The

UNIVERSITY of MISSOURI SYSTEM

Fiscal Year 2011

Operating Budget

UNIVERSITY OF MISSOURI SYSTEM

OPERATING BUDGET

FISCAL YEAR 2011

September 2010

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FY2011 University of Missouri All Funds Budget Summary

The Board of Curators approved a FY2011 all funds original budget with revenue of approximately $2.6 billion dollars. This budget included $2,519.8 million for current funds and a combined total for loan, endowment and plant funds of $73.6 million. The table below shows the total budget by major source of revenue and object of expense.

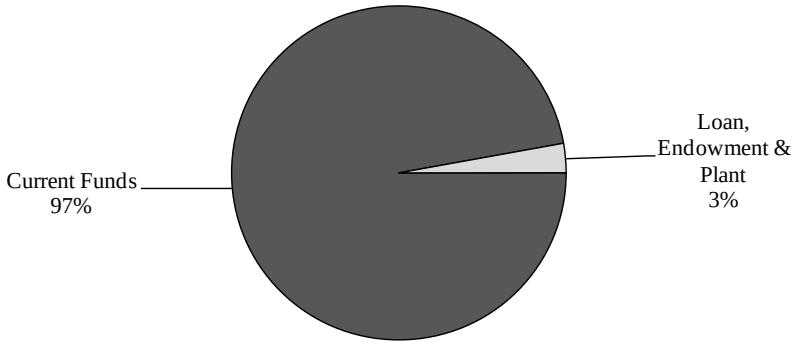
FY2011 Original Budget	Total Current Funds	Estimated Loan Funds	Estimated Endowment Funds	Estimated Plant Funds	Total All Funds
REVENUES					
Net Student Fees	$428,350,221	-	-	-	$428,350,221
State Appropriations	444,585,468	-	-	$8,000,000 *	452,585,468
Grants and Contracts	346,600,000	-	-	-	346,600,000
Gift Income	40,628,593	$200,000	$26,000,000	12,000,000	78,828,593
Endowment and Investment Income	69,437,112	1,200,000	16,000,000	10,000,000	96,637,112
Sales & Services-Educ Act/Auxiliaries	1,126,092,606	-	-	-	1,126,092,606
Miscellaneous Income	64,112,170	700,000	200,000	(700,000)	64,312,170
TOTAL REVENUES	$2,519,806,171	$2,100,000	$42,200,000	$29,300,000	$2,593,406,171
EXPENDITURES & TRANSFERS					
Salaries and Wages	$1,273,671,407	-	-	-	$1,273,671,407
Employee Benefits	330,463,700	-	-	-	330,463,700
Compensation	$1,604,135,107	-	-	-	$1,604,135,107
Payments to Beneficiaries	-	-	$1,700,000	-	1,700,000
Other Operating Expense	$683,947,810	$700,000	200,000	$15,000,000	699,847,810
Capital Expenditures	49,575,620	-	-	(49,575,620)	-
Interest Expense	-	-	-	49,500,000	49,500,000
Depreciation	-	-	-	170,000,000	170,000,000
TOTAL EXPENDITURES	$2,337,658,536	$700,000	$1,900,000	$184,924,380	$2,525,182,916
Mandatory Transfers	$68,986,200	-	-	($68,986,200)	-
Non-Mandatory Transfers	168,770,890	-	-	(168,770,890)	-
TOTAL TRANSFERS	$237,757,090	-	-	($237,757,090)	-
TOTAL EXPENDITURES AND TRANSFERS	$2,575,415,626	$700,000	$1,900,000	($52,832,710)	$2,525,182,916
Change in Net Assets	($55,609,455)	$1,400,000	$40,300,000	$82,132,710	$68,223,255

* Capital appropriations budget was based on anticipated receipts for current capital appropriation projects, some of which have spending restrictions.

The total budget is made up of several component budgets; current funds, loan funds, endowment funds, and plant funds. The loan fund activity is a revolving fund and the loan terms are driven by the terms of loan resources. Endowment fund revenues are driven by the Board's asset allocation policy and market performance, and expenses are driven by the payout policy. The resources that cover plant fund expenditures are budgeted in other funds and are transferred into the plant fund as expenses are incurred, with the exception of major capital projects which the Board approves individually by project. The loan fund, endowment fund, and plant funds

combine to make up 3% of the all funds budget. Current funds make up the remaining 97% of the budget and are described in detail in the following sections of this document.

FY2011 University of Missouri All Funds Budget



Loan, Endowment & Plant Funds:

For this analysis loan, endowment, and plant funds have been combined due to their relative magnitude. Loan funds are used to record activity of funds available for loans to students. Endowment and similar funds include all gifts, bequests, and other funds directed to be used to support a University program in perpetuity. Eighty-nine percent of the endowment fund is restricted for use by donors and most of the remaining eleven percent has been designated by the Board or administration for special use. The plant fund group is used to record acquisition and replacement of assets, to pay off debt and to record the net investment in assets (equity) from both current expenditures and reserves for renewal and replacement.

Projected revenues for this group of funds are anticipated to be $73.6 million and are comprised of:

- $8 million in state appropriations receipts for capital projects during FY2011
- $38.2 million in gift income for loans, endowments and capital projects
- $27.2 million in endowment and investment income
- $0.2 million in other income

Current Funds Budget:

When the plant, loan, and endowment funds are removed from the University's total budget, the current funds, what we term operating funds, remain. Detailed descriptions of the current funds budget are provided in the following section.

University of Missouri System FY2011 Operating Budget

Introduction and Overview

Introduction

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency.

Context for Budget Planning

Budget planning and development for fiscal year 2011 was guided by the policy decisions and planning parameters of the Board of Curators and by the program decision items approved in the FY2011 Appropriations Request for Operations. Net tuition and fee revenues included in these budgets are based on flat tuition and required fee rates. The increase in net fee revenues included in the budget is driven by enrollment changes related to student mix, enrollment growth, and financial aid. Expenditure assumptions for planning included the following:

- The salary and wage principles presented to the Board at the April 2010 meeting, include a compensation contingency pool of approximately 1% of the campus's salary and wage base. These principles, listed below, are the basis for the salary and wage budgets.

  2011 Contingency Salary Pool

  Typically at this time of year the Board of Curators approves the amount and distribution principles of an annual salary merit pool. Given the current economic situation we are recommending no salary merit increases for FY2011. Regardless of campus resources, the campuses would be prohibited from giving merit increases. However, similar to last fiscal year, we are recommending the establishment of a 1% contingency salary pool to cover select types of salary increases which may occur throughout the 2011 fiscal year. Faculty promotions are the most common example. Academic progression (e.g., Assistant Professor to Associate Professor) and/or the award of tenure typically include salary increases in addition to annual merit increase. As recommended, for FY2011 any select types of salary increases would be funded through the 1% contingency pool, subject to campus specific guidelines and approval process.

- Non-FICA benefit costs are funded by a flat rate charged against benefit eligible salaries. The flat benefit rate for the campuses has increased by 1.5% to 22.72% for FY2011 due primarily to increased costs of the medical plan and the retirement plan. The Hospital

benefit rate increased as well to 24.66%. For each dollar increase in salary, non-FICA benefits equal to the flat rate plus appropriate FICA will be required.

- Other operating cost increases are made up of several types of unavoidable costs such as utilities, insurance, the cost of opening new buildings, other necessary increases in the cost of ongoing operations, and additional required M&R expenditures to meet the 1% of facilities replacement value policy. However, due to cost containment efforts, most of the expenditure increases are primarily the result of increased volume in the auxiliaries and hospitals. Overall, budgeted expenditures in this area decline due to the impact of cost containment and other budget reductions.

- Given economic conditions, the President has asked the general officers to take whatever actions are necessary to balance the budget in FY2011 and prepare for budget challenges in FY2012. The cost control efforts begun in FY2009, which included a hiring freeze as well as ongoing travel and other expense reductions, will continue. Those actions that resulted in permanent budget changes are reflected in the FY2011 budget.

- Investments for other strategic priorities are campus specific commitments primarily for academic priorities. These new investments are reflected in the budget in various expenditure categories as some of the expenditures will be for personnel and others for equipment and operating expenditures.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft general ledger financial system as of June 30, 2010.

Withholding of State Appropriations

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY2011 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University. For the operations fund, there was a decline in recurring appropriations of 5.2% over FY2010. Other changes in state appropriations are comprised of:

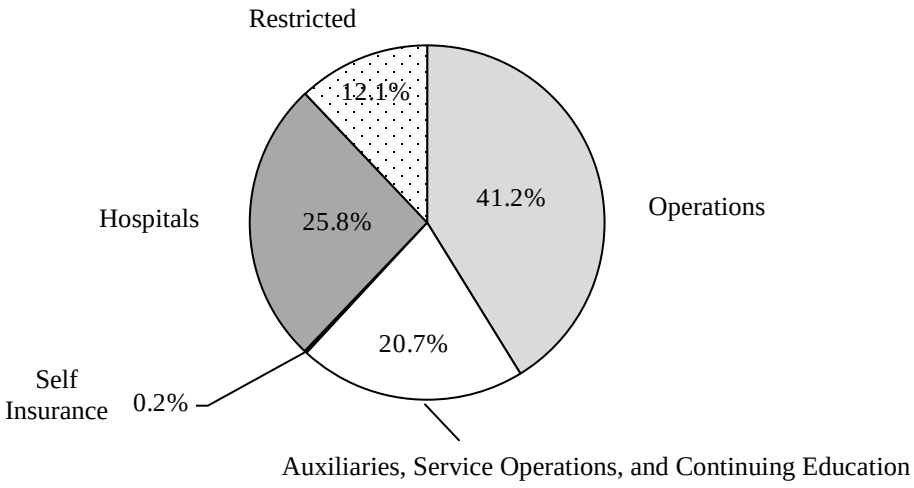
- $5 million or 22% decline in Hospital appropriations
- $10 million decline of restricted recurring state appropriations supporting other curator programs, which results in a 40% decline for these programs
- Individual program budgets were cut between 16% (State Historical Society) and 70% (Missouri Institute of Mental Health)

Total state appropriations are budgeted to decline $96.7 million when compared to the FY2010 original budget. $35 million of the decline is due to capital appropriations from prior years that were anticipated to be received in FY2010 and were subsequently vetoed or withheld. Additionally the FY2010 original budget included one-time state appropriations for Caring for Missourians. Recurring cuts to the core make up the remaining budgeted decline.

FY2011 Current Funds Budget Summary

Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by a third party such as the donor or supporting agency. For fiscal year 2011, the University of Missouri's current funds budget totals approximately $2.5 billion. Of the total current funds budget, 87.9% is unrestricted and 12.1% is restricted. The current funds budget is made up of the University's operations fund, as well as the operating budgets for the Hospitals, auxiliary enterprises, continuing education, service operations, self-insurance funds, and restricted funds.

Current Funds Revenue Budget



The largest piece of the current funds budget is the operations fund. The operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises approximately 41.2% of the institution's current funds budget. This is the part of the institution's budget that is funded primarily by tuition and fees and state appropriations for operations.

The next largest component is the University Hospitals and Clinics, which contributes 25.8% of the current funds budget. Other enterprise like operations, which includes auxiliary enterprises, service operations, and continuing education, make up 20.7% of the current funds budget. Auxiliary enterprises are self-supporting activities whose services are provided primarily to individuals in the University community such as students, faculty, and staff, and may incidentally offer services to the public. Examples include residential life, bookstores, parking, and intercollegiate athletics. Service operations provide a specific type of service to departments or other organizational units within the University rather than to individuals. These activities are supported by internal charges to the using department. Examples include campus computing, mail operations, printing services, telephone services, and science instrument shops.

Continuing education includes distance education and other off campus credit and non-credit courses as well as on campus continuing education programs.

The self-insurance funds budget makes up 0.2% of the current funds budget and includes medical benefits, dental benefits, educators' legal liability, medical malpractice, auto and general liability, long-term disability, and workers' compensation. Restricted funds are comprised of grant and contract activities, as well as activities funded by endowment distributions, gifts, and restricted state appropriations. The restricted grants and contracts budget is developed at a campus level and represents an estimate of the fiscal year activity of the more than 2,400 individual grants and projects that are budgeted and managed on a project by project basis.

The total FY2011 current funds budget includes an estimated beginning balance of $990.3 million and anticipated revenues of $2.5 billion, for a total source of funds of $3.5 billion. Planned expenditures of $2.3 billion and transfers of $237.8 million combine for a total planned use of funds of approximately $2.6 billion. The FY2011 current funds budget includes a planned decrease in ending balance of $55.6 million.

The distribution of the total current funds revenue budgets by major type of fund is shown in Table 1, for each campus, UM Extension, the Hospitals, and UM system units.

Table 1. Percentage Distribution of FY2011 Current Funds Revenue Budgets by Type of Fund, by Campus

	MU	UM Extension	Hospital	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Operations	45.5%	68.8%	0.0%	71.1%	65.8%	71.8%	56.5%	84.4%	41.2%
Continuing Education	1.8%	0.0%	0.0%	3.5%	4.0%	4.6%	0.0%	0.0%	1.8%
Service Operations	0.6%	0.0%	0.0%	0.1%	0.2%	0.2%	1.3%	0.0%	0.3%
Self Insurance Funds	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	92.3%	0.2%
Auxiliary Enterprises	36.2%	0.0%	0.0%	10.5%	9.6%	10.0%	26.5%	0.0%	18.5%
Hospital Operations	0.0%	0.0%	99.1%	0.0%	0.0%	0.0%	0.0%	0.0%	25.8%
Total Unrestricted	84.1%	68.8%	99.1%	85.2%	79.6%	86.6%	84.3%	176.7% *	87.8%
Restricted Expendable Gifts, Endowments, & State Appropriations	2.4%	1.4%	0.9%	4.5%	2.9%	4.2%	9.8%	-76.7% *	2.6%
Grants and Contracts	13.5%	29.8%	0.0%	10.3%	17.5%	9.2%	5.9%	0.0%	9.6%
Total Restricted	15.9%	31.2%	0.9%	14.8%	20.4%	13.4%	15.7%	-76.7%	12.2%
Total Current Funds	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

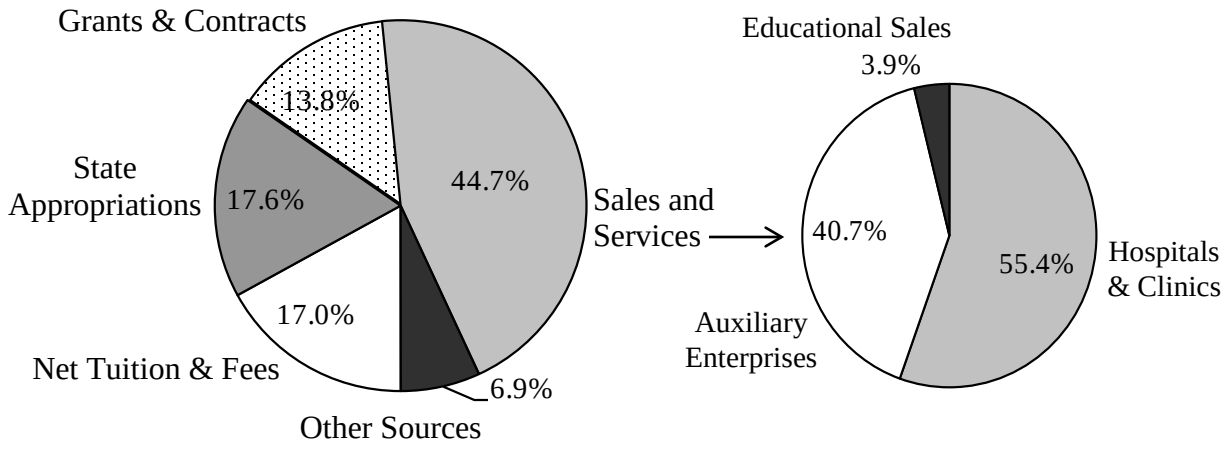
Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

* Anomaly created by the Endowed Chairs distribution match.

Revenues

The total FY2011 current funds revenue budget at approximately $2.5 billion is 2.0% higher than the FY2010 original budget. The chart on the next page on the left shows the current funds revenue budget by source of funds. The chart on the right shows the further distribution of the sales and services budget by type.

Current Funds Revenue **Sales and Services Revenue**



Sales and services are the largest contributor of current funds revenues at 44.7%. Sales and services are comprised of three types of activities: Hospitals & Clinics, other auxiliary enterprises, and educational activities. The chart above at the right shows the distribution of sales and services revenues (including patient revenues) for each of these three types of activities.

Sales and services of Hospitals & Clinics, totaling $624.5 million, make up 55.4% of the sales and services budget for current funds revenues. These are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospitals & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, Missouri Psychiatric Center and the Missouri Rehabilitation Center. Not included in this category are funds generated from the University Physicians' clinical operations, which are part of the University of Missouri-Columbia Medical School's physicians' practice plan.

Sales and services of auxiliary enterprises totaling $458.2 million, or 40.7% of the current funds sales and services budget, include revenues from essentially self-supporting activities that provide services and sales primarily to students, faculty, staff and patients. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, University Physicians clinics, veterinary medicine clinics, and other miscellaneous activities.

Sales and services of educational activities, totaling $43.4 million or 3.9%, include the operations of the dental and optometry clinics, as well as activities related to the UMKC medical residency program, Agricultural Experiment Station, Cooperative Extension, and other activities.

Gross tuition and fee revenues of $644.1 million are the second largest source of revenue and contribute 23.5% of the gross current funds revenue budget. Scholarship allowances, or financial aid, reduce revenue from student fees to $428.4 million or 17.0% of total net revenue, making it the third largest contributor of total net revenue. Tuition and fees of $599.1 million are recorded in the operations fund and another $44.8 million are in continuing education.

State appropriations, at $444.6 million, comprise the third largest source of gross current funds revenue. However, once student fee discounts have been applied to gross fees, state appropriations becomes the second largest contributor of total net current funds revenues at 17.6%. State appropriations include $415.1 million in the operations fund for the general mission of the University, and $18.2 million for University Hospitals & Clinics. Restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, the Missouri Research and Education Network (MOREnet), Missouri Telehealth Network, and Spinal Cord Injury Research total approximately $11.3 million.

Federal, state, and other grants and contracts combine for total projected revenues of $346.6 million, or 13.8% of the total current funds revenue budget. These revenues are an estimate of the funds that will be received during FY2011 and are restricted in nature.

Other revenue sources include federal appropriations (primarily for the Agricultural Experiment Station and Cooperative Extension), investment income, gifts and endowment income (primarily for student aid and chairs/professorships), recovery of facilities and administrative costs (recovery of F&A), which are generated from externally funded grants and contracts, and miscellaneous income.

Table 2 on the following page, shows the percentage distribution of current funds revenues by major revenue source for each campus, UM Extension, the Hospitals, and the system administrative units. Tuition and fees net of financial aid is the largest source of revenue for the Kansas City and St. Louis campuses. State appropriations is the largest contributor for UM Extension, Missouri University of Science and Technology, UM System Administration and U-wide Resources. Sales & services of educational activities and auxiliary enterprises is the largest source of revenue for the Columbia campus and the Hospitals (Patient Services). State appropriations are the second largest source of funds for Kansas City, St. Louis, and the Hospital. Net tuition and fees are the second largest source for MU and Missouri S&T, state grants are second largest for UM Extension, and sales & services of educational activities and auxiliary enterprises is the second largest source for the UM System Administration. Endowment and investment income is the second largest for U-wide Resources.

Table 2. Percentage Distribution of FY2011 Current Funds Revenue Budgets by Major Source, by Campus

	MU	UM Extension	Hospital	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Net Tuition and Fees	20.5%	-0.2%	0.0%	32.0%	26.6%	34.8%	0.0%	-0.6%	17.0%
Federal Appropriations	0.6%	19.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.7%
State Appropriations	17.5%	47.8%	2.8%	25.0%	28.8%	29.6%	34.1%	85.0%	17.6%
Federal Grants & Contracts	12.1%	6.8%	0.0%	11.3%	16.9%	13.8%	0.0%	0.0%	8.8%
State Grants	2.3%	19.3%	0.0%	2.2%	1.5%	1.8%	6.1%	0.0%	2.1%
Other Grants & Contracts	4.0%	5.1%	0.0%	2.4%	8.8%	2.7%	0.0%	0.0%	2.9%
Gift Income	1.6%	0.3%	0.7%	2.4%	2.4%	3.8%	0.2%	0.0%	1.6%
Recovery of F&A	0.2%	-3.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Endowment and Investment Income	2.5%	0.2%	1.5%	2.9%	3.4%	1.5%	20.0%	15.6%	2.8%
Sales & Services-Educ. Act./Aux.	36.6%	0.1%	95.0%	19.5%	9.9%	10.5%	26.6%	0.0%	44.7%
Miscellaneous Income	2.1%	4.6%	0.0%	2.3%	1.7%	1.5%	13.0%	0.0%	1.8%
Total Current Funds Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

Expenditures

Compensation expenditures of $1.6 billion account for 62.3% of current funds expenditures and transfers in FY2011. Salary expenditures total $1.3 billion and employee benefits expense is anticipated to be $0.3 billion. Expense and equipment and capital expenditures of $733.5 million contribute 28.5% of current funds expenditures and transfers. Mandatory transfers of $69.0 million account for 2.7% of the budget and are primarily for debt service. Non-Mandatory transfers of $168.8 million make up the remaining 6.5% of the current funds budget. They are comprised of $106.4 million to fund the hospital's capital plan, $40.1 million in the auxiliary operations primarily for maintenance, repair, and replacement of facilities and capital equipment, $17.5 million from the operations fund primarily to the plant fund for investment in the purchase, maintenance, repair, and replacement of facilities and capital equipment for information technology including the next generation network, energy management/utilities, and research parks. The balance of approximately $4.8 million is from restricted funds.

Current Funds Expenditures and Transfers Budget

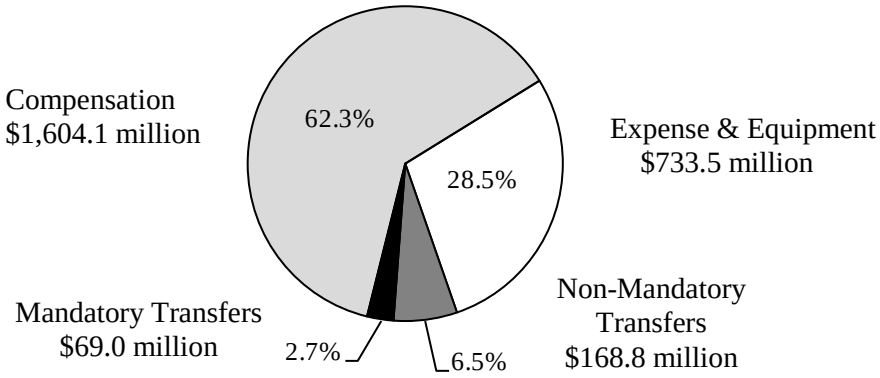


Table 3 shows the percentage distribution of the FY2011 current funds expenditure budget by object of expense for each campus, UM Extension, the Hospitals, and the system units.

Table 3. Percentage Distribution of FY2011 Current Funds Expenditure Budgets by Object of Expense, by Campus

	MU	UM Extension	Hospital	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Salaries & Wages	56.9%	63.7%	34.2%	56.3%	51.7%	52.8%	43.5%	3.7%	49.5%
Employee Benefits	13.4%	18.0%	10.0%	14.6%	13.1%	14.2%	12.7%	30.2%	12.8%
Total Compensation	70.3%	81.7%	44.2%	70.9%	64.8%	67.0%	56.2%	33.9%	62.3%
Expense and Equipment	19.0%	18.9%	38.6%	22.9%	24.9%	22.3%	47.7%	62.7%	26.6%
Capital Expenditures	2.4%	0.3%	0.0%	2.7%	5.8%	3.0%	0.2%	0.0%	1.9%
Total Expense and Equipment	21.4%	19.2%	38.6%	25.6%	30.7%	25.3%	47.9%	62.7%	28.5%
Total Expenditures	91.7%	100.9%	82.8%	96.5%	95.5%	92.3%	104.1%	96.6%	90.8%
Transfers	8.3%	-0.9%	17.2%	3.5%	4.5%	7.7%	-4.1%	3.4%	9.2%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

Expenditure Budget by Program

Primary program activities of instruction, research, and public service make up 47.5% of current funds expenditures at the University of Missouri. Hospitals account for 24.7% of the expenditure budget. Auxiliary enterprises make up 8.0% of the expenditure budget and the remaining 19.8% of budgeted expenditures are spent for support services, scholarships, and operation and maintenance of the physical plant.

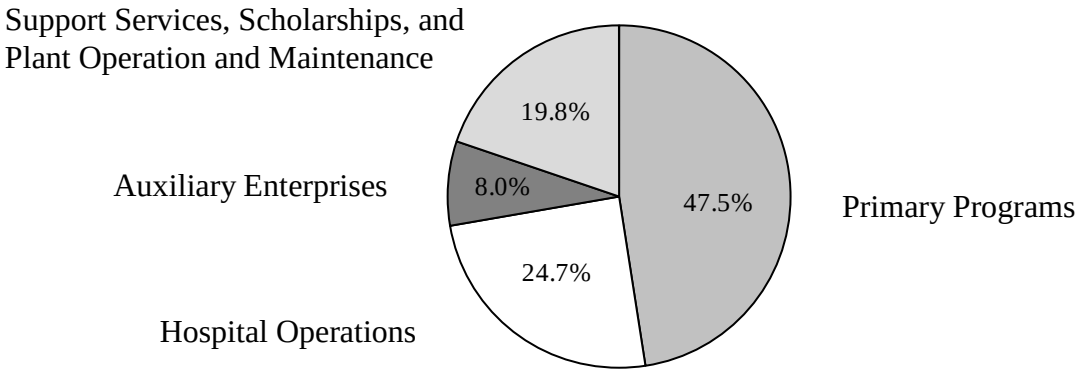


Table 4 shows the percentage distribution of the University's current funds expenditure budget by major program classification for each campus, UM Extension, the Hospitals, and UM system units.

Table 4. Percentage Distribution of FY2011 Current Funds Expenditure Budgets by Program Classification, by Campus

	MU	UM Extension	Hospital	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Instruction	40.4%	0.1%	0.0%	51.5%	45.6%	44.6%	1.1%	0.0%	30.1%
Research	16.9%	0.2%	0.0%	6.6%	17.3%	5.6%	0.8%	0.0%	9.5%
Public Service	6.3%	99.7%	0.0%	6.0%	2.4%	8.7%	39.6%	0.0%	7.9%
Academic Support	8.7%	0.0%	0.0%	10.3%	3.9%	15.2%	10.4%	0.0%	6.6%
Student Services	3.8%	0.0%	0.0%	4.2%	7.7%	5.0%	2.5%	0.0%	3.1%
Institutional Support	2.8%	0.0%	0.0%	8.9%	5.9%	7.6%	44.5%	100.0%	5.5%
Operation & Maintenance	5.8%	0.0%	0.0%	6.0%	10.8%	6.4%	1.1%	0.0%	4.5%
Scholarships & Fellowships	0.1%	0.0%	0.0%	0.4%	0.2%	0.0%	0.0%	0.0%	0.1%
Auxiliaries Enterprises	15.2%	0.0%	0.0%	6.1%	6.2%	6.9%	0.0%	0.0%	8.0%
Hospitals	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	24.7%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU
Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Table 5 on the following page presents the FY2011 University of Missouri consolidated current funds revenue budget by major revenue source, and the expenditures and transfers budget by object of expense and by major program classification, for the following fund groupings:

- Operations
- Auxiliary Enterprises, Service Operations, and Continuing Education
- Self Insurance Funds
- Hospital Operations
- Restricted Expendable Gifts, Endowments, and State Appropriations
- Restricted Grants and Contracts (fiscal year estimate of project budgeted funds)

Tables 6 through 13 provide the same information for each campus, as well as for the Hospitals, University of Missouri Extension, University of Missouri System Administration, and University-wide Resources.

Table 5. FY2011 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$315,000,000	$107,300,000	$125,600,000	$315,800,000	$863,700,000	$116,000,000	$10,620,000	$126,620,000	$990,320,000
REVENUES									
Tuition and Fees	$599,086,592	$44,766,622	-	-	$643,853,214	-	$200,000	$200,000	$644,053,214
Less: Scholarship Allowances	(134,696,986)	(1,549,600)	-	-	(136,246,586)	($22,356,407)	(57,100,000)	(79,456,407)	(215,702,993)
Net Student Fees	$464,389,606	$43,217,022	-	-	$507,606,628	($22,356,407)	($56,900,000)	($79,256,407)	$428,350,221
Federal Appropriations	16,951,955	-	-	-	16,951,955	-	-	-	16,951,955
State Appropriations	415,118,933	-	-	$18,229,018	433,347,951	11,237,517	-	11,237,517	444,585,468
Federal Grants and Contracts	-	-	-	-	-	-	221,850,000	221,850,000	221,850,000
State Grants and Contracts	-	-	-	-	-	-	52,500,000	52,500,000	52,500,000
Other Grants and Contracts	-	-	-	-	-	-	72,250,000	72,250,000	72,250,000
Gift Income	867,811	8,482,800	-	-	9,350,611	31,277,982	-	31,277,982	40,628,593
Recovery of F&A	51,000,000	-	-	-	51,000,000	-	(51,000,000)	(51,000,000)	-
Endowment and Investment Income	16,460,848	782,047	$6,089,223	8,394,473	31,726,591	37,710,522	-	37,710,522	69,437,112
Sales & Services-Educ Act/Auxiliaries	40,449,038	460,996,749	-	624,493,497	1,125,939,284	153,322	-	153,322	1,126,092,606
Miscellaneous Income	32,792,077	7,320,645	1,000	-	40,113,722	3,046,493	4,000,000	7,046,493	47,160,215
TOTAL REVENUES	$1,038,030,269	$520,799,263	$6,090,223	$651,116,988	$2,216,036,742	$61,069,429	$242,700,000	$303,769,429	$2,519,806,171
EXPENDITURES & TRANSFERS									
Salaries and Wages	$636,776,818	$249,582,494	$574,000	$238,331,475	$1,125,264,787	$25,641,620	$122,765,000	$148,406,620	$1,273,671,407
Employee Benefits	172,747,200	56,588,083	175,000	69,360,063	298,870,346	6,158,354	25,435,000	31,593,354	330,463,700
Total Compensation	$809,524,017	$306,170,577	$749,000	$307,691,538	$1,424,135,133	$31,799,974	$148,200,000	$179,999,974	$1,604,135,107
Expense and Equipment									
Other Operating Expense	$213,984,934	$259,649,671	$363,000	$280,324,326	$754,321,931	$34,197,659	$81,310,011	$115,507,670	$869,829,601
Capital Expenditures	32,446,974	5,723,874	-	-	38,170,849	1,754,771	9,650,000	11,404,771	49,575,620
Internal Sales	(32,104,940)	(150,247,959)	-	(11,232,922)	(193,585,821)	(619,779)	-	(619,779)	(194,205,600)
Self Insurance Benefits	(1,000,000)	-	9,323,809	-	8,323,809	-	-	-	8,323,809
Net Expense and Equipment Expenditures	$213,326,968	$115,125,587	$9,686,809	$269,091,403	$607,230,768	$35,332,651	$90,960,011	$126,292,662	$733,523,429
TOTAL EXPENDITURES	$1,022,850,985	$421,296,164	$10,435,809	$576,782,942	$2,031,365,900	$67,132,625	$239,160,011	$306,292,636	$2,337,658,536
Internal Transfers	(9,439,383)	11,743,601	20,000	2,193,000	4,517,218	(4,407,722)	(109,496)	(4,517,218)	-
Mandatory Transfers	7,661,288	49,975,364	-	11,519,120	69,155,772	(169,572)	-	(169,572)	68,986,200
Non-Mandatory Transfers	17,483,241	40,135,838	-	106,417,900	164,036,979	1,733,911	3,000,000	4,733,911	168,770,890
TOTAL EXPENDITURES AND TRANSFERS	$1,038,556,131	$523,150,967	$10,455,809	$696,912,962	$2,269,075,869	$64,289,242	$242,050,515	$306,339,757	$2,575,415,626
ENDING BALANCE	$314,474,138	$104,948,295	$121,234,414	$270,004,026	$810,660,873	$112,780,187	$11,269,485	$124,049,672	$934,710,545
Expenditures by Program Classification									
Instruction	$508,609,258	$150,463,382	-	-	$659,072,640	$28,099,206	$16,914,989	$45,014,195	$704,086,835
Research	54,169,348	6,961,861	-	-	61,131,209	6,075,079	153,898,773	159,973,852	221,105,062
Public Service	54,494,577	41,789,904	-	-	96,284,481	21,133,821	68,038,286	89,172,107	185,456,589
Academic Support	129,320,509	22,133,973	-	-	151,454,482	5,303,704	61,963	5,365,667	156,820,149
Student Services	57,937,314	13,038,244	-	-	70,975,558	1,610,025	156,000	1,766,025	72,741,583
Institutional Support	115,337,934	228,722	$10,435,809	-	126,002,465	2,077,962	90,000	2,167,962	128,170,427
Operation & Maintenance of Plant	102,899,145	473,733	-	-	103,372,878	909,719	-	909,719	104,282,597
Scholarships & Fellowships	82,900	-	-	-	82,900	2,104,906	-	2,104,906	2,187,806
Auxiliaries	-	186,206,345	-	-	186,206,345	-	-	-	186,206,345
Hospitals	-	-	-	$576,782,942	576,782,942	(181,798)	-	(181,798)	576,601,144
Total Expenditures by Program Classification	$1,022,850,985	$421,296,164	$10,435,809	$576,782,942	$2,031,365,900	$67,132,625	$239,160,011	$306,292,636	$2,337,658,536

Note: Columns may not add due to rounding.

Table 6. FY2011 Current Funds Budget by Type of Funds, University of Missouri - Columbia (MU)

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$169,400,000	$69,500,000	-	-	$238,900,000	$53,900,000	$5,000,000	$58,900,000	$297,800,000
REVENUES									
Tuition and Fees	$301,673,949	$18,054,250	-	-	$319,728,199	-	$200,000	$200,000	$319,928,199
Less: Scholarship Allowances	(72,697,711)	(85,600)	-	-	(72,783,311)	($12,615,893)	(20,000,000)	(32,615,893)	(105,399,204)
Net Student Fees	$228,976,239	$17,968,650	-	-	$246,944,889	($12,615,893)	($19,800,000)	($32,415,893)	$214,528,995
Federal Appropriations	6,208,700	-	-	-	6,208,700	-	-	-	6,208,700
State Appropriations	179,413,703	-	-	-	179,413,703	3,868,511	-	3,868,511	183,282,214
Federal Grants and Contracts	-	-	-	-	-	-	127,000,000	127,000,000	127,000,000
State Grants and Contracts	-	-	-	-	-	-	24,000,000	24,000,000	24,000,000
Other Grants and Contracts	-	-	-	-	-	-	42,000,000	42,000,000	42,000,000
Gift Income	-	8,331,000	-	-	8,331,000	8,419,441	-	8,419,441	16,750,441
Recovery of F&A	35,000,000	-	-	-	35,000,000	-	(33,300,000)	(33,300,000)	1,700,000
Endowment and Investment Income	114,081	672,547	-	-	786,628	24,980,959	-	24,980,959	25,767,586
Sales & Services-Educ Act/Auxiliaries	10,633,125	372,140,088	-	-	382,773,213	16,200	-	16,200	382,789,413
Miscellaneous Income	15,478,898	4,589,329	-	-	20,068,227	81,846	1,800,000	1,881,846	21,950,073
TOTAL REVENUES	$475,824,746	$403,701,614	-	-	$879,526,359	$24,751,063	$141,700,000	$166,451,063	$1,045,977,422
EXPENDITURES & TRANSFERS									
Salaries and Wages	$290,975,999	$210,383,493	-	-	$501,359,491	$12,529,515	$75,000,000	$87,529,515	$588,889,007
Employee Benefits	74,428,871	46,050,938	-	-	120,479,809	3,060,159	14,700,000	17,760,159	138,239,968
Total Compensation	$365,404,870	$256,434,431	-	-	$621,839,301	$15,589,675	$89,700,000	$105,289,675	$727,128,975
Expense and Equipment									
Other Operating Expense	$95,536,743	$196,261,669	-	-	$291,798,412	$10,662,701	$45,145,011	$55,807,712	$347,606,124
Capital Expenditures	15,558,442	4,538,498	-	-	20,096,940	556,729	4,000,000	4,556,729	24,653,669
Internal Sales	(27,145,755)	(123,507,361)	-	-	(150,653,116)	(12,237)	-	(12,237)	(150,665,353)
Net Expense and Equipment Expenditures	$83,949,429	$77,292,807	-	-	$161,242,236	$11,207,193	$49,145,011	$60,352,204	$221,594,440
TOTAL EXPENDITURES	$449,354,299	$333,727,237	-	-	$783,081,537	$26,796,868	$138,845,011	$165,641,879	$948,723,415
Internal Transfers	(1,875,143)	5,742,307	-	-	3,867,164	48,000	(145,011)	(97,011)	3,770,153
Mandatory Transfers	3,917,229	34,294,732	-	-	38,211,961	-	-	-	38,211,961
Non-Mandatory Transfers	6,209,101	34,344,872	-	-	40,553,973	1,143,967	3,000,000	4,143,967	44,697,940
TOTAL EXPENDITURES AND TRANSFERS	$457,605,486	$408,109,149	-	-	$865,714,634	$27,988,835	$141,700,000	$169,688,835	$1,035,403,469
ENDING BALANCE	$187,619,260	$65,092,465	-	-	$252,711,725	$50,662,228	$5,000,000	$55,662,228	$308,373,953
Expenditures by Program Classification									
Instruction	$235,358,668	$129,884,177	-	-	$365,242,845	$11,253,385	$7,346,989	$18,600,374	$383,843,219
Research	41,993,521	6,961,861	-	-	48,955,382	3,771,302	108,058,773	111,830,075	160,785,457
Public Service	6,884,820	21,983,496	-	-	28,868,316	7,113,223	23,457,286	30,570,509	59,438,826
Academic Support	59,914,049	19,937,894	-	-	79,851,943	2,472,337	(18,037)	2,454,299	82,306,243
Student Services	23,459,898	11,758,836	-	-	35,218,734	492,012	-	492,012	35,710,746
Institutional Support	26,889,040	(1,019,191)	-	-	25,869,850	967,355	-	967,355	26,837,205
Operation & Maintenance of Plant	54,854,303	(17,971)	-	-	54,836,332	146,510	-	146,510	54,982,842
Scholarships & Fellowships	-	-	-	-	-	580,744	-	580,744	580,744
Auxiliaries	-	144,238,134	-	-	144,238,134	-	-	-	144,238,134
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$449,354,299	$333,727,237	-	-	$783,081,537	$26,796,868	$138,845,011	$165,641,879	$948,723,415

Note: Columns may not add due to rounding.

Table 7. FY2011 Current Funds Budget by Type of Funds, University of Missouri Extension

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$20,300,000	-	-	-	$20,300,000	$1,400,000	$1,100,000	$2,500,000	$22,800,000
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	($500)	-	-	-	($500)	-	($100,000)	($100,000)	($100,500)
Net Student Fees	($500)	-	-	-	($500)	-	($100,000)	($100,000)	($100,500)
Federal Appropriations	10,743,255	-	-	-	10,743,255	-	-	-	10,743,255
State Appropriations	26,827,025	-	-	-	26,827,025	$350,000	-	350,000	27,177,025
Federal Grants and Contracts	-	-	-	-	-	-	3,850,000	3,850,000	3,850,000
State Grants and Contracts	-	-	-	-	-	-	11,000,000	11,000,000	11,000,000
Other Grants and Contracts	-	-	-	-	-	-	2,900,000	2,900,000	2,900,000
Gift Income	-	-	-	-	-	186,600	-	186,600	186,600
Recovery of F&A	-	-	-	-	-	-	(1,700,000)	(1,700,000)	(1,700,000)
Endowment and Investment Income	1,117	-	-	-	1,117	139,190	-	139,190	140,307
Sales & Services-Educ Act/Auxiliaries	74,500	-	-	-	74,500	-	-	-	74,500
Miscellaneous Income	1,622,782	-	-	-	1,622,782	500	1,000,000	1,000,500	2,623,282
TOTAL REVENUES	$39,268,179	-	-	-	$39,268,179	$676,290	$16,950,000	$17,626,290	$56,894,469
EXPENDITURES & TRANSFERS									
Salaries and Wages	$26,463,008	$1,000	-	-	$26,464,008	$172,840	$9,100,000	$9,272,840	$35,736,848
Employee Benefits	7,777,160	600	-	-	7,777,760	49,850	2,300,000	2,349,850	10,127,610
Total Compensation	$34,240,168	$1,600	-	-	$34,241,768	$222,690	$11,400,000	$11,622,690	$45,864,458
Expense and Equipment									
Other Operating Expense	$5,465,984	$200	-	-	$5,466,184	$240,415	$5,000,000	$5,240,415	$10,706,599
Capital Expenditures	10,000	-	-	-	10,000	-	150,000	150,000	160,000
Internal Sales	(81,930)	-	-	-	(81,930)	-	-	-	(81,930)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$5,394,054	$200	-	-	$5,394,254	$240,415	$5,150,000	$5,390,415	$10,784,669
TOTAL EXPENDITURES	$39,634,222	$1,800	-	-	$39,636,022	$463,105	$16,550,000	$17,013,105	$56,649,127
Internal Transfers	(679,909)	-	-	-	(679,909)	-	-	-	(679,909)
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	150,000	-	-	-	150,000	-	-	-	150,000
TOTAL EXPENDITURES AND TRANSFERS	$39,104,313	$1,800	-	-	$39,106,113	$463,105	$16,550,000	$17,013,105	$56,119,218
ENDING BALANCE	$20,463,866	($1,800)	-	-	$20,462,066	$1,613,185	$1,500,000	$3,113,185	$23,575,251
Expenditures by Program Classification									
Instruction	-	-	-	-	-	-	$46,000	$46,000	$46,000
Research	$10,000	-	-	-	$10,000	-	120,000	120,000	130,000
Public Service	39,624,222	$1,800	-	-	39,626,022	$456,705	16,384,000	16,840,705	56,466,727
Academic Support	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	6,400	-	6,400	6,400
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$39,634,222	$1,800	-	-	$39,636,022	$463,105	$16,550,000	$17,013,105	$56,649,127

Note: Columns may not add due to rounding.

Table 8. FY2011 Current Funds Budget by Type of Funds, University of Missouri - Hospital & Clinics*

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	-	-	-	$315,800,000	$315,800,000	$4,900,000	-	$4,900,000	$320,700,000
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	-	-	-	$18,229,018	$18,229,018	-	-	-	$18,229,018
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	$4,641,956	-	$4,641,956	4,641,956
Recovery of F&A	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	-	-	-	8,394,473	8,394,473	1,290,175	-	1,290,175	9,684,648
Sales & Services-Educ Act/Auxiliaries	-	-	-	624,493,497	624,493,497	107,347	-	107,347	624,600,844
Miscellaneous Income	-	-	-	-	-	-	-	-	-
TOTAL REVENUES	-	-	-	$651,116,988	$651,116,988	$6,039,479	-	$6,039,479	$657,156,466
EXPENDITURES & TRANSFERS									
Salaries and Wages	-	-	-	$238,331,475	$238,331,475	$44,001	-	$44,001	$238,375,476
Employee Benefits	-	-	-	69,360,063	69,360,063	9,957	-	9,957	69,370,020
Total Compensation	-	-	-	$307,691,538	$307,691,538	$53,958	-	$53,958	$307,745,496
Expense and Equipment									
Other Operating Expense	-	-	-	$280,324,326	$280,324,326	$143,886	-	$143,886	$280,468,212
Capital Expenditures	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	(11,232,922)	(11,232,922)	(379,642)	-	(379,642)	(11,612,564)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	-	-	-	$269,091,403	$269,091,403	($235,756)	-	($235,756)	$268,855,647
TOTAL EXPENDITURES	-	-	-	$576,782,942	$576,782,942	($181,798)	-	($181,798)	$576,601,144
Internal Transfers	-	-	-	$2,193,000	$2,193,000	-	-	-	$2,193,000
Mandatory Transfers	-	-	-	11,519,120	11,519,120	-	-	-	11,519,120
Non-Mandatory Transfers	-	-	-	106,417,900	106,417,900	-	-	-	106,417,900
TOTAL EXPENDITURES AND TRANSFERS	-	-	-	$696,912,962	$696,912,962	($181,798)	-	($181,798)	$696,731,164
ENDING BALANCE	-	-	-	$270,004,026	$270,004,026	$11,121,277	-	$11,121,277	$281,125,303
Expenditures by Program Classification									
Instruction	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	$576,782,942	$576,782,942	($181,798)	-	($181,798)	$576,601,144
Total Expenditures by Program Classification	-	-	-	$576,782,942	$576,782,942	($181,798)	-	($181,798)	$576,601,144

Note: Columns may not add due to rounding.
* Excludes University Physicians

Table 9. FY2011 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$33,400,000	$13,200,000	-	-	$46,600,000	$24,700,000	$1,900,000	$26,600,000	$73,200,000
REVENUES									
Tuition and Fees	$137,808,120	$10,356,354	-	-	$148,164,474	-	-	-	$148,164,474
Less: Scholarship Allowances	(28,911,787)	(210,000)	-	-	(29,121,787)	($4,014,666)	($13,200,000)	($17,214,666)	(46,336,453)
Net Student Fees	$108,896,333	$10,146,354	-	-	$119,042,687	($4,014,666)	($13,200,000)	($17,214,666)	$101,828,021
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	79,577,794	-	-	-	79,577,794	-	-	-	79,577,794
Federal Grants and Contracts	-	-	-	-	-	-	36,000,000	36,000,000	36,000,000
State Grants and Contracts	-	-	-	-	-	-	7,000,000	7,000,000	7,000,000
Other Grants and Contracts	-	-	-	-	-	-	7,500,000	7,500,000	7,500,000
Gift Income	122,811	124,000	-	-	246,811	7,626,713	-	7,626,713	7,873,524
Recovery of F&A	5,500,000	-	-	-	5,500,000	-	(5,500,000)	(5,500,000)	-
Endowment and Investment Income	1,225,000	-	-	-	1,225,000	8,024,949	-	8,024,949	9,249,949
Sales & Services-Educ Act/Auxiliaries	28,063,502	33,987,501	-	-	62,051,003	27,775	-	27,775	62,078,778
Miscellaneous Income	2,970,625	705,760	-	-	3,676,385	2,674,327	900,000	3,574,327	7,250,712
TOTAL REVENUES	$226,356,065	$44,963,615	-	-	$271,319,680	$14,339,098	$32,700,000	$47,039,098	$318,358,778
EXPENDITURES & TRANSFERS									
Salaries and Wages	$144,652,145	$18,056,979	-	-	$162,709,124	$6,169,605	$15,000,000	$21,169,605	$183,878,729
Employee Benefits	37,747,585	4,992,279	-	-	42,739,864	1,562,085	3,500,000	5,062,085	47,801,949
Total Compensation	$182,399,730	$23,049,258	-	-	$205,448,988	$7,731,690	$18,500,000	$26,231,690	$231,680,678
Expense and Equipment									
Other Operating Expense	$41,886,387	$17,841,944	-	-	$59,728,331	$9,397,091	$13,400,000	$22,797,091	$82,525,422
Capital Expenditures	6,974,504	630,260	-	-	7,604,764	130,250	1,000,000	1,130,250	8,735,014
Internal Sales	(829,239)	(6,769,189)	-	-	(7,598,428)	(3,850)	-	(3,850)	(7,602,278)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$48,031,652	$11,703,015	-	-	$59,734,667	$9,523,491	$14,400,000	$23,923,491	$83,658,158
TOTAL EXPENDITURES	$230,431,382	$34,752,273	-	-	$265,183,655	$17,255,181	$32,900,000	$50,155,181	$315,338,836
Internal Transfers	(428,044)	1,627,822	-	-	1,199,778	579,423	(613,485)	(34,062)	1,165,716
Mandatory Transfers	2,740,402	6,228,128	-	-	8,968,530	(13,792)	-	(13,792)	8,954,738
Non-Mandatory Transfers	280,000	400,000	-	-	680,000	500,000	-	500,000	1,180,000
TOTAL EXPENDITURES AND TRANSFERS	$233,023,740	$43,008,223	-	-	$276,031,963	$18,320,812	$32,286,515	$50,607,327	$326,639,290
ENDING BALANCE	$26,732,325	$15,155,392	-	-	$41,887,717	$20,718,286	$2,313,485	$23,031,771	$64,919,488
Expenditures by Program Classification									
Instruction	$136,004,378	$12,823,573	-	-	$148,827,951	$9,204,359	$4,709,000	$13,913,359	$162,741,310
Research	3,637,883	-	-	-	3,637,883	1,074,167	15,972,000	17,046,167	20,684,050
Public Service	3,866,444	156,411	-	-	4,022,855	2,853,286	12,053,000	14,906,286	18,929,141
Academic Support	30,273,696	322,713	-	-	30,596,409	1,729,931	46,000	1,775,931	32,372,340
Student Services	11,590,167	1,279,408	-	-	12,869,575	242,788	85,000	327,788	13,197,363
Institutional Support	26,242,137	840,225	-	-	27,082,362	942,410	35,000	977,410	28,059,772
Operation & Maintenance of Plant	18,743,177	88,000	-	-	18,831,177	51,000	-	51,000	18,882,177
Scholarships & Fellowships	73,500	-	-	-	73,500	1,157,240	-	1,157,240	1,230,740
Auxiliaries	-	19,241,943	-	-	19,241,943	-	-	-	19,241,943
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$230,431,382	$34,752,273	-	-	$265,183,655	$17,255,181	$32,900,000	$50,155,181	$315,338,836

Note: Columns may not add due to rounding.

Table 10. FY2011 Current Funds Budget by Type of Funds, Missouri University of Science and Technology

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$37,700,000	$2,400,000	-	-	$40,100,000	$20,500,000	$670,000	$21,170,000	$61,270,000
REVENUES									
Tuition and Fees	$70,368,749	$6,642,143	-	-	$77,010,892	-	-	-	$77,010,892
Less: Scholarship Allowances	(20,202,137)	(18,500)	-	-	(20,220,637)	($3,959,260)	($8,800,000)	($12,759,260)	(32,979,897)
Net Student Fees	$50,166,612	$6,623,643	-	-	$56,790,255	($3,959,260)	($8,800,000)	($12,759,260)	$44,030,995
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	47,698,394	-	-	-	47,698,394	-	-	-	47,698,394
Federal Grants and Contracts	-	-	-	-	-	-	28,000,000	28,000,000	28,000,000
State Grants and Contracts	-	-	-	-	-	-	2,500,000	2,500,000	2,500,000
Other Grants and Contracts	-	-	-	-	-	-	14,600,000	14,600,000	14,600,000
Gift Income	695,000	-	-	-	695,000	3,225,738	-	3,225,738	3,920,738
Recovery of F&A	7,600,000	-	-	-	7,600,000	-	(7,600,000)	(7,600,000)	-
Endowment and Investment Income	432,600	109,500	-	-	542,100	5,335,482	-	5,335,482	5,877,582
Sales & Services-Educ Act/Auxiliaries	508,601	15,855,100	-	-	16,363,701	-	-	-	16,363,701
Miscellaneous Income	2,013,620	328,305	-	-	2,341,925	94,710	300,000	394,710	2,736,635
TOTAL REVENUES	$109,114,827	$22,916,548	-	-	$132,031,375	$4,696,670	$29,000,000	$33,696,670	$165,728,045
EXPENDITURES & TRANSFERS									
Salaries and Wages	$67,903,717	$5,778,132	-	-	$73,681,849	$2,244,620	$14,000,000	$16,244,620	$89,926,469
Employee Benefits	18,398,008	1,491,930	-	-	19,889,938	394,715	2,500,000	2,894,715	22,784,653
Total Compensation	$86,301,725	$7,270,061	-	-	$93,571,787	$2,639,335	$16,500,000	$19,139,335	$112,711,122
Expense and Equipment									
Other Operating Expense	$26,814,144	$15,408,218	-	-	$42,222,362	$4,031,413	$8,500,000	$12,531,413	$54,753,775
Capital Expenditures	5,286,246	476,937	-	-	5,763,183	740,424	3,500,000	4,240,424	10,003,607
Internal Sales	(1,038,800)	(10,163,077)	-	-	(11,201,877)	(220,550)	-	(220,550)	(11,422,427)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$31,061,590	$5,722,078	-	-	$36,783,668	$4,551,287	$12,000,000	$16,551,287	$53,334,955
TOTAL EXPENDITURES	$117,363,315	$12,992,139	-	-	$130,355,454	$7,190,623	$28,500,000	$35,690,623	$166,046,077
Internal Transfers	(4,632,172)	4,352,075	-	-	(280,097)	(37,350)	664,000	626,650	346,553
Mandatory Transfers	563,905	4,137,110	-	-	4,701,015	(155,780)	-	(155,780)	4,545,235
Non-Mandatory Transfers	1,525,000	1,360,000	-	-	2,885,000	37,500	-	37,500	2,922,500
TOTAL EXPENDITURES AND TRANSFERS	$114,820,048	$22,841,324	-	-	$137,661,372	$7,034,993	$29,164,000	$36,198,993	$173,860,365
ENDING BALANCE	$31,994,779	$2,475,224	-	-	$34,470,003	$18,161,677	$506,000	$18,667,677	$53,137,680
Expenditures by Program Classification									
Instruction	$65,550,368	$1,917,555	-	-	$67,467,923	$5,042,927	$3,221,000	$8,263,927	$75,731,849
Research	5,255,476	-	-	-	5,255,476	421,313	23,043,000	23,464,313	28,719,789
Public Service	1,439,156	43,460	-	-	1,482,616	325,371	2,155,000	2,480,371	3,962,987
Academic Support	6,257,943	(500)	-	-	6,257,443	192,039	15,000	207,039	6,464,482
Student Services	12,018,838	-	-	-	12,018,838	818,295	24,000	842,295	12,861,133
Institutional Support	9,357,975	333,200	-	-	9,691,175	59,597	42,000	101,597	9,792,772
Operation & Maintenance of Plant	17,483,559	405,324	-	-	17,888,883	11,209	-	11,209	17,900,092
Scholarships & Fellowships	-	-	-	-	-	319,872	-	319,872	319,872
Auxiliaries	-	10,293,100	-	-	10,293,100	-	-	-	10,293,100
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$117,363,315	$12,992,139	-	-	$130,355,454	$7,190,623	$28,500,000	$35,690,623	$166,046,077

Note: Columns may not add due to rounding.

Table 11. FY2011 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$35,400,000	$4,700,000	-	-	$40,100,000	$10,200,000	$850,000	$11,050,000	$51,150,000
REVENUES									
Tuition and Fees	$89,235,774	$9,713,875	-	-	$98,949,649	-	-	-	$98,949,649
Less: Scholarship Allowances	(12,822,851)	(1,235,500)	-	-	(14,058,351)	($1,764,588)	($15,000,000)	($16,764,588)	(30,822,939)
Net Student Fees	$76,412,923	$8,478,375	-	-	$84,891,298	($1,764,588)	($15,000,000)	($16,764,588)	$68,126,710
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	57,918,232	-	-	-	57,918,232	-	-	-	57,918,232
Federal Grants and Contracts	-	-	-	-	-	-	27,000,000	27,000,000	27,000,000
State Grants and Contracts	-	-	-	-	-	-	3,500,000	3,500,000	3,500,000
Other Grants and Contracts	-	-	-	-	-	-	5,250,000	5,250,000	5,250,000
Gift Income	50,000	-	-	-	50,000	7,081,234	-	7,081,234	7,131,234
Recovery of F&A	2,750,000	-	-	-	2,750,000	-	(2,750,000)	(2,750,000)	-
Endowment and Investment Income	100,000	-	-	-	100,000	2,911,922	-	2,911,922	3,011,922
Sales & Services-Educ Act/Auxiliaries	1,093,310	19,531,291	-	-	20,624,601	2,000	-	2,000	20,626,601
Miscellaneous Income	1,999,005	775,551	-	-	2,774,556	204,910	-	204,910	2,979,466
TOTAL REVENUES	$140,323,470	$28,785,217	-	-	$169,108,687	$8,435,478	$18,000,000	$26,435,478	$195,544,165
EXPENDITURES & TRANSFERS									
Salaries and Wages	$82,851,800	$8,905,225	-	-	$91,757,025	$3,152,972	$8,815,000	$11,967,972	$103,724,997
Employee Benefits	22,855,311	2,164,243	-	-	25,019,554	712,268	2,200,000	2,912,268	27,931,822
Total Compensation	$105,707,112	$11,069,468	-	-	$116,776,580	$3,865,240	$11,015,000	$14,880,240	$131,656,820
Expense and Equipment									
Other Operating Expense	$28,294,465	$15,454,194	-	-	$43,748,659	$4,283,430	$6,000,000	$10,283,430	$54,032,089
Capital Expenditures	4,495,483	59,500	-	-	4,554,983	323,050	1,000,000	1,323,050	5,878,033
Internal Sales	(1,975,309)	(8,227,851)	-	-	(10,203,160)	(3,500)	-	(3,500)	(10,206,660)
Self Insurance Benefits	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	$30,814,639	$7,285,843	-	-	$38,100,482	$4,602,980	$7,000,000	$11,602,980	$49,703,462
TOTAL EXPENDITURES	$136,521,750	$18,355,311	-	-	$154,877,061	$8,468,220	$18,015,000	$26,483,220	$181,360,282
Internal Transfers	(5,850)	872,547	-	-	866,697	-	(15,000)	(15,000)	851,697
Mandatory Transfers	439,752	5,315,394	-	-	5,755,146	-	-	-	5,755,146
Non-Mandatory Transfers	5,667,359	2,605,965	-	-	8,273,324	52,444	-	52,444	8,325,768
TOTAL EXPENDITURES AND TRANSFERS	$142,623,011	$27,149,217	-	-	$169,772,228	$8,520,664	$18,000,000	$26,520,664	$196,292,893
ENDING BALANCE	$33,100,459	$6,336,000	-	-	$39,436,459	$10,114,814	$850,000	$10,964,814	$50,401,272
Expenditures by Program Classification									
Instruction	$70,849,299	$5,838,076	-	-	$76,687,375	$2,598,535	$1,560,000	$4,158,535	$80,845,911
Research	3,120,268	-	-	-	3,120,268	408,348	6,647,000	7,055,348	10,175,616
Public Service	2,304,783	24,350	-	-	2,329,133	3,741,230	9,729,000	13,470,230	15,799,363
Academic Support	26,275,966	454,000	-	-	26,729,966	813,927	19,000	832,927	27,562,893
Student Services	8,906,687	-	-	-	8,906,687	56,930	47,000	103,930	9,010,617
Institutional Support	14,091,248	(392,663)	-	-	13,698,585	107,600	13,000	120,600	13,819,185
Operation & Maintenance of Plant	10,964,099	(1,620)	-	-	10,962,479	701,000	-	701,000	11,663,479
Scholarships & Fellowships	9,400	-	-	-	9,400	40,650	-	40,650	50,050
Auxiliaries	-	12,433,168	-	-	12,433,168	-	-	-	12,433,168
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$136,521,750	$18,355,311	-	-	$154,877,061	$8,468,220	$18,015,000	$26,483,220	$181,360,282

Note: Columns may not add due to rounding.

Table 12. FY2011 Current Funds Budget by Type of Funds, University of Missouri - System Administration

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	$20,800,000	$17,500,000	-	-	$38,300,000	$400,000	$1,100,000	$1,500,000	$39,800,000
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	($22,000)	-	-	-	($22,000)	-	-	-	($22,000)
Net Student Fees	($22,000)	-	-	-	($22,000)	-	-	-	($22,000)
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	18,076,690	-	-	-	18,076,690	$7,019,006	-	$7,019,006	25,095,696
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	$4,500,000	4,500,000	4,500,000
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	$27,800	-	-	27,800	96,300	-	96,300	124,100
Recovery of F&A	150,000	-	-	-	150,000	-	(150,000)	(150,000)	-
Endowment and Investment Income	14,588,000	-	-	-	14,588,000	87,840	-	87,840	14,675,840
Sales & Services-Educ Act/Auxiliaries	76,000	19,482,769	-	-	19,558,769	-	-	-	19,558,769
Miscellaneous Income	8,707,147	921,700	-	-	9,628,847	(9,800)	-	(9,800)	9,619,047
TOTAL REVENUES	$41,575,837	$20,432,269	-	-	$62,008,106	$7,193,346	$4,350,000	$11,543,346	$73,551,452
EXPENDITURES & TRANSFERS									
Salaries and Wages	$23,930,148	$6,457,666	-	-	$30,387,814	$1,328,067	$850,000	$2,178,067	$32,565,881
Employee Benefits	7,040,265	1,888,093	-	-	8,928,358	369,319	235,000	604,319	9,532,677
Total Compensation	$30,970,413	$8,345,759	-	-	$39,316,172	$1,697,386	$1,085,000	$2,782,386	$42,098,558
Expense and Equipment									
Other Operating Expense	$15,982,211	$14,683,447	-	-	$30,665,658	$5,438,722	$3,265,000	$8,703,722	$39,369,380
Capital Expenditures	122,300	18,679	-	-	140,979	4,318	-	4,318	145,297
Internal Sales	(1,033,907)	(1,580,481)	-	-	(2,614,388)	-	-	-	(2,614,388)
Self Insurance Benefits	(1,000,000)	-	-	-	(1,000,000)	-	-	-	(1,000,000)
Net Expense and Equipment Expenditures	$14,070,604	$13,121,645	-	-	$27,192,249	$5,443,040	$3,265,000	$8,708,040	$35,900,289
TOTAL EXPENDITURES	$45,041,017	$21,467,403	-	-	$66,508,420	$7,140,426	$4,350,000	$11,490,426	$77,998,846
Internal Transfers	(6,880,060)	(851,150)	-	-	(7,731,210)	64,000	-	64,000	(7,667,210)
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	3,146,481	1,425,001	-	-	4,571,482	-	-	-	4,571,482
TOTAL EXPENDITURES AND TRANSFERS	$41,307,438	$22,041,254	-	-	$63,348,692	$7,204,426	$4,350,000	$11,554,426	$74,903,118
ENDING BALANCE	$21,068,399	$15,891,015	-	-	$36,959,414	$388,920	$1,100,000	$1,488,920	$38,448,334
Expenditures by Program Classification									
Instruction	$841,546	-	-	-	$841,546	-	$32,000	$32,000	$873,546
Research	152,200	-	-	-	152,200	$399,950	58,000	457,950	610,150
Public Service	375,151	$19,580,387	-	-	19,955,538	6,644,006	4,260,000	10,904,006	30,859,544
Academic Support	6,598,855	1,419,866	-	-	8,018,721	95,470	-	95,470	8,114,191
Student Services	1,961,724	-	-	-	1,961,724	-	-	-	1,961,724
Institutional Support	34,257,534	467,150	-	-	34,724,684	1,000	-	1,000	34,725,684
Operation & Maintenance of Plant	854,007	-	-	-	854,007	-	-	-	854,007
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$45,041,017	$21,467,403	-	-	$66,508,420	$7,140,426	$4,350,000	$11,490,426	$77,998,846

Note: Columns may not add due to rounding.

Table 13. FY2011 Current Funds Budget by Type of Funds, University of Missouri - University-wide Resources

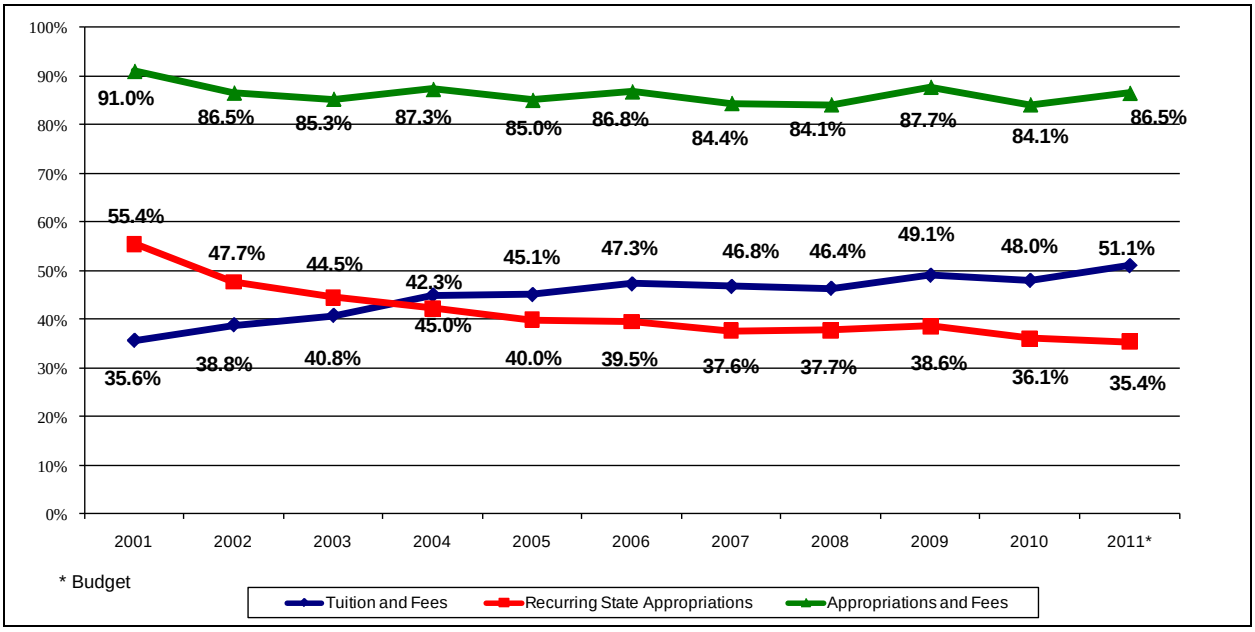
	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	**Total Unrestricted**	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	**Total Restricted**	**Total Current Funds**
BEGINNING BALANCE	($2,000,000)	-	$125,600,000	-	$123,600,000	-	-	-	$123,600,000
REVENUES									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	($40,000)	-	-	-	($40,000)	($2,000)	-	($2,000)	($42,000)
Net Student Fees	($40,000)	-	-	-	($40,000)	($2,000)	-	($2,000)	($42,000)
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	5,607,095	-	-	-	5,607,095	-	-	-	5,607,095
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	50	-	$6,089,223	-	6,089,273	(5,059,995)	-	(5,059,995)	1,029,278
Sales & Services-Educ Act/Auxiliaries	-	-	-	-	-	-	-	-	-
Miscellaneous Income	-	-	1,000	-	1,000	-	-	-	1,000
TOTAL REVENUES	$5,567,145	-	$6,090,223	-	$11,657,368	($5,061,995)	-	($5,061,995)	$6,595,373
EXPENDITURES & TRANSFERS									
Salaries and Wages	-	-	$574,000	-	$574,000	-	-	-	$574,000
Employee Benefits	$4,500,000	-	175,000	-	4,675,000	-	-	-	4,675,000
Total Compensation	$4,500,000	-	$749,000	-	$5,249,000	-	-	-	$5,249,000
Expense and Equipment									
Other Operating Expense	$5,000	-	$363,000	-	$368,000	-	-	-	$368,000
Capital Expenditures	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	-	-	-	-	-	-
Self Insurance Benefits	-	-	9,323,809	-	9,323,809	-	-	-	9,323,809
Net Expense and Equipment Expenditures	$5,000	-	$9,686,809	-	$9,691,809	-	-	-	$9,691,809
TOTAL EXPENDITURES	$4,505,000	-	$10,435,809	-	$14,940,809	-	-	-	$14,940,809
Internal Transfers	5,061,795	-	20,000	-	5,081,795	($5,061,795)	-	($5,061,795)	20,000
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	505,300	-	-	-	505,300	-	-	-	505,300
TOTAL EXPENDITURES AND TRANSFERS	$10,072,095	-	$10,455,809	-	$20,527,904	($5,061,795)	-	($5,061,795)	$15,466,109
ENDING BALANCE	($6,504,950)	-	$121,234,414	-	$114,729,464	($200)	-	($200)	$114,729,264
Expenditures by Program Classification									
Instruction	$5,000	-	-	-	$5,000	-	-	-	$5,000
Research	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	4,500,000	-	$10,435,809	-	14,935,809	-	-	-	14,935,809
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	$4,505,000	-	$10,435,809	-	$14,940,809	-	-	-	$14,940,809

Note: Columns may not add due to rounding.

University of Missouri System
FY2011 Operations Fund Budget Summary

The operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises 41.2% of the University's current funds budget. State appropriations are recorded here, with the exception of those appropriations that are line itemed for the University Hospitals and the other Curators' programs. The majority of student fees are also recorded in the operations fund. State appropriations and tuition and fees are the primary sources of revenue in the operations fund. Historically these two sources of funds accounted for 91% of operations fund revenues, before scholarship allowances are applied. However, in recent years, they have dropped to 86.5% of gross operations fund revenues. Of the FY2011 budgeted gross operations fund revenues, 51.1% comes from tuition and fees before student aid and 35.4% comes from recurring state appropriations.

Gross Tuition and Fees and State Appropriations



The operations fund revenue budget for the University of Missouri System for fiscal year 2011 totals $1.04 billion, net of student aid or scholarship allowances of $134.7 million. The State of Missouri normally withholds 3.0% of the gross state appropriations; therefore, state funds are budgeted at 97.0% of the amount appropriated.

Table 14 on the following page, displays the FY2011 operations fund budget by source of funds and expenditure category along with the revenue contribution and the expense distribution percentage. Gross tuition and fees of $599.1 million contribute 51.1% of gross revenues, making

them the largest contributor of gross revenues. Recurring state appropriations contribute 35.4% of gross revenues. When scholarship allowances, or financial aid, are netted against tuition and fees in accordance with GASB 34/35 the net student fees contribution declines to 44.7% of net revenues, however they are still the largest contributor with $464.4 million. State appropriations, in the amount of $415.1 million, is the second largest source of net revenue at 40.0%. Together, they fund 84.7% of the operations fund budget.

Table 14. University of Missouri System FY2011 Operations Fund Budget

	UM System Total	Percent Distribution
BUDGETED BEGINNING BALANCE	**$315,000,000**	
REVENUES		
Gross Tuition and Fees	$599,086,592	
Less: Scholarship Allowances	(134,696,986)	
Net Tuition and Fees	$464,389,606	44.7%
Federal Appropriations	16,951,955	1.6%
State Appropriations	415,118,933	40.0%
Gift Income	867,811	0.1%
Recovery of Facilities & Administrative Costs	51,000,000	4.9%
Endowment and Investment Income	16,460,848	1.6%
Sales & Services of Educational Activities	40,449,038	3.9%
Miscellaneous Income	32,792,077	3.2%
TOTAL REVENUES	$1,038,030,269	100.0%
EXPENDITURES & TRANSFERS		
Salaries & Wages	$636,776,818	61.3%
Employee Benefits	172,747,200	16.6%
Total Compensation	$809,524,017	77.9%
Expense & Equipment		
Other Operating Expenses	$213,984,934	20.6%
Capital Expenditures	32,446,974	3.1%
Internal Sales & Services	(32,104,940)	-3.1%
Self Insurance Benefits	(1,000,000)	-0.1%
Net Expense & Equipment Expenditures	$213,326,968	20.5%
TOTAL EXPENDITURES	$1,022,850,985	98.4%
Internal Transfers	(9,439,383)	-0.8%
Mandatory Transfers	7,661,288	0.7%
Non-Mandatory Transfers	17,483,241	1.7%
TOTAL EXPENDITURES & TRANSFERS	$1,038,556,131	100.0%
ENDING BALANCE	$314,474,138	

Note: Columns may not add due to rounding.

Table 15 displays the percentage distribution of FY2011 operations fund net revenues by major source for each campus, UM Extension, UM System Administration, and University-wide Resources.

Table 15. Percentage Distribution of FY2011 Operations Fund Revenue Budgets by Major Source, by Campus

	MU	UM Extension	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Net Tuition and Fees	48.1%	0.0%	48.1%	46.0%	54.5%	-0.1%	-0.7%	44.7%
Federal Appropriations	1.3%	27.4%	0.0%	0.0%	0.0%	0.0%	0.0%	1.6%
State Appropriations	37.7%	68.3%	35.2%	43.7%	41.3%	43.5%	100.7%	40.0%
Gift Income	0.0%	0.0%	0.1%	0.6%	0.0%	0.0%	0.0%	0.1%
Recovery of F&A	7.4%	0.0%	2.4%	7.0%	2.0%	0.4%	0.0%	4.9%
Endowment & Investment Income	0.0%	0.0%	0.5%	0.4%	0.1%	35.1%	0.0%	1.6%
Sales & Services-Education Activities	2.2%	0.2%	12.4%	0.5%	0.7%	0.2%	0.0%	3.9%
Miscellaneous Income	3.3%	4.1%	1.3%	1.8%	1.4%	20.9%	0.0%	3.2%
Total Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

Tuition and fees (net of scholarship allowances) and state appropriations are the primary sources of revenue for all four campuses. These two sources of revenue fund 85.8% of the operations fund budget at the University of Missouri-Columbia, 83.3% at the University of Missouri-Kansas City, 89.7% at Missouri University of Science and Technology, and 95.8% at the University of Missouri-St. Louis. University of Missouri Extension is funded primarily by state and federal appropriations. At the University of Missouri System Administration, the major sources of funds are state appropriations and endowment and investment income. The only source of revenue for University-wide Resources is state appropriations.

The pie chart on the following page shows the percentage distribution of the operation fund budget. Compensation expenditures make up 77.9% of the operations fund budget. Salaries and wages of $636.8 million, account for 61.3% of the budget and employee benefits estimated at $172.7 million account for another 16.6%. Expense and equipment expenditures of $213.3 million are 20.5% of the total. The remaining 1.6% represents net transfers from the operations fund to other funds. Internal transfers into the operations fund are primarily from continuing education and auxiliaries, due to full costing, and internal transfers out are to support research and endowed chairs matching commitments. The result is $9.4 million net internal transfers into operations. The $25.1 million of mandatory and non-mandatory transfers out are primarily to the plant fund for debt service, maintenance, repair, and replacement projects including information technology.

Operating Funds Expenditure Budget

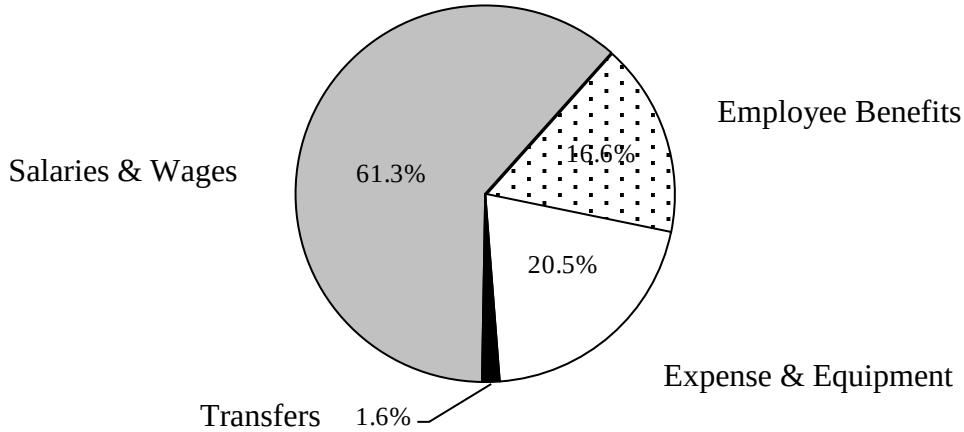


Table 16 displays the percentage distribution of the operations fund expenditure budgets by object of expense by campus for FY2011. Compensation accounts for the majority of the expenditures for each unit except University-wide Resources, which primarily budgets funds that are used for Endowed Chairs.

Table 16. Percentage Distribution of FY2011 Operations Fund Expenditure Budgets by Object of Expense, by Campus

	MU	UM Extension	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Salaries & Wages	63.6%	67.7%	62.1%	59.1%	58.1%	57.9%	0.0%	61.3%
Employee Benefits	16.3%	19.9%	16.2%	16.0%	16.0%	17.0%	44.7%	16.6%
Total Compensation	79.9%	87.6%	78.3%	75.1%	74.1%	74.9%	44.7%	77.9%
Expense and Equipment	14.9%	13.8%	17.6%	22.4%	18.5%	33.8%	0.0%	17.4%
Capital Expenditures	3.4%	0.0%	3.0%	4.6%	3.2%	0.3%	0.0%	3.1%
Total Expenditures	98.2%	101.4%	98.9%	102.1%	95.8%	109.0%	44.7%	98.4%
Transfers	1.8%	-1.4%	1.1%	-2.1%	4.2%	-9.0%	55.3%	1.6%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU

As shown in Table 17 on the following page, 60.3% of the recurring expenditures for the University system in the operations fund budget are devoted to the primary missions of instruction, research, and public service. When academic support is included, this distribution reaches 72.9%. Other classifications are student services, with a system total of 5.7%, institutional support, of 11.3%, operation & maintenance of physical plant of 10.1%, and scholarships and fellowships less than 0.1%. Most student aid is shown as scholarship

allowances, a reduction of tuition and fee income, as directed by GASB 34/35 instead of being shown as scholarships and fellowships expenditures.

Table 17. Percentage Distribution of FY2011 Operations Fund Expenditure Budgets by Program Classification, by Campus

	MU	UM Extension	UMKC	MO S&T	UMSL	UM System Admin.	U-wide Resources	System Total
Instruction	52.4%	0.0%	59.0%	55.9%	51.9%	1.8%	0.1%	49.7%
Research	9.4%	0.0%	1.6%	4.5%	2.4%	0.3%	0.0%	5.3%
Public Service	1.5%	100.0%	1.7%	1.2%	1.7%	0.8%	0.0%	5.3%
Academic Support	13.3%	0.0%	13.1%	5.3%	19.2%	14.7%	0.0%	12.6%
Student Services	5.2%	0.0%	5.0%	10.2%	6.5%	4.4%	0.0%	5.7%
Institutional Support	6.0%	0.0%	11.5%	8.0%	10.3%	76.1%	99.9%	11.3%
Operation & Maintenance of Plant	12.2%	0.0%	8.1%	14.9%	8.0%	1.9%	0.0%	10.1%
Scholarships & Fellowships	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - MU
Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Tables A1 through A7 in the appendix present the operations fund expenditure budgets by administrative division for each campus, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers (by type), for each college, school, and division.

Tables A8 through A15 in the appendix present the operations fund budget by minor program classification (PCS) category for the campuses, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers.

FY2011 Other Curators' Programs Budget Summary

In addition to the general state appropriation for the operations of the University, the Curators receive line-itemed state appropriations for the University Hospitals & Clinics, Missouri Rehabilitation Center, Missouri Kidney Program, Missouri Institute of Mental Health, Missouri Telehealth Network, Spinal Cord Injury Research, Missouri Research and Education Network (MOREnet), and the State Historical Society of Missouri.

Table 18 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, Missouri Telehealth Network and Spinal Cord Injury Research. These programs are recorded as restricted current funds.

Table 18. FY2011 Operating Budget Summaries for the Missouri Kidney Program, the Missouri Institute of Mental Health, Missouri Telehealth Network, and Spinal Cord Injury Research

	Missouri Kidney Program Fund 2010	Missouri Institute of Mental Health Fund 2020	Missouri Telehealth Network Fund 2015	Spinal Cord Injury Research Fund 2050
BEGINNING BALANCE	-	-	-	-
REVENUES				
State Appropriations	$2,793,890	$485,000	$589,621	$400,000
TOTAL REVENUES	$2,793,890	$485,000	$589,621	$400,000
EXPENDITURES & TRANSFERS				
Salaries & Wages	$387,262	$308,435	$351,625	$15,045
Employee Benefits	104,508	84,241	96,416	2,405
Expense and Equipment	2,302,120	92,324	141,580	382,550
TOTAL EXPENDITURES	$2,793,890	$485,000	$589,621	$400,000
TRANSFERS	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS	$2,793,890	$485,000	$589,621	$400,000
ENDING BALANCE	-	-	-	-

Table 19 is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund.

Table 19. FY2011 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)

	Auxiliary Operations Fund 0611	Restricted Expendable Gifts & Endowment Income Fund 2000	Restricted State Appropriations Fund 2040 *	FY Estimate of Grants & Contracts Project Budgets	Total for MOREnet
BEGINNING BALANCE	$13,563,279	$15,777	-	-	$13,579,056
REVENUES					
State Appropriations	-	-	$6,619,006	-	$6,619,006
State Grants	-	-	-	$3,159,250	3,159,250
Gift Income	$27,800	$27,800	-	-	55,600
Recovery of F&A	-	-	-	-	-
Investment Income	-	240	-	-	240
Miscellaneous Income	17,422,401	(27,800)	-	-	17,394,601
TOTAL REVENUES	$17,450,201	$240	$6,619,006	$3,159,250	$27,228,697
EXPENDITURES & TRANSFERS					
Salaries & Wages	$4,298,044	-	$1,255,502	$30,793	$5,584,339
Employee Benefits	1,235,674	-	362,464	8,890	1,607,028
Expense and Equipment					
Other Operating Expenses	12,418,859	-	4,996,722	3,119,567	20,535,148
Capital Expenditures	18,679	-	4,318	-	22,997
Internal Sales & Services	(1,569,581)	-	-	-	(1,569,581)
Net Expense and Equipment Expenditures	$10,867,957	-	$5,001,040	$3,119,567	$18,988,564
TOTAL EXPENDITURES	$16,401,675	-	$6,619,006	$3,159,250	$26,179,931
TRANSFERS	1,045,001	-	-	-	1,045,001
TOTAL EXPENDITURES AND TRANSFERS	$17,446,676	-	$6,619,006	$3,159,250	$27,224,932
ENDING BALANCE	$13,566,804	$16,017	-	-	$13,582,821

* The Governor imposed a spending restriction on MOREnet state appropriation of $6.6 million, reducing restricted state appropriations to zero for FY2011. Revised budgets call for an increase in the auxiliary fund of $2.4 million in miscellaneous income and $5.1 million in expenditures and declines in transfers to plant of $1 million and ending balances of $1.7 million.

Table 20 presents a budget summary for the State Historical Society of Missouri. The operations are recorded as agency funds.

Table 20. FY2011 Other Curators' Program Agency Fund Budget

	State Historical Society Fund 6030
BEGINNING BALANCE	-
REVENUES	
State Appropriations	$1,190,777
Sales & Services	-
Miscellaneous Income	-
TOTAL REVENUES	$1,190,777
EXPENDITURES & TRANSFERS	
Salaries & Wages	$846,671
Employee Benefits	257,134
Expense and Equipment	86,972
TOTAL EXPENDITURES	$1,190,777
TRANSFERS	-
TOTAL EXPENDITURES AND TRANSFERS	$1,190,777
ENDING BALANCE	-

University of Missouri System

Operating Budget

Fiscal Year 2011

Appendix

Table A1. FY2011, Operations Fund, Original Expenditure Budget, University of Missouri - Columbia, by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Chancellor								
Chancellor	$1,335,500	$390,255	$148,100	-	$1,873,855	$549,197	-	$2,423,052
University Affairs								
University Affairs	$1,937,054	$561,957	$1,164,737	-	$3,663,748	($71,234)	-	$3,592,514
Intercollegiate Athletics								
Intercollegiate Athletics	$1,163,137	$276,314	$334,722	-	$1,774,173	($1,335,187)	-	$438,986
Campus Budget								
Campus Budget	$215,000	$65,296	$1,200	-	$281,496	-	-	$281,496
Administrative Services								
Administrative Services	$6,942,320	$2,062,824	$1,140,741	$10,000	$10,155,885	$234,800	-	$10,390,685
Campus Facilities	10,814,113	3,053,704	31,572,123	6,700,000	52,139,940	8,710	$6,018,289	58,166,939
Business Services-Gen Admin	678,027	153,017	3,825,050	42,000	4,698,094	104,210	149,424	4,951,728
Total Administrative Services	$18,434,460	$5,269,545	$36,537,914	$6,752,000	$66,993,919	$347,720	$6,167,713	$73,509,352
VC Dev and Alumni Relations								
Alumni & Development	$7,237,086	$2,166,014	($3,673,736)	-	$5,729,364	$22,300	-	$5,751,664
Total VC Dev and Alumni Relations	$7,237,086	$2,166,014	($3,673,736)	-	$5,729,364	$22,300	-	$5,751,664
Executive Vice Chancellor & Provost								
Information & Access Tech Svcs	$4,578,332	$1,372,043	$670,628	$115,000	$6,736,003	$7,498,069	$318,270	$14,552,342
Enrollment Management	4,789,500	1,396,433	1,223,570	134,752	7,544,255	(2,000)	-	7,542,255
Office of Research	14,754,131	4,213,316	3,049,013	1,352,000	23,368,461	8,736,440	505,608	32,610,509
Provost	13,319,148	3,489,805	8,477,312	188,300	25,474,565	4,332,713	290,954	30,098,232
Ag, Food & Nat. Resources								
Agriculture - College	17,035,190	3,949,625	4,843,326	546,000	26,374,141	(3,107,401)	-	23,266,740
Ag Experiment Station	5,858,524	1,436,784	4,855,582	677,000	12,827,890	2,441,531	-	15,269,421
Total Ag, Food & Nat. Resources	22,893,714	5,386,409	9,698,908	1,223,000	39,202,031	(665,870)	-	38,536,161
Library	5,818,630	1,634,274	4,466,007	2,319,267	14,238,178	(544,298)	-	13,693,880
Arts & Science	60,383,055	14,088,348	7,583,102	1,054,815	83,109,320	(5,418,700)	-	77,690,620
Business	11,611,023	3,022,746	1,470,156	-	16,103,925	88,279	-	16,192,204
Education	12,415,698	3,206,332	3,008,102	-	18,630,132	(3,520,670)	-	15,109,462
Engineering	9,874,278	2,922,175	(287,637)	43,723	12,552,539	(2,357,706)	-	10,194,833
Extension								
FM Station	303,376	112,578	74,100	53,500	543,554	-	-	543,554
Concerts	219,299	72,503	457,750	10,000	759,552	(8,750)	-	750,802
Continuing Education	1,848,841	522,373	1,492,152	5,000	3,868,366	(992,924)	-	2,875,442
Extension/Continuing Education	2,371,516	707,454	2,024,002	68,500	5,171,472	(1,001,674)	-	4,169,798
Graduate School	4,112,707	1,167,597	698,762	15,000	5,994,065	(142,380)	-	5,851,685
Human Environmental Sciences	6,685,417	1,825,004	874,037	53,000	9,437,458	(517,327)	-	8,920,131
Journalism	7,645,553	2,068,464	2,398,541	-	12,112,558	(167,410)	-	11,945,148
Law	5,556,357	1,661,985	993,877	473,381	8,685,600	(360,140)	-	8,325,460
Medicine	41,317,977	10,008,538	(13,250,914) *	965,000	39,040,601	(7,222,707)	-	31,817,894
School of Health Professions	6,629,167	1,920,921	328,655	37,500	8,916,243	(1,522,228)	11,014	7,405,029
Nursing	4,019,993	1,102,928	553,682	360,000	6,036,603	(1,719,939)	-	4,316,664
Veterinary Medicine	13,595,308	2,555,281	3,456,668	281,490	19,888,748	(921,052)	-	18,967,696
Food for the 21st Century	2,904,176	702,083	560,500	38,000	4,204,759	-	-	4,204,759
Total Provost	$255,275,679	$64,452,137	$37,996,971	$8,722,729	$366,447,516	($5,428,600)	$1,125,846	$362,144,762
Vice Chancellor Student Affairs								
Student Affairs	$4,741,583	$1,082,749	$4,222,966	$83,713	$10,131,011	($598,432)	$256,000	$9,788,579
Vice Chancellor-Health Affairs								
Health Affairs	$636,500	$164,603	$34,000	-	$835,103	-	-	$835,103
Campus Department								
Recovery	-	-	($9,075,480)	-	($9,075,480)	-	-	($9,075,480)
Campus Departments	-	-	699,594	-	699,594	$7,509,650	$2,576,771	10,786,015
Campus Scholarships Fellowship	-	-	-	-	-	(2,870,557)	-	(2,870,557)
	-	-	($8,375,886)	-	($8,375,886)	$4,639,093	$2,576,771	($1,160,022)
Total Expenditures and Transfers	$290,975,999	$74,428,871	$68,390,988	$15,558,442	$449,354,299	($1,875,143)	$10,126,330	$457,605,486

Note: Columns may not add due to rounding.
*The negative amount represents hospital support which is reported as internal sales and services.
(1) Includes internal sales and services.

Table A2. FY2011 Operations Fund, Original Expenditure Budget, University of Missouri Extension by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
VP for Outreach & Extension								
Labor Education	$81,910	$24,876	-	-	$106,786	-	-	$106,786
Agriculture & Natural Res	8,463,441	2,424,980	$739,565	$10,000	11,637,986	($215,878)	-	11,422,108
Business & Industry	1,438,855	436,450	143,848	-	2,019,153	(80,697)	-	1,938,456
Human Environmental Sciences	5,037,806	1,461,118	1,061,844	-	7,560,768	(361,486)	-	7,199,282
Youth	4,097,995	1,240,004	189,163	-	5,527,162	(247,989)	-	5,279,173
Community Development	2,277,165	623,627	261,920	-	3,162,712	(285,148)	-	2,877,564
Health	65,730	19,960	20,000	-	105,690	-	-	105,690
Vet Med	265,042	78,610	21,271	-	364,923	-	-	364,923
Outreach Development Fund	-	-	-	-	-	1,118,855	-	1,118,855
Administration	2,230,469	677,308	142,308	-	3,050,085	-	-	3,050,085
Program Support	2,504,595	790,227	2,804,135	-	6,098,957	(607,566)	$150,000	5,641,391
Total for VP Outreach & Extension	$26,463,008	$7,777,160	$5,384,054	$10,000	$39,634,222	($679,909)	$150,000	$39,104,313

Note: Columns may not add due to rounding.
(1) Includes internal sales and services.

Table A3. FY2011, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expense (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Chancellor								
Chancellor	$577,400	$177,300	$117,500	-	$872,200	$9,802	-	$882,002
External Affairs								
External Affairs	$358,832	$108,977	$30,500	-	$498,309	-	-	$498,309
Provost								
School of Computing & Engr	$5,045,186	$1,308,452	$394,849	-	$6,748,487	$42,997	-	$6,791,484
Information Services	4,635,534	1,254,852	3,930,276	$65,055	9,885,717	53,361	-	9,939,078
Provost	1,608,150	503,825	930,994	-	3,042,969	(6,562)	-	3,036,407
College of Arts & Sciences	22,979,794	5,616,473	2,508,804	31,500	31,136,571	(6,590,881)	-	24,545,690
School of Biological Sciences	4,356,260	1,425,249	1,782,064	-	7,563,573	81,012	-	7,644,585
School of Business & Pub Admin	7,124,171	2,024,472	1,008,960	-	10,157,603	71,426	-	10,229,029
Conservatory of Music	4,898,165	1,358,680	406,494	-	6,663,339	55,829	-	6,719,168
School of Dentistry	13,307,787	3,972,437	3,041,953	619,196	20,941,373	211,808	-	21,153,181
School of Education	4,383,033	1,214,108	545,364	-	6,142,505	(208,715)	-	5,933,790
School of Graduate Studies	769,799	185,037	40,253	-	995,089	20,879	-	1,015,968
School of Law	6,351,922	1,905,500	1,133,428	830,000	10,220,850	47,702	-	10,268,552
Libraries	3,603,854	1,009,431	2,120,590	1,300,000	8,033,875	(10,133)	-	8,023,742
School of Medicine	31,778,527	6,352,037	5,562,289	219,740	43,912,593	183,647	-	44,096,240
School of Nursing	4,672,996	1,177,304	377,400	-	6,227,700	18,601	-	6,246,301
School of Pharmacy	7,524,415	2,170,650	2,201,949	-	11,897,014	221,504	-	12,118,518
Office of Cultural Events	628,892	190,995	28,671	-	848,558	11,563	-	860,121
Radio Station	-	-	54,575	-	54,575	-	-	54,575
Public Communication	750,340	223,700	424,030	-	1,398,070	(184,865)	-	1,213,205
Institute for Human Dev	180,000	52,200	54,100	-	286,300	(93,840)	-	192,460
Research	1,150,531	304,154	250,500	10,000	1,715,185	(415,943)	-	1,299,242
Total Provost	$125,749,356	$32,249,556	$26,797,543	$3,075,491	$187,871,946	($6,490,610)	-	$181,381,336
VC Administration & Finance								
VC Administration & Finance	$8,131,712	$2,451,846	$12,154,008	$3,899,013	$26,636,579	($26,916)	$2,292,832	$28,902,495
Vice Chancellor Student Affairs								
Vice Chancellor Student Affrs	$5,809,191	$1,567,669	$2,120,963	-	$9,497,823	($98,644)	-	$9,399,179
VC University Advancement								
VC for University Advancement	$2,573,402	$772,426	$485,275	-	$3,831,103	$39,700	-	$3,870,803
Diversity								
Diversity	$615,636	$182,513	$250,000	-	$1,048,149	$7,977	-	$1,056,126
Human Resources								
Human Resources	$836,616	$237,298	$175,000	-	$1,248,914	$15,066	-	$1,263,980
Campus Wide								
Campus Accounts	-	-	($1,073,641)	-	($1,073,641)	$5,502,096	$727,570	$5,156,025
Campus Scholarships & Waivers								
Campus Scholarships & Waivers	-	-	-	-	-	$613,485	-	$613,485
Total Expenditures & Transfers	$144,652,145	$37,747,585	$41,057,148	- $6,974,504	$230,431,382	($428,044)	$3,020,402	$233,023,740

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A4. FY2011 Operations Fund, Original Expenditure Budget, Missouri University of Science and Technology, by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Provost								
Academic & Instruction Depts	$35,476,423	$9,475,429	$3,372,530	$593,517	$48,917,899	($44,871)	-	$48,873,028
Info Access & Tech Services	3,427,321	1,037,505	2,408,520	-	6,873,346	-	-	6,873,346
Global Learning	2,439,013	610,889	2,150,481	-	5,200,383	(3,937,975)	-	1,262,408
Undergraduate Studies	1,458,434	394,070	615,200	28,182	2,495,886	-	-	2,495,886
Sponsored Programs	2,700,678	657,919	1,440,840	940,000	5,739,437	(590,456)	$200,242	5,349,223
Enrollment Management	2,508,335	713,629	919,000	-	4,140,964	-	-	4,140,964
Provost	6,536,100	1,618,394	1,842,381	1,197,093	11,193,968	(394,729)	-	10,799,239
Graduate Studies	280,953	83,190	69,384	-	433,527	-	-	433,527
Total Provost	$54,827,257	$14,591,025	$12,818,336	$2,758,792	$84,995,410	($4,968,031)	$200,242	$80,227,621
Chancellor								
Chancellors Office	$551,871	$131,275	$463,915	-	$1,147,061	-	-	$1,147,061
Office of Administrative Services								
Office of Administrative Services	$6,097,587	$1,812,455	$5,010,027	$2,527,454	$15,447,523	($20,000)	$182,195	$15,609,718
Office of Student Affairs								
Office of Student Affairs	$3,423,677	$964,611	$2,023,110	-	$6,411,398	($3,695)	$77,499	$6,485,202
Office of University Advancement								
Office of University Advancement	$2,546,042	$759,764	$603,819	-	$3,909,625	$17,350	-	$3,926,975
Campus Departments								
Chancellors Campus Dept - Campus	$457,283	$138,878	$4,856,137	-	$5,452,298	$342,204	$1,628,969	$7,423,471
Total Expenditures & Transfers	$67,903,717	$18,398,008	$25,775,344	$5,286,246	$117,363,315	($4,632,172)	$2,088,905	$114,820,048

Note: Columns may not add due to rounding.
(1) Includes internal sales and services.

Table A5. FY2011 Operations Fund, Original Expenditure Budget, University of Missouri - St. Louis by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Provost								
Institutional Safety	$1,154,000	$350,000	$169,473	$9,000	$1,682,473	-	-	$1,682,473
College of Fine Arts & Commun	5,923,322	1,504,759	361,660	-	7,789,741	($346,520)	-	7,443,221
College of Arts & Sciences	21,179,313	5,673,396	1,445,122	177,000	28,474,831	(868,583)	-	27,606,248
College of Business Administration	8,472,853	2,394,018	421,500	-	11,288,371	(432,707)	-	10,855,664
College of Education	7,235,688	1,972,410	756,668	-	9,964,766	(1,099,878)	-	8,864,888
Graduate School	682,915	179,833	68,040	-	930,788	15,500	-	946,288
Extension Division	2,171,398	504,104	406,004	-	3,081,506	(891,080)	$187,588	2,378,014
Libraries	2,197,488	602,734	318,187	2,460,000	5,578,409	(222,608)	-	5,355,801
College of Optometry	3,635,000	1,118,500	814,240	415,000	5,982,740	25,000	2,000,000	8,007,740
Provost	1,525,049	455,061	134,747	-	2,114,857	1,051,550	-	3,166,407
Vice Provost Student Affairs	5,115,151	1,307,508	2,540,720	-	8,963,379	213,330	-	9,176,709
College of Nursing	4,973,545	1,381,160	442,721	147,044	6,944,470	767,041	53,000	7,764,511
Honors College	687,995	161,142	55,370	-	904,507	30,000	-	934,507
Center for International Studies	1,002,912	289,936	465,400	6,000	1,764,248	(70,000)	-	1,694,248
Center for the Humanities	83,430	25,342	4,348	-	113,120	(11,400)	-	101,720
UMSL/Washington Univ. Engineer	138,818	37,615	2,780,659	-	2,957,092	-	-	2,957,092
VP Research	1,341,637	400,341	691,470	145,931	2,579,379	(180,500)	165,200	2,564,079
Public Policy Research Centers	513,036	144,949	40,819	-	698,804	(13,000)	-	685,804
Total Provost	$68,033,550	$18,502,808	$11,917,148	$3,359,975	$101,813,481	($2,033,855)	$2,405,788	$102,185,414
Chancellor								
Chancellor-Special Units	$354,429	$100,658	$88,791	-	$543,878	-	-	$543,878
Chancellor	430,619	166,377	163,668	-	760,664	-	-	760,664
Total Chancellor	$785,048	$267,035	$252,459	-	$1,304,542	-	-	$1,304,542
Budget Development & Planning								
Budget Development & Planning	-	-	$2,387,508	-	$2,387,508	$1,778,075	$350,000	$4,515,583
VC for Managerial & Tech Services								
Campus Facilities Management	$4,092,000	$1,231,000	$6,095,238	$10,000	$11,428,238	$331,366	$3,227,164	$14,986,768
Human Resources	651,850	190,395	44,228	-	886,473	-	-	886,473
Information Technology Services	4,438,499	1,202,081	4,381,158	1,125,508	11,147,246	(40,480)	134,000	11,240,766
VC for Managerial & Technological	496,740	150,859	79,712	-	727,311	-	-	727,311
Finance	772,139	234,500	197,133	-	1,203,772	(37,206)	(9,841)	1,156,725
Business Services	275,181	79,661	5,277	-	360,119	-	-	360,119
Total VC for Managerial & Tech Service	$10,726,409	$3,088,496	$10,802,746	$1,135,508	$25,753,159	$253,680	$3,351,323	$29,358,162
VC Advancement								
KWMU Radio	$248,900	$75,590	$3,000	-	$327,490	-	-	$327,490
University Advancement	3,057,893	921,382	956,295	-	4,935,570	($3,750)	-	4,931,820
Total VC Development	$3,306,793	$996,972	$959,295	-	$5,263,060	($3,750)	-	$5,259,310
Total Expenditures and Transfers	$82,851,800	$22,855,311	$26,319,156	$4,495,483	$136,521,750	($5,850)	$6,107,111	$142,623,011

Note: Columns may not add due to rounding.
(1) Includes internal sales and services.

Table A6. FY2011, Operations Fund, Original Expenditure Budget, UM - System Administration by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Board of Curators								
Board of Curators	$133,500	$37,500	$215,750	-	$386,750	($137,200)	-	$249,550
President								
President	$959,340	$261,000	$427,387	-	$1,647,727	($259,000)	-	$1,388,727
Strategic Communications	502,100	138,000	155,750	-	795,850	-	-	795,850
Total President	$1,461,440	$399,000	$583,137	-	$2,443,577	($259,000)	-	$2,184,577
General Counsel								
General Counsel	$1,474,000	$401,000	$565,519	-	$2,440,519	($46,000)	-	$2,394,519
Government Relations								
Government Relations	$619,000	$175,500	$470,500	-	$1,265,000	($765,000)	-	$500,000
Human Resources								
VP - Human Resources	$1,689,075	$500,750	$106,934	-	$2,296,759	($500,000)	-	$1,796,759
Information Systems								
Admin Info Technology Services	$4,509,832	$1,369,637	$2,412,467	-	$8,291,936	($7,880,108)	$348,944	$760,772
VP Information Systems	1,148,587	348,828	418,730	-	1,916,145	(1,023,085)	214,413	1,107,473
UM Information & Computing Svc	388,058	117,853	43,063	-	548,974	-	-	548,974
Library Systems	475,798	135,987	4,048,733	-	4,660,518	-	-	4,660,518
Telecommunications	-	-	1,815,326	-	1,815,326	(94,614)	-	1,720,712
IT Systems Support	974,656	296,002	1,379,771	-	2,650,429	(2,646,565)	564,175	568,039
Total Information Systems	$7,496,931	$2,268,307	$10,118,090	-	$19,883,328	($11,644,372)	$1,127,532	$9,366,488
VP Academic Affairs								
E-Learning	$433,660	$131,116	$250,000	-	$814,776	$257,740	-	$1,072,516
VP Academic Affairs Office	549,716	142,520	211,743	-	903,979	(34,775)	-	869,204
University Press	-	-	-	-	-	325,000	-	325,000
Western Historical Manuscripts	793,769	240,956	22,521	-	1,057,246	-	-	1,057,246
Total VP Academic Affairs	$1,777,145	$514,592	$484,264	-	$2,776,001	$547,965	-	$3,323,966
VP Finance & Administration								
VP Finance & Administration	$396,700	$108,300	$79,000	-	$584,000	-	-	$584,000
Internal Auditing	-	-	1,073,600	-	1,073,600	-	-	1,073,600
Controller	1,758,000	531,000	523,855	-	2,812,855	($375,231)	-	2,437,624
Planning, Budget & Institut. Research	651,000	194,500	97,315	-	942,815	-	-	942,815
Management Services	4,879,020	1,459,300	(435,770)	$122,300	6,024,850	-	$118,949	6,143,799
Treasurer's Office	669,300	194,900	(671,859)	-	192,341	-	-	192,341
Total VP Finance & Administration	$8,354,020	$2,488,000	$666,141	$122,300	$11,630,461	($375,231)	$118,949	$11,374,179
VP Research & Economic Development								
VP Research & Economic Develop	$926,037	$255,666	$4,465,432	-	$5,647,135	$2,242,200	$600,000	$8,489,335
Campus Wide Departments								
Campus Wide Departments	($1,000)	($50)	($3,727,463)	-	($3,728,513)	$4,056,578	$1,300,000	$1,628,065
Total General Operating Budget	$23,930,148	$7,040,265	$13,948,304	$122,300	$45,041,017	($6,880,060)	$3,146,481	$41,307,438

Note: Columns may not add due to rounding.
(1) Includes internal sales and services.

Table A7. FY2011,Operations Fund, Original Expenditure Budget, University of Missouri - University-wide Resources by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
University-wide Resources								
University-wide Resources	-	$4,500,000	$5,000	-	$4,505,000	$5,061,795	$505,300	$10,072,095
Total Expenditures & Transfers	-	$4,500,000	$5,000	-	$4,505,000	$5,061,795	$505,300	$10,072,095

Note: Columns may not add due to rounding.

Table A8. FY2011 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Consolidated

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$364,939,434	$91,862,261	$35,277,370	$6,573,577	$498,652,642	($17,356,816)	$5,943,121	$487,238,947
Community Education	1,691,451	460,494	1,594,225	-	3,746,170	(1,386,934)	-	2,359,236
Off-Campus General Academic Inst.	1,970,561	437,995	3,801,890	-	6,210,446	(5,416,749)	-	793,697
Total Instruction	$368,601,446	$92,760,750	$40,673,486	$6,573,577	$508,609,258	($24,160,499)	$5,943,121	$490,391,880
Research								
Institutes and Research Centers	$24,202,370	$5,943,182	$7,255,317	$920,500	$38,321,370	($640,856)	$25,000	$37,705,513
Individual and Project Research	7,110,172	1,620,329	5,863,363	1,254,115	15,847,979	(1,192,384)	115,472	14,771,066
Total Research	$31,312,542	$7,563,511	$13,118,680	$2,174,615	$54,169,348	($1,833,241)	$140,472	$52,476,579
Public Service								
Community Service	$7,720,434	$2,035,878	$3,154,409	$44,775	$12,955,497	($863,790)	$775,242	$12,866,949
Cooperative Extension Service	27,006,212	7,903,250	5,455,407	10,000	40,374,869	(1,162,287)	150,000	39,362,582
Public Broadcasting Service	726,062	240,931	143,718	53,500	1,164,211	-	-	1,164,211
Total Public Service	$35,452,708	$10,180,059	$8,753,535	$108,275	$54,494,577	($2,026,077)	$925,242	$53,393,742
Academic Support								
Libraries	$15,675,114	$4,423,977	$11,712,854	$8,579,741	$40,391,686	($821,978)	-	$39,569,708
Museums and Galleries	928,400	96,503	107,950	-	1,132,853	(3,026)	-	1,129,827
Educational Media Services	3,989,448	1,133,902	330,729	26,000	5,480,079	(447,353)	$256,326	5,289,052
Ancillary Support	13,240,772	3,868,866	7,023,315	956,308	25,089,261	3,651,095	42,898	28,783,254
Acad Admin & Personnel Develop	36,694,183	9,588,104	10,653,172	291,171	57,226,631	14,172,061	998,300	72,396,992
Total Academic Support	$70,527,917	$19,111,352	$29,828,020	$9,853,220	$129,320,509	$16,550,799	$1,297,524	$147,168,832
Student Services								
Student Services Administration	$8,446,329	$2,362,982	$3,488,406	$60,000	$14,357,717	($338,338)	$77,499	$14,096,878
Social and Cultural Development	6,013,887	1,353,071	6,490,296	33,713	13,890,967	1,034,541	316,892	15,242,400
Counseling and Career Guidance	4,325,705	2,102,641	747,565	-	7,175,911	(1,712,732)	-	5,463,178
Financial Aid Administration	3,307,662	959,687	316,626	-	4,583,975	(155,563)	-	4,428,412
Student Health Services	731,038	189,699	166,534	-	1,087,271	(102,910)	-	984,361
Student Admission & Records	9,997,745	2,815,643	3,887,333	140,752	16,841,473	(450,455)	-	16,391,018
Total Student Services	$32,822,366	$9,783,723	$15,096,760	$234,465	$57,937,314	($1,725,457)	$394,391	$56,606,247
Institutional Support								
Executive Management	$14,133,148	$4,101,933	$114,558	$15,000	$18,364,639	$5,284,300	$134,000	$23,782,939
Fiscal Operations	9,269,855	7,271,651	4,433,339	25,000	20,999,845	3,264,610	44,553	24,309,008
General Administration	29,751,086	8,891,983	10,341,429	316,355	49,300,853	1,215,315	2,784,081	53,300,249
Public Relations and Develop	19,740,312	5,812,529	1,119,756	-	26,672,597	(2,047,371)	-	24,625,226
Total Institutional Support	$72,894,401	$26,078,097	$16,009,082	$356,355	$115,337,934	$7,716,854	$2,962,634	$126,017,422
Operation & Maintenance of Plant								
Physical Plant Administration	$3,033,561	$907,482	($109,846)	$20,000	$3,851,197	$86,710	$4,247,788	$8,185,695
Building Maintenance	6,590,099	1,994,046	10,777,344	10,589,013	29,950,502	(457,346)	2,582,242	32,075,398
Custodial Services	9,178,035	2,721,417	1,435,826	35,000	13,370,278	(588,571)	-	12,781,707
Utilities	1,246,641	378,600	36,337,039	46,500	38,008,780	(413,000)	2,107,115	39,702,895
Landscape and Grounds Maint	2,070,328	386,510	6,512,858	10,000	8,979,696	(556,604)	200,000	8,623,092
Major Repairs and Renovations	166,471	50,551	1,864,393	2,445,954	4,527,369	(100,000)	3,100,000	7,527,369
Security and Safety	2,607,012	770,123	301,142	-	3,678,277	(20,000)	-	3,658,277
Logistical Services	218,990	60,880	253,176	-	533,046	61,674	-	594,720
Total Oper. & Maint. of Plant	$25,111,137	$7,269,609	$57,371,932	$13,146,467	$102,899,145	($1,987,137)	$12,237,145	$113,149,153
Scholarships & Fellowships								
Scholarships	-	-	$7,500	-	$7,500	($1,954,625)	$539,000	($1,408,125)
Fellowships	$54,300	$100	21,000	-	75,400	(20,000)	-	55,400
Total Scholarships & Fellowships	$54,300	$100	$28,500	-	$82,900	($1,974,625)	$539,000	($1,352,725)
Total Operating Expenditures	$636,776,818	$172,747,200	$180,879,994	$32,446,974	$1,022,850,985	($9,439,383)	$24,439,529	$1,037,851,131
Transfers	-	-	-	-	-	-	$705,000	$705,000
Total Expenditures & Transfers	$636,776,818	$172,747,200	$180,879,994	$32,446,974	$1,022,850,985	($9,439,383)	$25,144,529	$1,038,556,131

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A9. FY2011 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$176,438,015	$43,141,721	$6,908,763	$4,410,139	$230,898,637	($13,030,039)	$3,143,121	$221,011,719
Community Education	1,466,670	402,256	1,490,399	-	3,359,324	(1,411,934)	-	1,947,390
Off-Campus General Academic Inst.	156,842	31,247	912,617	-	1,100,706	(1,566,000)	-	(465,294)
Total Instruction	$178,061,526	$43,575,224	$9,311,779	$4,410,139	$235,358,668	($16,007,973)	$3,143,121	$222,493,815
Research								
Institutes and Research Centers	$21,289,716	$5,314,722	$6,358,697	$850,500	$33,813,634	($22,398)	-	$33,791,236
Individual and Project Research	3,989,875	900,838	3,221,059	68,115	8,179,887	(2,564,452)	($49,728)	5,565,707
Total Research	$25,279,591	$6,215,560	$9,579,756	$918,615	$41,993,521	($2,586,851)	($49,728)	$39,356,942
Public Service								
Community Service	$3,637,191	$946,152	$1,713,148	$44,775	$6,341,266	($480,411)	-	$5,860,855
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	303,376	112,578	74,100	53,500	543,554	-	-	543,554
Total Public Service	$3,940,567	$1,058,730	$1,787,248	$98,275	$6,884,820	($480,411)	-	$6,404,409
Academic Support								
Libraries	$6,660,374	$1,877,115	$4,444,867	$2,797,648	$15,780,004	($579,108)	-	$15,200,896
Museums and Galleries	585,347	199	63,150	-	648,696	(3,026)	-	645,670
Educational Media Services	1,793,047	505,038	149,734	-	2,447,819	(74,093)	$256,326	2,630,052
Ancillary Support	8,030,275	2,311,274	4,079,637	235,300	14,656,486	4,876,548	42,898	19,575,932
Acad Admin & Personnel Develop	17,740,040	4,226,968	4,369,036	45,000	26,381,044	7,521,882	90,000	33,992,927
Total Academic Support	$34,809,083	$8,920,594	$13,106,424	$3,077,948	$59,914,049	$11,742,203	$389,224	$72,045,477
Student Services								
Student Services Administration	$2,536,580	$706,262	$1,147,541	$60,000	$4,450,383	($370,681)	-	$4,079,702
Social and Cultural Development	2,684,051	538,440	2,712,073	33,713	5,968,277	879,101	$256,000	7,103,378
Counseling and Career Guidance	1,800,752	1,413,298	254,543	-	3,468,593	(866,789)	-	2,601,803
Financial Aid Administration	1,362,840	407,589	111,284	-	1,881,713	(1,184)	-	1,880,529
Student Health Services	100,192	1,761	38,457	-	140,410	(102,910)	-	37,500
Student Admission & Records	4,369,823	1,223,229	1,822,718	134,752	7,550,522	(206,900)	-	7,343,622
Total Student Services	$12,854,238	$4,290,579	$6,086,616	$228,465	$23,459,898	($669,363)	$256,000	$23,046,534
Institutional Support								
Executive Management	$4,439,112	$1,255,217	($1,223,735)	$5,000	$4,475,594	$4,229,690	-	$8,705,284
Fiscal Operations	2,835,165	835,383	756,087	-	4,426,635	(276,086)	-	4,150,549
General Administration	7,450,893	2,226,612	(1,614,913)	120,000	8,182,592	7,302,331	$119,424	15,604,347
Public Relations and Development	9,491,715	2,773,911	(2,461,407)	-	9,804,219	(576,763)	-	9,227,456
Total Institutional Support	$24,216,885	$7,091,124	($4,543,968)	$125,000	$26,889,040	$10,679,172	$119,424	$37,687,636
Operation & Maintenance of Plant								
Physical Plant Administration	$1,334,500	$401,786	($291,366)	$20,000	$1,464,920	$8,710	$460,500	$1,934,130
Building Maintenance	4,513,797	1,364,181	3,885,140	6,600,000	16,363,118	(367,346)	1,918,751	17,914,523
Custodial Services	3,887,842	1,117,541	769,818	-	5,775,201	(588,571)	-	5,186,630
Utilities	-	-	27,530,184	-	27,530,184	-	2,039,038	29,569,222
Landscape and Grounds Maintenance	1,366,578	183,879	370,236	-	1,920,693	(422,970)	-	1,497,723
Major Repairs and Renovations	-	-	486,150	80,000	566,150	-	1,850,000	2,416,150
Security and Safety	492,402	148,793	59,795	-	700,991	-	-	700,991
Logistical Services	218,990	60,880	253,176	-	533,046	61,674	-	594,720
Total Operation & Maint of Plant	$11,814,109	$3,277,060	$33,063,133	$6,700,000	$54,854,303	($1,308,503)	$6,268,289	$59,814,089
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	($3,203,417)	-	($3,203,417)
Fellowships	-	-	-	-	-	(40,000)	-	(40,000)
Total Scholarships & Fellowships	-	-	-	-	-	($3,243,417)	-	($3,243,417)
Total Operating Expenditures	$290,975,999	$74,428,871	$68,390,988	$15,558,442	$449,354,299	($1,875,143)	$10,126,330	$457,605,486
Transfers	-	-	-	-	-	-	-	-
Total Expenditures & Transfers	$290,975,999	$74,428,871	$68,390,988	$15,558,442	$449,354,299	($1,875,143)	$10,126,330	$457,605,486

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A10. FY2011 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri Extension

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Total Instruction	-	-	-	-	-	-	-	-
Research								
Institutes and Research Centers	$8,000	$2,000	-	-	$10,000	-	-	$10,000
Individual and Project Research	-	-	-	-	-	-	-	-
Total Research	$8,000	$2,000	-	-	$10,000	-	-	$10,000
Public Service								
Community Service	-	-	$5,884	-	$5,884	($94,206)	-	($88,322)
Cooperative Extension Service	$26,455,008	$7,775,160	5,378,170	$10,000	39,618,338	(585,703)	$150,000	39,182,635
Public Broadcasting Service	-	-	-	-	-	-	-	-
Total Public Service	$26,455,008	$7,775,160	$5,384,054	$10,000	$39,624,222	($679,909)	$150,000	$39,094,313
Academic Support								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	-	-	-	-	-	-	-	-
Total Academic Support	-	-	-	-	-	-	-	-
Student Services								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
Total Student Services	-	-	-	-	-	-	-	-
Institutional Support								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	-	-	-	-	-	-
General Administration	-	-	-	-	-	-	-	-
Public Relations and Development	-	-	-	-	-	-	-	-
Total Institutional Support	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenanc	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	-	-	-	-	-	-	-	-
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	-	-	-
Total Operating Expenditures	$26,463,008	$7,777,160	$5,384,054	$10,000	$39,634,222	($679,909)	$150,000	$39,104,313
Transfers	-	-	-	-	-	-	-	-
Total Expenditures & Transfers	$26,463,008	$7,777,160	$5,384,054	$10,000	$39,634,222	($679,909)	$150,000	$39,104,313

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A11. FY2011 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Kansas City

	Salaries & Wages	Employee Benefits	Other Operating Expenses (1)	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$97,493,602	$24,325,903	$13,244,103	$737,240	$135,800,848	($3,476,977)	-	$132,323,871
Community Education	51,000	12,000	18,030	-	81,030	-	-	81,030
Off-Campus General Academic Inst.	-	-	122,500	-	122,500	(104,837)	-	17,663
Total Instruction	$97,544,602	$24,337,903	$13,384,633	$737,240	$136,004,378	($3,581,814)	-	$132,422,564
Research								
Institutes and Research Centers	$6,000	$800	$14,910	-	$21,710	-	-	$21,710
Individual and Project Research	1,756,031	435,975	1,359,167	$65,000	3,616,173	($638,722)	-	2,977,451
Total Research	$1,762,031	$436,775	$1,374,077	$65,000	$3,637,883	($638,722)	-	$2,999,161
Public Service								
Community Service	$2,411,008	$635,592	$631,844	-	$3,678,444	($140,300)	-	$3,538,144
Cooperative Extension Service	100,000	22,000	11,425	-	133,425	(119,425)	-	14,000
Public Broadcasting Service	-	-	54,575	-	54,575	-	-	54,575
Total Public Service	$2,511,008	$657,592	$697,844	-	$3,866,444	($259,725)	-	$3,606,719
Academic Support								
Libraries	$4,524,224	$1,277,756	$2,574,418	$2,125,000	$10,501,398	($10,133)	-	$10,491,265
Museums and Galleries	308,053	93,556	19,800	-	421,409	-	-	421,409
Educational Media Services	781,794	212,778	578,504	10,000	1,583,076	(298,104)	-	1,284,972
Ancillary Support	1,444,134	425,080	343,361	-	2,212,575	(131,839)	-	2,080,736
Acad Admin & Personnel Develop	10,208,891	2,838,416	2,479,735	28,196	15,555,238	122,552	-	15,677,790
Total Academic Support	$17,267,096	$4,847,586	$5,995,818	$2,163,196	$30,273,696	($317,524)	-	$29,956,172
Student Services								
Student Services Administration	$2,811,854	$737,806	$899,444	-	$4,449,104	$2,163,067	-	$6,612,171
Social and Cultural Development	834,443	199,974	935,017	-	1,969,434	(212,945)	-	1,756,489
Counseling and Career Guidance	1,398,220	371,563	170,862	-	1,940,645	(820,943)	-	1,119,702
Financial Aid Administration	829,622	250,314	68,734	-	1,148,670	(154,379)	-	994,291
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	1,467,502	436,267	178,545	-	2,082,314	-	-	2,082,314
Total Student Services	$7,341,641	$1,995,924	$2,252,602	-	$11,590,167	$974,800	-	$12,564,967
Institutional Support								
Executive Management	$2,215,375	$697,543	$317,858	$10,000	$3,240,776	$9,802	-	$3,250,578
Fiscal Operations	1,118,814	339,241	2,661,773	25,000	4,144,828	4,026,188	-	8,171,016
General Administration	7,831,054	2,318,828	3,754,010	55,055	13,958,947	(596,924)	$188,570	13,550,593
Public Relations and Development	2,934,498	878,303	1,084,785	-	4,897,586	(262,610)	-	4,634,976
Total Institutional Support	$14,099,741	$4,233,915	$7,818,426	$90,055	$26,242,137	$3,176,456	$188,570	$29,607,163
Operation & Maintenance of Plant								
Physical Plant Administration	$336,069	$102,064	$242,100	-	$680,233	$78,000	$1,865,368	$2,623,601
Building Maintenance	158,307	48,078	3,103,220	$3,879,013	7,188,618	-	427,464	7,616,082
Custodial Services	2,226,115	676,071	498,000	25,000	3,425,186	-	-	3,425,186
Utilities	383,866	116,581	135,000	15,000	650,447	(413,000)	-	237,447
Landscape and Grounds Maintenance	-	-	5,492,328	-	5,492,328	-	-	5,492,328
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	971,669	295,096	39,600	-	1,306,365	-	-	1,306,365
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$4,076,026	$1,237,890	$9,510,248	$3,919,013	$18,743,177	($335,000)	$2,292,832	$20,701,009
Scholarships & Fellowships								
Scholarships	-	-	$7,500	-	$7,500	$553,485	$539,000	$1,099,985
Fellowships	$50,000	-	16,000	-	66,000	-	-	66,000
Total Scholarships & Fellowships	$50,000	-	$23,500	-	$73,500	$553,485	$539,000	$1,165,985
Total Operating Expenditures	$144,652,145	$37,747,585	$41,057,148	$6,974,504	$230,431,382	($428,044)	$3,020,402	$233,023,740
Transfers	-	-	-	-	-	-	-	-
Total Expenditures & Transfers	$144,652,145	$37,747,585	$41,057,148	$6,974,504	$230,431,382	($428,044)	$3,020,402	$233,023,740

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A12. FY2011 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, Missouri University of Science and Technology

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$42,567,195	$11,272,212	$7,257,468	$521,699	$61,618,574	($673,671)	$800,000	$61,744,903
Community Education	148,781	41,238	66,797	-	256,816	15,000	-	271,816
Off-Campus General Academic Inst.	929,815	248,944	2,496,219	-	3,674,978	(3,772,975)	-	(97,997)
Total Instruction	$43,645,791	$11,562,394	$9,820,484	$521,699	$65,550,368	($4,431,646)	$800,000	$61,918,722
Research								
Institutes and Research Centers	$1,677,767	$326,295	$626,802	$55,000	$2,685,864	($350,000)	$25,000	$2,360,864
Individual and Project Research	860,926	190,922	533,764	984,000	2,569,612	(408,000)	-	2,161,612
Total Research	$2,538,693	$517,217	$1,160,566	$1,039,000	$5,255,476	($758,000)	$25,000	$4,522,476
Public Service								
Community Service	$321,015	$118,784	$419,260	-	$859,059	($60,250)	$175,242	$974,051
Cooperative Extension Service	227,204	64,790	49,512	-	341,506	(188,956)	-	152,550
Public Broadcasting Service	173,786	52,763	12,043	-	238,592	-	-	238,592
Total Public Service	$722,005	$236,337	$480,814	-	$1,439,156	($249,206)	$175,242	$1,365,192
Academic Support								
Libraries	$1,044,461	$291,079	$305,128	$1,197,093	$2,837,761	($10,129)	-	$2,827,632
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	585,553	176,522	(459,759)	-	302,316	-	-	302,316
Ancillary Support	304,122	85,665	155,155	1,000	545,941	-	-	545,941
Acad Admin & Personnel Develop	1,741,115	508,077	322,733	-	2,571,925	8,200	-	2,580,125
Total Academic Support	$3,675,251	$1,061,343	$323,256	$1,198,093	$6,257,943	($1,929)	-	$6,256,014
Student Services								
Student Services Administration	$1,226,594	$365,483	$240,571	-	$1,832,648	-	$77,499	$1,910,147
Social and Cultural Development	1,787,443	466,585	1,807,743	-	4,061,771	$5,055	60,892	4,127,718
Counseling and Career Guidance	580,733	175,880	193,126	-	949,739	-	-	949,739
Financial Aid Administration	335,200	101,784	36,608	-	473,592	-	-	473,592
Student Health Services	625,846	187,838	102,177	-	915,861	-	-	915,861
Student Admission & Records	2,015,077	566,797	1,203,353	-	3,785,227	(164,000)	-	3,621,227
Total Student Services	$6,570,893	$1,864,367	$3,583,578	-	$12,018,838	($158,945)	$138,391	$11,998,284
Institutional Support								
Executive Management	$1,395,374	$377,408	$290,423	-	$2,063,205	$874,897	-	$2,938,102
Fiscal Operations	1,400,044	419,058	250,501	-	2,069,603	-	-	2,069,603
General Administration	718,555	218,197	165,347	$10,000	1,112,099	47,307	-	1,159,406
Public Relations and Development	2,542,610	749,529	820,929	-	4,113,068	65,350	-	4,178,418
Total Institutional Support	$6,056,583	$1,764,192	$1,527,200	$10,000	$9,357,975	$987,554	-	$10,345,529
Operation & Maintenance of Plant								
Physical Plant Administration	$409,492	$120,132	$69,129	-	$598,753	-	-	$598,753
Building Maintenance	242,995	73,787	2,834,043	$110,000	3,260,825	-	$182,195	3,443,020
Custodial Services	1,429,078	431,805	100,386	10,000	1,971,269	-	-	1,971,269
Utilities	862,775	262,019	4,384,790	31,500	5,541,084	-	68,077	5,609,161
Landscape and Grounds Maintenance	440,750	127,631	234,107	-	802,488	-	-	802,488
Major Repairs and Renovations	166,471	50,551	1,055,243	2,365,954	3,638,219	-	-	3,638,219
Security and Safety	1,142,941	326,233	201,747	-	1,670,921	($20,000)	-	1,650,921
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$4,694,502	$1,392,158	$8,879,445	$2,517,454	$17,483,559	($20,000)	$250,272	$17,713,831
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	-	-	-
Total Operating Expenditures	$67,903,717	$18,398,008	$25,775,344	$5,286,246	$117,363,315	($4,632,172)	$1,388,905	$114,120,048
Transfers	-	-	-	-	-	-	$700,000	$700,000
Total Expenditures & Transfers	$67,903,717	$18,398,008	$25,775,344	$5,286,246	$117,363,315	($4,632,172)	$2,088,905	$114,820,048

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A13. FY2011 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$47,991,962	$12,991,309	$7,600,266	$904,500	$69,488,037	($399,094)	$2,000,000	$71,088,943
Community Education	25,000	5,000	19,000	-	49,000	10,000	-	59,000
Off-Campus General Academic Inst.	883,904	157,804	270,554	-	1,312,262	27,063	-	1,339,325
Total Instruction	$48,900,866	$13,154,113	$7,889,820	$904,500	$70,849,299	($362,031)	$2,000,000	$72,487,268
Research								
Institutes and Research Centers	$1,117,168	$281,445	$224,349	$15,000	$1,637,962	($133,458)	-	$1,504,504
Individual and Project Research	503,340	92,594	749,372	137,000	1,482,306	(116,210)	$165,200	1,531,296
Total Research	$1,620,508	$374,039	$973,721	$152,000	$3,120,268	($249,668)	$165,200	$3,035,800
Public Service								
Community Service	$1,151,100	$277,759	$266,834	-	$1,695,693	($88,623)	-	$1,607,070
Cooperative Extension Service	224,000	41,300	16,300	-	281,600	(268,203)	-	13,397
Public Broadcasting Service	248,900	75,590	3,000	-	327,490	-	-	327,490
Total Public Service	$1,624,000	$394,649	$286,134	-	$2,304,783	($356,826)	-	$1,947,957
Academic Support								
Libraries	$2,177,488	$601,134	$317,187	$2,460,000	$5,555,809	($222,608)	-	$5,333,201
Museums and Galleries	35,000	2,748	25,000	-	62,748	-	-	62,748
Educational Media Services	829,054	239,564	62,250	16,000	1,146,868	(75,156)	-	1,071,712
Ancillary Support	3,462,242	1,046,847	2,445,162	720,008	7,674,259	(1,418,614)	-	6,255,645
Acad Admin & Personnel Develop	6,641,796	1,912,433	3,064,078	217,975	11,836,282	1,694,249	$403,000	13,933,531
Total Academic Support	$13,145,579	$3,802,726	$5,913,677	$3,413,983	$26,275,966	($22,129)	$403,000	$26,656,837
Student Services								
Student Services Administration	$725,200	$205,360	$734,298	-	$1,664,858	($170,000)	-	$1,494,858
Social and Cultural Development	707,950	148,072	1,034,463	-	1,890,485	363,330	-	2,253,815
Counseling and Career Guidance	546,000	141,900	129,034	-	816,934	(25,000)	-	791,934
Financial Aid Administration	780,000	200,000	100,000	-	1,080,000	-	-	1,080,000
Student Health Services	5,000	100	25,900	-	31,000	-	-	31,000
Student Admission & Records	2,145,343	589,350	682,717	$6,000	3,423,410	(79,555)	-	3,343,855
Total Student Services	$4,909,493	$1,284,782	$2,706,412	$6,000	$8,906,687	$88,775	-	$8,995,462
Institutional Support								
Executive Management	$1,649,340	$543,177	$239,410	-	$2,431,927	$477,111	-	$3,043,038
Fiscal Operations	772,139	234,500	1,166,327	-	2,172,966	(137,206)	($9,841)	2,025,919
General Administration	2,516,412	749,363	476,361	$9,000	3,751,136	486,201	134,000	4,237,337
Public Relations and Development	3,594,662	1,080,362	1,060,195	-	5,735,219	(333,750)	-	5,401,469
Total Institutional Support	$8,532,553	$2,607,402	$2,942,293	$9,000	$14,091,248	$492,356	$124,159	$14,707,763
Operation & Maintenance of Plant								
Physical Plant Administration	$541,500	$158,500	$119,284	-	$819,284	-	$53,832	$2,730,204
Building Maintenance	1,675,000	508,000	679,941	-	2,862,941	($90,000)	1,910,920	2,826,773
Custodial Services	1,635,000	496,000	67,622	-	2,198,622	-	-	2,198,622
Utilities	-	-	3,996,065	-	3,996,065	-	-	3,996,065
Landscape and Grounds Maintenance	263,000	75,000	416,187	$10,000	764,187	(133,634)	200,000	830,553
Major Repairs and Renovations	-	-	323,000	-	323,000	(100,000)	1,250,000	1,473,000
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$4,114,500	$1,237,500	$5,602,099	$10,000	$10,964,099	($323,634)	$3,414,752	$14,055,217
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	$707,307	-	$707,307
Fellowships	$4,300	$100	$5,000	-	$9,400	20,000	-	29,400
Total Scholarships & Fellowships	$4,300	$100	$5,000	-	$9,400	$727,307	-	$736,707
Total Operating Expenditures	$82,851,800	$22,855,311	$26,319,156	$4,495,483	$136,521,750	($5,850)	$6,107,111	$142,623,011
Transfers	-	-	-	-	-	-	-	-
Total Expenditures & Transfers	$82,851,800	$22,855,311	$26,319,156	$4,495,483	$136,521,750	($5,850)	$6,107,111	$142,623,011

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A14. FY2011 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

	Salaries & Wages	Employee Benefits	Other Operating Expenses	(1) Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	$448,660	$131,116	$261,770	-	$841,546	$222,965	-	$1,064,511
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Total Instruction	$448,660	$131,116	$261,770	-	$841,546	$222,965	-	$1,064,511
Research								
Institutes and Research Centers	$103,720	$17,920	$30,560	-	$152,200	($135,000)	-	$17,200
Individual and Project Research	-	-	-	-	-	2,535,000	-	2,535,000
Total Research	$103,720	$17,920	$30,560	-	$152,200	$2,400,000	-	$2,552,200
Public Service								
Community Service	$200,120	$57,591	$117,440	-	$375,151	-	$600,000	$975,151
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
Total Public Service	$200,120	$57,591	$117,440	-	$375,151	-	$600,000	$975,151
Academic Support								
Libraries	$1,268,567	$376,893	$4,071,254	-	$5,716,714	-	-	$5,716,714
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	$325,000	-	325,000
Acad Admin & Personnel Develop	362,341	102,210	417,590	-	882,141	(236,617)	-	645,524
Total Academic Support	$1,630,908	$479,103	$4,488,844	-	$6,598,855	$88,383	-	$6,687,238
Student Services								
Student Services Administration	$1,146,101	$348,071	$466,552	-	$1,960,724	($1,960,724)	-	-
Social and Cultural Development	-	-	1,000	-	1,000	-	-	$1,000
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
Total Student Services	$1,146,101	$348,071	$467,552	-	$1,961,724	($1,960,724)	-	$1,000
Institutional Support								
Executive Management	$4,433,947	$1,228,588	$490,602	-	$6,153,137	($307,200)	-	$5,845,937
Fiscal Operations	3,143,693	943,469	(401,349)	-	3,685,813	(348,286)	$54,394	3,391,921
General Administration	11,234,172	3,378,983	7,560,624	$122,300	22,296,079	(6,023,600)	2,476,087	18,748,566
Public Relations and Development	1,176,827	330,424	615,254	-	2,122,505	(939,598)	-	1,182,907
Total Institutional Support	$19,988,639	$5,881,464	$8,265,131	$122,300	$34,257,534	($7,618,684)	$2,530,481	$29,169,331
Operation & Maintenance of Plant								
Physical Plant Administration	$412,000	$125,000	($248,993)	-	$288,007	-	$11,000	$299,007
Building Maintenance	-	-	275,000	-	275,000	-	-	275,000
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	291,000	-	291,000	-	-	291,000
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	$412,000	$125,000	$317,007	-	$854,007	-	$11,000	$865,007
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	($12,000)	-	($12,000)
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	($12,000)	-	($12,000)
Total Operating Expenditures	$23,930,148	$7,040,265	$13,948,304	$122,300	$45,041,017	($6,880,060)	$3,141,481	$41,302,438
Transfers	-	-	-	-	-	-	$5,000	$5,000
Total Expenditures & Transfers	$23,930,148	$7,040,265	$13,948,304	$122,300	$45,041,017	($6,880,060)	$3,146,481	$41,307,438

Note: Columns may not add due to rounding.

(1) Includes internal sales and services.

Table A15. FY2011 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University-wide Resources

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	-	-	$5,000	-	$5,000	-	-	$5,000
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Total Instruction	-	-	$5,000	-	$5,000	-	-	$5,000
Research								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
Total Research	-	-	-	-	-	-	-	-
Public Service								
Community Service	-	-	-	-	-	-	-	-
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
Total Public Service	-	-	-	-	-	-	-	-
Academic Support								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	-	-	-	-	-	$5,061,795	$505,300	$5,567,095
Total Academic Support	-	-	-	-	-	$5,061,795	$505,300	$5,567,095
Student Services								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
Total Student Services	-	-	-	-	-	-	-	-
Institutional Support								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	$4,500,000	-	-	$4,500,000	-	-	$4,500,000
General Administration	-	-	-	-	-	-	-	-
Public Relations and Development	-	-	-	-	-	-	-	-
Total Institutional Support	-	$4,500,000	-	-	$4,500,000	-	-	$4,500,000
Operation & Maintenance of Plant								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
Total Operation & Maint of Plant	-	-	-	-	-	-	-	-
Scholarships & Fellowships								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
Total Scholarships & Fellowships	-	-	-	-	-	-	-	-
Total Operating Expenditures	-	$4,500,000	$5,000	-	$4,505,000	$5,061,795	$505,300	$10,072,095
Transfers	-	-	-	-	-	-	-	-
Total Expenditures & Transfers	-	$4,500,000	$5,000	-	$4,505,000	$5,061,795	$505,300	$10,072,095

Note: Columns may not add due to rounding.