

The
UNIVERSITY of
MISSOURI
SYSTEM



Fiscal Year **2008**
Operating Budget

UNIVERSITY OF MISSOURI SYSTEM

OPERATING BUDGET

FISCAL YEAR 2008

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University of Missouri System FY 2008 Operating Budget

Introduction and Overview

Introduction

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency. Excluded from this document are loan funds, plant funds, endowment and similar funds, retirement and similar funds, and agency funds.

Context for Budget Planning

Budget planning and development for fiscal year 2008 was guided by the policy decisions and planning parameters of the Board of Curators and by the program decision items included in the FY 2008 Appropriations Request for Operations. An increase in tuition of 3.8% was approved for academic year 2008. Expenditure assumptions for planning included the following:

- The salary and wage principles approved by the Board at the April 2007 meeting required a merit salary adjustment pool equal to two percent of the campus's salary and wage base, plus a special market pool equal to one percent of the salary and wage base. In addition, the campuses and other units were encouraged to supplement these pools as priorities allowed to further respond to critical market considerations.
- Benefit costs were assumed to remain flat with the exception of the benefits on the salary and wage increase. Anticipated declines in the costs of some components were offset by increases in other components such as medical and post retirement medical benefits. The FY 2008 flat benefit rate for benefit-eligible salaries excluding FICA is 22.73% for the campuses and 25.67% for the hospital.
- A 2% COLA adjustment for University retiree pensions is included as part of the FY 2008 budget.
- Other cost increases are made up of several types of unavoidable costs such as utilities, insurance, the cost of opening new buildings, and increases in the cost of ongoing operations such as travel due to increased energy costs, information systems including licenses and maintenance, implementing student information systems, increased costs of compliance, and additional required M&R expenditures to meet the 1% of replacement

value of facilities policy. Early estimates of these costs were \$10.1 million for the operations fund.

- Investment for other strategic priorities include such items as the Next Generation Network, library acquisitions, and campus specific commitments primarily for academic priorities. These new investments are reflected in the budget in various expenditure categories as some of the expenditures are for personnel and others for equipment and operating expenditures.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft general ledger financial system as of June 30, 2007.

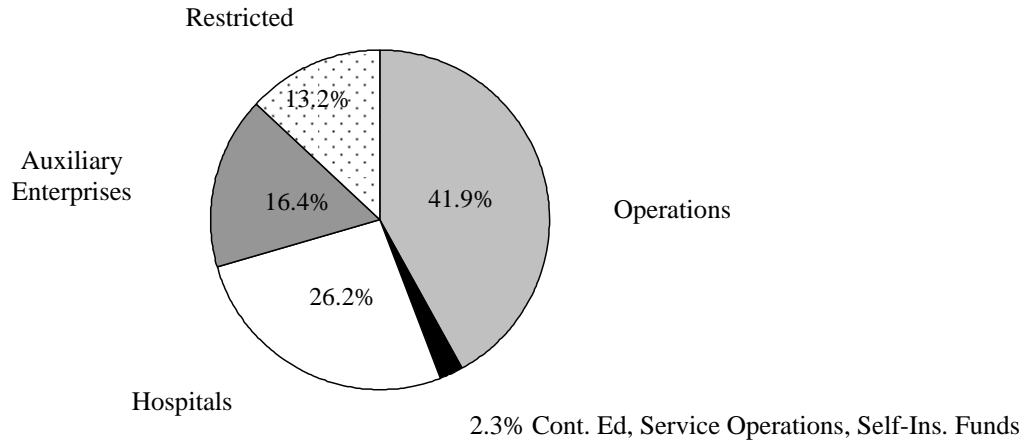
Withholding of State Appropriations

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY 2008 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University.

FY 2008 Current Funds Budget Summary

For fiscal year 2008, the University of Missouri’s current funds budget totals almost \$2.3 billion. Of the total current funds budget, 86.8% is unrestricted and 13.2% is restricted. The current funds budget is made up of the University’s operations fund, as well as the operating budgets for the Hospitals, auxiliary enterprises, continuing education, service operations, self-insurance funds, and restricted funds.

Current Funds Revenue Budget



The operations fund is where the majority of the University’s instructional and public service activities are budgeted and accounted for. The operations fund comprises approximately 41.9% of the institution’s current funds budget. University Hospitals and Clinics contribute 26.2% of the current funds budget. Auxiliary enterprises are self-supporting activities whose services are provided primarily to individuals in the University community such as students, faculty, and staff, and may incidentally offer services to the public. They account for 16.4% of the current funds budget. Examples include residential life, bookstores, parking, and intercollegiate athletics. Service operations provide a specific type of service to departments or other organizational units within the University rather than to individuals. These activities are supported by internal charges to the using department. Examples include campus computing, mail operations, printing services, telephone services, and science instrument shops. The self-insurance funds budget includes medical benefits, dental benefits, educators’ legal liability, medical malpractice, auto and general liability, long-term disability, and workers’ compensation. Restricted funds are comprised of grant and contract activities, as well as activities funded by endowment distributions, gifts, and restricted state appropriations.

The total FY 2008 current funds budget includes an estimated beginning balance of \$681.8 million and anticipated revenues of almost \$2.3 billion, for a total source of funds of \$3.0 billion. Planned expenditures of \$2.2 billion and transfers of \$142.5 million combine for a total planned use of funds of approximately \$2.3 billion. The FY 2008 current funds budget includes a planned decrease in ending balance of \$22.4 million.

The distribution of the total current funds revenue budgets by major type of fund is shown in Table 1, for each campus, UM Extension, the Hospitals, and UM system units.

Table 1. Percentage Distribution of FY 2008 Current Funds Revenue Budgets by Type of Fund, by Campus

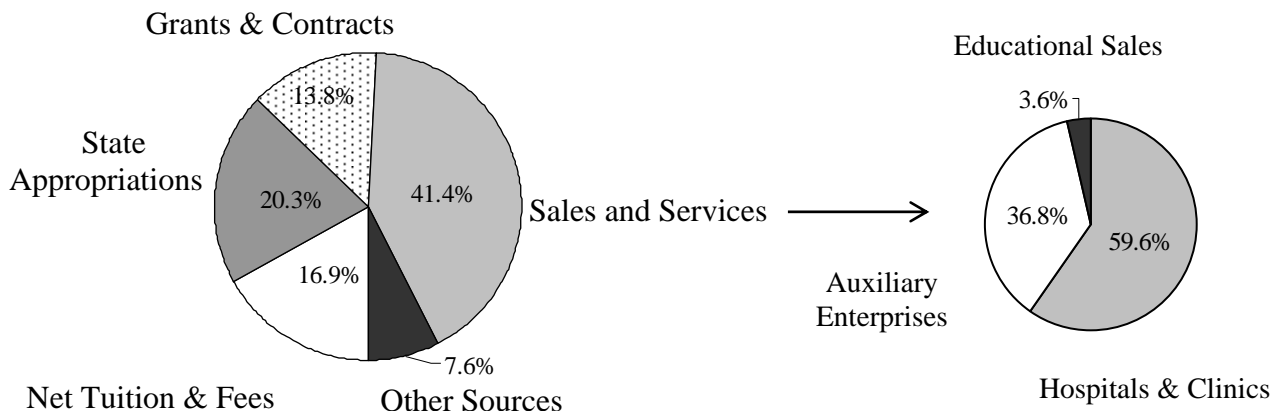
	UM						UM System Admin.	U-wide Resources	System Total
	UMC	Extension	Hospital	UMKC	UMR	UMSL			
Operations	46.3%	74.2%	0.0%	71.4%	67.8%	70.1%	68.6%	61.2%	41.9%
Continuing Education	1.8%	0.0%	0.0%	3.1%	3.2%	3.9%	0.0%	0.0%	1.7%
Service Operations	0.4%	0.0%	0.0%	0.2%	0.1%	0.1%	1.3%	0.0%	0.2%
Self Insurance Funds	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	77.9%	0.4%
Auxiliaries Enterprises	33.0%	0.0%	0.0%	8.6%	8.5%	14.4%	3.1%	0.0%	16.4%
Hospital Operations	0.0%	0.0%	99.6%	0.0%	0.0%	0.0%	0.0%	0.0%	26.2%
Total Unrestricted	81.5%	74.2%	99.6%	83.3%	79.6%	88.5%	73.0%	139.1%	86.8%
Restricted Expendable Gifts,									
Endowments, & State Appropriations	2.9%	0.7%	0.4%	4.7%	3.6%	3.4%	22.1%	-39.1% *	2.8%
Grants and Contracts	15.6%	25.1%	0.0%	12.0%	16.8%	8.1%	4.9%	0.0%	10.4%
Total Restricted	18.5%	25.8%	0.4%	16.7%	20.4%	11.5%	27.0%	-39.1%	13.2%
Total Current Funds	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

* Anomaly created by the Endowed Chairs distribution match.

Revenues

The total FY 2008 current funds revenue budget at approximately \$2.3 billion is 5.4% higher than the FY 2007 original budget. The chart below on the left shows the current fund revenue budget by source of funds. The chart on the right shows the further distribution of the sales and services budget by type.



Sales and services are the largest contributor of current funds revenues at 41.4%. Sales and services are comprised of three types of activities: Hospitals & Clinics, other auxiliary enterprises, and educational activities. The chart above at the right shows the distribution of sales and services revenues (including patient revenues) for each of these three types of activities.

Sales and services of Hospitals & Clinics, totaling \$561.3 million, make up 59.6% of the sales and services budget for current funds revenues. These are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospitals & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center.

Not included in this category are funds generated from the University Physicians' clinical operations, which are part of the University of Missouri-Columbia Medical School's physicians' practice plan.

Sales and services of auxiliary enterprises totaling \$346.2 million, or 36.8% of the current funds sales and services budget, include revenues from essentially self-supporting activities that provide services and sales primarily to students, faculty, and staff. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, University Physicians clinics, veterinary medicine clinics, and other miscellaneous activities.

Sales and services of educational activities, totaling \$33.8 million, include the operations of the dental and optometry clinics, as well as activities related to the UMKC medical residency program, Agricultural Experiment Station, Cooperative Extension, and other activities.

Gross tuition and fee revenues of \$570.7 million are the second largest source of revenue and contribute 23.2% of the gross current funds revenue budget. Scholarship allowances, or financial aid, reduce revenue from student fees to \$384.0 million or 16.9% of total net revenue, making it the third largest contributor of total net revenue. Tuition and fees of \$516.9 million are recorded in the operations fund. Student fees of \$36.8 million, related to continuing education, are recorded in a separate fund. The \$16.7 million in student fees in the auxiliary enterprises fund group are activity and facility fees primarily for student health, parking, athletics, and University Centers/Unions.

State appropriations, at \$461.0 million, comprise the third largest source of gross current funds revenue. However, once student fee discounts have been applied to gross fees, state appropriations becomes the second largest contributor of total net current funds revenues at 20.3%. State appropriations include \$418.0 million in the operations fund for the general mission of the University, and \$24.1 million for University Hospitals & Clinics. Restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, the Missouri Research and Education Network (MOREnet), Missouri Telehealth Network, and Spinal Cord Injury Research total approximately \$18.8 million.

Federal, state, and other grants and contracts combine for total projected revenues of \$314.0 million, or 13.8% of the total current funds revenue budget. These revenues are an estimate of the funds that will be received during FY 2008.

Other revenue sources include federal appropriations (primarily for the Agricultural Experiment Station and Cooperative Extension), investment income, gifts and endowment income (primarily for student aid and chairs/professorships), recovery of facilities and administrative costs (recovery of F&A), which are generated from externally funded grants and contracts, and miscellaneous income.

Table 2, on the following page, shows the percentage distribution of current funds revenues by major revenue source for each campus, UM Extension, the Hospitals, and the system administrative units. Tuition and fees net of financial aid is the largest source of revenue for the St. Louis and Kansas City campuses. State appropriations is the largest contributor for

UM Extension, the Rolla campus, UM System Administration, and University-wide Resources. Sales & services of educational activities and auxiliary enterprises is the largest source of revenue for the Columbia campus and the Hospitals (Patient Services). State appropriations are the second largest source of funds for the Kansas City and St. Louis campuses. Grants and contracts are the second largest source of revenue for the Columbia campus, and net tuition fees are the second largest source for Rolla campus.

Table 2. Percentage Distribution of FY 2008 Current Funds Revenue Budgets by Major Source, by Campus

	UM						UM	U-wide	System
	UMC	Extension	Hospital	UMKC	UMR	UMSL	System Admin.	Resources	Total
Net Tuition and Fees	19.3%	0.0%	0.0%	33.2%	25.3%	39.0%	0.0%	-0.3%	16.9%
Federal Appropriations	0.5%	15.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.6%
State Appropriations	20.1%	53.0%	4.0%	27.8%	34.0%	30.6%	51.6%	43.1%	20.3%
Federal Grants & Contracts	13.1%	10.6%	0.0%	10.4%	15.9%	9.5%	0.0%	0.0%	8.7%
State Grants	2.3%	14.8%	0.0%	1.8%	2.0%	1.6%	5.2%	0.0%	1.9%
Other Grants & Contracts	4.8%	2.0%	0.0%	4.4%	6.7%	3.0%	0.0%	0.0%	3.2%
Gift Income	1.9%	0.3%	0.4%	2.5%	3.4%	2.5%	1.1%	0.0%	1.7%
Recovery of F&A	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Endowment and Investment Income	2.6%	0.3%	1.3%	2.7%	3.4%	1.6%	15.8%	38.5%	2.7%
Sales & Services-Educ. Act./Aux.	32.6%	0.5%	94.0%	14.9%	7.9%	11.3%	-0.2%	0.0%	41.4%
Miscellaneous Income	2.8%	2.6%	0.3%	2.3%	1.4%	0.9%	26.5%	18.7%	2.6%
Total Current Funds Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Expenditures

Compensation expenditures of \$1.5 billion account for 63.3% of current funds expenditures and transfers in FY 2008. Salary expenditures total \$1.2 billion and employee benefits expense is anticipated to be \$297.4 million. Expense and equipment and capital expenditures of \$699.7 million contribute 30.5% of current funds expenditures and transfers. Budgeted transfers of \$142.5 million, primarily for debt service and maintenance and repair, make up the remaining 6.2% of the budget.

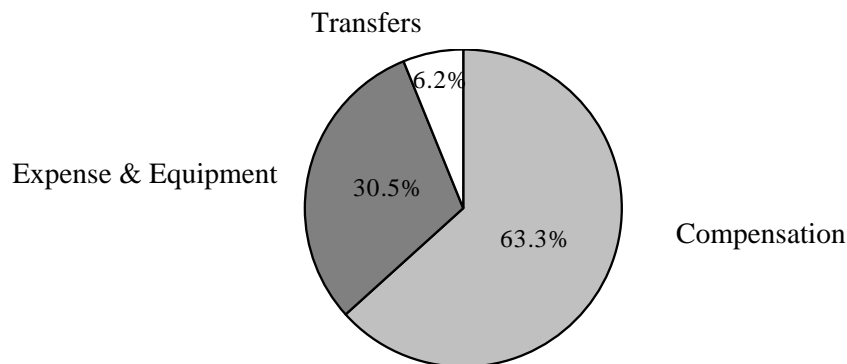


Table 3 shows the percentage distribution of the FY 2008 current funds expenditure budget by object of expense for each campus, UM Extension, the Hospitals, and the system units.

Table 3. Percentage Distribution of FY 2008 Current Funds Expenditure Budgets by Object of Expense, by Campus

	UM						UM	U-wide	System
	UMC	Extension	Hospital	UMKC	UMR	UMSL	System Admin.	Resources	Total
Salaries & Wages	55.5%	62.2%	36.7%	57.6%	55.5%	53.3%	43.0%	n/a	50.3%
Employee Benefits	13.5%	17.4%	10.5%	14.3%	14.1%	14.1%	12.4%	n/a	13.0%
Total Compensation	69.0%	79.6%	47.2%	71.9%	69.6%	67.4%	55.4%	n/a	63.3%
Expense and Equipment	23.5%	18.7%	39.9%	22.4%	22.4%	25.4%	50.2%	n/a	28.4%
Capital Expenditures	2.6%	0.0%	0.0%	3.7%	4.8%	2.0%	1.4%	n/a	2.1%
Total Expense and Equipment	26.1%	18.7%	39.9%	26.1%	27.2%	27.4%	51.6%	n/a	30.5%
Total Expenditures	95.1%	98.3%	87.1%	98.0%	96.8%	94.8%	107.0%	n/a	93.8%
Transfers	4.9%	1.7%	12.9%	2.0%	3.2%	5.2%	-7.0%	n/a	6.2%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	n/a	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Note 2: University-Wide Resources expenditure percentages are omitted because Self Insurance Fund contributions are budgeted at a higher level than expenditures to increase reserve levels. This causes the percentage distributions to be distorted.

Primary program activities of instruction, research, and public service make up 47.4% of current funds expenditures at the University of Missouri. Hospitals account for 24.2% of the expenditure budget. Auxiliary enterprises make up 8.0% of the expenditure budget and the remaining 20.4% of budgeted expenditures are spent for support services, scholarships, and operation and maintenance of the physical plant.

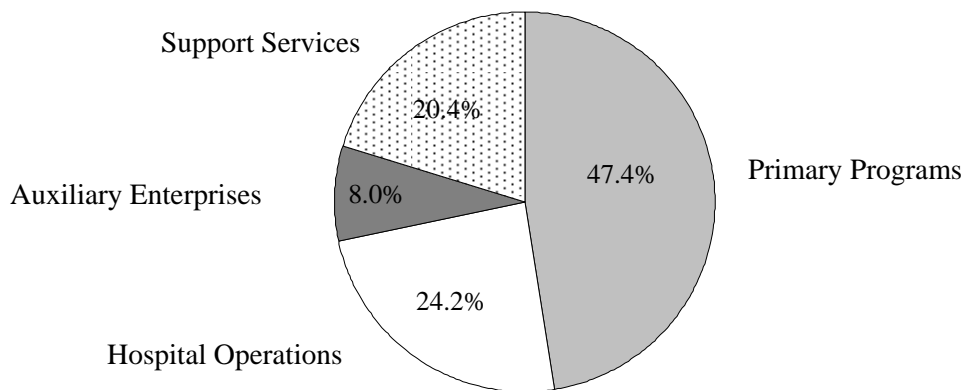


Table 4, on the following page shows the percentage distribution of the University's current funds expenditure budget by major program classification for each campus, UM Extension, the Hospitals, and UM system units.

Table 4. Percentage Distribution of FY 2008 Current Funds Expenditure Budgets by Program Classification, by Campus

	UM						UM	U-wide	System
	UMC	Extension	Hospital	UMKC	UMR	UMSL	System Admin.		
Instruction	37.3%	0.0%	0.0%	47.4%	44.2%	42.6%	0.0%	n/a	28.3%
Research	20.4%	0.0%	0.0%	7.0%	17.9%	5.5%	0.5%	n/a	11.1%
Public Service	6.0%	100.0%	0.0%	7.0%	2.7%	9.0%	38.9%	n/a	8.1%
Academic Support	8.0%	0.0%	0.0%	10.0%	5.0%	12.4%	21.3%	n/a	6.7%
Student Services	3.6%	0.0%	0.0%	4.7%	8.0%	5.6%	2.4%	n/a	3.2%
Institutional Support	4.8%	0.0%	0.0%	10.6%	7.4%	7.9%	35.5%	n/a	5.9%
Operation & Maintenance	5.5%	0.0%	0.0%	7.1%	8.7%	6.5%	1.4%	n/a	4.4%
Scholarships & Fellowships	0.2%	0.0%	0.0%	0.5%	0.3%	0.0%	0.0%	n/a	0.2%
Auxiliaries Enterprises	14.2%	0.0%	0.0%	5.7%	5.8%	10.5%	0.0%	n/a	8.0%
Hospitals	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	n/a	24.1%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	n/a	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Note 2: University-wide Resources expenditure percentages are omitted because Self Insurance Fund contributions are budgeted at a higher level than expenditures to increase reserve levels. This causes the percentage distributions to be distorted.

Note 3: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Table 5 on the following page presents the FY 2008 University of Missouri consolidated current funds revenue budget by major revenue source, and the expenditures and transfers budget by object of expense and by major program classification, for the following fund groupings:

- Operations
- Continuing Education
- Service Operations
- Self Insurance Funds
- Auxiliary Enterprises
- Hospital Operations
- Restricted Expendable Gifts, Endowments, and State Appropriations
- Restricted Grants and Contracts (fiscal year estimate of project budgeted funds)

Tables 6 through 13 provide the same information for each campus, as well as for the Hospitals, University of Missouri Extension, University of Missouri System Administration, and University-wide Resources.

Table 5. FY 2008 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Auxiliary Enterprises	Hospital Operations	Total Unrestricted	Restricted Expendables, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$197,372,437	\$8,996,901	\$6,251,628	\$104,347,273	\$39,550,866	\$221,650,048	\$578,169,154	\$102,943,746	\$640,000	\$103,583,746	\$681,752,899
REVENUES											
Tuition and Fees	\$516,890,814	\$36,783,785	\$100,000	-	\$16,700,514	-	\$570,475,113	-	\$250,000	\$250,000	\$570,725,113
Less: Scholarship Allowances	(119,329,433)	(552,650)	-	-	(9,052,200)	-	(128,934,283)	(\$19,282,306)	(38,542,000)	(57,824,306)	(186,758,588)
Net Student Fees	\$397,561,381	\$36,231,135	\$100,000	-	\$7,648,314	-	\$441,540,830	(\$19,282,306)	(\$38,292,000)	(\$57,574,306)	\$383,966,524
Federal Appropriations	13,141,988	-	-	-	-	-	13,141,988	-	-	-	13,141,988
State Appropriations	418,008,713	-	-	-	-	\$24,129,166	442,137,879	18,848,329	197,476,000	18,848,329	460,986,208
Federal Grants and Contracts	-	-	-	-	-	-	-	-	42,908,000	42,908,000	197,476,000
State Grants and Contracts	-	-	-	-	-	-	-	-	73,612,000	73,612,000	42,908,000
Other Grants and Contracts	-	-	-	-	-	-	-	-	-	-	73,612,000
Gift Income	1,093,760	3,190	-	-	7,588,000	-	8,684,950	28,935,466	-	28,935,466	37,620,416
Recovery of F&A	43,356,380	-	-	-	-	-	43,356,380	(43,356,380)	-	-	-
Endowment and Investment Income	13,970,265	-	-	\$7,375,289	755,960	7,243,090	29,344,604	32,808,198	5,000	32,813,198	62,157,802
Sales & Services-Educ Act/Auxiliaries	32,521,856	803,710	396,693	-	346,167,158	561,257,106	941,146,523	69,955	100,000	169,955	941,316,478
Miscellaneous Income	32,873,779	366,510	4,981,382	2,336,763	11,074,849	1,745,625	53,378,908	1,963,706	2,900,000	4,863,706	58,242,614
TOTAL REVENUES	\$952,528,122	\$37,404,545	\$5,478,075	\$9,712,052	\$373,234,281	\$594,374,987	\$1,972,732,062	\$63,343,348	\$235,352,620	\$298,695,968	\$2,271,428,031
EXPENDITURES & TRANSFERS											
Salaries and Wages	\$592,597,683	\$11,236,295	\$35,628,886	\$456,870	\$153,056,745	\$218,545,751	\$1,011,522,229	\$21,540,951	\$121,150,500	\$142,691,451	\$1,154,213,681
Employee Benefits	157,479,321	2,603,536	10,125,766	134,270	34,488,602	62,774,545	267,606,040	5,351,885	24,443,500	29,795,385	297,401,424
Total Compensation	\$750,077,003	\$13,839,831	\$45,754,652	\$591,140	\$187,545,347	\$281,320,296	\$1,279,128,269	\$26,892,836	\$145,594,000	\$172,486,836	\$1,451,615,105
Expense and Equipment	\$218,567,540	\$8,375,032	\$69,665,283	\$183,596,723	\$156,235,498	\$249,489,828	\$885,929,905	\$42,056,530	\$83,693,730	\$125,750,260	\$1,011,680,164
Other Operating Expense	32,999,438	47,000	2,625,875	-	2,434,765	-	38,107,078	2,968,841	6,241,500	9,210,341	47,317,419
Capital Expenditures	(30,962,510)	(101,500)	(128,482,925)	-	(6,684,545)	(11,927,885)	(178,159,365)	(295,721)	-	(295,721)	(178,455,086)
Internal Sales	-	-	-	(180,834,986)	-	-	(180,834,986)	-	-	-	(180,834,986)
Employer & Employee Contributions	\$220,604,468	\$8,320,532	(\$56,191,766)	\$2,761,737	\$151,985,718	\$237,561,943	\$565,042,632	\$44,729,650	\$89,935,230	\$134,664,880	\$699,707,512
Net Expense and Equipment Expenditures	\$970,681,471	\$22,160,363	(\$10,437,114)	\$3,352,877	\$339,531,065	\$518,882,239	\$1,844,170,901	\$71,622,486	\$235,529,230	\$307,151,716	\$2,151,322,617
TOTAL EXPENDITURES	(\$5,997,036)	\$12,294,166	(\$1,322,154)	\$38,200	(\$4,574,884)	\$3,456,498	\$3,894,791	(\$3,032,181)	(\$862,610)	(\$3,894,791)	-
Internal Transfers	3,120,146	-	4,147,839	-	26,786,672	11,507,847	45,562,504	(293,686)	-	(293,686)	45,268,818
Mandatory Transfers	6,652,355	-	13,499,942	-	14,215,857	62,220,000	96,588,154	265,263	352,000	617,263	97,205,417
Non-Mandatory Transfers	\$974,456,937	\$34,454,529	\$5,888,513	\$3,391,077	\$375,958,711	\$596,066,584	\$1,990,216,350	\$68,561,882	\$235,018,620	\$303,580,502	\$2,293,796,852
TOTAL EXPENDITURES AND TRANSFERS	\$175,443,623	\$11,946,918	\$5,841,190	\$110,668,248	\$36,826,436	\$219,958,451	\$560,684,866	\$97,723,212	\$974,000	\$98,699,212	\$659,384,078
ENDING BALANCE											
Internal Transfers	\$439,795,987	\$21,711,545	\$111,507	-	\$102,739,675	-	\$564,358,714	\$25,072,145	\$20,339,110	\$45,411,255	\$609,769,969
Research	66,069,560	-	598,321	-	11,096,955	-	77,764,836	8,427,361	152,600,000	161,027,361	238,792,197
Public Service	72,611,931	22,818	31,118	-	11,822,195	-	84,488,062	26,127,523	62,524,120	88,651,643	173,139,705
Academic Support	122,843,599	426,000	598,147	-	16,697,566	-	140,565,312	4,536,732	66,000	4,602,732	145,168,044
Student Services	66,217,541	-	186,907	-	1,221,725	-	67,626,173	1,179,838	-	1,179,838	68,806,011
Institutional Support	108,029,372	-	(11,415,906)	-	23,987,717	-	123,954,060	2,633,117	-	2,633,117	126,587,177
Operation & Maintenance of Plant	94,642,071	-	(547,208)	-	-	-	94,094,863	298,577	-	298,577	94,393,440
Scholarships & Fellowships	471,409	-	-	-	5,000	-	476,409	2,708,784	-	2,708,784	3,185,193
Auxiliaries	-	-	-	-	171,960,232	-	171,960,232	-	-	-	171,960,232
Hospitals	-	-	-	-	-	\$518,882,239	518,882,239	638,409	-	638,409	519,520,648
Total Expenditures by Program Classification	\$970,681,471	\$22,160,363	(\$10,437,114)	\$3,352,877	\$339,531,065	\$518,882,239	\$1,844,170,901	\$71,622,485	\$235,529,230	\$307,151,715	\$2,151,322,617

Note: Columns may not add due to rounding.

Table 6. FY 2008 Current Funds Budget by Type of Funds, University of Missouri - Columbia

	Self Insurance Funds			Restricted Expendable Gifts, Endowments, and State Appropriations			Total	
	Operations	Service Operations	Continuing Education	Auxiliary Enterprises	Hospital Operations	Unrestricted	Restricted Grants and Contracts	Current Funds
BEGINNING BALANCE	\$97,832,570	\$4,689,973	\$5,675,024	\$34,936,482	-	\$143,134,049	\$46,434,084	\$189,568,133
REVENUES								
Tuition and Fees	\$260,978,783	-	\$15,991,500	\$3,138,921	-	\$280,109,204	\$250,000	\$280,359,204
Less: Scholarship Allowances	(63,613,810)	-	(175,000)	(7,069,572)	-	(70,858,382)	(16,492,000)	(100,106,254)
Net Student Fees	\$197,364,973	-	\$15,816,500	(\$3,930,651)	-	\$209,250,822	(\$16,242,000)	\$180,252,949
Federal Appropriations	4,978,047	-	-	-	-	4,978,047	-	4,978,047
State Appropriations	181,766,234	-	-	-	-	181,766,234	6,088,355	187,854,589
Federal Grants and Contracts	-	-	-	-	-	-	122,000,000	122,000,000
State Grants and Contracts	-	-	-	-	-	-	21,052,000	21,052,000
Other Grants and Contracts	-	-	-	-	-	-	45,008,000	45,008,000
Gift Income	160	-	-	7,573,000	-	7,573,160	-	17,871,565
Recovery of F&A	28,644,500	-	-	-	-	28,644,500	(28,644,500)	-
Endowment and Investment Income	949,440	-	-	685,960	-	1,635,400	5,000	24,506,363
Sales & Services-Educ Act/Auxiliaries	6,900,894	241,593	759,750	296,641,348	-	304,543,585	100,000	304,644,590
Miscellaneous Income	12,557,752	3,678,094	7,953	6,933,740	-	23,177,539	2,900,000	26,279,219
TOTAL REVENUES	\$433,162,000	\$3,919,687	\$16,584,203	\$307,903,397	-	\$761,569,287	\$146,178,500	\$934,447,323
EXPENDITURES & TRANSFERS								
Salaries and Wages	\$270,981,737	\$27,016,089	\$4,743,775	\$136,306,237	-	\$439,047,838	\$11,785,879	\$524,791,717
Employee Benefits	71,909,032	7,583,906	1,193,510	29,692,533	-	110,378,982	2,903,576	128,335,558
Total Compensation	\$342,890,770	\$34,599,995	\$5,937,285	\$165,998,770	-	\$549,426,820	\$14,689,455	\$653,127,275
Expense and Equipment	\$103,399,929	\$54,507,060	\$4,495,781	\$125,004,978	-	\$287,407,748	\$53,751,961	\$356,791,524
Other Operating Expense	16,120,408	1,863,925	37,000	2,068,089	-	20,089,422	802,405	24,782,827
Capital Expenditures	(25,750,827)	(102,228,334)	(67,600)	(5,659,828)	-	(133,706,589)	-	(133,719,440)
Internal Sales	-	-	-	-	-	-	-	-
Employer & Employee Contributions	\$93,769,510	(\$45,857,348)	\$4,465,181	\$121,413,239	-	\$173,790,581	\$16,421,369	\$247,854,911
Net Expense and Equipment Expenditures	\$436,660,279	(\$11,257,353)	\$10,402,466	\$287,412,009	-	\$723,217,401	\$146,653,961	\$900,982,186
TOTAL EXPENDITURES	(\$2,988,646)	(\$1,320,083)	\$4,170,373	(\$479,959)	-	(\$618,314)	(\$475,461)	(\$873,075)
Internal Transfers	2,901,108	4,147,839	-	15,113,889	-	22,162,836	-	22,162,836
Mandatory Transfers	3,017,544	13,243,245	-	8,758,076	-	25,018,865	-	25,318,728
TOTAL EXPENDITURES AND TRANSFERS	\$439,590,286	\$4,813,648	\$14,572,839	\$310,804,015	-	\$769,780,788	\$146,178,500	\$947,590,675
ENDING BALANCE	\$91,404,285	\$3,796,012	\$7,686,388	\$32,035,864	-	\$134,922,548	\$41,502,233	\$176,424,781
Expenditures by Program Classification								
Instruction	\$205,392,072	(\$19,854)	\$10,402,466	\$98,047,205	-	\$313,821,889	\$10,293,961	\$336,326,853
Research	51,733,752	598,321	-	11,096,955	-	63,429,028	114,300,000	183,808,763
Public Service	12,380,092	24,918	-	11,648,347	-	24,053,357	22,000,000	53,706,993
Academic Support	55,509,438	689,510	-	13,660,991	-	69,859,939	60,000	72,099,324
Student Services	31,696,588	186,907	-	354,213	-	32,237,708	573,056	32,810,764
Institutional Support	30,924,927	(13,023,533)	-	23,879,017	-	41,780,411	-	42,882,930
Operation & Maintenance of Plant	48,765,569	286,378	-	49,051,947	-	124,599	124,599	49,176,546
Scholarships & Fellowships	257,840	-	-	5,000	-	262,840	-	1,449,731
Auxiliaries	-	-	-	128,720,281	-	128,720,281	-	128,720,281
Hospitals	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$436,660,279	(\$11,257,353)	\$10,402,466	\$287,412,009	-	\$723,217,401	\$146,653,961	\$900,982,186

Note: Columns may not add due to rounding.

Table 7. FY 2008 Current Funds Budget by Type of Funds, University of Missouri Extension

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Auxiliary Enterprises	Hospital Operations	Total Unrestricted	Restricted Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$14,042,604	-	-	-	-	-	\$14,042,604	\$895,000	-	\$895,000	\$14,937,604
REVENUES											
Tuition and Fees	-	-	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	\$8,163,941	-	-	-	-	-	\$8,163,941	-	-	-	\$8,163,941
State Appropriations	27,173,801	-	-	-	-	-	27,173,801	-	-	-	27,173,801
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$5,476,000	\$5,476,000	5,476,000
State Grants and Contracts	-	-	-	-	-	-	-	-	7,596,000	7,596,000	7,596,000
Other Grants and Contracts	-	-	-	-	-	-	-	-	1,004,000	1,004,000	1,004,000
Gift Income	-	-	-	-	-	-	-	\$177,100	-	177,100	177,100
Recovery of F&A	1,200,000	-	-	-	-	-	1,200,000	-	(1,200,000)	-	-
Endowment and Investment Income	3,500	-	-	3,500	-	-	3,500	147,900	-	147,900	151,400
Sales & Services-Educ Act/Auxiliaries	246,575	-	-	-	-	-	246,575	-	-	-	246,575
Miscellaneous Income	1,298,189	-	-	-	-	-	1,298,189	17,200	-	17,200	1,315,389
TOTAL REVENUES	\$38,086,006	-	-	-	-	-	\$38,086,006	\$342,200	\$12,876,000	\$13,218,200	\$51,304,206
EXPENDITURES & TRANSFERS											
Salaries and Wages	\$25,692,254	-	-	-	-	-	\$25,692,254	\$19,500	\$7,082,000	\$7,101,500	\$32,793,754
Employee Benefits	7,228,530	-	-	-	-	-	7,228,530	3,100	1,931,000	1,934,100	9,162,630
Total Compensation	\$32,920,784	-	-	-	-	-	\$32,920,784	\$22,600	\$9,013,000	\$9,035,600	\$41,956,384
Expense and Equipment											
Other Operating Expense	\$6,272,891	-	-	-	-	-	\$6,272,891	\$95,100	\$3,863,000	\$3,958,100	\$10,230,991
Capital Expenditures	5,800	-	-	-	-	-	5,800	-	-	-	5,800
Internal Sales	(378,198)	-	-	-	-	-	(378,198)	-	-	-	(378,198)
Employer & Employee Contributions	\$5,900,493	-	-	-	-	-	\$5,900,493	\$95,100	\$3,863,000	\$3,958,100	\$9,858,593
Net Expense and Equipment Expenditures	\$38,821,278	-	-	-	-	-	\$38,821,278	\$117,700	\$12,876,000	\$12,993,700	\$51,814,978
TOTAL EXPENDITURES	\$38,821,278	-	-	-	-	-	\$38,821,278	\$117,700	\$12,876,000	\$12,993,700	\$51,814,978
Internal Transfers	\$925,490	-	-	-	-	-	\$925,490	-	-	-	\$925,490
Mandatory Transfers	-	-	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS	\$39,746,768	-	-	-	-	-	\$39,746,768	\$117,700	\$12,876,000	\$12,993,700	\$52,740,468
ENDING BALANCE	\$12,381,842	-	-	-	-	-	\$12,381,842	\$1,119,500	-	\$1,119,500	\$13,501,342
Expenditures by Program Classification											
Instruction	-	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-	-	-
Public Service	\$38,821,278	-	-	-	-	-	\$38,821,278	\$114,500	\$12,876,000	\$12,990,500	\$51,811,778
Academic Support	-	-	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	3,200	-	3,200	3,200
Auxiliaries	-	-	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$38,821,278	-	-	-	-	-	\$38,821,278	\$117,700	\$12,876,000	\$12,993,700	\$51,814,978

Note: Columns may not add due to rounding.

Table 8. FY 2008 Current Funds Budget by Type of Funds, University of Missouri - Hospital & Clinics*

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Auxiliary Enterprises	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	-	-	-	-	-	\$221,650,048	\$221,650,048	\$3,549,683	-	\$3,549,683	\$225,199,731
REVENUES											
Tuition and Fees	-	-	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	-	-	-	-	-	\$24,129,166	\$24,129,166	-	-	-	\$24,129,166
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	\$2,300,000	-	\$2,300,000	2,300,000
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	-	-	-	-	-	7,243,090	7,243,090	214,600	-	214,600	7,457,690
Sales & Services-Educ Act/Auxiliaries	-	-	-	-	-	561,257,106	561,257,106	68,850	-	68,850	561,325,956
Miscellaneous Income	-	-	-	-	-	1,745,625	1,745,625	-	-	-	1,745,625
TOTAL REVENUES	-	-	-	-	-	\$594,374,987	\$594,374,987	\$2,583,450	-	\$2,583,450	\$596,958,437
EXPENDITURES & TRANSFERS											
Salaries and Wages	-	-	-	-	-	\$218,545,751	\$218,545,751	\$259,139	-	\$259,139	\$218,804,890
Employee Benefits	-	-	-	-	-	62,774,545	62,774,545	74,970	-	74,970	62,849,515
Total Compensation	-	-	-	-	-	\$281,320,296	\$281,320,296	\$334,109	-	\$334,109	\$281,654,405
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expense	-	-	-	-	-	\$249,489,828	\$249,489,828	\$354,300	-	\$354,300	\$249,844,128
Capital Expenditures	-	-	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	-	-	(11,927,885)	(11,927,885)	(50,000)	-	(50,000)	(11,977,885)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	-	-	-	-	-	\$237,561,943	\$237,561,943	\$304,300	-	\$304,300	\$237,866,243
TOTAL EXPENDITURES	-	-	-	-	-	\$518,882,239	\$518,882,239	\$638,409	-	\$638,409	\$519,520,648
Internal Transfers	-	-	-	-	-	\$3,456,498	\$3,456,498	-	-	-	\$3,456,498
Mandatory Transfers	-	-	-	-	-	11,507,847	11,507,847	-	-	-	11,507,847
Non-Mandatory Transfers	-	-	-	-	-	62,220,000	62,220,000	-	-	-	62,220,000
TOTAL EXPENDITURES AND TRANSFERS	-	-	-	-	-	\$596,066,584	\$596,066,584	\$638,409	-	\$638,409	\$596,704,993
ENDING BALANCE	-	-	-	-	-	\$219,958,451	\$219,958,451	\$5,494,724	-	\$5,494,724	\$225,453,175
Expenditures by Program Classification											
Instruction	-	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	\$518,882,239	\$518,882,239	\$638,409	-	\$638,409	\$519,520,648
Total Expenditures by Program Classification	-	-	-	-	-	\$518,882,239	\$518,882,239	\$638,409	-	\$638,409	\$519,520,648

Note: Columns may not add due to rounding.
* Excludes University Physicians

Table 9. FY 2008 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

	Operations		Continuing Education		Service Operations		Self Insurance Funds		Auxiliary Enterprises		Hospital Operations		Total Unrestricted		Restricted Expendable Gifts, Endowments, and State Appropriations		Restricted Grants and Contracts		Total Restricted		Total Current Funds			
BEGINNING BALANCE	\$28,157,793	\$369,233	\$244,812	-	\$4,146,323	-	\$32,918,161	\$28,749,068	\$640,000	\$29,389,068	\$62,307,229	\$131,515,098	(\$35,160,596)	\$96,354,502	\$29,389,068	\$62,307,229	\$131,515,098	(\$35,160,596)	\$96,354,502	\$29,389,068	\$62,307,229	\$131,515,098	(\$35,160,596)	\$96,354,502
REVENUES																								
Tuition and Fees	\$116,903,635	\$9,213,390	\$100,000	-	\$5,298,073	-	\$131,515,098	(\$1,996,985)	(\$7,750,000)	(\$9,746,985)	\$131,515,098	(\$1,996,985)	(\$7,750,000)	(\$9,746,985)	\$131,515,098	(\$1,996,985)	(\$7,750,000)	(\$9,746,985)	\$131,515,098	(\$1,996,985)	(\$7,750,000)	(\$9,746,985)	\$131,515,098	
Less: Scholarship Allowances	(24,401,983)	(146,000)	-	-	(865,628)	-	(25,413,611)	(\$1,996,985)	(\$7,750,000)	(\$9,746,985)	(25,413,611)	(\$1,996,985)	(\$7,750,000)	(\$9,746,985)	(25,413,611)	(\$1,996,985)	(\$7,750,000)	(\$9,746,985)	(25,413,611)	(\$1,996,985)	(\$7,750,000)	(\$9,746,985)	(25,413,611)	
Net Student Fees	\$92,501,652	\$9,067,390	\$100,000	-	\$4,432,445	-	\$106,101,487	-	-	-	\$106,101,487	-	-	-	\$106,101,487	-	-	-	\$106,101,487	-	-	-	-	\$106,101,487
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	80,616,686	-	-	-	-	-	80,616,686	-	-	-	80,616,686	-	-	-	80,616,686	-	-	-	80,616,686	-	-	-	-	80,616,686
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gift Income	142,700	3,190	-	-	15,000	-	160,890	-	-	-	160,890	-	-	-	160,890	-	-	-	160,890	-	-	-	-	160,890
Recovery of F&A	5,500,000	-	-	-	-	-	5,500,000	-	-	-	5,500,000	-	-	-	5,500,000	-	-	-	5,500,000	-	-	-	-	5,500,000
Endowment and Investment Income	640,000	-	-	-	-	-	640,000	-	-	-	640,000	-	-	-	640,000	-	-	-	640,000	-	-	-	-	640,000
Sales & Services-Educ Act/Auxiliaries	24,100,816	6,210	155,100	-	19,052,043	-	43,314,169	-	-	-	43,314,169	-	-	-	43,314,169	-	-	-	43,314,169	-	-	-	-	43,314,169
Miscellaneous Income	3,544,111	40,057	202,025	-	1,549,556	-	5,335,749	-	-	-	5,335,749	-	-	-	5,335,749	-	-	-	5,335,749	-	-	-	-	5,335,749
TOTAL REVENUES	\$207,045,965	\$9,116,847	\$457,125	-	\$25,049,044	-	\$241,668,981	\$13,718,750	\$34,650,000	\$48,368,750	\$290,037,731	\$24,311,072	\$170,658,676	\$22,964,652	\$48,368,750	\$290,037,731	\$24,311,072	\$170,658,676	\$22,964,652	\$48,368,750	\$290,037,731	\$24,311,072	\$170,658,676	\$22,964,652
EXPENDITURES & TRANSFERS																								
Salaries and Wages	\$130,265,147	\$2,343,911	\$3,354,602	-	\$10,383,944	-	\$146,347,604	\$5,033,572	\$19,277,500	\$24,311,072	\$170,658,676	\$5,192,601	\$42,305,976	\$29,503,673	\$24,311,072	\$170,658,676	\$5,192,601	\$42,305,976	\$29,503,673	\$24,311,072	\$170,658,676	\$5,192,601	\$42,305,976	
Employee Benefits	32,527,900	461,912	1,018,048	-	3,105,515	-	37,113,375	1,337,101	3,855,500	5,192,601	42,305,976	1,337,101	3,855,500	5,192,601	42,305,976	1,337,101	3,855,500	5,192,601	42,305,976	1,337,101	3,855,500	5,192,601	42,305,976	
Total Compensation	\$162,793,047	\$2,805,823	\$4,372,650	-	\$13,489,459	-	\$183,460,979	\$6,370,673	\$23,133,000	\$29,503,673	\$212,964,652	\$6,370,673	\$23,133,000	\$29,503,673	\$212,964,652	\$6,370,673	\$23,133,000	\$29,503,673	\$212,964,652	\$6,370,673	\$23,133,000	\$29,503,673	\$212,964,652	
Expense and Equipment	\$41,099,692	\$1,526,325	\$3,685,392	-	\$9,265,195	-	\$55,576,604	\$7,969,853	\$11,566,500	\$19,536,353	\$75,112,957	\$7,969,853	\$11,566,500	\$19,536,353	\$75,112,957	\$7,969,853	\$11,566,500	\$19,536,353	\$75,112,957	\$7,969,853	\$11,566,500	\$19,536,353	\$75,112,957	
Other Operating Expense	9,377,944	-	416,950	-	256,676	-	10,051,570	590,953	350,500	941,453	10,993,023	590,953	350,500	941,453	10,993,023	590,953	350,500	941,453	10,993,023	590,953	350,500	941,453	10,993,023	
Capital Expenditures	(977,679)	(6,000)	(7,720,127)	-	(56,217)	-	(8,760,023)	(17,550)	-	(17,550)	(8,777,573)	(17,550)	-	(17,550)	(8,777,573)	(17,550)	-	(17,550)	(8,777,573)	(17,550)	-	(17,550)	-	(8,777,573)
Internal Sales	\$49,499,957	\$1,520,325	(\$3,617,785)	-	\$9,465,654	-	\$50,868,151	\$8,543,256	\$11,917,000	\$20,460,256	\$77,328,407	\$8,543,256	\$11,917,000	\$20,460,256	\$77,328,407	\$8,543,256	\$11,917,000	\$20,460,256	\$77,328,407	\$8,543,256	\$11,917,000	\$20,460,256	\$77,328,407	
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$212,293,004	\$4,326,148	\$754,865	-	\$22,955,113	-	\$240,329,130	\$14,913,929	\$35,050,000	\$49,963,929	\$290,293,059	\$14,913,929	\$35,050,000	\$49,963,929	\$290,293,059	\$14,913,929	\$35,050,000	\$49,963,929	\$290,293,059	\$14,913,929	\$35,050,000	\$49,963,929	\$290,293,059	
TOTAL EXPENDITURES	(\$1,649,320)	\$4,349,515	\$136,130	-	(\$2,802,154)	-	\$34,171	\$1,262,220	(\$400,000)	\$862,220	\$896,391	(\$11,823)	3,396,302	1,466,019	\$896,391	\$862,220	(\$400,000)	3,396,302	1,466,019	\$896,391	\$862,220	(\$400,000)	3,396,302	
Mandatory Transfers	25,000	-	-	-	3,383,125	-	3,408,125	(11,823)	-	(11,823)	3,396,302	(11,823)	-	-	3,396,302	(11,823)	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	93,931	-	-	-	1,370,688	-	1,464,619	1,400	-	1,400	1,466,019	1,400	-	-	1,466,019	1,400	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS	\$210,762,615	\$8,675,663	\$890,995	-	\$24,906,772	-	\$245,236,045	\$16,165,726	\$34,650,000	\$50,815,726	\$296,051,771	\$16,165,726	\$34,650,000	\$50,815,726	\$296,051,771	\$16,165,726	\$34,650,000	\$50,815,726	\$296,051,771	\$16,165,726	\$34,650,000	\$50,815,726	\$296,051,771	
ENDING BALANCE	\$24,441,143	\$810,417	(\$189,058)	-	\$4,288,595	-	\$29,351,097	\$26,302,092	\$640,000	\$26,942,092	\$56,293,189	\$26,942,092	\$640,000	\$26,942,092	\$56,293,189	\$26,942,092	\$640,000	\$26,942,092	\$56,293,189	\$26,942,092	\$640,000	\$26,942,092	\$56,293,189	
Expenditures by Program Classification																								
Instruction	\$116,168,847	\$4,315,898	\$130,361	-	\$4,692,470	-	\$125,307,576	\$6,863,324	\$5,444,000	\$12,307,324	\$137,614,900	\$6,863,324	\$5,444,000	\$12,307,324	\$137,614,900	\$6,863,324	\$5,444,000	\$12,307,324	\$137,614,900	\$6,863,324	\$5,444,000	\$12,307,324	\$137,614,900	
Research	3,378,158	-	-	-	-	-	3,378,158	1,002,754	16,000,000	17,002,754	20,380,912	1,002,754	16,000,000	17,002,754	20,380,912	1,002,754	16,000,000	17,002,754	20,380,912	1,002,754	16,000,000	17,002,754	20,380,912	
Public Service	3,701,568	10,250	6,200	-	173,848	-	3,891,866	2,716,795	13,600,000	16,316,795	20,208,661	2,716,795	13,600,000	16,316,795	20,208,661	2,716,795	13,600,000	16,316,795	20,208,661	2,716,795	13,600,000	16,316,795	20,208,661	
Academic Support	26,986,011	-	84,500	-	458,500	-	27,529,011	1,432,873	6,000	1,438,873	28,967,884	1,432,873	6,000	1,438,873	28,967,884	1,432,873	6,000	1,438,873	28,967,884	1,432,873	6,000	1,438,873	28,967,884	
Student Services	12,472,346	-	-	-	867,512	-	13,339,858	167,917	-	167,917	13,507,775	167,917	-	167,917	13,507,775	167,917	-	167,917	13,507,775	167,917	-	167,917	13,507,775	
Institutional Support	28,912,054	-	528,804	-	108,700	-	29,549,558	1,335,777	-	1,335,777	30,885,335	1,335,777	-	1,335,777	30,885,335	1,335,777	-	1,335,777	30,885,335	1,335,777	-	1,335,777	30,885,335	
Operation & Maintenance of Plant	20,554,973	-	5,000	-	-	-	20,559,973	172,978	-	172,978	20,732,951	172,978	-	172,978	20,732,951	172,978	-	172,978	20,732,951	172,978	-	172,978	20,732,951	
Scholarships & Fellowships	119,047	-	-	-	16,654,083	-	16,654,083	119,047	-	1,221,511	1,340,558	119,047	-	1,221,511	1,340,558	119,047	-	1,221,511	1,340,558	119,047	-	1,221,511	1,340,558	
Auxiliaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$212,293,004	\$4,326,148	\$754,865	-	\$22,955,113	-	\$240,329,130	\$14,913,929	\$35,050,000	\$49,963,929	\$290,293,059	\$14,913,929	\$35,050,000	\$49,963,929	\$290,293,059	\$14,913,929	\$35,050,000	\$49,963,929	\$290,293,059	\$14,913,929	\$35,050,000	\$49,963,929	\$290,293,059	

Note: Columns may not add due to rounding.

Table 10. FY 2008 Current Funds Budget by Type of Funds, University of Missouri - Rolla

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Auxiliary Enterprises	Hospital Operations	Total Unrestricted	Restricted		Total Current Funds
								Expendable Gifts, Endowments, and State Appropriations	Grants and Contracts	
BEGINNING BALANCE	\$13,253,947	\$572,416	\$1,046,733	-	\$486,041	-	\$15,359,137	\$15,587,122	-	\$30,946,259
REVENUES										
Tuition and Fees	\$56,428,018	\$4,479,794	-	-	\$1,482,000	-	\$62,389,812	-	-	\$62,389,812
Less: Scholarship Allowances	(17,600,320)	(3,500)	-	-	(360,000)	-	(17,963,820)	-	-	(26,568,111)
Net Student Fees	\$38,827,698	\$4,476,294	-	-	\$1,122,000	-	\$44,425,992	(\$3,304,291)	(\$5,300,000)	\$35,821,701
Federal Appropriations	-	-	-	-	-	-	-	(\$3,304,291)	(\$5,300,000)	-
State Appropriations	48,321,939	-	-	-	-	-	48,321,939	-	-	48,321,939
Federal Grants and Contracts	-	-	-	-	-	-	-	-	22,500,000	22,500,000
State Grants and Contracts	-	-	-	-	-	-	-	-	2,800,000	2,800,000
Other Grants and Contracts	-	-	-	-	-	-	-	-	9,500,000	9,500,000
Gift Income	950,600	-	-	-	-	-	950,600	3,959,632	-	4,910,232
Recovery of F&A	5,700,000	-	-	-	-	-	5,700,000	-	(5,700,000)	-
Endowment and Investment Income	335,925	-	-	-	70,000	-	405,925	4,365,975	-	4,771,900
Sales & Services-Educ Act/Auxiliaries	586,471	5,900	-	-	10,590,000	-	11,182,371	-	-	11,182,371
Miscellaneous Income	1,390,012	41,500	68,450	-	329,000	-	1,828,962	119,400	-	1,948,362
TOTAL REVENUES	\$96,112,645	\$4,523,694	\$68,450	-	\$12,111,000	-	\$112,815,789	\$5,140,716	\$23,800,000	\$141,756,505
EXPENDITURES & TRANSFERS										
Salaries and Wages	\$59,024,914	\$610,162	\$2,258,879	-	\$1,865,594	-	\$63,759,549	\$2,064,219	\$12,359,000	\$78,182,768
Employee Benefits	16,345,004	142,423	674,434	-	466,664	-	17,628,525	451,461	1,854,000	19,933,985
Total Compensation	\$75,369,918	\$752,585	\$2,933,313	-	\$2,332,258	-	\$81,388,074	\$2,515,680	\$14,213,000	\$98,116,754
Expense and Equipment	-	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$20,850,504	\$614,906	\$5,635,994	-	\$5,820,300	-	\$32,921,704	\$2,473,299	\$6,976,000	\$42,371,002
Capital Expenditures	4,188,841	5,000	205,000	-	100,000	-	4,498,841	584,135	1,700,000	6,782,976
Internal Sales	(921,081)	-	(9,420,271)	-	(306,000)	-	(10,647,352)	(210,120)	-	(10,857,472)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$24,118,263	\$619,906	(\$3,579,277)	-	\$5,614,300	-	\$26,773,192	\$2,847,314	\$8,676,000	\$38,296,506
TOTAL EXPENDITURES	\$99,488,182	\$1,372,491	(\$645,964)	-	\$7,946,558	-	\$108,161,266	\$5,362,994	\$22,889,000	\$136,413,260
Internal Transfers	(\$3,297,302)	\$3,059,778	(\$23,250)	-	-	-	(\$260,774)	\$75,851	\$225,000	\$40,077
Mandatory Transfers	139,726	-	-	-	\$2,988,857	-	3,128,583	(281,863)	-	2,846,720
Non-Mandatory Transfers	6,120	-	8,000	-	1,280,000	-	1,294,120	(35,000)	352,000	1,611,120
TOTAL EXPENDITURES AND TRANSFERS	\$96,336,726	\$4,432,269	(\$661,214)	-	\$12,215,415	-	\$112,333,195	\$5,121,982	\$23,466,000	\$140,911,177
ENDING BALANCE	\$13,029,866	\$663,841	\$1,776,397	-	\$381,627	-	\$15,851,731	\$15,605,856	\$334,000	\$31,791,587
Expenditures by Program Classification										
Instruction	\$52,770,286	\$1,372,491	-	-	-	-	\$54,142,777	\$3,345,947	\$2,739,000	\$60,227,724
Research	5,798,364	-	-	-	-	-	5,798,364	829,016	17,800,000	24,427,380
Public Service	1,111,682	-	-	-	-	-	1,111,682	280,272	2,350,000	3,741,954
Academic Support	6,643,967	-	\$7,737	-	-	-	6,651,704	221,655	-	6,873,360
Student Services	10,530,376	-	-	-	-	-	10,530,376	350,355	-	10,880,731
Institutional Support	9,847,643	-	183,600	-	-	-	10,031,243	65,221	-	10,096,464
Operation & Maintenance of Plant	12,711,340	-	(837,301)	-	-	-	11,874,039	500	-	11,874,539
Scholarships & Fellowships	74,522	-	-	-	\$7,946,558	-	74,522	270,028	-	344,550
Auxiliaries	-	-	-	-	-	-	-	-	-	7,946,558
Hospitals	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$99,488,182	\$1,372,491	(\$645,964)	-	\$7,946,558	-	\$108,161,266	\$5,362,994	\$22,889,000	\$136,413,260

Note: Columns may not add due to rounding.

Table 11. FY 2008 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Auxiliary Enterprises	Hospital Operations	Restricted		Restricted Grants and Contracts	Total Restricted	Total Current Funds
							Expendable Gifts, Endowments, and State Appropriations	Unrestricted			
BEGINNING BALANCE	\$16,313,189	\$2,380,229	\$92,510	-	\$78,020	-	\$7,403,993	\$18,863,948	-	\$7,403,993	\$26,267,940
REVENUES											
Tuition and Fees	\$82,580,378	\$7,099,101	-	-	\$6,781,520	-	-	\$96,460,999	-	-	\$96,460,999
Less: Scholarship Allowances	(13,666,920)	(228,150)	-	-	(757,000)	-	(\$1,222,157)	(14,652,070)	(\$9,000,000)	(\$10,222,157)	(24,874,227)
Net Student Fees	\$68,913,458	\$6,870,951	-	-	\$6,024,520	-	(\$1,222,157)	\$81,808,929	(\$9,000,000)	(\$10,222,157)	\$71,586,772
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	56,071,743	-	-	-	-	-	-	56,071,743	-	-	56,071,743
Federal Grants and Contracts	-	-	-	-	-	-	-	-	17,500,000	-	17,500,000
State Grants and Contracts	-	-	-	-	-	-	-	-	3,000,000	-	3,000,000
Other Grants and Contracts	-	-	-	-	-	-	-	-	5,500,000	-	5,500,000
Gift Income	-	-	-	-	-	-	4,586,393	-	4,586,393	-	4,586,393
Recovery of F&A	2,150,000	-	-	-	-	-	-	2,150,000	(2,150,000)	-	-
Endowment and Investment Income	160,400	-	-	-	-	-	2,722,902	160,400	2,722,902	-	2,883,302
Sales & Services-Educ Act/Auxiliaries	556,000	31,850	-	-	20,149,013	-	100	20,736,863	-	100	20,736,963
Miscellaneous Income	804,356	277,000	251,113	-	132,254	-	161,640	1,464,723	-	161,640	1,626,363
TOTAL REVENUES	\$128,655,957	\$7,179,801	\$251,113	-	\$26,305,787	-	\$6,248,878	\$162,392,658	\$14,850,000	\$21,098,878	\$183,491,536
EXPENDITURES & TRANSFERS											
Salaries and Wages	\$79,148,097	\$3,538,447	\$2,847,982	-	\$3,443,150	-	\$2,351,642	\$88,977,676	\$8,400,000	\$10,751,642	\$99,729,318
Employee Benefits	21,541,762	805,691	805,478	-	907,139	-	574,377	24,060,070	1,730,000	2,304,377	26,364,447
Total Compensation	\$100,689,859	\$4,344,138	\$3,653,460	-	\$4,350,289	-	\$2,926,019	\$113,037,746	\$10,130,000	\$13,056,019	\$126,093,765
Expense and Equipment	\$27,727,146	\$1,738,020	\$5,407,198	-	\$14,941,522	-	\$3,539,816	\$49,813,886	\$4,632,149	\$8,171,965	\$57,985,851
Other Operating Expense	3,214,687	5,000	60,000	-	10,000	-	230,348	3,289,687	300,000	530,348	3,820,035
Capital Expenditures	(755,687)	(27,900)	(9,044,063)	-	(662,500)	-	(5,200)	(10,490,150)	-	(5,200)	(10,495,350)
Internal Sales	-	-	-	-	-	-	-	-	-	-	-
Employer & Employee Contributions	\$30,186,146	\$1,715,120	(\$3,576,865)	-	\$14,289,022	-	\$3,764,964	\$42,613,423	\$4,932,149	\$8,697,113	\$51,310,536
Net Expense and Equipment Expenditures	\$130,876,005	\$6,059,258	\$76,595	-	\$18,639,311	-	\$6,690,983	\$155,651,168	\$15,062,149	\$21,753,132	\$177,404,300
TOTAL EXPENDITURES	\$337,339	\$714,500	\$85,642	-	(\$560,749)	-	-	\$576,732	(\$212,149)	(\$212,149)	\$364,583
Mandatory Transfers	54,312	-	-	-	5,300,801	-	-	5,355,113	-	-	5,355,113
Non-Mandatory Transfers	1,188,838	-	11,887	-	2,788,093	-	(\$1,000)	3,988,818	-	(1,000)	3,987,818
TOTAL EXPENDITURES AND TRANSFERS	\$132,456,494	\$6,773,758	\$174,124	-	\$26,167,456	-	\$6,689,983	\$165,571,831	\$14,850,000	\$21,539,983	\$187,111,814
ENDING BALANCE	\$12,512,652	\$2,786,272	\$169,499	-	\$216,351	-	\$6,962,887	\$15,684,774	-	\$6,962,887	\$22,647,662
Expenditures by Program Classification											
Instruction	\$65,464,782	\$5,620,690	\$1,000	-	-	-	\$2,651,871	\$71,086,472	\$1,862,149	\$4,514,020	\$75,600,492
Research	5,159,286	-	-	-	-	-	127,856	5,159,286	4,500,000	4,627,856	9,787,142
Public Service	4,223,729	12,568	-	-	-	-	2,982,473	4,236,297	8,700,000	11,682,473	15,918,770
Academic Support	20,999,272	426,000	(183,600)	-	-	-	684,019	21,241,672	-	684,019	21,925,691
Student Services	9,795,375	-	-	-	-	-	88,510	9,795,375	-	88,510	9,883,885
Institutional Support	13,612,677	-	260,480	-	-	-	128,600	13,873,157	-	128,600	14,001,757
Operation & Maintenance of Plant	11,610,884	-	(1,285)	-	-	-	500	11,609,599	-	500	11,610,099
Scholarships & Fellowships	10,000	-	-	-	-	-	27,154	10,000	-	27,154	37,154
Auxiliaries	-	-	-	-	\$18,639,311	-	-	18,639,311	-	-	18,639,311
Hospitals	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$130,876,005	\$6,059,258	\$76,595	-	\$18,639,311	-	\$6,690,983	\$155,651,168	\$15,062,149	\$21,753,132	\$177,404,300

Note: Columns may not add due to rounding.

Table 12. FY 2008 Current Funds Budget by Type of Funds, University of Missouri - System Administration

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Auxiliary Enterprises	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$24,617,334	-	\$177,600	-	(\$96,000)	-	\$24,698,934	\$320,796	-	\$320,796	\$25,019,730
REVENUES											
Tuition and Fees	-	-	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	(\$6,400)	-	-	-	-	-	(\$6,400)	-	-	-	(\$6,400)
Net Student Fees	(\$6,400)	-	-	-	-	-	(\$6,400)	-	-	-	(\$6,400)
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	18,677,222	-	-	-	-	-	18,677,222	\$12,759,974	-	\$12,759,974	31,437,196
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	\$3,160,000	-	3,160,000	3,160,000
Other Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	300	-	-	-	-	-	300	694,800	-	694,800	695,100
Recovery of F&A	161,880	-	-	-	-	-	161,880	(161,880)	-	(161,880)	-
Endowment and Investment Income	9,581,000	-	-	-	-	-	9,581,000	34,133	-	34,133	9,615,133
Sales & Services-Educ Act/Auxiliaries	131,100	-	-	-	(\$265,246)	-	(134,146)	-	-	-	(134,146)
Miscellaneous Income	13,279,359	-	\$781,700	-	2,130,299	-	16,191,358	1,000	-	1,000	16,192,358
TOTAL REVENUES	\$41,824,461	-	\$781,700	-	\$1,865,053	-	\$44,471,214	\$13,489,907	\$2,998,120	\$16,488,027	\$60,959,241
EXPENDITURES & TRANSFERS											
Salaries and Wages	\$27,405,533	-	\$151,334	-	\$1,057,821	-	\$28,614,688	\$27,000	\$74,000	\$101,000	\$28,715,688
Employee Benefits	7,912,092	-	43,900	-	316,751	-	8,272,743	7,300	20,000	27,300	8,300,043
Total Compensation	\$35,317,625	-	\$195,234	-	\$1,374,572	-	\$36,887,431	\$34,300	\$94,000	\$128,300	\$37,015,731
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$19,192,379	-	\$429,639	-	\$1,203,503	-	\$20,825,521	11,992,347	\$2,904,120	\$14,896,467	\$35,721,988
Capital Expenditures	91,758	-	80,000	-	-	-	171,758	761,000	-	761,000	932,758
Internal Sales	(2,179,038)	-	(70,130)	-	-	-	(2,249,168)	-	-	-	(2,249,168)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$17,105,099	-	\$439,509	-	\$1,203,503	-	\$18,748,111	\$12,753,347	\$2,904,120	\$15,657,467	\$34,405,578
TOTAL EXPENDITURES	\$52,422,724	-	\$634,743	-	\$2,578,075	-	\$55,635,542	\$12,787,647	\$2,998,120	\$15,785,767	\$71,421,309
Internal Transfers	(\$6,204,885)	-	(\$200,593)	-	(\$732,022)	-	(\$7,137,500)	\$289,336	-	\$289,336	(\$6,848,164)
Mandatory Transfers	-	-	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	1,885,122	-	236,810	-	19,000	-	2,140,932	-	-	-	2,140,932
TOTAL EXPENDITURES AND TRANSFERS	\$48,102,961	-	\$670,960	-	\$1,865,053	-	\$50,638,974	\$13,076,983	\$2,998,120	\$16,075,103	\$66,714,077
ENDING BALANCE	\$18,338,834	-	\$288,340	-	(\$96,000)	-	\$18,531,174	\$733,720	-	\$733,720	\$19,264,894
Expenditures by Program Classification											
Instruction	-	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	\$388,000	-	\$388,000	\$388,000
Public Service	\$12,373,582	-	-	-	-	-	\$12,373,582	12,379,847	\$2,998,120	15,371,967	27,751,549
Academic Support	12,584,910	-	-	-	\$2,578,075	-	15,162,985	18,800	-	18,800	15,181,785
Student Services	1,722,856	-	-	-	-	-	1,722,856	-	-	-	1,722,856
Institutional Support	24,732,071	-	\$634,743	-	-	-	25,366,814	1,000	-	1,000	25,367,814
Operation & Maintenance of Plant	999,305	-	-	-	-	-	999,305	-	-	-	999,305
Scholarships & Fellowships	10,000	-	-	-	-	-	10,000	-	-	-	10,000
Auxiliaries	-	-	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$52,422,724	-	\$634,743	-	\$2,578,075	-	\$55,635,542	\$12,787,647	\$2,998,120	\$15,785,767	\$71,421,309

Note: Columns may not add due to rounding.

Table 13. FY 2008 Current Funds Budget by Type of Funds, University of Missouri - University-wide Resources

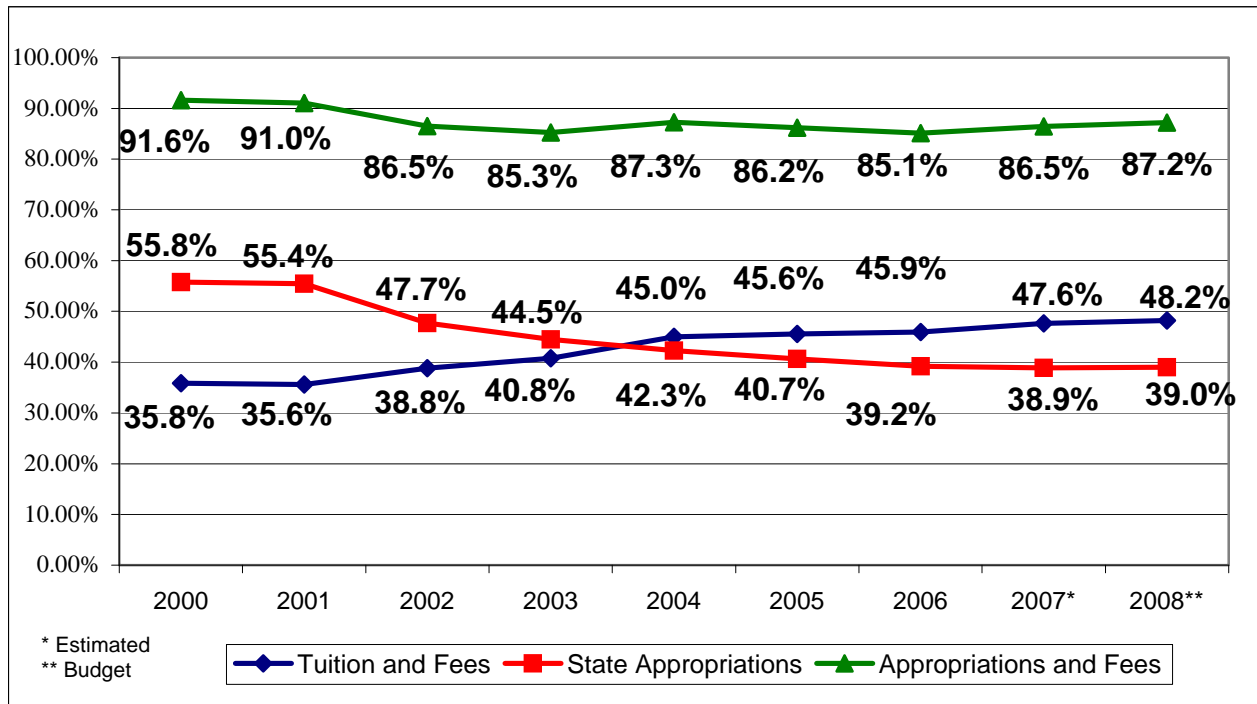
	Operations	Continuing Education	Service Operations	Self Insurance Funds	Auxiliary Enterprises	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$3,155,000	-	-	\$104,347,273	-	-	\$107,502,273	\$4,000	-	\$4,000	\$107,506,273
REVENUES											
Tuition and Fees	-	-	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	(\$40,000)	-	-	-	-	-	(\$40,000)	(\$3,000)	-	(\$3,000)	(\$43,000)
Net Student Fees	(\$40,000)	-	-	-	-	-	(\$40,000)	(\$3,000)	-	(\$3,000)	(\$43,000)
Federal Appropriations	5,381,088	-	-	-	-	-	5,381,088	-	-	-	5,381,088
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	2,300,000	-	-	-	-	-	2,300,000	-	-	-	2,300,000
Sales & Services-Educ Act/Auxiliaries	-	-	-	\$7,375,289	-	-	7,375,289	(4,877,088)	-	(4,877,088)	4,798,201
Miscellaneous Income	-	-	-	2,336,763	-	-	2,336,763	-	-	-	2,336,763
TOTAL REVENUES	\$7,641,088	-	-	\$9,712,052	-	-	\$17,353,140	(\$4,880,088)	-	(\$4,880,088)	\$12,473,052
EXPENDITURES & TRANSFERS											
Salaries and Wages	\$80,000	-	-	\$456,870	-	-	\$536,870	-	-	-	\$536,870
Employee Benefits	15,000	-	-	134,270	-	-	149,270	-	-	-	149,270
Total Compensation	\$95,000	-	-	\$591,140	-	-	\$686,140	-	-	-	\$686,140
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$25,000	-	-	\$183,596,723	-	-	\$183,621,723	-	-	-	\$183,621,723
Capital Expenditures	-	-	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	-	-	-	-	-	-	-	-
Employer & Employee Contributions	-	-	-	(180,834,986)	-	-	(180,834,986)	-	-	-	(180,834,986)
Net Expense and Equipment Expenditures	\$25,000	-	-	\$2,761,737	-	-	\$2,786,737	-	-	-	\$2,786,737
TOTAL EXPENDITURES	\$120,000	-	-	\$3,352,877	-	-	\$3,472,877	-	-	-	\$3,472,877
Internal Transfers	\$6,880,288	-	-	\$38,200	-	-	\$6,918,488	(\$4,880,288)	-	(\$4,880,288)	\$2,038,200
Mandatory Transfers	-	-	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	460,800	-	-	-	-	-	460,800	-	-	-	460,800
TOTAL EXPENDITURES AND TRANSFERS	\$7,461,088	-	-	\$3,391,077	-	-	\$10,852,165	(\$4,880,288)	-	(\$4,880,288)	\$5,971,877
ENDING BALANCE	\$3,335,000	-	-	\$110,668,248	-	-	\$114,003,248	\$4,200	-	\$4,200	\$114,007,448
Expenditures by Program Classification											
Instruction	-	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-	-	-
Academic Support	\$120,000	-	-	-	-	-	\$120,000	-	-	-	\$120,000
Student Services	-	-	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	\$3,352,877	-	-	3,352,877	-	-	-	3,352,877
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$120,000	-	-	\$3,352,877	-	-	\$3,472,877	-	-	-	\$3,472,877

Note: Columns may not add due to rounding.

University of Missouri System FY 2008 Operations Fund Budget Summary

The operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises approximately 41.9% of the University's current funds budget. State appropriations are recorded here, with the exception of those appropriations that are line itemed for the University Hospitals and the other Curators' programs. The majority of student fees are also recorded in the operations fund. State appropriations and tuition and fees are the primary sources of revenue in the operations fund. Historically these two sources of funds accounted for over 91% of operations fund revenues, before scholarship allowances are applied. However, in recent years, they have dropped to about 87% of gross operations fund revenues. Of the FY 2008 budgeted gross operations fund revenues, 48.2% comes from tuition and fees before student aid and 39.0% comes from state appropriations.

Gross Tuition and Fees and State Appropriations



The operations fund revenue budget for the University of Missouri System for fiscal year 2008 totals \$952.5 million, net of student aid or scholarship allowances of \$119.3 million. The State of Missouri normally withholds 3.0% of the gross state appropriations; therefore, state funds are budgeted at 97.0% of the amount appropriated.

Gross tuition and fees of \$516.9 million contribute 48.2% of gross revenues, making them the largest contributor of gross revenues. State Appropriations contribute 39.0% of gross

revenues. When scholarship allowances, or financial aid, are netted against tuition and fees in accordance with GASB 34/35 the net student fees contribution declines to 41.7% of net revenues making them the second largest contributor with \$397.6 million. State appropriations, in the amount of \$418.0 million, is the largest source of net revenue at 43.9%. Together, they fund 85.6% of the operations fund budget. Table 14, displays the FY 2008 operations fund budget by source of funds and expenditure category along with the revenue contribution and the expense distribution percentage.

Table 14. University of Missouri System FY 2008 Operations Fund Budget

	UM System Total	Percent Distribution
BUDGETED BEGINNING BALANCE	\$197,372,437	
REVENUES		
Gross Tuition and Fees	\$516,890,814	
Less: Scholarship Allowances	(119,329,433)	
Net Tuition and Fees	<u>\$397,561,381</u>	41.7%
Federal Appropriations	13,141,988	1.4%
State Appropriations	418,008,713	43.9%
Gift Income	1,093,760	0.1%
Recovery of Facilities & Administrative Costs	43,356,380	4.6%
Endowment and Investment Income	13,970,265	1.5%
Sales & Services of Educational Activities	32,521,856	3.4%
Miscellaneous Income	<u>32,873,779</u>	<u>3.4%</u>
TOTAL REVENUES	\$952,528,122	100.0%
EXPENDITURES & TRANSFERS		
Salaries & Wages	\$592,597,683	60.8%
Employee Benefits	<u>157,479,321</u>	<u>16.2%</u>
Total Compensation	<u>\$750,077,003</u>	<u>77.0%</u>
Expense & Equipment		
Other Operating Expenses	\$218,567,540	22.4%
Capital Expenditures	32,999,438	3.4%
Internal Sales & Services	<u>(30,962,510)</u>	<u>-3.2%</u>
Net Expense & Equipment Expenditures	<u>\$220,604,468</u>	<u>22.6%</u>
TOTAL EXPENDITURES	\$970,681,471	99.6%
Internal Transfers	(\$5,997,036)	-0.6%
Mandatory Transfers	3,120,146	0.3%
Non-Mandatory Transfers	<u>6,652,355</u>	<u>0.7%</u>
TOTAL EXPENDITURES & TRANSFERS	\$974,456,937	100.0%
ENDING BALANCE	\$175,443,623	

Note: Columns may not add due to rounding.

Table 15 displays the percentage distribution of FY 2008 operations fund net revenues by major source for each campus, UM Extension, UM System Administration, and University-wide Resources.

Table 15. Percentage Distribution of FY 2008 Operations Fund Revenue Budgets by Major Source, by Campus

	UM					UM	U-wide	System
	UMC	Extension	UMKC	UMR	UMSL	System Admin.	Resources	Total
Net Tuition and Fees	41.7%	0.0%	44.7%	40.4%	53.6%	0.0%	-0.5%	41.7%
Federal Appropriations	1.4%	21.4%	0.0%	0.0%	0.0%	0.0%	0.0%	1.4%
State Appropriations	43.9%	71.4%	38.9%	50.3%	43.6%	44.7%	70.4%	43.9%
Gift Income	0.1%	0.0%	0.1%	1.0%	0.0%	0.0%	0.0%	0.1%
Recovery of F&A	4.5%	3.2%	2.7%	5.9%	1.7%	0.4%	0.0%	4.6%
Endowment & Investment Income	1.5%	0.0%	0.3%	0.4%	0.1%	22.9%	30.1%	1.5%
Sales & Services-Education Activities	3.4%	0.6%	11.6%	0.6%	0.4%	0.3%	0.0%	3.4%
Miscellaneous Income	3.5%	3.4%	1.7%	1.4%	0.6%	31.7%	0.0%	3.4%
Total Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Tuition and fees (net of scholarship allowances) and state appropriations are the primary sources of revenue for all four campuses. These two sources of revenue fund 85.6% of the operations fund budget at the University of Missouri-Columbia, 83.6% at the University of Missouri-Kansas City, 90.7% at the University of Missouri-Rolla, and 97.2% at the University of Missouri-St. Louis. University of Missouri Extension is funded primarily by state and federal appropriations. At the University of Missouri System Administration, the major sources of funds are state appropriations and miscellaneous income. State appropriations and endowment and investment income are the only material sources of revenue for University-wide Resources.

Compensation expenditures make up 77.0% of the operations fund budget. Salaries and wages of \$592.6 million, account for 60.8% of the budget and employee benefits estimated at \$157.5 million account for another 16.2%. Expense and equipment expenditures of \$220.6 million are 22.6% of the total. The remaining 0.4% represents net transfers from the operations fund to other funds. Internal transfers into the operations fund are primarily from continuing education and auxiliaries and internal transfers out are to support research and endowed chairs matching commitments. The result is \$6.0 million net internal transfers into operations. The \$9.8 million of mandatory and non-mandatory transfers out are primarily to the plant fund for debt service and maintenance and repair projects.

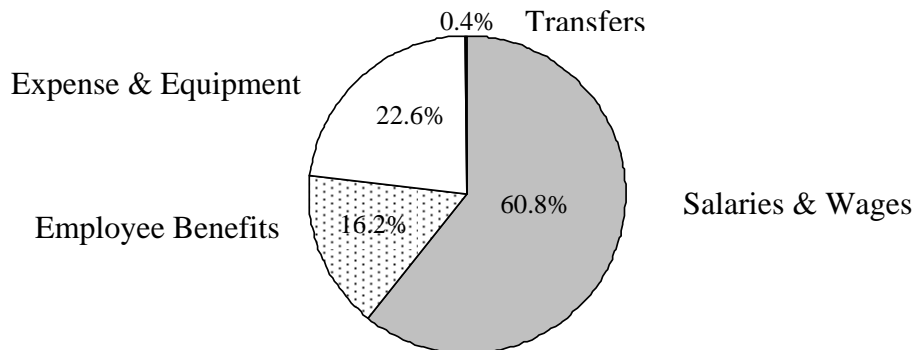


Table 16 displays the percentage distribution of the operations fund expenditure budgets by object of expense by campus for FY 2008. Compensation accounts for the majority of the expenditures for each unit except University-wide Resources, which primarily budgets funds that are used for cooperative programming, much of which is transferred to the campuses during the year.

Table 16. Percentage Distribution of FY 2008 Operations Fund Expenditure Budgets by Object of Expense, by Campus

	UM					UM		
	UMC	Extension	UMKC	UMR	UMSL	System Admin.	U-wide Resources	System Total
Salaries & Wages	61.6%	64.7%	61.8%	61.3%	59.7%	57.0%	1.1%	60.8%
Employee Benefits	16.4%	18.2%	15.4%	17.0%	16.3%	16.4%	0.2%	16.2%
Total Compensation	78.0%	82.9%	77.2%	78.3%	76.0%	73.4%	1.3%	77.0%
Expense and Equipment	17.6%	14.8%	19.1%	20.7%	20.4%	35.4%	0.3%	19.2%
Capital Expenditures	3.7%	0.0%	4.4%	4.3%	2.4%	0.2%	0.0%	3.4%
Total Expenditures	99.3%	97.7%	100.7%	103.3%	98.8%	109.0%	1.6%	99.6%
Transfers	0.7%	2.3%	-0.7%	-3.3%	1.2%	-9.0%	98.4%	0.4%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

As shown in Table 17, 59.6% of the recurring expenditures for the University system in the operations fund budget are devoted to the primary missions of instruction, research, and public service. When academic support is included, this distribution reaches 72.3%. Other classifications are student services, with a system total of 6.8%, institutional support, of 11.1%, operation & maintenance of physical plant of 9.8%, and scholarships and fellowships of .02%. Most student aid is shown as scholarship allowances, a reduction of tuition and fee income, instead of as scholarships and fellowships expenditures, as directed by GASB 34/35.

Table 17. Percentage Distribution of FY 2008 Operations Fund Expenditure Budgets by Program Classification, by Campus

	UM					UM		
	UMC	Extension	UMKC	UMR	UMSL	System Admin.	U-wide Resources	System Total
Instruction	47.0%	0.0%	54.7%	53.0%	50.1%	0.0%	0.0%	45.3%
Research	11.8%	0.0%	1.6%	5.8%	3.9%	0.0%	0.0%	6.8%
Public Service	2.8%	100.0%	1.7%	1.1%	3.2%	23.6%	0.0%	7.5%
Academic Support	12.7%	0.0%	12.7%	6.7%	16.0%	24.0%	100.0%	12.7%
Student Services	7.3%	0.0%	5.9%	10.6%	7.5%	3.3%	0.0%	6.8%
Institutional Support	7.1%	0.0%	13.6%	9.9%	10.4%	47.2%	0.0%	11.1%
Operation & Maintenance of Plant	11.2%	0.0%	9.7%	12.8%	8.9%	1.9%	0.0%	9.8%
Scholarships & Fellowships	0.1%	0.0%	0.1%	0.1%	0.0%	0.0%	0.0%	0.0%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Tables A1 through A7 in the appendix present the operations fund expenditure budgets by administrative division for each campus, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers (by type), for each college, school, and division.

Tables A8 through A15 in the appendix present the operations fund budget by minor program classification (PCS) category for the campuses, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers.

FY 2008 Other Curators' Programs Budget Summary

In addition to the general state appropriation for the operations of the University, the Curators receive line-itemed state appropriations for the University Hospitals & Clinics, Missouri Rehabilitation Center, Missouri Kidney Program, Missouri Institute of Mental Health, Missouri Telehealth Network, Spinal Cord Injury Research, Missouri Research and Education Network (MOREnet), and the State Historical Society of Missouri.

Table 18 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, Missouri Telehealth Network and Spinal Cord Injury Research. These programs are recorded as restricted current funds.

Table 18. FY 2008 Operating Budget Summaries for the Missouri Kidney Program, the Missouri Institute of Mental Health, Missouri Telehealth Network, and Spinal Cord Injury Research

	Missouri Kidney Program Fund 2010	Missouri Institute of Mental Health Fund 2020	Missouri Telehealth Network Fund 2015	Spinal Cord Injury Research Fund 2050
BEGINNING BALANCE	-	-	-	\$36,000
REVENUES				
State Appropriations	\$3,896,271	\$1,784,684	\$407,400	\$388,000
TOTAL REVENUES	<u>\$3,896,271</u>	<u>\$1,784,684</u>	<u>\$407,400</u>	<u>\$388,000</u>
EXPENDITURES & TRANSFERS				
Salaries & Wages	\$465,726	\$1,139,067	\$215,625	\$30,627
Employee Benefits	115,509	323,679	51,258	9,317
Expense and Equipment	3,315,036	321,938	140,517	381,000
TOTAL EXPENDITURES	<u>\$3,896,271</u>	<u>\$1,784,684</u>	<u>\$407,400</u>	<u>\$420,944</u>
TRANSFERS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES AND TRANSFERS	<u>\$3,896,271</u>	<u>\$1,784,684</u>	<u>\$407,400</u>	<u>\$420,944</u>
ENDING BALANCE	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$3,056</u>

Table 19, on the following page, is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund.

Table 19. FY 2008 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)

	Operations Fund 0000	Restricted Expendable Gifts & Income Fund 2000	Restricted State Appropriations Fund 2040	FY Estimate of Grants & Contracts Project Budgets	Total for MOREnet
BEGINNING BALANCE	\$13,492,573	\$94,720	-	-	\$13,587,293
REVENUES					
State Appropriations	-	-	\$12,371,974	-	\$12,371,974
State Grants	-	-	-	\$3,160,000	3,160,000
Recovery of F&A	\$11,880	-	-	(161,880)	(150,000)
Investment Income	-	\$2,842	-	-	2,842
Miscellaneous Income	6,443,891	-	-	-	6,443,891
TOTAL REVENUES	<u>\$6,455,771</u>	<u>\$2,842</u>	<u>\$12,371,974</u>	<u>\$2,998,120</u>	<u>\$21,828,707</u>
EXPENDITURES & TRANSFERS					
Salaries & Wages	\$6,122,037	-	-	\$74,000	\$6,196,037
Employee Benefits	1,820,260	-	-	20,000	1,840,260
Expense and Equipment					
Other Operating Expenses	5,883,477	\$8,008	\$11,610,974	2,904,120	20,406,579
Capital Expenditures	55,758	-	761,000	-	816,758
Internal Sales & Services	(1,648,651)	-	-	-	(1,648,651)
Net Expense and Equipment Expenditures	<u>\$4,290,584</u>	<u>\$8,008</u>	<u>\$12,371,974</u>	<u>\$2,904,120</u>	<u>\$19,574,686</u>
TOTAL EXPENDITURES	<u>\$12,232,881</u>	<u>\$8,008</u>	<u>\$12,371,974</u>	<u>\$2,998,120</u>	<u>\$27,610,983</u>
TRANSFERS	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS	<u>\$12,232,881</u>	<u>\$8,008</u>	<u>\$12,371,974</u>	<u>\$2,998,120</u>	<u>\$27,610,983</u>
ENDING BALANCE	<u>\$7,715,463</u>	<u>\$89,554</u>	<u>-</u>	<u>-</u>	<u>\$7,805,017</u>

Table 20 presents a budget summary for the State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS). Both operations are recorded as agency funds.

Table 20. FY 2008 Other Curators' Programs Agency Fund Budgets

	State Historical Society Fund 6030	MOBIUS Fund 6020
BEGINNING BALANCE	(\$66,000) *	\$375,209
REVENUES		
State Appropriations	\$1,473,974	-
Sales & Services-Educational Activities/Auxiliaries	-	-
Miscellaneous Income	-	\$2,498,614
TOTAL REVENUES	<u>\$1,473,974</u>	<u>\$2,498,614</u>
EXPENDITURES & TRANSFERS		
Salaries & Wages	\$938,160	\$572,695
Employee Benefits	280,467	173,984
Expense and Equipment	255,347	1,752,009
TOTAL EXPENDITURES	<u>\$1,473,974</u>	<u>\$2,498,688</u>
TRANSFERS	-	-
TOTAL EXPENDITURES AND TRANSFERS	<u>\$1,473,974</u>	<u>\$2,498,688</u>
ENDING BALANCE	<u>(\$66,000) *</u>	<u>\$375,135</u>

* The negative beginning balance and ending balance represent vacation pay accruals.

University of Missouri System
Operating Budget
Fiscal Year 2008

Appendix

Table A1. FY2008 Operations Fund, Original Expenditure Budget, University of Missouri - Columbia, by Administrative Unit and Major Object of Expense

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Chancellor								
Chancellor	\$1,195,150	\$349,995	\$239,889	-	\$1,785,034	\$1,611,200	-	\$3,396,234
University Affairs								
University Affairs	\$1,757,649	\$496,717	\$854,134	\$5,001	\$3,113,501	-	-	\$3,113,501
Intercollegiate Athletics								
Intercollegiate Athletics	\$734,684	\$213,174	(\$212,517)	-	\$735,341	(\$350,700)	-	\$384,641
Campus Budget								
Campus Budget	\$200,000	\$60,600	\$3,500	-	\$264,100	-	-	\$264,100
Administrative Services								
Administrative Services	\$7,440,035	\$2,007,414	\$710,515	-	\$10,157,963	\$219,621	\$19,000	\$10,396,584
Campus Facilities	9,843,097	2,974,831	31,462,500	\$3,044,680	47,325,108	(146,169)	3,658,255	50,837,194
Business Services-Gen Admin	637,638	151,501	2,878,743	-	3,667,882	(37,000)	20,000	3,650,882
Total Admin Services	\$17,920,770	\$5,133,746	\$35,051,758	\$3,044,680	\$61,150,953	\$36,452	\$3,697,255	\$64,884,660
VC Development and Alumni Relations								
Alumni & Development	\$4,872,697	\$2,066,594	\$1,228,409	-	\$8,167,700	\$22,300	-	\$8,190,000
Total VC Dev and Alumni Relations	\$4,872,697	\$2,066,594	\$1,228,409	-	\$8,167,700	\$22,300	-	\$8,190,000
Provost								
Information & Access Tech Svcs	\$4,729,371	\$1,436,785	\$1,736,044	\$65,120	\$7,967,320	\$3,664,517	\$395,916	\$12,027,753
Enrollment Management	4,344,374	1,268,563	3,614,975	39,506	9,267,418	(250,000)	(2,770,300)	6,247,118
Office of Research	11,715,822	3,501,507	2,813,477	3,430,501	21,461,307	4,898,117	-	26,359,424
Provost	11,439,135	2,815,041	6,793,414	358,800	21,406,390	4,957,613	-	26,364,003
Ag, Food & Nat. Resources								
CAFNR - College	15,344,958	3,853,730	5,915,951	659,600	25,774,239	(372,393)	-	25,401,846
Ag Experiment Station	6,274,320	1,553,148	5,538,520	696,918	14,062,906	(237,866)	-	13,825,040
Total Ag, Food & Nat. Resources	21,619,278	5,406,878	11,454,471	1,356,518	39,837,146	(610,259)	-	39,226,887
Library	5,717,722	1,607,840	2,860,664	3,070,570	13,256,796	(592,455)	160,000	12,824,341
Arts & Science	53,610,055	13,814,065	5,561,220	562,730	73,548,070	(4,249,311)	-	69,298,759
Business	10,081,546	2,961,618	1,188,499	-	14,231,663	(23,926)	-	14,207,737
Education	11,400,633	2,898,643	2,366,288	40,000	16,705,564	(2,499,483)	-	14,206,081
Engineering	12,620,431	3,561,860	2,740,389	291,500	19,214,180	(1,011,279)	-	18,202,901
Extension/Continuing Education	1,733,748	491,856	3,306,517	53,100	5,585,221	(418,616)	17,000	5,183,605
Graduate School	4,000,549	1,093,038	715,241	10,000	5,818,828	(409,176)	-	5,409,652
Human Environmental Sciences	5,234,833	1,514,555	1,062,471	49,000	7,860,859	(155,126)	-	7,705,733
Journalism	6,486,033	1,700,093	2,050,670	10,000	10,246,796	(138,395)	63,910	10,172,311
Law	5,851,943	1,690,123	825,338	594,931	8,962,335	(85,737)	-	8,876,598
Medicine	41,571,057	10,633,796	(10,979,033) *	2,256,075	43,481,895	(5,771,847)	121,000	37,831,048
School of Health Professions	5,481,163	1,578,650	197,231	45,000	7,302,044	(406,125)	18,881	6,914,800
Nursing	3,639,453	1,033,793	381,800	-	5,055,046	(1,343,095)	-	3,711,951
Veterinary Medicine	12,945,376	2,344,064	2,779,358	632,811	18,701,609	(782,114)	-	17,919,495
Food for the 21st Century	3,154,308	780,600	583,804	164,565	4,683,277	-	-	4,683,277
Total Provost	\$237,376,831	\$62,133,368	\$42,052,838	\$13,030,727	\$354,593,764	(\$5,226,697)	(\$1,993,593)	\$347,373,474
Vice Chancellor Student Affairs								
Student Affairs	\$6,923,957	\$1,454,838	\$4,793,311	\$40,000	\$13,212,106	(\$324,922)	\$4,214,990	\$17,102,174
Campus Departments								
Recovery	-	-	(\$7,204,336)	-	(\$7,204,336)	-	-	(\$7,204,336)
Campus Departments	-	-	842,116	-	842,116	\$1,686,369	-	2,528,485
Campus Scholarships/Fellowships	-	-	-	-	-	(442,647)	-	(442,647)
	-	-	(\$6,362,220)	-	(\$6,362,220)	\$1,243,722	-	(\$5,118,498)
Total Expenditures and Transfers	\$270,981,737	\$71,909,032	\$77,649,102	\$16,120,408	\$436,660,279	(\$2,988,646)	\$5,918,652	\$439,590,286

Note: Columns may not add due to rounding.

* The negative amount represents hospital support which is reported as internal sales and services.

Table A2. FY2008 Operations Fund, Original Expenditure Budget, University of Missouri Extension by Administration Unit and Major Object of Expense

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
VP for Outreach & Extension								
Agriculture & Natural Resources	\$8,781,824	\$2,150,254	\$620,361	\$5,800	\$11,558,239	(\$278,939)	-	\$11,279,300
Business & Industry	1,308,084	408,781	146,300	-	1,863,165	(66,035)	-	1,797,130
Human Environmental Sciences	3,855,953	1,148,983	642,251	-	5,647,187	(316,476)	-	5,330,711
Youth	4,015,829	1,201,889	293,528	-	5,511,246	(212,898)	-	5,298,348
Community Development	2,014,882	628,053	983,824	-	3,626,759	(197,615)	-	3,429,145
Health	79,000	19,779	3,007	-	101,786	-	-	101,786
Vet Med	262,000	67,916	36,000	-	365,916	(139,000)	-	226,916
Outreach Development Fund	-	-	10,000	-	10,000	1,160,003	-	1,170,003
Administration	2,128,870	642,918	157,308	-	2,929,096	-	-	2,929,096
Program Support	3,245,812	959,957	3,002,114	-	7,207,883	976,450	-	8,184,333
Total Expenditures and Transfers	\$25,692,254	\$7,228,530	\$5,894,693	\$5,800	\$38,821,278	\$925,490	-	\$39,746,768

Note: Columns may not add due to rounding.

Table A3. FY2008 Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City by Administrative Unit and Major Object of Expense

	Salaries & Wages	Employee Benefits	Other Operating Expense	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Chancellor								
Chancellor	\$1,984,597	\$563,381	\$593,316	-	\$3,141,294	(\$44,073)	-	\$3,097,221
Assoc VC of Public Affairs								
Public Affairs	\$1,104,907	\$332,444	\$517,825	-	\$1,955,176	(\$226,130)	-	\$1,729,046
Vice Chancellor Student Affairs								
Campus Scholarships & Waivers	-	-	-	-	-	(\$170,000)	-	(\$170,000)
Vice Chancellor Student Affrs	\$5,780,391	\$1,570,074	\$2,309,773	-	\$9,660,238	287,340	\$93,931	10,041,509
Total VC Student Affairs	\$5,780,391	\$1,570,074	\$2,309,773	-	\$9,660,238	\$117,340	\$93,931	\$9,871,509
VC Administrative Affairs								
VC Administration & Finance	\$8,958,798	\$2,697,070	\$13,581,392	\$4,446,076	\$29,683,336	(\$307,789)	-	\$29,375,547
Campus Wide								
Campus Accounts	-	-	(\$52,148)	-	(\$52,148)	\$4,283,242	\$25,000	\$4,256,094
VC Academic Affairs								
School of Computing & Engineering	\$4,393,770	\$1,187,285	\$489,250	-	\$6,070,305	-	-	\$6,070,305
Information Services	4,196,106	1,193,255	2,428,000	1,030,000	8,847,361	-	-	8,847,361
VC Academic Affairs	1,840,876	589,941	1,169,756	-	3,600,573	76,554	-	3,677,127
College of Arts & Sciences	18,521,615	4,314,894	3,011,284	317,500	26,165,293	(4,197,740)	-	21,967,553
School of Biological Sciences	3,931,781	1,128,155	947,711	120,000	6,127,647	-	-	6,127,647
School of Business & Public Administration	7,795,792	1,439,119	1,040,649	-	10,275,560	(705,000)	-	9,570,560
Conservatory of Music	4,034,910	1,118,476	310,735	-	5,464,121	-	-	5,464,121
School of Dentistry	12,251,191	3,677,767	3,534,339	50,000	19,513,297	-	-	19,513,297
School of Education	4,370,243	1,189,028	548,682	150,000	6,257,953	(97,554)	-	6,160,399
School of Graduate Studies	746,800	56,000	258,559	-	1,061,359	186,635	-	1,247,994
School of Law	5,541,088	1,675,295	679,613	425,500	8,321,496	(271,605)	-	8,049,891
Libraries	3,375,157	920,415	706,543	2,438,591	7,440,706	-	-	7,440,706
School of Medicine	27,558,825	4,955,401	4,300,439	313,000	37,127,665	-	-	37,127,665
School of Nursing	3,720,748	970,940	601,078	-	5,292,766	(43,200)	-	5,249,566
School of Pharmacy	5,135,372	1,468,161	1,507,315	87,277	8,198,125	-	-	8,198,125
Office of Cultural Events	668,362	203,048	73,501	-	944,911	-	-	944,911
Institute for Human Development	235,612	75,500	62,068	-	373,180	(50,000)	-	323,180
Total VC Academic Affairs	\$108,318,248	\$26,162,680	\$21,669,522	\$4,931,868	\$161,082,318	(\$5,101,910)	-	\$155,980,408
VC University Advancement								
VC for University Advancement	\$2,914,717	\$876,882	\$850,185	-	\$4,641,784	-	-	\$4,641,784
VC for Research								
Research	\$1,203,489	\$325,369	\$652,148	-	\$2,181,006	(\$370,000)	-	\$1,811,006
Total Expenditures & Transfers	\$130,265,147	\$32,527,900	\$40,122,013	\$9,377,944	\$212,293,004	(\$1,649,320)	\$118,931	\$210,762,615

Note: Columns may not add due to rounding.

Table A4. FY2008 Operations Fund, Original Expenditure Budget, University of Missouri - Rolla by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Provost								
Academic&Instruction Depts	\$31,669,318	\$8,761,849	\$2,581,046	\$115,411	\$43,127,624	-	-	\$43,127,624
Info Access & Tech Services	3,282,416	950,266	2,166,951	50,000	6,449,633	(\$31,900)	-	6,417,733
School of Extended Learning	2,420,085	523,159	1,001,396	-	3,944,640	(3,059,778)	-	884,862
Undergraduate Studies	820,680	237,727	422,494	50,000	1,530,901	(10,000)	-	1,520,901
Sponsored Programs	2,290,630	561,177	698,508	720,000	4,270,315	(339,517)	-	3,930,798
Enrollment Management	2,157,910	641,178	885,141	-	3,684,229	-	-	3,684,229
Provost	3,988,530	1,186,660	1,962,559	1,159,307	8,297,056	-	-	8,297,056
Graduate Studies	132,000	40,102	-	-	172,102	-	-	172,102
	<u>\$46,761,569</u>	<u>\$12,902,118</u>	<u>\$9,718,095</u>	<u>\$2,094,718</u>	<u>\$71,476,500</u>	<u>(\$3,441,195)</u>	<u>-</u>	<u>\$68,035,305</u>
Chancellor								
Chancellors Office	\$526,766	\$145,699	\$392,907	-	\$1,065,372	\$100,000	-	\$1,165,372
Office of Administrative Services								
Office of Administrative Services	\$5,491,554	\$1,627,504	\$3,041,621	\$2,079,123	\$12,239,802	(\$38,200)	-	\$12,201,602
Office of Student Affairs								
Office of Student Affairs	\$3,058,996	\$834,809	\$1,701,148	\$15,000	\$5,609,953	(\$54,678)	\$84,367	\$5,639,642
Office of University Advancement								
Office of University Advanceme	\$2,266,929	\$682,974	\$601,619	-	\$3,551,522	(\$20,673)	-	\$3,530,849
Campus Departments								
Chancellors Campus Dept - Campus	\$919,100	\$151,900	\$4,474,033	-	\$5,545,033	\$157,444	\$61,479	\$5,763,956
Total Expenditures and Transfers	<u>\$59,024,914</u>	<u>\$16,345,004</u>	<u>\$19,929,423</u>	<u>\$4,188,841</u>	<u>\$99,488,182</u>	<u>(\$3,297,302)</u>	<u>\$145,846</u>	<u>\$96,336,726</u>

Note: Columns may not add due to rounding.

Table A5. FY2008 Operations Fund, Original Expenditure Budget, University of Missouri - St Louis by Administrative Unit and Major Object of Expense

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
VC for Academic Affairs								
College of Fine Arts & Commun	\$4,661,592	\$1,225,286	\$795,740	\$6,000	\$6,688,618	(\$256,472)	-	\$6,432,146
College of Arts & Sciences	19,527,928	4,788,347	1,575,534	160,000	26,051,809	(689,000)	-	25,362,809
College of Business Administration	8,114,282	2,229,942	401,501	-	10,745,725	(367,203)	-	10,378,522
College of Education	7,192,451	1,968,082	587,286	72,700	9,820,519	(827,421)	-	8,993,098
Graduate School	680,027	190,069	93,701	-	963,797	-	-	963,797
Extension Division	1,729,286	451,164	173,363	-	2,353,813	(260,405)	-	2,093,408
Libraries	2,266,101	651,075	138,853	1,907,987	4,964,016	(201,820)	-	4,762,196
College of Optometry	3,355,600	1,011,328	657,631	225,000	5,249,559	30,000	-	5,279,559
VC Academic Affairs	2,331,376	588,140	273,951	-	3,193,467	878,619	-	4,072,086
Vice Provost Student Affairs	4,205,678	1,304,215	1,753,106	-	7,262,999	(59,500)	-	7,203,499
College of Nursing	4,395,354	1,253,397	757,752	300,000	6,706,503	819,325	-	7,525,828
Honors College	687,962	167,545	93,300	-	948,807	-	-	948,807
Center for International Studies	1,113,755	306,454	318,800	-	1,739,009	(102,000)	-	1,637,009
Center for Academic Development	522,641	136,508	92,696	-	751,845	-	-	751,845
Center for the Humanities	68,545	18,635	25,373	-	112,553	-	-	112,553
UMSL/Washington Univ. Engineering	169,758	48,822	2,414,500	-	2,633,080	-	-	2,633,080
VP Research	1,552,738	430,889	2,159,273	100,000	4,242,900	(689,639)	-	3,553,261
Public Policy Research Centers	294,170	83,886	82,511	-	460,567	-	-	460,567
Total VC for Academic Affairs	\$62,869,244	\$16,853,784	\$12,394,871	\$2,771,687	\$94,889,586	(\$1,725,516)	-	\$93,164,070
Chancellor								
Chancellor-Special Units	\$302,985	\$92,047	\$16,668	-	\$411,700	-	-	\$411,700
Chancellor	476,406	134,541	230,962	-	841,909	-	-	841,909
Total Chancellor	\$779,391	\$226,588	\$247,630	-	\$1,253,609	-	-	\$1,253,609
Vice Chancellor Administrative								
VC Administrative Services	\$315,856	\$80,876	\$1,142,822	\$10,000	\$1,549,554	\$306,979	\$100,000	\$1,956,533
ASD Finance Support	130,661	36,821	395,334	-	562,816	210,688	564,312	1,337,816
Facilities Services	3,354,508	973,851	5,647,665	-	9,976,024	(1,200,504)	578,838	9,354,358
Institutional Safety	1,355,790	410,926	517,918	-	2,284,634	21,081	-	2,305,715
Human Resources	600,120	178,782	104,098	-	883,000	(8,000)	-	875,000
Facilities Planning	134,258	36,899	30,843	-	202,000	-	-	202,000
KWMU Radio	239,372	72,718	(61,792)	-	250,298	61,792	-	312,090
Total Vice Chancellor Administrative	\$6,130,565	\$1,790,873	\$7,776,888	\$10,000	\$15,708,326	(\$607,964)	\$1,243,150	\$16,343,512
VC for University Relations								
VC University Relations	\$2,583,273	\$700,696	\$1,626,354	-	\$4,910,323	(\$414,136)	-	\$4,496,187
Budget Development & Planning								
Budget Development & Planning	\$369,663	\$190,002	\$518,790	-	\$1,078,455	\$2,907,580	-	\$3,986,035
VC for Managerial & Tech Services								
Information Technology Svcs	\$3,873,436	\$1,014,667	\$4,264,555	\$433,000	\$9,585,658	(\$108,698)	-	\$9,476,960
VC for Managerial & Technologies	467,153	141,576	23,818	-	632,547	-	-	632,547
Finance	715,993	215,036	228,749	-	1,159,778	(77,303)	-	1,082,475
Business Services	276,105	79,441	8,725	-	364,271	-	-	364,271
Total VC for Managerial & Tech Svcs	\$5,332,687	\$1,450,720	\$4,525,847	\$433,000	\$11,742,254	(\$186,001)	-	\$11,556,253
VC Development								
University Development	\$1,083,274	\$329,099	(\$118,921)	-	\$1,293,452	\$363,376	-	\$1,656,828
Total Expenditures and Transfers	\$79,148,097	\$21,541,762	\$26,971,459	\$3,214,687	\$130,876,005	\$337,339	\$1,243,150	\$132,456,494

Note: Columns may not add due to rounding.

Table A6. FY2008, Operations Fund, Original Expenditure Budget, University of Missouri - System Administration by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
VP Finance & Administration								
VP Finance & Administration	\$611,718	\$175,993	\$145,000	-	\$932,711	\$13,500	-	\$946,211
Internal Auditing	-	-	1,043,158	-	1,043,158	-	-	1,043,158
Controller	1,442,000	440,000	435,031	-	2,317,031	(304,826)	-	2,012,205
Planning & Budget	327,114	98,450	29,000	-	454,564	-	-	454,564
Institutional Research	355,311	106,047	11,438	-	472,796	-	-	472,796
Management Services	2,998,842	883,474	1,461,570	\$1,000	5,344,886	-	\$95,162	5,440,048
Treasurer's Office	589,000	178,938	(554,865)	-	213,073	-	-	213,073
Total VP Finance & Administration	\$6,323,985	\$1,882,902	\$2,570,332	\$1,000	\$10,778,219	(\$291,326)	\$95,162	\$10,582,055
Campus Wide Departments								
Campus Wide Departments	\$400,000	\$100,000	(\$3,370,337)	-	(\$2,870,337)	\$2,918,226	-	\$47,889
General Counsel								
General Counsel	\$1,133,500	\$327,000	\$550,044	-	\$2,010,544	(\$175,000)	-	\$1,835,544
VP Academic Affairs								
eMINTS National Center	\$538,764	\$175,490	\$912,758	-	\$1,627,012	-	-	\$1,627,012
VP Academic Affairs Office	725,500	211,348	152,981	-	1,089,829	\$74,000	-	1,163,829
University Press	-	-	-	-	-	442,686	-	442,686
Western Historical Manuscripts	754,682	227,024	35,747	-	1,017,453	-	-	1,017,453
State Historical Society	-	-	-	-	-	-	-	-
Total VP Academic Affairs	\$2,018,946	\$613,862	\$1,101,486	-	\$3,734,294	\$516,686	-	\$4,250,980
President								
President	\$911,823	\$258,301	\$456,185	-	\$1,626,309	(\$240,140)	-	\$1,386,169
University Communications	400,992	120,084	99,902	\$10,000	630,978	-	-	630,978
Total President	\$1,312,815	\$378,385	\$556,087	\$10,000	\$2,257,287	(\$240,140)	-	\$2,017,147
Board of Curators								
Board of Curators	\$153,000	\$46,000	\$406,615	-	\$605,615	(\$157,700)	-	\$447,915
Government Relations								
Government Relations	\$827,250	\$226,900	\$517,079	-	\$1,571,229	(\$387,000)	-	\$1,184,229
Human Resources								
VP - Human Resources	\$1,174,347	\$201,025	\$402,045	-	\$1,777,417	-	-	\$1,777,417
Information Systems								
Admin Info Technology Svcs	\$4,151,188	\$1,245,357	\$2,212,899	-	\$7,609,444	(\$6,689,308)	-	\$920,136
VP Information Systems	1,068,959	324,750	91,364	-	1,485,073	(614,000)	\$225,000	1,096,073
UM Information & Computing Svc	409,776	122,790	58,913	-	591,479	(518,333)	518,333	591,479
Management Information System	-	-	-	-	-	-	-	-
Library Systems	478,464	105,644	3,931,600	-	4,515,708	-	-	4,515,708
MOBIUS Department	-	-	-	-	-	-	-	-
Telecommunications	67,177	20,408	1,970,590	-	2,058,175	-	-	2,058,175
MOREnet	6,122,037	1,820,260	4,234,826	\$55,758	12,232,881	-	689,627	12,922,508
IT Systems Support	949,323	284,796	1,202,467	-	2,436,586	(1,216,990)	-	1,219,596
Total Information Systems	\$13,246,924	\$3,924,005	\$13,702,659	\$55,758	\$30,929,346	(\$9,038,631)	\$1,432,960	\$23,323,675
VP Research & Economic Development								
VP Research & Economic Develop	\$814,766	\$212,013	\$577,331	\$25,000	\$1,629,110	\$650,000	\$357,000	\$2,636,110
Total Expenditures and Transfers	\$27,405,533	\$7,912,092	\$17,013,341	\$91,758	\$52,422,724	(\$6,204,885)	\$1,885,122	\$48,102,961

Note: Columns may not add due to rounding.

Table A7. FY 2008 Operations Fund, Original Expenditure Budget, University of Missouri - University-wide Resources by Administrative Unit and Major Object of Expense

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
University Wide Resources								
University Wide Resources	\$80,000	\$15,000	\$25,000	-	\$120,000	\$6,880,288	\$460,800	\$7,461,088
Total Expenditures and Transfers	<u>\$80,000</u>	<u>\$15,000</u>	<u>\$25,000</u>	<u>-</u>	<u>\$120,000</u>	<u>\$6,880,288</u>	<u>\$460,800</u>	<u>\$7,461,088</u>

Note: Columns may not add due to rounding.

Table A8. FY2008 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Consolidated

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
On-Campus General Academic Instruction	\$319,942,641	\$81,201,801	\$28,545,911	\$5,018,117	\$434,708,470	(\$9,302,415)	(\$1,796,209)	\$423,609,847
Community Education	846,446	238,631	958,417	-	2,043,494	219,481	-	2,262,975
Off Campus General Academic Instruction	1,804,000	318,433	921,590	-	3,044,023	(2,280,889)	-	763,134
TOTAL INSTRUCTION	\$322,593,087	\$81,758,865	\$30,425,918	\$5,018,117	\$439,795,987	(\$11,363,823)	(\$1,796,209)	\$426,635,956
RESEARCH								
Institutes and Research Centers	\$17,275,527	\$4,494,529	\$5,385,821	\$490,000	\$27,645,877	\$751,383	\$244,726	\$28,641,986
Individual and Project Research	16,746,774	4,186,537	12,250,197	5,240,176	38,423,684	(3,221,200)	-	35,202,483
TOTAL RESEARCH	\$34,022,301	\$8,681,066	\$17,636,017	\$5,730,176	\$66,069,560	(\$2,469,817)	\$244,726	\$63,844,469
PUBLIC SERVICE								
Community Service	\$16,737,030	\$4,617,654	\$10,507,301	\$181,069	\$32,043,054	(\$1,862,356)	\$689,627	\$30,870,325
Cooperative Extension Service	26,191,433	7,367,261	5,931,804	5,800	39,496,299	441,533	-	39,937,832
Public Broadcasting Service	657,550	200,696	204,332	10,000	1,072,578	61,792	-	1,134,370
TOTAL PUBLIC SERVICE	\$43,586,013	\$12,185,611	\$16,643,438	\$196,869	\$72,611,931	(\$1,359,031)	\$689,627	\$71,942,527
ACADEMIC SUPPORT								
Libraries	\$15,204,596	\$4,248,494	\$7,996,230	\$9,601,451	\$37,050,771	(\$831,714)	\$160,000	\$36,379,057
Museums and Galleries	846,296	91,128	54,653	-	992,077	(1,243)	-	990,834
Educational Media Services	3,543,025	971,467	2,365,554	31,000	6,911,046	(752,195)	17,000	6,175,851
Ancillary Support	12,339,098	3,373,227	5,631,095	484,801	21,828,221	1,913,319	-	23,741,540
Acad Admin and Personnel Development	33,857,142	8,387,730	13,397,012	419,600	56,061,483	9,173,627	460,800	65,695,910
TOTAL ACADEMIC SUPPORT	\$65,790,157	\$17,072,046	\$29,444,544	\$10,536,852	\$122,843,599	\$9,501,794	\$637,800	\$132,983,193
STUDENT SERVICES								
Student Services Administration	\$8,817,524	\$2,513,415	\$5,243,559	\$77,001	\$16,651,499	(\$1,595,110)	(\$638,062)	\$14,418,327
Social and Cultural Development	7,454,022	1,499,183	7,899,579	25,000	16,877,785	1,748,262	4,322,529	22,948,576
Counseling and Career Guidance	4,551,642	2,060,449	454,087	10,000	7,076,177	(1,341,347)	-	5,734,830
Financial Aid Administration	3,175,198	866,430	321,709	5,001	4,368,338	600,000	-	4,968,338
Student Health Services	4,150,257	1,110,662	961,052	-	6,221,971	(73,886)	-	6,148,085
Student Admission & Records	8,876,297	2,613,722	3,504,248	27,504	15,021,771	(488,948)	-	14,532,823
TOTAL STUDENT SERVICES	\$37,024,940	\$10,663,861	\$18,384,235	\$144,506	\$66,217,541	(\$1,151,029)	\$3,684,467	\$68,750,979
INSTITUTIONAL SUPPORT								
Executive Management	\$13,055,067	\$3,729,473	\$1,258,889	\$6,117	\$18,049,546	\$517,792	(\$200,000)	\$18,367,338
Fiscal Operations	8,757,571	2,528,254	5,502,447	260,891	17,049,163	2,399,505	225,000	19,673,668
General Administration	26,878,117	8,181,335	5,440,787	1,324,420	41,824,658	622,236	994,635	43,441,529
Public Relations and Development	17,702,529	5,770,563	7,579,590	53,322	31,106,005	441,117	357,000	31,904,122
TOTAL INSTITUTIONAL SUPPORT	\$66,393,284	\$20,209,626	\$19,781,713	\$1,644,750	\$108,029,372	\$3,980,650	\$1,376,635	\$113,386,657
OPERATIONS AND MAINTENANCE OF PLANT								
Physical Plant Administration	\$2,867,269	\$845,370	\$230,101	-	\$3,942,740	\$8,710	-	\$3,951,450
Building Maintenance	6,467,077	1,960,191	11,714,009	\$6,619,045	26,760,322	(597,981)	\$1,188,838	27,351,179
Custodial Services	9,551,806	2,850,346	1,280,747	85,000	13,767,899	(477,804)	-	13,290,095
Utilities	787,414	233,152	28,472,405	35,000	29,527,971	(655,000)	3,658,255	32,531,226
Landscape and Grounds Maintenance	1,196,873	351,420	11,781,576	-	13,329,869	20,554	-	13,350,423
Major Repairs and Renovations	106,842	32,459	1,056,216	980,000	2,175,517	(627,900)	-	1,547,617
Security and Safety	1,856,877	560,650	190,255	31,500	2,639,282	-	-	2,639,282
Logistical Services	97,623	29,658	393,567	1,977,623	2,498,471	-	-	2,498,471
TOTAL OPERATION & MAINTENANCE-PLANT	\$22,931,781	\$6,863,246	\$55,118,876	\$9,728,168	\$94,642,071	(\$2,329,421)	\$4,847,093	\$97,159,743
SCHOLARSHIPS AND FELLOWSHIPS								
Scholarships	-	-	\$86,722	-	\$86,722	(\$1,075,858)	-	(\$989,136)
Fellowships	\$256,120	\$45,000	83,567	-	384,687	269,500	-	654,187
TOTAL SCHOLARSHIPS	\$256,120	\$45,000	\$170,289	-	\$471,409	(\$806,358)	-	(\$334,949)
TOTAL OPERATING EXPENDITURES	\$592,597,683	\$157,479,321	\$187,605,030	\$32,999,438	\$970,681,471	(\$5,997,036)	\$9,684,139	\$974,368,575
TRANSFERS	-	-	-	-	-	-	\$88,362	\$88,362
TOTAL EXPENDITURES & TRANSFERS	\$592,597,683	\$157,479,321	\$187,605,030	\$32,999,438	\$970,681,471	(\$5,997,036)	\$9,772,501	\$974,456,937

Note: Columns may not add due to rounding.

Table A9. FY2008 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
On-Campus General Academic Instruction	\$153,230,189	\$39,483,651	\$6,335,234	\$3,864,129	\$202,913,203	(\$9,317,269)	(\$1,796,209)	191,799,725
Community Education	757,696	214,956	894,914	-	1,867,566	209,481	-	2,077,047
Off Campus General Academic Instruction	51,500	14,933	544,870	-	611,303	(686,000)	-	(74,697)
TOTAL INSTRUCTION	\$154,039,385	\$39,713,540	\$7,775,018	\$3,864,129	\$205,392,072	(\$9,793,788)	(\$1,796,209)	193,802,075
RESEARCH								
Institutes and Research Centers	\$14,929,801	\$3,932,247	\$4,978,169	\$490,000	\$24,330,217	\$781,745	\$244,726	25,356,688
Individual and Project Research	12,690,760	3,104,775	7,359,224	4,248,776	27,403,535	(3,836,704)	-	23,566,831
TOTAL RESEARCH	\$27,620,561	\$7,037,022	\$12,337,393	\$4,738,776	\$51,733,752	(\$3,054,959)	\$244,726	48,923,519
PUBLIC SERVICE								
Community Service	\$6,235,377	\$1,499,919	\$4,016,049	\$84,311	\$11,835,656	(\$1,286,753)	-	10,548,903
Cooperative Extension Service	-	-	-	-	-	(64,142)	-	(64,142)
Public Broadcasting Service	271,362	83,375	179,699	10,000	544,436	-	-	544,436
TOTAL PUBLIC SERVICE	\$6,506,739	\$1,583,294	\$4,195,748	\$94,311	\$12,380,092	(\$1,350,895)	-	11,029,197
ACADEMIC SUPPORT								
Libraries	\$6,617,418	\$1,844,067	\$2,598,914	\$3,670,066	\$14,730,465	(\$629,894)	\$160,000	14,260,571
Museums and Galleries	510,940	-	38,503	-	549,443	(1,243)	-	548,200
Educational Media Services	1,300,594	317,420	290,869	11,000	1,919,883	(308,292)	17,000	1,628,591
Ancillary Support	7,097,460	1,866,393	3,829,219	309,801	13,102,873	2,470,987	-	15,573,860
Acad Admin and Personnel Development	15,916,289	4,018,032	5,225,354	47,100	25,206,774	6,194,580	-	31,401,354
TOTAL ACADEMIC SUPPORT	\$31,442,701	\$8,045,912	\$11,982,859	\$4,037,967	\$55,509,438	\$7,726,138	\$177,000	63,412,576
STUDENT SERVICES								
Student Services Administration	\$2,816,587	\$760,768	\$1,392,852	\$77,001	\$5,047,208	(\$447,362)	(\$731,993)	3,867,853
Social and Cultural Development	4,895,408	873,840	3,698,332	10,000	9,477,581	1,838,531	4,176,683	15,492,795
Counseling and Career Guidance	2,084,988	1,371,671	15,277	-	3,471,935	(727,980)	-	2,743,955
Financial Aid Administration	1,262,119	321,867	119,039	5,001	1,708,026	-	-	1,708,026
Student Health Services	3,565,257	947,432	826,282	-	5,338,971	(73,886)	-	5,265,085
Student Admission & Records	3,727,667	1,035,781	1,861,915	27,504	6,652,867	(272,052)	-	6,380,815
TOTAL STUDENT SERVICES	\$18,352,026	\$5,311,359	\$7,913,697	\$119,506	\$31,696,588	\$317,251	\$3,444,690	35,458,529
INSTITUTIONAL SUPPORT								
Executive Management	\$3,349,200	\$965,199	(\$830,826)	-	\$3,483,573	\$800,000	-	4,283,573
Fiscal Operations	2,727,161	742,530	761,009	-	4,230,700	(25,000)	-	4,205,700
General Administration	8,139,793	2,399,310	(782,214)	\$81,120	9,838,008	3,779,045	\$190,190	13,807,243
Public Relations and Development	7,964,020	2,846,522	2,555,102	7,001	13,372,646	(270,959)	-	13,101,687
TOTAL INSTITUTIONAL SUPPORT	\$22,180,174	\$6,953,562	\$1,703,071	\$88,121	\$30,924,927	\$4,283,086	\$190,190	35,398,203
OPERATIONS AND MAINTENANCE OF PLANT								
Physical Plant Administration	\$1,455,989	\$435,334	(\$103,306)	-	\$1,788,017	\$8,710	-	1,796,727
Building Maintenance	4,376,726	1,325,419	5,705,466	\$2,197,598	13,605,209	(317,934)	-	13,287,275
Custodial Services	3,914,323	1,180,591	539,363	-	5,634,277	(200,247)	-	5,434,031
Utilities	-	-	24,753,939	-	24,753,939	-	\$3,658,255	28,412,194
Landscape and Grounds Maintenance	936,994	278,000	379,131	-	1,594,125	-	-	1,594,125
Major Repairs and Renovations	-	-	410,002	980,000	1,390,002	-	-	1,390,002
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	\$10,684,032	\$3,219,344	\$31,684,595	\$3,177,598	\$48,765,569	(\$509,471)	\$3,658,255	51,914,354
SCHOLARSHIPS AND FELLOWSHIPS								
Scholarships	-	-	\$1,700	-	\$1,700	(\$875,507)	-	(873,807)
Fellowships	\$156,120	\$45,000	55,020	-	256,140	269,500	-	525,640
TOTAL SCHOLARSHIPS	\$156,120	\$45,000	\$56,720	-	\$257,840	(\$606,007)	-	(348,167)
TOTAL OPERATING EXPENDITURES	\$270,981,737	\$71,909,032	\$77,649,102	\$16,120,408	\$436,660,279	(\$2,988,646)	\$5,918,652	439,590,286
TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	\$270,981,737	\$71,909,032	\$77,649,102	\$16,120,408	\$436,660,279	(\$2,988,646)	\$5,918,652	\$439,590,286

Note: Columns may not add due to rounding.

Table A10. FY2008 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri Extension

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
On-Campus General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus General Academic Instruction	-	-	-	-	-	-	-	-
TOTAL INSTRUCTION	-	-	-	-	-	-	-	-
RESEARCH								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
TOTAL RESEARCH	-	-	-	-	-	-	-	-
PUBLIC SERVICE								
Community Service	-	-	\$90,000	-	\$90,000	(\$164,000)	-	(\$74,000)
Cooperative Extension Service	\$25,692,254	\$7,228,530	5,804,693	\$5,800	38,731,278	1,089,490	-	39,820,768
Public Broadcasting Service	-	-	-	-	-	-	-	-
TOTAL PUBLIC SERVICE	\$25,692,254	\$7,228,530	\$5,894,693	\$5,800	\$38,821,278	\$925,490	-	\$39,746,768
ACADEMIC SUPPORT								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin and Personnel Development	-	-	-	-	-	-	-	-
TOTAL ACADEMIC SUPPORT	-	-	-	-	-	-	-	-
STUDENT SERVICES								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
TOTAL STUDENT SERVICES	-	-	-	-	-	-	-	-
INSTITUTIONAL SUPPORT								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	-	-	-	-	-	-
General Administration	-	-	-	-	-	-	-	-
Public Relations and Development	-	-	-	-	-	-	-	-
TOTAL INSTITUTIONAL SUPPORT	-	-	-	-	-	-	-	-
OPERATIONS AND MAINTENANCE OF PLANT								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	-	-	-	-	-	-	-	-
SCHOLARSHIPS AND FELLOWSHIPS								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
TOTAL SCHOLARSHIPS	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	\$25,692,254	\$7,228,530	\$5,894,693	\$5,800	\$38,821,278	\$925,490	-	\$39,746,768
TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	\$25,692,254	\$7,228,530	\$5,894,693	\$5,800	\$38,821,278	\$925,490	-	\$39,746,768

Note: Columns may not add due to rounding.

Table A11. FY2008 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Kansas City

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
On-Campus General Academic Instruction	\$85,330,691	\$19,847,675	\$10,345,411	\$449,277	\$115,973,054	\$16,148	-	\$115,989,202
Community Education	75,650	21,675	33,468	-	130,793	-	-	130,793
Off Campus General Academic Instruction	-	-	65,000	-	65,000	(65,000)	-	-
TOTAL INSTRUCTION	\$85,406,341	\$19,869,350	\$10,443,879	\$449,277	\$116,168,847	(\$48,852)	-	\$116,119,995
RESEARCH								
Institutes and Research Centers	\$35,500	\$10,650	\$13,878	-	\$60,028	-	-	\$60,028
Individual and Project Research	1,322,083	378,054	1,537,993	\$80,000	3,318,130	(376,016)	-	2,942,114
TOTAL RESEARCH	\$1,357,583	\$388,704	\$1,551,871	\$80,000	\$3,378,158	(\$376,016)	-	\$3,002,142
PUBLIC SERVICE								
Community Service	\$1,806,243	\$520,040	\$988,287	-	\$3,314,570	(\$123,000)	-	\$3,191,570
Cooperative Extension Service	186,000	50,470	64,103	-	300,573	(119,830)	-	180,743
Public Broadcasting Service	-	-	86,425	-	86,425	-	-	86,425
TOTAL PUBLIC SERVICE	\$1,992,243	\$570,510	\$1,138,815	-	\$3,701,568	(\$242,830)	-	\$3,458,738
ACADEMIC SUPPORT								
Libraries	\$4,249,277	\$1,178,065	\$997,754	\$2,864,091	\$9,289,187	-	-	\$9,289,187
Museums and Galleries	254,250	75,865	3,450	-	333,565	-	-	333,565
Educational Media Services	464,003	133,004	790,750	20,000	1,407,757	(\$390,000)	-	1,017,757
Ancillary Support	1,289,925	350,126	336,032	6,000	1,982,083	(373,790)	-	1,608,293
Acad Admin and Personnel Development	8,630,528	1,753,076	3,523,315	66,500	13,973,419	(1,452,607)	-	12,520,812
TOTAL ACADEMIC SUPPORT	\$14,887,983	\$3,490,136	\$5,651,301	\$2,956,591	\$26,986,011	(\$2,216,397)	-	\$24,769,614
STUDENT SERVICES								
Student Services Administration	\$2,736,661	\$764,687	\$1,613,951	-	\$5,115,299	\$1,967,268	\$93,931	\$7,176,498
Social and Cultural Development	983,378	237,377	1,140,823	-	2,361,578	(343,070)	-	2,018,508
Counseling and Career Guidance	1,141,699	310,562	156,615	-	1,608,876	(613,367)	-	995,509
Financial Aid Administration	881,611	226,675	76,473	-	1,184,759	600,000	-	1,784,759
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	1,508,959	453,239	239,636	-	2,201,834	(131,181)	-	2,070,653
TOTAL STUDENT SERVICES	\$7,252,308	\$1,992,540	\$3,227,498	-	\$12,472,346	\$1,479,650	\$93,931	\$14,045,927
INSTITUTIONAL SUPPORT								
Executive Management	\$2,332,561	\$780,468	\$504,993	\$6,117	\$3,624,139	(\$44,073)	(\$200,000)	\$3,380,066
Fiscal Operations	1,146,349	333,297	2,804,938	260,891	4,545,475	3,196,562	225,000	7,967,037
General Administration	7,841,271	2,695,797	3,398,155	1,142,300	15,077,523	(2,086,376)	-	12,991,147
Public Relations and Development	3,283,508	988,098	1,381,990	11,321	5,664,917	(60,988)	-	5,603,929
TOTAL INSTITUTIONAL SUPPORT	\$14,603,689	\$4,797,660	\$8,090,076	\$1,420,629	\$28,912,054	\$1,005,125	\$25,000	\$29,942,179
OPERATIONS AND MAINTENANCE OF PLANT								
Physical Plant Administration	\$285,000	\$87,000	\$280,000	-	\$652,000	-	-	\$652,000
Building Maintenance	431,000	131,000	2,073,380	\$4,361,447	6,996,827	(\$250,000)	-	6,746,827
Custodial Services	2,536,000	771,000	538,200	75,000	3,920,200	-	-	3,920,200
Utilities	387,000	118,000	115,000	35,000	655,000	(655,000)	-	-
Landscape and Grounds Maintenance	-	-	6,947,946	-	6,947,946	-	-	6,947,946
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	1,026,000	312,000	45,000	-	1,383,000	-	-	1,383,000
Logistical Services	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	\$4,665,000	\$1,419,000	\$9,999,526	\$4,471,447	\$20,554,973	(\$905,000)	-	\$19,649,973
SCHOLARSHIPS AND FELLOWSHIPS								
Scholarships	-	-	\$500	-	\$500	(\$345,000)	-	(\$344,500)
Fellowships	\$100,000	-	18,547	-	118,547	-	-	118,547
TOTAL SCHOLARSHIPS	\$100,000	-	\$19,047	-	\$119,047	(\$345,000)	-	(\$225,953)
TOTAL OPERATING EXPENDITURES	\$130,265,147	\$32,527,900	\$40,122,013	\$9,377,944	\$212,293,004	(\$1,649,320)	\$118,931	\$210,762,615
TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	\$130,265,147	\$32,527,900	\$40,122,013	\$9,377,944	\$212,293,004	(\$1,649,320)	\$118,931	\$210,762,615

Note: Columns may not add due to rounding.

Table A12. FY2008 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Rolla

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
On-Campus General Academic Instruction	\$35,787,461	\$9,937,226	\$5,442,533	\$55,711	\$51,222,931	\$210,558	-	\$51,433,489
Community Education	-	-	16,035	-	16,035	-	-	16,035
Off Campus General Academic Instruction	1,218,000	179,500	133,820	-	1,531,320	(1,529,889)	-	1,431
TOTAL INSTRUCTION	\$37,005,461	\$10,116,726	\$5,592,388	\$55,711	\$52,770,286	(\$1,319,331)	-	\$51,450,955
RESEARCH								
Institutes and Research Centers	\$1,272,991	\$270,385	\$292,724	-	\$1,836,100	-	-	\$1,836,100
Individual and Project Research	1,649,375	407,360	1,080,830	\$824,700	3,962,265	(\$831,900)	-	3,130,365
TOTAL RESEARCH	\$2,922,366	\$677,745	\$1,373,553	\$824,700	\$5,798,364	(\$831,900)	-	\$4,966,464
PUBLIC SERVICE								
Community Service	\$229,400	\$69,224	\$402,004	-	\$700,628	(\$150,000)	-	\$550,628
Cooperative Extension Service	144,179	44,811	30,645	-	219,635	(189,517)	-	30,118
Public Broadcasting Service	146,816	44,603	-	-	191,419	-	-	191,419
TOTAL PUBLIC SERVICE	\$520,395	\$158,638	\$432,649	-	\$1,111,682	(\$339,517)	-	\$772,165
ACADEMIC SUPPORT								
Libraries	\$899,760	\$257,082	\$293,862	\$1,159,307	\$2,610,011	-	-	\$2,610,011
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	307,653	81,491	(232,400)	-	156,744	-	-	156,744
Ancillary Support	329,475	92,898	147,257	55,000	624,630	-	-	624,630
Acad Admin and Personnel Development	1,695,404	498,611	1,058,567	-	3,252,582	(\$1,539,889)	-	1,712,693
TOTAL ACADEMIC SUPPORT	\$3,232,292	\$930,082	\$1,267,286	\$1,214,307	\$6,643,967	(\$1,539,889)	-	\$5,104,078
STUDENT SERVICES								
Student Services Administration	\$1,244,064	\$373,338	\$160,966	-	\$1,778,368	-	-	\$1,778,368
Social and Cultural Development	1,281,889	321,883	1,380,495	\$5,000	2,989,267	(\$54,678)	\$145,846	3,080,435
Counseling and Career Guidance	751,955	219,076	181,835	10,000	1,162,866	-	-	1,162,866
Financial Aid Administration	281,068	85,388	28,697	-	395,153	-	-	395,153
Student Health Services	582,000	163,000	87,000	-	832,000	-	-	832,000
Student Admission & Records	1,849,371	547,222	976,129	-	3,372,722	-	-	3,372,722
TOTAL STUDENT SERVICES	\$5,990,347	\$1,709,907	\$2,815,122	\$15,000	\$10,530,376	(\$54,678)	\$145,846	\$10,621,544
INSTITUTIONAL SUPPORT								
Executive Management	\$1,426,222	\$395,929	\$462,227	-	\$2,284,378	\$746,886	-	\$3,031,264
Fiscal Operations	1,159,821	345,279	139,414	-	1,644,514	-	-	1,644,514
General Administration	1,739,640	507,984	207,787	-	2,455,411	(38,200)	-	2,417,211
Public Relations and Development	1,977,918	593,753	891,669	-	3,463,340	79,327	-	3,542,667
TOTAL INSTITUTIONAL SUPPORT	\$6,303,601	\$1,842,945	\$1,701,097	-	\$9,847,643	\$788,013	-	\$10,635,656
OPERATIONS AND MAINTENANCE OF PLANT								
Physical Plant Administration	\$182,483	\$50,015	\$42,674	-	\$275,172	-	-	\$275,172
Building Maintenance	189,747	57,400	1,689,906	\$60,000	1,997,053	-	-	1,997,053
Custodial Services	1,242,466	375,627	89,540	10,000	1,717,633	-	-	1,717,633
Utilities	400,414	115,152	59,359	-	574,925	-	-	574,925
Landscape and Grounds Maintenance	-	-	4,234,189	-	4,234,189	-	-	4,234,189
Major Repairs and Renovations	106,842	32,459	18,314	-	157,615	-	-	157,615
Security and Safety	830,877	248,650	145,255	31,500	1,256,282	-	-	1,256,282
Logistical Services	97,623	29,658	393,567	1,977,623	2,498,471	-	-	2,498,471
TOTAL OPERATION & MAINTENANCE-PLANT	\$3,050,452	\$908,961	\$6,672,804	\$2,079,123	\$12,711,340	-	-	\$12,711,340
SCHOLARSHIPS AND FELLOWSHIPS								
Scholarships	-	-	\$74,522	-	\$74,522	-	-	\$74,522
Fellowships	-	-	-	-	-	-	-	-
TOTAL SCHOLARSHIPS	-	-	\$74,522	-	\$74,522	-	-	\$74,522
TOTAL OPERATING EXPENDITURES	\$59,024,914	\$16,345,004	\$19,929,423	\$4,188,841	\$99,488,182	(\$3,297,302)	\$145,846	\$96,336,726
TRANSFERS								
	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	\$59,024,914	\$16,345,004	\$19,929,423	\$4,188,841	\$99,488,182	(\$3,297,302)	\$145,846	\$96,336,726

Note: Columns may not add due to rounding.

Table A13. FY2008 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
On-Campus General Academic Instruction	\$45,594,300	\$11,933,249	\$6,422,733	\$649,000	\$64,599,282	(\$211,852)	-	\$64,387,430
Community Education	13,100	2,000	14,000	-	29,100	10,000	-	39,100
Off Campus General Academic Instruction	534,500	124,000	177,900	-	836,400	-	-	836,400
TOTAL INSTRUCTION	\$46,141,900	\$12,059,249	\$6,614,633	\$649,000	\$65,464,782	(\$201,852)	-	\$65,262,930
RESEARCH								
Institutes and Research Centers	\$1,037,235	\$281,247	\$101,050	-	\$1,419,532	(\$30,362)	-	\$1,389,170
Individual and Project Research	1,084,556	296,348	2,272,150	\$86,700	3,739,754	(296,580)	-	3,443,174
TOTAL RESEARCH	\$2,121,791	\$577,595	\$2,373,200	\$86,700	\$5,159,286	(\$326,942)	-	\$4,832,344
PUBLIC SERVICE								
Community Service	\$2,280,125	\$687,416	\$720,077	\$41,000	\$3,728,618	(\$138,603)	-	\$3,590,015
Cooperative Extension Service	169,000	43,450	32,363	-	244,813	(274,468)	-	(29,655)
Public Broadcasting Service	239,372	72,718	(61,792)	-	250,298	61,792	-	312,090
TOTAL PUBLIC SERVICE	\$2,688,497	\$803,584	\$690,648	\$41,000	\$4,223,729	(\$351,279)	-	\$3,872,450
ACADEMIC SUPPORT								
Libraries	\$2,204,995	\$636,612	\$138,353	\$1,907,987	\$4,887,947	(\$201,820)	-	\$4,686,127
Museums and Galleries	81,106	15,263	12,700	-	109,069	-	-	109,069
Educational Media Services	928,682	264,449	104,411	-	1,297,542	(53,903)	-	1,243,639
Ancillary Support	2,718,176	815,592	1,051,620	114,000	4,699,388	227,538	-	4,926,926
Acad Admin and Personnel Development	6,056,251	1,659,889	1,983,186	306,000	10,005,326	1,913,168	-	11,918,494
TOTAL ACADEMIC SUPPORT	\$11,989,210	\$3,391,805	\$3,290,270	\$2,327,987	\$20,999,272	\$1,884,983	-	\$22,884,255
STUDENT SERVICES								
Student Services Administration	\$1,011,438	\$311,990	\$1,668,340	-	\$2,991,768	(\$1,396,160)	-	\$1,595,608
Social and Cultural Development	293,347	66,083	1,679,929	\$10,000	2,049,359	307,479	-	2,356,838
Counseling and Career Guidance	573,000	159,140	100,360	-	832,500	-	-	832,500
Financial Aid Administration	750,400	232,500	97,500	-	1,080,400	-	-	1,080,400
Student Health Services	3,000	230	47,770	-	51,000	-	-	51,000
Student Admission & Records	1,790,300	577,480	422,568	-	2,790,348	(83,715)	-	2,706,633
TOTAL STUDENT SERVICES	\$4,421,485	\$1,347,423	\$4,016,467	\$10,000	\$9,795,375	(\$1,172,396)	-	\$8,622,979
INSTITUTIONAL SUPPORT								
Executive Management	\$1,749,579	\$377,462	\$237,068	-	\$2,364,109	\$60,029	-	\$2,424,138
Fiscal Operations	715,993	215,036	1,613,398	-	2,544,427	(144,155)	-	2,400,272
General Administration	2,363,880	704,530	15,446	\$100,000	3,183,856	511,252	\$54,312	3,749,420
Public Relations and Development	2,896,260	888,363	1,735,662	-	5,520,285	838,000	-	6,358,285
TOTAL INSTITUTIONAL SUPPORT	\$7,725,712	\$2,185,391	\$3,601,574	\$100,000	\$13,612,677	\$1,265,126	\$54,312	\$14,932,115
OPERATIONS AND MAINTENANCE OF PLANT								
Physical Plant Administration	\$471,002	\$133,795	\$63,449	-	\$668,246	-	-	\$668,246
Building Maintenance	1,469,604	446,372	1,805,257	-	3,721,233	(\$30,047)	\$1,188,838	4,880,024
Custodial Services	1,859,017	523,128	113,644	-	2,495,789	(277,557)	-	2,218,232
Utilities	-	-	3,544,107	-	3,544,107	-	-	3,544,107
Landscape and Grounds Maintenance	259,879	73,420	220,310	-	553,609	20,554	-	574,163
Major Repairs and Renovations	-	-	627,900	-	627,900	(627,900)	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	\$4,059,502	\$1,176,715	\$6,374,667	-	\$11,610,884	(\$914,950)	\$1,188,838	\$11,884,772
SCHOLARSHIPS AND FELLOWSHIPS								
Scholarships	-	-	-	-	-	\$154,649	-	\$154,649
Fellowships	-	-	\$10,000	-	\$10,000	-	-	10,000
TOTAL SCHOLARSHIPS	-	-	\$10,000	-	\$10,000	\$154,649	-	\$164,649
TOTAL OPERATING EXPENDITURES	\$79,148,097	\$21,541,762	\$26,971,459	\$3,214,687	\$130,876,005	\$337,339	\$1,243,150	\$132,456,494
TRANSFERS								
	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	79,148,097	21,541,762	26,971,459	3,214,687	130,876,005	337,339	1,243,150	132,456,494

Note: Columns may not add due to rounding.

Table A14. FY2008 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
On-Campus General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus General Academic Instruction	-	-	-	-	-	-	-	-
TOTAL INSTRUCTION	-	-	-	-	-	-	-	-
RESEARCH								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
TOTAL RESEARCH	-	-	-	-	-	-	-	-
PUBLIC SERVICE								
Community Service	\$6,185,885	\$1,841,055	\$4,290,884	\$55,758	\$12,373,582	-	\$689,627	\$13,063,209
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
TOTAL PUBLIC SERVICE	\$6,185,885	\$1,841,055	\$4,290,884	\$55,758	\$12,373,582	-	\$689,627	\$13,063,209
ACADEMIC SUPPORT								
Libraries	\$1,233,146	\$332,668	\$3,967,347	-	\$5,533,161	-	-	\$5,533,161
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	542,093	175,103	1,411,924	-	2,129,120	-	-	2,129,120
Ancillary Support	904,062	248,218	266,967	-	1,419,247	(\$411,416)	-	1,007,831
Acad Admin and Personnel Development	1,478,670	443,122	1,581,590	-	3,503,382	(701,913)	-	2,801,469
TOTAL ACADEMIC SUPPORT	\$4,157,971	\$1,199,111	\$7,227,828	-	\$12,584,910	(\$1,113,329)	-	\$11,471,581
STUDENT SERVICES								
Student Services Administration	\$1,008,774	\$302,632	\$407,450	-	\$1,718,856	(\$1,718,856)	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	4,000	-	4,000	(2,000)	-	\$2,000
TOTAL STUDENT SERVICES	\$1,008,774	\$302,632	\$411,450	-	\$1,722,856	(\$1,720,856)	-	\$2,000
INSTITUTIONAL SUPPORT								
Executive Management	\$4,197,505	\$1,210,415	\$885,427	-	\$6,293,347	(\$1,045,050)	-	\$5,248,297
Fiscal Operations	3,008,247	892,112	183,688	-	4,084,047	(627,902)	-	3,456,145
General Administration	6,793,533	1,873,714	2,601,613	\$1,000	11,269,860	(1,543,485)	\$750,133	10,476,508
Public Relations and Development	1,580,823	453,827	1,015,167	35,000	3,084,817	(144,263)	357,000	3,297,554
TOTAL INSTITUTIONAL SUPPORT	\$15,580,108	\$4,430,068	\$4,685,895	\$36,000	\$24,732,071	(\$3,360,700)	\$1,107,133	\$22,478,504
OPERATIONS AND MAINTENANCE OF PLANT								
Physical Plant Administration	\$472,795	\$139,226	(\$52,716)	-	\$559,305	-	-	\$559,305
Building Maintenance	-	-	440,000	-	440,000	-	-	440,000
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	\$472,795	\$139,226	\$387,284	-	\$999,305	-	-	\$999,305
SCHOLARSHIPS AND FELLOWSHIPS								
Scholarships	-	-	\$10,000	-	\$10,000	(\$10,000)	-	-
Fellowships	-	-	-	-	-	-	-	-
TOTAL SCHOLARSHIPS	-	-	\$10,000	-	\$10,000	(\$10,000)	-	-
TOTAL OPERATING EXPENDITURES	\$27,405,533	\$7,912,092	\$17,013,341	\$91,758	\$52,422,724	(\$6,204,885)	\$1,796,760	\$48,014,599
TRANSFERS	-	-	-	-	-	-	\$88,362	\$88,362
TOTAL EXPENDITURES & TRANSFERS	\$27,405,533	\$7,912,092	\$17,013,341	\$91,758	\$52,422,724	(\$6,204,885)	\$1,885,122	\$48,102,961

Note: Columns may not add due to rounding.

Table A15. FY2008 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University-wide Resources

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
On-Campus General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus General Academic Instruction	-	-	-	-	-	-	-	-
TOTAL INSTRUCTION	-	-	-	-	-	-	-	-
RESEARCH								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	\$2,120,000	-	\$2,120,000
TOTAL RESEARCH	-	-	-	-	-	\$2,120,000	-	\$2,120,000
PUBLIC SERVICE								
Community Service	-	-	-	-	-	-	-	-
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
TOTAL PUBLIC SERVICE	-	-	-	-	-	-	-	-
ACADEMIC SUPPORT								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin and Personnel Development	\$80,000	\$15,000	\$25,000	-	\$120,000	\$4,760,288	\$460,800	\$5,341,088
TOTAL ACADEMIC SUPPORT	\$80,000	\$15,000	\$25,000	-	\$120,000	\$4,760,288	\$460,800	\$5,341,088
STUDENT SERVICES								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
TOTAL STUDENT SERVICES	-	-	-	-	-	-	-	-
INSTITUTIONAL SUPPORT								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	-	-	-	-	-	-
General Administration	-	-	-	-	-	-	-	-
Public Relations and Development	-	-	-	-	-	-	-	-
TOTAL INSTITUTIONAL SUPPORT	-	-	-	-	-	-	-	-
OPERATIONS AND MAINTENANCE OF PLANT								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	-	-	-	-	-	-	-	-
SCHOLARSHIPS AND FELLOWSHIPS								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
TOTAL SCHOLARSHIPS	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	\$80,000	\$15,000	\$25,000	-	\$120,000	\$6,880,288	\$460,800	\$7,461,088
TRANSFERS								
TOTAL EXPENDITURES & TRANSFERS	\$80,000	\$15,000	\$25,000	-	\$120,000	\$6,880,288	\$460,800	\$7,461,088

Note: Columns may not add due to rounding.