26,000	100,000	-	1,600,000	1,700,000
Security and Safety	499,202	158,453	59,796	-	717,451	-	-	717,451
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$11,518,605	$3,504,117	$36,407,443	$5,090,500	$56,520,665	($1,460,272)	$3,996,911	$59,057,304
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	($1,672,343)	-	($1,672,343)
Fellowships	$6,022	$386	$9,196	-	$15,604	(35,000)	-	(19,396)
Total Scholarships & Fellowships	$6,022	$386	$9,196	-	$15,604	($1,707,343)	-	($1,691,739)
Total Operating Expenditures	$303,928,760	$80,700,906	$81,611,788	$15,621,369	$481,862,823	($1,732,601)	$8,266,689	$488,396,911

Note: Columns may not add due to rounding

(1) Includes internal sales and services

Table A10. FY2012 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri Extension

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst	-	-	-	-	-	-	-	-
Total Instruction	-	-	-	-	-	-	-	-
Research								
Institutes and Research Centers	$15,300	$4,900	-	-	$20,200	($10,900)	-	$9,300
Individual and Project Research	-	-	-	-	-	-	-	-
Total Research	$15,300	$4,900	-	-	$20,200	($10,900)	-	$9,300
Public Service								
Community Service	-	-	$20,500	-	$20,500	($4,837)	-	$15,663
Cooperative Extension Service	$26,436,088	$7,897,126	4,782,019	$1,075	39,116,308	(920,102)	$150,000	38,346,206
Public Broadcasting Service	-	-	-	-	-	-	-	-
Total Public Service	$26,436,088	$7,897,126	$4,802,519	$1,075	$39,136,808	($924,939)	$150,000	$38,361,869
Academic Support								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	-	-	-	-	-	-	-	-
Total Academic Support	-	-	-	-	-	-	-	-
Student Services								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
Total Student Services	-	-	-	-	-	-	-	-
Institutional Support								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	-	-	-	-	-	-
General Administration	-	-	-	-	-	-	-	-
Public Relations and Development	-	-	-	-	-	-	-	-
Total Institutional Support	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	-	-	-	-	-	-	-	-
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	-	-	-
Total Operating Expenditures	$26,451,388	$7,902,026	$4,802,519	$1,075	$39,157,008	($935,839)	$150,000	$38,371,169

Note: Columns may not add due to rounding

(1) Includes internal sales and services

Table A11. FY2012 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Kansas City

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst	$101,369,300	$25,714,179	$11,279,281	$4,583,275	$142,946,035	($1,631,396)	-	$141,314,639
Community Education	69,933	20,345	95,676	-	185,954	(5,000)	-	180,954
Off-Campus General Academic Inst	45,000	12,748	87,800	-	145,548	(80,000)	-	65,548
Total Instruction	$101,484,233	$25,747,272	$11,462,757	$4,583,275	$143,277,537	($1,716,396)	-	$141,561,141
Research								
Institutes and Research Centers	$42,677	$13,657	$31,690	-	$88,024	-	-	$88,024
Individual and Project Research	1,733,300	432,938	1,828,398	$260,117	4,254,753	($127,551)	-	4,127,202
Total Research	$1,775,977	$446,595	$1,860,088	$260,117	$4,342,777	($127,551)	-	$4,215,226
Public Service								
Community Service	$2,239,725	$662,629	$537,695	-	$3,440,049	($153,900)	-	$3,286,149
Cooperative Extension Service	99,900	22,730	5,000	-	127,630	(119,475)	-	8,155
Public Broadcasting Service	-	-	50,575	-	50,575	-	-	50,575
Total Public Service	$2,339,625	$685,359	$593,270	-	$3,618,254	($273,375)	-	$3,344,879
Academic Support								
Libraries	$4,622,857	$1,377,120	$2,356,653	$1,237,217	$9,593,847	($13,647)	-	$9,580,200
Museums and Galleries	372,789	118,808	7,200	-	498,797	-	-	498,797
Educational Media Services	774,078	217,222	464,382	25,230	1,480,912	(262,663)	-	1,218,249
Ancillary Support	1,232,692	369,700	183,697	-	1,786,089	(852,331)	-	933,758
Acad Admin & Personnel Develop	9,563,301	2,702,200	3,264,273	17,000	15,546,774	(75,715)	-	15,471,059
Total Academic Support	$16,565,717	$4,785,050	$6,276,205	$1,279,447	$28,906,419	($1,204,356)	-	$27,702,063
Student Services								
Student Services Administration	$2,950,500	$819,967	$926,744	-	$4,697,211	$2,117,810	$184,361	$6,999,382
Social and Cultural Development	908,840	215,050	1,037,329	-	2,161,219	495,201	-	2,656,420
Counseling and Career Guidance	1,397,906	383,172	162,920	-	1,943,998	(859,272)	-	1,084,726
Financial Aid Administration	860,300	268,268	67,700	-	1,196,268	(283,793)	-	912,475
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	1,652,374	521,368	312,843	-	2,486,585	68,414	-	2,554,999
Total Student Services	$7,769,920	$2,207,825	$2,507,536	-	$12,485,281	$1,538,360	$184,361	$14,208,002
Institutional Support								
Executive Management	$2,425,092	$747,560	$186,643	-	$3,359,295	$155,402	$20,000	$3,534,697
Fiscal Operations	1,063,885	336,850	1,546,311	$150,000	3,097,046	3,568,808	-	6,665,854
General Administration	5,915,009	1,980,635	3,104,395	921,565	11,921,604	(1,299,287)	801,500	11,423,817
Public Relations and Development	3,120,563	978,603	1,811,914	-	5,911,080	(228,512)	-	5,682,568
Total Institutional Support	$12,524,549	$4,043,648	$6,649,263	$1,071,565	$24,289,025	$2,196,411	$821,500	$27,306,936
Operation & Maintenance of Plant								
Physical Plant Administration	$321,982	$103,034	$239,256	-	$664,272	$80,000	$1,866,000	$2,610,272
Building Maintenance	146,358	46,835	3,086,200	$4,059,013	7,338,406	-	427,464	7,765,870
Custodial Services	2,197,818	703,302	551,480	24,000	3,476,600	-	-	3,476,600
Utilities	395,045	126,414	129,600	14,400	665,459	(665,459)	-	-
Landscape and Grounds Maintenance	-	-	6,735,488	-	6,735,488	-	-	6,735,488
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	983,592	314,749	38,016	-	1,336,357	-	-	1,336,357
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$4,044,795	$1,294,334	$10,780,040	$4,097,413	$20,216,582	($585,459)	$2,293,464	$21,924,587
Scholarships & Fellowships								
Scholarships	-	-	$1,500	-	$1,500	$462,800	-	$464,300
Fellowships	$50,000	-	-	-	50,000	-	-	50,000
Total Scholarships & Fellowships	$50,000	-	$1,500	-	$51,500	$462,800	-	$514,300
Total Operating Expenditures	$146,554,816	$39,210,083	$40,130,659	$11,291,817	$237,187,375	$290,434	$3,299,325	$240,777,134

Note: Columns may not add due to rounding

(1) Includes internal sales and services

Table A12. FY2012 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, Missouri University of Science and Technology

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst	$43,756,856	$12,247,275	$7,220,095	$1,486,803	$64,711,029	($1,213,012)	-	$63,498,017
Community Education	167,080	52,788	44,126	-	263,994	15,000	-	278,994
Off-Campus General Academic Inst	361,692	114,824	1,588,002	-	2,064,518	(3,835,800)	-	(1,771,282)
Total Instruction	$44,285,628	$12,414,887	$8,852,223	$1,486,803	$67,039,541	($5,033,812)	-	$62,005,729
Research								
Institutes and Research Centers	$1,686,792	$342,756	$500,044	$124,088	$2,653,680	($25,000)	$60,000	$2,688,680
Individual and Project Research	908,542	203,932	601,714	108,953	1,823,141	(323,800)	-	1,499,341
Total Research	$2,595,334	$546,688	$1,101,758	$233,041	$4,476,821	($348,800)	$60,000	$4,188,021
Public Service								
Community Service	$228,891	$69,294	$1,015,973	-	$1,314,158	($8,750)	$178,517	$1,483,925
Cooperative Extension Service	62,932	19,723	5,177	-	87,832	(188,956)	-	(101,124)
Public Broadcasting Service	150,917	41,572	-	-	192,489	-	-	192,489
Total Public Service	$442,740	$130,589	$1,021,150	-	$1,594,479	($197,706)	$178,517	$1,575,290
Academic Support								
Libraries	$1,028,832	$301,714	$334,530	$1,197,093	$2,862,169	-	-	$2,862,169
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	666,666	211,570	(559,909)	5,000	323,327	-	-	323,327
Ancillary Support	307,079	86,115	82,452	1,000	476,646	-	-	476,646
Acad Admin & Personnel Develop	1,824,303	557,864	252,964	-	2,635,131	($135,631)	-	2,499,500
Total Academic Support	$3,826,880	$1,157,263	$110,037	$1,203,093	$6,297,273	($135,631)	-	$6,161,642
Student Services								
Student Services Administration	$1,212,022	$382,224	$248,525	-	$1,842,771	-	$77,500	$1,920,271
Social and Cultural Development	1,778,560	494,380	2,015,089	$10,000	4,298,029	$5,055	60,888	4,363,972
Counseling and Career Guidance	591,431	182,416	150,358	-	924,205	-	-	924,205
Financial Aid Administration	392,313	124,748	48,875	-	565,936	-	-	565,936
Student Health Services	558,372	166,599	148,948	-	873,919	-	-	873,919
Student Admission & Records	2,043,548	591,058	1,232,562	-	3,867,168	-	-	3,867,168
Total Student Services	$6,576,246	$1,941,425	$3,844,357	$10,000	$12,372,028	$5,055	$138,388	$12,515,471
Institutional Support								
Executive Management	$1,341,962	$393,780	$265,882	-	$2,001,624	$1,129,524	-	$3,131,148
Fiscal Operations	1,376,475	433,246	153,355	-	1,963,076	-	-	1,963,076
General Administration	771,799	245,463	104,450	$19,000	1,140,712	47,307	$483,889	1,671,908
Public Relations and Development	2,503,745	787,395	736,188	-	4,027,328	(17,650)	-	4,009,678
Total Institutional Support	$5,993,981	$1,859,884	$1,259,875	$19,000	$9,132,740	$1,159,181	$483,889	$10,775,810
Operation & Maintenance of Plant								
Physical Plant Administration	$410,975	$125,780	$69,178	-	$605,933	-	-	$605,933
Building Maintenance	243,337	77,382	2,688,628	$90,000	3,099,347	-	$185,284	3,284,631
Custodial Services	1,435,930	455,163	98,507	10,000	1,999,600	-	-	1,999,600
Utilities	863,003	274,925	4,499,470	31,500	5,668,898	-	-	5,668,898
Landscape and Grounds Maintenance	438,940	133,254	170,278	-	742,472	-	-	742,472
Major Repairs and Renovations	86,891	27,579	565,620	2,330,506	3,010,596	-	-	3,010,596
Security and Safety	1,180,332	353,308	203,054	-	1,736,694	($40,000)	-	1,696,694
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$4,659,408	$1,447,391	$8,294,735	$2,462,006	$16,863,540	($40,000)	$185,284	$17,008,824
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	-	-	-
Total Operating Expenditures	$68,380,216	$19,498,127	$24,484,135	$5,413,943	$117,776,421	($4,591,713)	$1,046,079	$114,230,786

Note: Columns may not add due to rounding

(1) Includes internal sales and services

Table A13. FY2012 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst	$48,459,595	$13,531,220	$8,443,411	$597,000	$71,031,226	$624,303	$80,000	$71,735,529
Community Education	70,000	10,000	16,000	-	96,000	11,500	-	107,500
Off-Campus General Academic Inst	717,436	152,005	307,505	-	1,176,946	27,063	-	1,204,009
Total Instruction	$49,247,031	$13,693,225	$8,766,916	$597,000	$72,304,172	$662,866	$80,000	$73,047,038
Research								
Institutes and Research Centers	$1,131,802	$334,185	$223,253	$5,000	$1,694,240	($53,055)	-	$1,641,185
Individual and Project Research	723,058	120,120	631,971	168,000	1,643,149	(293,554)	$240,200	1,589,795
Total Research	$1,854,860	$454,305	$855,224	$173,000	$3,337,389	($346,609)	$240,200	$3,230,980
Public Service								
Community Service	$1,112,201	$281,510	$173,090	-	$1,566,801	($88,860)	-	$1,477,941
Cooperative Extension Service	145,505	43,730	9,300	-	198,535	(197,326)	-	1,209
Public Broadcasting Service	253,974	80,942	-	-	334,916	-	-	334,916
Total Public Service	$1,511,680	$406,182	$182,390	-	$2,100,252	($286,186)	-	$1,814,066
Academic Support								
Libraries	$2,179,315	$649,888	$311,785	$2,513,000	$5,653,988	($255,446)	-	$5,398,542
Museums and Galleries	33,165	1,747	34,096	-	69,008	-	-	69,008
Educational Media Services	833,635	224,460	36,000	33,000	1,127,095	(81,373)	-	1,045,722
Ancillary Support	3,303,026	1,048,863	2,791,862	155,000	7,298,751	(1,809,796)	$1,700,000	7,188,955
Acad Admin & Personnel Develop	7,066,543	2,085,168	401,798	10,000	9,563,509	1,763,969	312,053	11,639,531
Total Academic Support	$13,415,684	$4,010,126	$3,575,541	$2,711,000	$23,712,351	($382,646)	$2,012,053	$25,341,758
Student Services								
Student Services Administration	$728,000	$220,850	$837,738	-	$1,786,588	($150,000)	-	$1,636,588
Social and Cultural Development	683,300	158,787	1,195,635	-	2,037,722	363,330	-	2,401,052
Counseling and Career Guidance	556,000	160,200	113,400	-	829,600	(25,000)	-	804,600
Financial Aid Administration	809,000	235,000	109,000	-	1,153,000	-	-	1,153,000
Student Health Services	5,000	1,000	24,000	-	30,000	-	-	30,000
Student Admission & Records	2,235,314	650,500	481,604	-	3,367,418	(54,399)	-	3,313,019
Total Student Services	$5,016,614	$1,426,337	$2,761,377	-	$9,204,328	$133,931	-	$9,338,259
Institutional Support								
Executive Management	$2,236,282	$774,264	$161,035	-	$3,171,581	$93,642	-	$3,865,223
Fiscal Operations	786,895	244,767	1,402,077	-	2,433,739	(9,472)	($7,831)	2,416,436
General Administration	2,624,804	808,391	233,205	$75,000	3,741,400	183,459	600,000	3,924,859
Public Relations and Development	3,700,052	1,171,478	1,717,910	-	6,589,440	24,984	-	6,614,424
Total Institutional Support	$9,348,033	$2,998,900	$3,514,227	$75,000	$15,936,160	$292,613	$592,169	$16,820,942
Operation & Maintenance of Plant								
Physical Plant Administration	$598,000	$180,000	$19,274	-	$797,274	-	$53,842	$2,101,419
Building Maintenance	1,707,000	542,000	1,620,685	-	3,869,685	$74,000	1,304,145	3,997,527
Custodial Services	1,596,000	508,000	(39,578)	-	2,064,422	-	-	2,064,422
Utilities	-	-	3,995,965	-	3,995,965	-	-	3,995,965
Landscape and Grounds Maintenance	267,000	79,000	142,167	$10,000	498,167	9,472	100,000	607,639
Major Repairs and Renovations	-	-	1,664,000	-	1,664,000	(49,000)	-	1,615,000
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$4,168,000	$1,309,000	$7,402,513	$10,000	$12,889,513	$34,472	$1,457,987	$14,381,972
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	$620,973	-	$620,973
Fellowships	$2,800	-	$20,000	-	$22,800	49,100	-	71,900
Total Scholarships & Fellowships	$2,800	-	$20,000	-	$22,800	$670,073	-	$692,873
Total Operating Expenditures	$84,564,702	$24,298,075	$27,078,188	$3,566,000	$139,506,965	$778,514	$4,382,409	$144,667,888

Note: Columns may not add due to rounding

(1) Includes internal sales and services

Table A14. FY2012 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst	$457,333	$140,385	$368,439	-	$966,157	$346,148	-	$1,312,305
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst	-	-	-	-	-	-	-	-
Total Instruction	$457,333	$140,385	$368,439	-	$966,157	$346,148	-	$1,312,305
Research								
Institutes and Research Centers	$105,490	$22,790	$26,420	-	$154,700	($160,000)	-	($5,300)
Individual and Project Research	-	-	-	-	-	2,621,005	-	2,621,005
Total Research	$105,490	$22,790	$26,420	-	$154,700	$2,461,005	-	$2,615,705
Public Service								
Community Service	$132,827	$59,235	$802,000	-	$994,062	($560,000)	($185,300)	$248,762
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
Total Public Service	$132,827	$59,235	$802,000	-	$994,062	($560,000)	($185,300)	$248,762
Academic Support								
Libraries	$239,526	$76,606	$4,268,950	-	$4,585,082	($71,927)	-	$4,513,155
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	397,835	-	397,835
Acad Admin & Personnel Develop	371,892	114,800	313,855	-	800,547	(126,178)	-	674,369
Total Academic Support	$611,418	$191,406	$4,582,805	-	$5,385,629	$199,730	-	$5,585,359
Student Services								
Student Services Administration	$1,145,609	$365,106	$708,745	-	$2,219,460	($2,332,188)	$112,728	-
Social and Cultural Development	-	-	2,000	-	2,000	-	-	$2,000
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
Total Student Services	$1,145,609	$365,106	$710,745	-	$2,221,460	($2,332,188)	$112,728	$2,000
Institutional Support								
Executive Management	$4,932,627	$1,449,342	$675,869	-	$7,057,838	($611,200)	-	$6,446,638
Fiscal Operations	3,428,366	1,079,712	(111,681)	-	4,396,397	(1,180,953)	$104,448	3,319,892
General Administration	12,659,175	4,037,221	6,800,306	-	23,496,702	(6,890,290)	701,847	17,308,259
Public Relations and Development	1,234,963	371,607	568,598	-	2,175,168	(1,060,448)	-	1,114,720
Total Institutional Support	$22,255,131	$6,937,882	$7,933,092	-	$37,126,105	($9,742,891)	$806,295	$28,189,509
Operation & Maintenance of Plant								
Physical Plant Administration	$425,427	$132,580	($229,682)	-	$328,325	-	$11,000	$339,325
Building Maintenance	-	-	289,000	-	289,000	-	-	289,000
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	307,000	-	307,000	-	-	307,000
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$425,427	$132,580	$366,318	-	$924,325	-	$11,000	$935,325
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	($4,000)	-	($4,000)
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	($4,000)	-	($4,000)
Total Operating Expenditures	$25,133,235	$7,849,384	$14,789,819	-	$47,772,438	($9,632,196)	$744,723	$38,884,965

Note: Columns may not add due to rounding

(1) Includes internal sales and services

Table A15. FY2012 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University-wide Resources

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	-	-	$5,000	-	$5,000	-	-	$5,000
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Total Instruction	-	-	$5,000	-	$5,000	-	-	$5,000
Research								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
Total Research	-	-	-	-	-	-	-	-
Public Service								
Community Service	-	-	-	-	-	-	-	-
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
Total Public Service	-	-	-	-	-	-	-	-
Academic Support								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	-	-	-	-	-	$5,061,795	$505,300	$5,567,095
Total Academic Support	-	-	-	-	-	$5,061,795	$505,300	$5,567,095
Student Services								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
Total Student Services	-	-	-	-	-	-	-	-
Institutional Support								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	$4,500,000	-	-	$4,500,000	-	-	$4,500,000
General Administration	-	-	-	-	-	-	-	-
Public Relations and Development	-	-	-	-	-	-	-	-
Total Institutional Support	-	$4,500,000	-	-	$4,500,000	-	-	$4,500,000
Operation & Maintenance of Plant								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	-	-	-	-	-	-	-	-
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	-	-	-
Total Operating Expenditures	-	$4,500,000	$5,000	-	$4,505,000	$5,061,795	$505,300	$10,072,095

Note: Columns may not add due to rounding