

The
UNIVERSITY *of*
MISSOURI
SYSTEM



Fiscal Year **2007**

UNIVERSITY OF MISSOURI SYSTEM

OPERATING BUDGET

FISCAL YEAR 2007

Report Prepared by
Dan Liu
Associate Budget Analyst

With Assistance from
Cuba Plain
Director, Budget Planning and Development

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Office of Planning and Budget
104 University Hall
Columbia, Missouri 65211
Telephone (573) 882-3400

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University of Missouri System FY 2007 Operating Budget

Introduction and Overview

Introduction

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency. Excluded from this document are loan funds, plant funds, endowment and similar funds, retirement and similar funds, and agency funds.

Context for Budget Planning

Budget planning and development for fiscal year 2007 was guided by the policy decisions and planning parameters of the Board of Curators and by the program decision items included in the FY 2007 Appropriations Request for Operations. An increase in tuition of 5.0% was approved for academic year 2007. Expenditure assumptions for planning included the following:

- The salary and wage budget pool will increase by 2%.
- The FY 2007 flat benefit rate for benefit-eligible salaries excluding FICA is 22.73% for the campuses and 25.67% for the hospital.
- The E&E budget pool will remain relatively flat with the exception of fuel and utilities, insurance, and information technology.
- Funds equal to 1.0% of the replacement cost of the physical plant will be budgeted for maintenance and repair.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft general ledger financial system as of June 30, 2006.

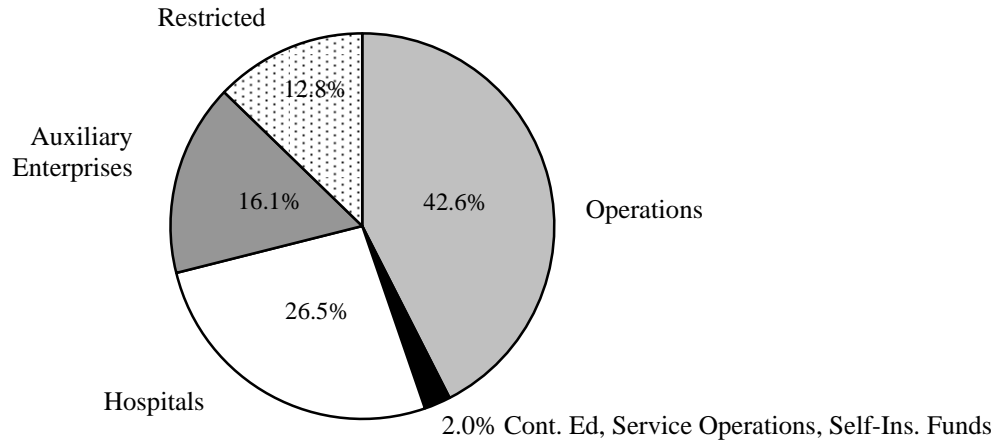
Withholding of State Appropriations

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY 2007 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University.

FY 2007 Current Funds Budget Summary

For fiscal year 2007, the University of Missouri's current funds budget totals almost \$2.2 billion. Of the total current funds budget, 87.2% is unrestricted and 12.8% is restricted. The current funds budget is made up of the University's operations fund, as well as the operating budgets for the Hospitals, auxiliary enterprises, continuing education, service operations, self-insurance funds, and restricted funds.

Current Funds Revenue Budget



The operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises approximately 42.6% of the institution's current funds budget. University Hospitals and Clinics contribute 26.5% of the current funds budget. Auxiliary enterprises are self-supporting activities whose services are provided primarily to individuals in the University community such as students, faculty, and staff, and may incidentally offer services to the public. They account for 16.1% of the current funds budget. Examples include residential life, bookstores, parking, and intercollegiate athletics. Service operations provide a specific type of service to departments or other organizational units within the University rather than to individuals. These activities are supported by internal charges to the using department. Examples include campus computing, mail operations, printing services, telephone services, and science instrument shops. The self-insurance funds budget includes medical benefits, dental benefits, educators' legal liability, medical malpractice, long-term disability, and auto and general liability. Restricted funds are comprised of grant and contract activities, as well as activities funded by endowment distributions, gifts, and restricted state appropriations.

The total FY 2007 current funds budget includes an estimated beginning balance of \$555.9 million and anticipated revenues of almost \$2.2 billion, for a total source of funds of \$2.7 billion. Planned expenditures of \$2.0 billion and transfers of \$123.3 million combine for a total planned use of funds of approximately \$2.2 billion. The FY 2007 current funds budget includes a planned decrease in ending balance of \$5.4 million.

The distribution of the total current funds budget by major type of fund is shown on the next page, in Table 1, for each campus, UM Extension, the Hospitals, and UM system units.

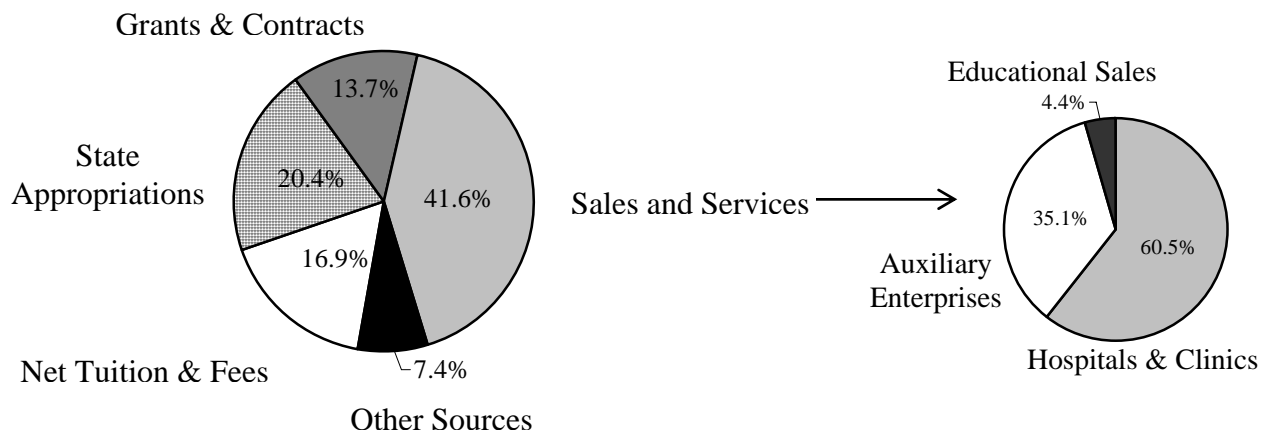
Table 1. Percentage Distribution of FY 2007 Current Funds Budgets by Type of Fund, by Campus

	UM						UM	U-Wide	System
	UMC	Extension	Hospital	UMKC	UMR	UMSL	System Admin.	Resources	Total
Operations	47.6%	75.6%	0.0%	71.2%	67.2%	69.7%	72.2%	97.0%	42.6%
Continuing Education	1.7%	0.0%	0.0%	2.7%	3.3%	4.0%	0.0%	0.0%	1.6%
Service Operations	0.4%	0.0%	0.0%	0.3%	0.0%	0.2%	1.2%	0.0%	0.2%
Self Insurance Funds	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	68.9%	0.2%
Auxiliaries & Hospital Operations	32.8%	0.0%	99.7%	8.3%	8.1%	14.1%	3.2%	0.0%	42.6%
Total Unrestricted	82.5%	75.6%	99.7%	82.5%	78.6%	88.0%	76.6%	165.9%	87.2%
Restricted Expendable Gifts, Endowments, and State Appropriations	3.0%	0.7%	0.3%	5.1%	2.8%	3.5%	18.2%	-65.9%	2.7%
Grants and Contracts	14.5%	23.7%	0.0%	12.4%	18.6%	8.5%	5.2%	0.0%	10.1%
Total Restricted	17.5%	24.4%	0.3%	17.5%	21.4%	12.0%	23.4%	-65.9%	12.8%
Total Current Funds	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Revenues

The total FY 2007 current funds revenue budget at approximately \$2.2 billion is 5.8% higher than the FY 2006 original budget and about 1% higher than FY 2006 estimated revenues. The chart below on the left shows the current fund revenue budget by source of funds. The chart on the right shows the further distribution of the sales and services budget by type.



Sales and services are the largest contributor of current funds revenues at 41.6%. Sales and services are comprised of three types of activities: Hospitals & Clinics, other auxiliary enterprises, and educational activities. The chart above at the right shows the distribution of sales and services revenues (including patient revenues) for each of these three types of activities.

Sales and services of Hospitals & Clinics, totaling \$542.4 million, make up 60.5% of the sales and services budget for current funds revenues. These are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospitals & Clinics, Ellis

Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center. Not included in this category are funds generated from the University Physicians' clinical operations, which are part of the University of Missouri-Columbia Medical School's physicians' practice plan.

Sales and services of auxiliary enterprises totaling \$314.9 million, or 35.1% of the current funds sales and services budget, include revenues from essentially self-supporting activities that provide services and sales primarily to students, faculty, and staff. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, University Physicians clinics, veterinary medicine clinics, and other miscellaneous activities.

Sales and services of educational activities, totaling \$39.7 million, include the operations of the dental and optometry clinics, as well as activities related to the UMKC medical residency program, Agricultural Experiment Station, Cooperative Extension, and other activities.

Gross tuition and fee revenues of \$539.8 million are the second largest source of revenue and contribute 23.2% of the gross current funds revenue budget. Scholarship allowances, or financial aid, reduce revenue from student fees to \$363.8 million or 16.9% of total net revenue, making it the third largest contributor of total net revenue. Tuition and fees of \$490.8 million are recorded in the operations fund. Student fees of \$33.3 million, related to continuing education, are recorded in a separate fund. The \$15.7 million in student fees in the auxiliary enterprises fund group are activity and facility fees primarily for student health, parking, athletics, and University Centers/Unions.

State appropriations, at \$439.9 million, comprise the third largest source of gross current funds revenue. However, once student fee discounts have been applied to gross fees, state appropriations becomes the second largest contributor of total net current funds revenues at 20.4%. State appropriations include \$400.6 million in the operations fund for the general mission of the University, and \$22.9 million for University Hospitals & Clinics. Restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, the Missouri Research and Education Network (MOREnet), Spinal Cord Injury Research, and Telemedicine total approximately \$16.4 million.

Federal, state, and other grants and contracts combine for total projected revenues of \$294.7 million, or 13.7% of the total current funds revenue budget. These revenues are an estimate of the funds that will be received during FY 2007.

Other revenue sources include federal appropriations (primarily for the Agricultural Experiment Station and Cooperative Extension), investment income, gifts and endowment income (primarily for student aid and professorships), recovery of facilities and administrative costs (recovery of F&A), which are generated from externally funded grants and contracts, and miscellaneous income.

Table 2, on the following page, shows the percentage distribution of current funds revenues by major revenue source for each campus, UM Extension, the Hospitals, and the system administrative units. Tuition and fees net of financial aid is the largest source of revenue

for the St. Louis and Kansas City campuses. State appropriations is the largest contributor for UM Extension, the Rolla campus, UM System Administration, and University-Wide Resources. Sales & services of educational activities and auxiliary enterprises is the largest source of revenue for the Columbia campus and the Hospitals (Patient Services). State appropriations are the second largest source of funds for each of the campuses, except Rolla where net student fees are second.

Table 2. Percentage Distribution of FY 2007 Current Funds Budgeted Revenues by Major Source, by Campus

	UMC	UM Extension	Hospital	UMKC	UMR	UMSL	UM System Admin.	U-Wide Resources	System Total
Net Tuition and Fees	19.3%	0.0%	0.0%	32.3%	25.6%	39.4%	0.0%	0.0%	16.9%
Federal Appropriations	0.6%	19.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.7%
State Appropriations	20.7%	51.5%	4.0%	27.6%	34.8%	30.1%	47.5%	68.8%	20.4%
Federal Grants & Contracts	14.0%	3.7%	0.0%	10.3%	18.1%	9.6%	0.0%	0.0%	9.0%
State Grants	2.0%	15.2%	0.0%	1.9%	1.2%	2.5%	5.4%	0.0%	1.9%
Other Grants & Contracts	3.6%	6.5%	0.0%	4.6%	6.8%	2.5%	0.0%	0.0%	2.8%
Gift Income	2.0%	0.4%	0.3%	3.1%	2.3%	2.9%	0.2%	0.0%	1.7%
Recovery of F&A	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Endowment and Investment Income	2.6%	0.3%	0.8%	2.6%	3.0%	1.4%	16.3%	31.1%	2.5%
Sales & Services-Educ. Act./Aux.	32.2%	1.2%	94.7%	15.1%	7.1%	10.9%	2.0%	0.0%	41.6%
Miscellaneous Income	3.0%	1.6%	0.2%	2.5%	1.1%	0.7%	28.6%	0.1%	2.5%
Total Current Funds Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Expenditures

Compensation expenditures of \$1.4 billion account for 63.9% of current funds expenditures and transfers in FY 2007. Salary expenditures total \$1.1 billion and employee benefits expense is anticipated to be \$288.9 million. Expense and equipment and capital expenditures of \$657.2 million contribute 30.4% of current funds expenditures and transfers. Budgeted transfers of \$123.3 million, primarily for debt service and maintenance and repair, make up the remaining 5.7% of the budget.

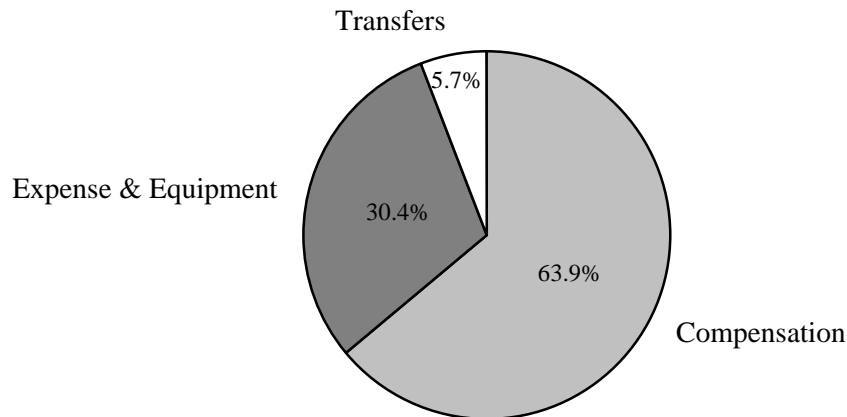


Table 3 shows the percentage distribution of the FY 2007 current funds expenditure budget by object of expense for each campus, UM Extension, the Hospitals, and the system units.

Table 3. Percentage Distribution of FY 2007 Current Funds Expenditure Budgets by Object of Expense, by Campus

	UMC	UM Extension	Hospital	UMKC	UMR	UMSL	UM System Admin.	U-Wide Resources	System Total
Salaries & Wages	55.4%	63.6%	36.7%	57.0%	55.3%	53.5%	44.1%	n/a	50.5%
Employee Benefits	14.1%	19.0%	10.2%	15.3%	14.0%	14.4%	13.1%	n/a	13.4%
Total Compensation	69.5%	82.6%	46.9%	72.3%	69.3%	67.9%	57.2%	n/a	63.9%
Expense and Equipment	22.1%	15.9%	41.4%	21.7%	24.0%	25.4%	50.5%	n/a	27.9%
Capital Expenditures	3.6%	0.1%	0.0%	4.4%	4.3%	2.1%	1.6%	n/a	2.5%
Total Expenditures	95.2%	98.6%	88.3%	98.4%	97.6%	95.4%	109.3%	n/a	94.3%
Transfers	4.8%	1.4%	11.7%	1.6%	2.4%	4.6%	-9.3%	n/a	5.7%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	n/a	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Note 2: University-Wide Resources expenditure percentages are omitted because Self Insurance Fund contributions are budgeted at a higher level than expenditures to increase reserve levels. This causes the percentage distributions to be distorted.

Primary program activities of instruction, research, and public service make up 46.8% of current funds expenditures at the University of Missouri. Hospitals account for 24.8% of the expenditure budget. Auxiliary enterprises make up 8.5% of the expenditure budget and the remaining 19.9% of budgeted expenditures are spent for support services, scholarships, and operation and maintenance of the physical plant.

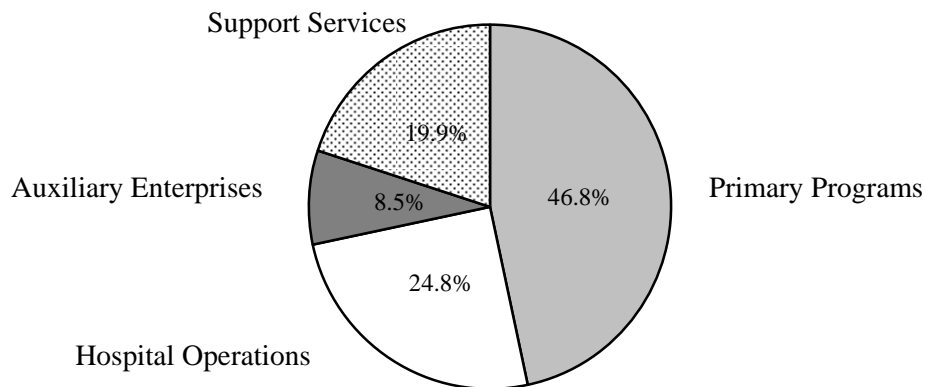


Table 4, on the following page shows the percentage distribution of the University's current funds expenditure budget by major program classification for each campus, UM Extension, the Hospitals, and UM system units.

Table 4. Percentage Distribution of FY 2007 Current Funds Budgeted Expenditures by Program Classification, by Campus

	UM						UM System Admin.	U-Wide Resources	System Total
	UMC	Extension	Hospital	UMKC	UMR	UMSL			
Instruction	36.3%	0.0%	0.0%	46.4%	42.3%	44.8%	0.2%	n/a	27.8%
Research	19.5%	0.0%	0.0%	7.6%	20.3%	5.6%	0.6%	n/a	10.9%
Public Service	6.2%	100.0%	0.0%	7.5%	2.0%	7.6%	36.5%	n/a	8.1%
Academic Support	8.3%	0.0%	0.0%	10.2%	5.3%	12.4%	24.0%	n/a	7.0%
Student Services	3.6%	0.0%	0.0%	4.8%	7.7%	4.9%	3.5%	n/a	3.2%
Institutional Support	5.0%	0.0%	0.0%	8.8%	7.6%	8.0%	33.6%	n/a	5.1%
Operation & Maintenance	5.6%	0.0%	0.0%	7.4%	8.9%	6.3%	1.6%	n/a	4.5%
Scholarships & Fellowships	0.2%	0.0%	0.0%	0.2%	0.1%	0.0%	0.0%	n/a	0.1%
Auxiliaries	15.3%	0.0%	0.0%	7.1%	5.8%	10.4%	0.0%	n/a	8.5%
Hospital	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	n/a	24.8%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	n/a	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Note 2: University-Wide Resources expenditure percentages are omitted because Self Insurance Fund contributions are budgeted at a higher level than expenditures to increase reserve levels. This causes the percentage distributions to be distorted.

Note 3: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Table 5 on the following page presents the FY 2007 University of Missouri consolidated current funds revenue budget by major revenue source, and the expenditures and transfers budget by object of expense and by major program classification, for the following fund groupings:

- Operations
- Continuing Education
- Service Operations
- Self-Insurance funds
- Auxiliary and Hospital Operating funds
- Restricted Expendable Gifts, Endowments, and State Appropriations
- Restricted Grants and Contracts (fiscal year estimate of project budgeted funds)

Tables 6 through 13 provide the same information for each campus, as well as for the Hospitals, University of Missouri Extension, University of Missouri System Administration, and University-Wide Resources.

Table 5. FY 2007 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Unrestricted	Restricted Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$165,890,074	\$7,183,738	\$6,447,902	\$65,219,450	\$244,741,164	\$213,784,654	\$458,525,818	\$96,772,408	\$640,000	\$97,412,408	\$555,938,226
REVENUES											
Tuition and Fees	\$490,772,232	\$33,250,372	\$100,000	-	\$524,122,604	\$15,649,156	\$539,771,760	-	-	-	\$539,771,760
Less: Scholarship Allowances	(113,575,935)	(388,000)	-	-	(113,963,935)	(8,744,187)	(122,708,122)	(\$17,810,176)	(\$35,500,000)	(\$53,310,176)	(176,018,298)
Net Student Fees	\$377,196,297	\$32,862,372	\$100,000	-	\$410,158,669	\$6,904,969	\$417,063,638	(\$17,810,176)	(\$35,500,000)	(\$53,310,176)	\$363,753,462
Federal Appropriations	14,909,587	-	-	-	14,909,587	-	14,909,587	16,435,264	-	16,435,264	439,915,885
State Appropriations	400,601,454	-	-	-	400,601,454	22,879,167	423,480,621	-	193,872,000	193,872,000	39,978,800
Federal Grants and Contracts	-	-	-	-	-	-	-	-	60,827,600	60,827,600	60,827,600
State Grants	-	-	-	-	-	-	-	-	28,658,600	28,658,600	36,545,750
Other Grants & Contracts	435,050	2,500	-	-	437,550	7,449,600	7,887,150	28,658,600	(42,753,774)	(28,993,912)	53,271,158
Gift Income	42,753,774	-	-	-	42,753,774	-	42,753,774	28,993,912	-	28,993,912	896,944,917
Recovery of F&A	13,649,649	-	-	5,137,241	18,786,890	5,490,356	24,277,246	30,000	-	30,000	55,007,985
Endowment and Investment Income	38,481,735	669,365	533,694	-	39,684,794	857,230,122	896,914,917	1,820,060	491,774	2,311,834	896,944,917
Sales & Services-Educ Act/Aux	29,129,214	230,630	4,699,145	5,000	34,063,988	18,632,163	52,696,151	-	-	-	55,007,985
Miscellaneous Income	\$917,156,760	\$33,764,867	\$5,332,839	\$5,142,241	\$961,396,706	\$918,586,377	\$1,879,983,083	\$58,127,660	\$216,916,400	\$275,044,060	\$2,155,027,144
TOTAL REVENUES											
	\$569,218,675	\$11,032,183	\$34,124,236	\$470,858	\$614,845,952	\$345,668,977	\$960,514,929	\$21,509,494	\$109,024,500	\$130,533,994	\$1,091,048,923
Salaries & Wages	156,165,751	2,482,212	9,597,570	138,654	168,384,186	90,420,658	258,804,844	5,234,588	24,861,500	30,096,088	288,900,932
Employee Benefits	\$725,384,426	\$13,514,395	\$43,721,805	\$609,512	\$783,230,138	\$436,089,635	\$1,219,319,773	\$26,744,081	\$133,886,000	\$160,630,081	\$1,379,949,854
Total Compensation											
Expense and Equipment	\$185,777,945	\$9,175,930	\$66,358,032	\$175,542,459	\$436,854,366	\$402,808,051	\$839,662,417	\$38,513,180	\$73,501,204	\$112,014,384	\$951,676,801
Other Operating Expense	34,635,977	102,280	2,746,281	-	37,484,538	3,729,760	41,214,298	2,833,672	10,400,000	13,233,672	54,447,971
Capital Expenditures	(25,571,755)	(176,515)	(120,329,413)	-	(146,077,683)	(18,718,693)	(164,796,376)	(255,606)	-	(255,606)	(165,051,982)
Internal Sales	-	-	-	(183,870,214)	(183,870,214)	-	(183,870,214)	-	-	-	(183,870,214)
Employer & Employee Contributions	\$194,842,167	\$9,101,695	(\$51,225,100)	(\$8,327,755)	\$144,391,007	\$387,819,119	\$532,310,125	\$41,091,246	\$83,901,204	\$124,992,450	\$657,202,576
Net Expense and Equipment Expenditures	\$920,226,593	\$22,616,090	(\$7,503,294)	(\$7,718,243)	\$927,621,145	\$823,908,754	\$1,751,529,899	\$67,835,327	\$217,787,204	\$285,622,531	\$2,037,152,430
TOTAL EXPENDITURES											
Internal Transfers	(\$317,732)	\$8,507,656	(\$2,274,865)	\$38,000	\$5,953,059	(\$1,445,479)	\$4,507,580	(\$3,636,776)	(\$870,804)	(\$4,507,580)	-
Mandatory Transfers	3,347,229	-	4,120,391	-	7,467,620	34,177,732	41,645,352	(152,683)	-	(152,683)	41,492,669
Non-Mandatory Transfers	4,362,810	-	12,087,833	-	16,450,643	64,844,807	81,295,450	472,850	-	472,850	81,768,300
TOTAL EXPENDITURES AND TRANSFERS	\$927,618,900	\$31,123,746	\$6,430,065	(\$7,680,243)	\$957,492,467	\$921,485,814	\$1,878,978,281	\$64,518,718	\$216,916,400	\$281,435,118	\$2,160,413,399
ENDING BALANCE	\$155,427,933	\$9,824,859	\$5,350,676	\$78,041,934	\$248,645,402	\$210,885,218	\$459,530,620	\$90,381,350	\$640,000	\$91,021,350	\$550,551,970
Expenditures by Program Classification											
Instruction	\$411,150,177	\$22,404,081	\$201,325	-	\$433,755,583	\$88,031,695	\$521,787,278	\$25,036,680	\$20,227,504	\$45,264,184	\$567,051,462
Research	67,334,654	-	523,425	-	67,858,079	7,695,064	75,553,143	8,071,473	137,860,700	145,932,173	221,485,316
Public Service	71,573,467	86,700	26,840	-	71,687,007	11,091,424	82,778,431	23,261,577	58,359,000	81,620,577	164,399,008
Academic Support	118,161,347	125,309	621,907	-	118,908,563	17,573,911	136,482,474	4,615,675	1,189,000	5,804,675	142,287,148
Student Services	61,908,202	-	177,833	-	62,086,035	610,446	62,696,481	21,000	21,000	1,775,492	64,471,973
Institutional Support	99,439,170	-	(9,332,664)	(\$7,718,243)	82,388,262	20,039,787	102,428,049	2,204,520	130,000	2,334,520	104,762,569
Operation & Maintenance	89,931,221	-	278,040	-	90,209,261	-	90,209,261	572,441	-	572,441	90,781,702
Scholarship & Fellowships	728,355	-	-	-	728,355	-	728,355	1,632,844	-	1,632,844	2,361,199
Auxiliaries	-	-	-	-	-	173,620,072	173,620,072	-	-	-	173,620,072
Hospital	-	-	-	-	505,246,355	-	505,246,355	685,625	-	685,625	505,931,980
Total Expenditures by Program Classification	\$920,226,593	\$22,616,090	(\$7,503,294)	(\$7,718,243)	\$927,621,145	\$823,908,754	\$1,751,529,899	\$67,835,327	\$217,787,204	\$285,622,531	\$2,037,152,430

Note: Columns may not add due to rounding.

Table 6. FY 2007 Current Funds Budget by Type of Funds, University of Missouri - Columbia

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Grants and Contracts	Endowments, and State Appropriations	Restricted Expendable Gifts,	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$89,775,890	\$4,563,224	\$4,984,364	-	\$99,323,478	\$26,655,765	\$125,979,243	-	\$46,373,595	-	\$46,373,595	\$172,352,838
REVENUES												
Tuition and Fees	\$245,461,184	\$14,216,099	-	-	\$259,677,283	\$2,661,401	\$262,338,684	-	-	-	-	\$262,338,684
Less: Scholarship Allowances	(59,297,748)	(80,000)	-	-	(59,377,748)	(6,872,366)	(66,250,114)	-	(\$11,481,521)	(\$15,500,000)	(\$26,981,521)	(93,231,635)
Net Student Fees	\$186,163,436	\$14,136,099	-	-	\$200,299,535	(\$4,210,965)	\$196,088,570	-	(\$11,481,521)	(\$15,500,000)	(\$26,981,521)	\$169,107,049
Federal Appropriations	4,967,047	-	-	-	4,967,047	-	4,967,047	-	-	-	-	4,967,047
State Appropriations	174,861,290	-	-	-	174,861,290	-	174,861,290	-	6,100,290	-	6,100,290	180,961,580
Federal Grants and Contracts	-	-	-	-	-	-	-	122,000,000	-	122,000,000	122,000,000	122,000,000
State Grants	-	-	-	-	-	-	-	17,500,000	-	17,500,000	17,500,000	17,500,000
Other Grants & Contracts	-	-	-	-	-	-	-	31,000,000	-	31,000,000	31,000,000	31,000,000
Gift Income	1,000	-	-	-	1,000	7,449,600	7,450,600	-	10,352,019	(28,084,500)	(28,084,500)	-
Recovery of F&A	28,084,500	-	-	-	28,084,500	-	28,084,500	-	20,714,640	-	20,714,640	22,875,329
Endowment and Investment Income	1,409,100	-	-	-	1,409,100	751,589	2,160,689	-	-	-	-	281,711,386
Sales & Services-Educ Act/Aux	11,897,402	413,565	\$203,562	-	12,514,529	269,196,857	281,711,386	-	-	-	-	26,319,930
Miscellaneous Income	9,051,124	54,860	3,277,798	-	12,383,782	13,150,618	25,534,400	-	201,030	584,500	785,530	-
TOTAL REVENUES	\$416,434,899	\$14,604,524	\$3,481,360	-	\$434,520,782	\$286,337,699	\$720,858,482	\$127,500,000	\$25,886,459	\$127,500,000	\$153,386,459	\$874,244,941
EXPENDITURES & TRANSFERS												
Salaries & Wages	\$262,710,949	\$4,629,840	\$25,570,401	-	\$292,911,189	\$120,483,795	\$413,394,985	\$65,000,000	\$10,348,117	\$65,000,000	\$75,348,117	\$488,743,101
Employee Benefits	72,022,605	1,130,058	7,094,808	-	80,247,471	27,845,935	108,093,405	14,000,000	2,570,138	14,000,000	16,570,138	124,663,543
Total Compensation	\$334,733,553	\$5,759,898	\$32,665,208	-	\$373,158,660	\$148,329,730	\$521,488,390	\$79,000,000	\$12,918,254	\$79,000,000	\$91,918,254	\$613,406,644
Expense and Equipment	\$79,948,841	\$4,596,380	\$50,849,388	-	\$135,394,609	\$125,616,607	\$261,011,216	\$43,106,155	\$14,409,866	\$43,106,155	\$57,516,021	\$318,527,237
Other Operating Expense	19,530,508	23,400	1,711,831	-	21,265,739	3,229,860	24,495,599	6,000,000	885,988	6,000,000	6,885,988	31,381,588
Capital Expenditures	(21,382,024)	(131,515)	(94,848,841)	-	(116,362,380)	(6,763,567)	(123,125,947)	-	(5,820)	-	(5,820)	(123,131,767)
Internal Sales	-	-	-	-	-	-	-	-	-	-	-	-
Employer & Employee Contributions	\$78,097,325	\$4,488,265	(\$42,287,622)	-	\$40,297,968	\$122,082,900	\$162,380,868	\$49,106,155	\$15,290,034	\$49,106,155	\$64,396,189	\$226,777,057
Net Expense and Equipment Expenditures	\$412,830,878	\$10,248,163	(\$9,622,413)	-	\$413,456,628	\$270,412,630	\$683,869,258	\$128,106,155	\$28,208,288	\$128,106,155	\$156,314,443	\$840,183,701
TOTAL EXPENDITURES	(\$256,152)	\$3,018,323	(\$1,758,038)	-	\$1,004,133	(\$751,616)	\$252,517	(\$606,155)	\$114,500	(\$606,155)	(\$491,655)	(\$239,138)
Internal Transfers	3,128,273	-	4,120,391	-	7,248,664	13,427,149	20,675,813	-	(1,430)	-	(1,430)	20,674,383
Mandatory Transfers	3,350,915	-	11,785,527	-	15,136,442	6,693,025	21,829,467	-	366,600	-	366,600	22,196,067
TOTAL EXPENDITURES AND TRANSFERS	\$419,053,914	\$13,266,486	\$4,525,467	-	\$436,845,867	\$289,781,188	\$726,627,055	\$127,500,000	\$28,687,958	\$127,500,000	\$156,187,958	\$882,815,013
ENDING BALANCE	\$87,156,874	\$5,901,262	\$3,940,257	-	\$96,998,393	\$23,212,276	\$120,210,670	-	\$43,572,096	-	\$43,572,096	\$163,782,765
Expenditures by Program Classification												
Instruction	\$187,335,183	\$10,248,163	\$39,200	-	\$197,622,546	\$88,019,694	\$285,642,240	\$8,436,155	\$11,283,935	\$8,436,155	\$19,720,090	\$305,362,330
Research	52,055,913	-	523,425	-	52,579,338	7,695,064	60,274,402	97,800,000	5,667,153	97,800,000	103,467,153	163,741,555
Public Service	12,738,658	-	24,890	-	12,763,548	11,090,874	23,854,422	21,800,000	6,745,892	21,800,000	28,545,892	52,400,314
Academic Support	51,770,439	-	730,407	-	52,500,846	15,153,123	67,653,969	70,000	1,929,050	70,000	1,999,050	69,653,019
Student Services	29,603,259	-	177,833	-	29,781,092	29,781,092	29,781,092	-	625,479	-	625,479	30,406,571
Institutional Support	32,578,033	-	(11,395,149)	-	21,182,883	20,039,787	41,222,670	-	930,064	-	930,064	42,152,734
Operation & Maintenance	46,177,653	-	276,981	-	46,454,634	46,454,634	46,454,634	-	126,300	-	126,300	46,580,934
Scholarship & Fellowships	571,740	-	-	-	571,740	-	571,740	-	900,416	-	900,416	1,472,156
Auxiliaries	-	-	-	-	-	128,414,088	128,414,088	-	-	-	-	128,414,088
Hospital	-	-	-	-	-	\$270,412,630	\$683,869,258	\$128,106,155	\$28,208,288	\$128,106,155	\$156,314,443	\$840,183,701
Total Expenditures by Program Classification	\$412,830,878	\$10,248,163	(\$9,622,413)	-	\$413,456,628	\$270,412,630	\$726,627,055	\$127,500,000	\$28,687,958	\$127,500,000	\$156,187,958	\$882,815,013

Note: Columns may not add due to rounding.

Table 7. FY 2007 Current Funds Budget by Type of Funds, University of Missouri Extension

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted		Total Current Funds
								Expendable Gifts, Endowments, and State Appropriations	Grants and Contracts	
BEGINNING BALANCE	\$12,234,659	-	-	-	\$12,234,659	-	\$12,234,659	\$911,622	-	\$13,146,281
REVENUES										
Tuition and Fees	\$4,100	-	-	-	\$4,100	-	\$4,100	-	-	\$4,100
Less: Scholarship Allowances	-	-	-	-	-	-	-	-	-	-
Net Student Fees	\$4,100	-	-	-	\$4,100	-	\$4,100	-	-	\$4,100
Federal Appropriations	9,942,540	-	-	-	9,942,540	-	9,942,540	-	-	9,942,540
State Appropriations	26,126,573	-	-	-	26,126,573	-	26,126,573	-	-	26,126,573
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$1,880,000	1,880,000
State Grants	-	-	-	-	-	-	-	-	7,730,000	7,730,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	3,299,000	3,299,000
Gift Income	-	-	-	-	-	-	-	\$203,211	-	203,211
Recovery of F&A	850,000	-	-	-	850,000	-	850,000	-	(850,000)	-
Endowment and Investment Income	-	-	-	-	-	-	-	131,529	-	131,529
Sales & Services-Educ Act/Aux	596,903	-	-	-	596,903	-	596,903	-	-	596,903
Miscellaneous Income	838,850	-	-	-	838,850	-	838,850	7,419	-	846,269
TOTAL REVENUES	\$38,358,966	-	-	-	\$38,358,966	-	\$38,358,966	\$342,159	\$12,059,000	\$50,760,125
EXPENDITURES & TRANSFERS										
Salaries & Wages	\$26,079,652	-	-	-	\$26,079,652	-	\$26,079,652	\$64,489	\$6,878,000	\$33,022,141
Employee Benefits	7,800,351	-	-	-	7,800,351	-	7,800,351	3,516	2,074,000	9,877,867
Total Compensation	\$33,880,003	-	-	-	\$33,880,003	-	\$33,880,003	\$68,005	\$8,952,000	\$42,900,008
Expense and Equipment										
Other Operating Expense	\$5,278,951	-	-	-	\$5,278,951	-	\$5,278,951	\$143,745	\$3,107,000	\$8,529,696
Capital Expenditures	27,000	-	-	-	27,000	-	27,000	5,000	-	32,000
Internal Sales	(303,981)	-	-	-	(303,981)	-	(303,981)	-	-	(303,981)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$5,001,970	-	-	-	\$5,001,970	-	\$5,001,970	\$148,745	\$3,107,000	\$8,257,715
TOTAL EXPENDITURES	\$38,881,973	-	-	-	\$38,881,973	-	\$38,881,973	\$216,750	\$12,059,000	\$51,157,723
Internal Transfers	\$724,170	-	-	-	\$724,170	-	\$724,170	-	-	\$724,170
Mandatory Transfers	-	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS	\$39,606,143	-	-	-	\$39,606,143	-	\$39,606,143	\$216,750	\$12,059,000	\$51,881,893
ENDING BALANCE	\$10,987,482	-	-	-	\$10,987,482	-	\$10,987,482	\$1,037,031	-	\$12,024,513
Expenditures by Program Classification										
Instruction	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-	-
Public Service	\$38,881,973	-	-	-	\$38,881,973	-	\$38,881,973	\$212,388	\$12,059,000	\$51,153,361
Academic Support	-	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-	-
Operation & Maintenance	-	-	-	-	-	-	-	-	-	-
Scholarship & Fellowships	-	-	-	-	-	-	-	4,362	-	4,362
Auxiliaries	-	-	-	-	-	-	-	-	-	-
Hospital	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$38,881,973	-	-	-	\$38,881,973	-	\$38,881,973	\$216,750	\$12,059,000	\$51,157,723

Note: Columns may not add due to rounding.

Table 8. FY 2007 Current Funds Budget by Type of Funds, University of Missouri - Hospitals & Clinics*

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts,			Total Current Funds
								Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	
BEGINNING BALANCE	-	-	-	-	-	\$184,961,721	\$184,961,721	\$3,076,397	-	\$3,076,397	\$188,038,118
REVENUES											
Tuition and Fees	-	-	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	-	-	-	-	-	\$22,879,167	\$22,879,167	-	-	-	\$22,879,167
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-	-	-	-
Other Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	\$1,619,800	-	\$1,619,800	1,619,800
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	-	-	-	-	-	4,668,307	4,668,307	104,030	-	104,030	4,772,337
Sales & Services-Educ Act/Aux	-	-	-	-	-	542,328,899	542,328,899	30,000	-	30,000	542,358,899
Miscellaneous Income	-	-	-	-	-	1,292,894	1,292,894	-	-	-	1,292,894
TOTAL REVENUES	-	-	-	-	-	\$571,169,267	\$571,169,267	\$1,753,830	-	\$1,753,830	\$572,923,097
EXPENDITURES & TRANSFERS											
Salaries & Wages	-	-	-	-	-	\$209,953,772	\$209,953,772	\$197,739	-	\$197,739	\$210,151,511
Employee Benefits	-	-	-	-	-	58,287,349	58,287,349	32,976	-	32,976	58,320,325
Total Compensation	-	-	-	-	-	\$268,241,121	\$268,241,121	\$230,715	-	\$230,715	\$268,471,836
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expense	-	-	-	-	-	\$247,679,114	\$247,679,114	\$479,910	-	\$479,910	\$248,159,024
Capital Expenditures	-	-	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	-	-	(10,673,880)	(10,673,880)	(25,000)	-	(25,000)	(10,698,880)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	-	-	-	-	-	\$237,005,234	\$237,005,234	\$454,910	-	\$454,910	\$237,460,145
TOTAL EXPENDITURES	-	-	-	-	-	\$505,246,355	\$505,246,355	\$685,625	-	\$685,625	\$505,931,981
Internal Transfers	-	-	-	-	-	\$2,551,884	\$2,551,884	-	-	-	\$2,551,884
Mandatory Transfers	-	-	-	-	-	11,474,312	11,474,312	-	-	-	11,474,312
Non-Mandatory Transfers	-	-	-	-	-	53,211,232	53,211,232	-	-	-	53,211,232
TOTAL EXPENDITURES AND TRANSFERS	-	-	-	-	-	\$572,483,783	\$572,483,783	\$685,625	-	\$685,625	\$573,169,409
ENDING BALANCE	-	-	-	-	-	\$183,647,205	\$183,647,205	\$4,144,602	-	\$4,144,602	\$187,791,806
Expenditures by Program Classification											
Instruction	-	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-	-	-
Operation & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Scholarship & Fellowships	-	-	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-	-	-
Hospital	-	-	-	-	-	\$505,246,355	\$505,246,355	\$685,625	-	\$685,625	\$505,931,980
Total Expenditures by Program Classification	-	-	-	-	-	\$505,246,355	\$505,246,355	\$685,625	-	\$685,625	\$505,931,980

Note: Columns may not add due to rounding.
* Excludes University Physicians

Table 9. FY 2007 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$24,508,729	\$29,446	\$340,674	-	\$24,878,849	(\$606,171)	\$24,272,678	\$24,553,725	\$640,000	\$25,193,725	\$49,466,403
REVENUES											
Tuition and Fees	\$113,546,545	\$7,559,582	\$100,000	-	\$121,206,127	\$3,994,330	\$125,200,457	-	-	-	\$125,200,457
Less: Scholarship Allowances	(24,279,112)	(158,000)	-	-	(24,437,112)	(398,590)	(24,835,702)	(\$2,418,039)	(\$7,200,000)	(\$9,618,039)	(34,453,741)
Net Student Fees	\$89,267,433	\$7,401,582	\$100,000	-	\$96,769,015	\$3,595,740	\$100,364,755	(\$2,418,039)	(\$7,200,000)	(\$9,618,039)	\$90,746,716
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	77,563,709	-	-	-	77,563,709	-	-	-	-	-	77,563,709
Federal Grants and Contracts	-	-	-	-	-	-	-	-	28,992,000	28,992,000	28,992,000
State Grants	-	-	-	-	-	-	-	-	5,502,800	5,502,800	5,502,800
Other Grants & Contracts	-	-	-	-	-	-	-	-	13,028,600	13,028,600	13,028,600
Gift Income	183,050	2,500	-	-	185,550	-	185,550	8,538,491	-	8,538,491	8,724,041
Recovery of F&A	5,500,000	-	-	-	5,500,000	-	-	6,833,206	(5,500,000)	(5,500,000)	-
Endowment and Investment Income	480,000	-	-	-	480,000	-	480,000	-	-	6,833,206	7,313,206
Sales & Services-Educ Act/Aux	23,964,628	216,025	317,132	-	24,497,785	17,833,514	42,331,299	-	-	-	42,331,299
Miscellaneous Income	3,308,318	41,600	347,318	-	3,697,236	1,970,411	5,667,647	1,442,455	-	1,442,455	7,110,102
TOTAL REVENUES	\$200,267,138	\$7,661,707	\$764,450	-	\$208,693,295	\$23,399,665	\$232,092,960	\$14,396,113	\$34,823,400	\$49,219,513	\$281,312,473
EXPENDITURES & TRANSFERS											
Salaries & Wages	\$124,583,016	\$2,399,769	\$4,259,862	-	\$131,242,647	\$8,751,547	\$139,994,194	\$6,402,598	\$15,500,000	\$21,902,598	\$161,896,792
Employee Benefits	32,475,079	473,099	1,265,229	-	34,213,407	2,729,571	36,942,978	1,770,487	4,800,000	6,570,487	43,513,465
Total Compensation	\$157,058,095	\$2,872,868	\$5,525,091	-	\$165,456,054	\$11,481,118	\$176,937,172	\$8,173,085	\$20,300,000	\$28,473,085	\$205,410,257
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$35,589,504	\$1,600,010	\$4,929,321	-	\$42,118,835	\$8,852,391	\$50,971,226	\$8,352,346	\$12,523,400	\$20,875,746	\$71,846,972
Capital Expenditures	8,332,868	5,880	531,950	-	8,870,698	285,000	9,155,698	942,701	2,400,000	3,342,701	12,498,399
Internal Sales	(360,853)	(10,000)	(9,803,517)	-	(10,174,370)	(99,780)	(10,274,150)	(22,500)	-	(22,500)	(10,296,650)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$43,561,519	\$1,595,890	(\$4,342,246)	-	\$40,815,163	\$9,037,611	\$49,852,774	\$9,272,547	\$14,923,400	\$24,195,947	\$74,048,721
TOTAL EXPENDITURES	\$200,619,614	\$4,468,758	\$1,182,845	-	\$206,271,217	\$20,518,729	\$226,789,946	\$17,445,632	\$35,223,400	\$52,669,032	\$279,458,978
Internal Transfers	(\$69,244)	\$2,942,263	(\$135,364)	-	\$2,737,655	(\$2,233,619)	\$504,036	\$877,447	(\$400,000)	\$477,447	\$981,483
Mandatory Transfers	25,000	-	-	-	25,000	3,248,851	3,273,851	(17,052)	-	(17,052)	3,256,799
Non-Mandatory Transfers	(131,600)	-	7,398	-	(124,202)	468,000	343,798	118,500	-	118,500	462,298
TOTAL EXPENDITURES AND TRANSFERS	\$200,443,770	\$7,411,021	\$1,054,879	-	\$208,909,670	\$22,001,961	\$230,911,631	\$18,424,527	\$34,823,400	\$53,247,927	\$284,159,558
ENDING BALANCE	\$24,332,097	\$280,132	\$50,245	-	\$24,662,474	\$791,533	\$25,454,007	\$20,525,311	\$640,000	\$21,165,311	\$46,619,318
Expenditures by Program Classification											
Instruction	\$111,333,880	\$4,468,758	\$147,125	-	\$115,949,763	\$12,000	\$115,961,763	\$8,468,237	\$5,323,400	\$13,791,637	\$129,753,400
Research	5,398,587	-	-	-	5,398,587	-	5,398,587	883,405	14,800,000	15,683,405	21,081,992
Public Service	3,555,735	-	1,950	-	3,557,685	150	3,557,835	3,475,532	14,000,000	17,475,532	21,033,367
Academic Support	25,639,686	-	64,500	-	25,704,186	-	25,704,186	1,751,982	1,100,000	2,851,982	28,556,168
Student Services	12,002,131	-	-	-	12,002,131	599,446	12,601,577	830,366	-	830,366	13,431,943
Institutional Support	22,369,319	-	969,270	-	23,338,589	-	23,338,589	1,148,596	-	1,148,596	24,487,185
Operation & Maintenance	20,200,276	-	-	-	20,200,276	-	20,200,276	445,841	-	445,841	20,646,117
Scholarship & Fellowships	120,000	-	-	-	120,000	-	120,000	441,673	-	441,673	561,673
Auxiliaries	-	-	-	-	-	19,907,133	19,907,133	-	-	-	19,907,133
Hospital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$200,619,614	\$4,468,758	\$1,182,845	-	\$206,271,217	\$20,518,729	\$226,789,946	\$17,445,632	\$35,223,400	\$52,669,032	\$279,458,978

Note: Columns may not add due to rounding.

Table 10. FY 2007 Current Funds Budget by Type of Funds, University of Missouri - Rolla

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$14,254,769	\$440,616	\$902,443	-	\$15,597,828	\$2,102,244	\$17,700,072	\$14,245,383	-	\$14,245,383	\$31,945,454
REVENUES											
Tuition and Fees	\$51,753,857	\$4,339,279	-	-	\$56,093,136	\$2,079,466	\$58,172,602	-	-	-	\$58,172,602
Less: Scholarship Allowances	(16,783,991)	-	-	-	(16,783,991)	(807,731)	(17,591,722)	(\$2,720,550)	(\$4,000,000)	(\$6,720,550)	(24,312,273)
Net Student Fees	\$34,969,866	\$4,339,279	-	-	\$39,309,145	\$1,271,735	\$40,580,880	(\$2,720,550)	(\$4,000,000)	(\$6,720,550)	\$33,860,329
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	46,004,929	-	-	-	46,004,929	-	46,004,929	-	-	-	46,004,929
Federal Grants and Contracts	-	-	-	-	-	-	-	-	24,000,000	24,000,000	24,000,000
State Grants	-	-	-	-	-	-	-	-	1,600,000	1,600,000	1,600,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	9,000,000	9,000,000	9,000,000
Gift Income	200,800	-	-	-	200,800	-	200,800	2,783,154	(6,100,000)	(3,316,846)	2,983,954
Recovery of F&A	6,100,000	-	-	-	6,100,000	-	6,100,000	-	-	-	-
Endowment and Investment Income	219,425	-	-	-	219,425	70,460	289,885	3,693,014	-	3,693,014	3,982,899
Sales & Services-Educ Act/Aux	306,700	7,000	-	-	313,700	9,019,841	9,333,541	-	-	-	9,333,541
Miscellaneous Income	1,034,350	12,450	\$50,179	-	1,096,979	354,421	1,451,400	-	-	-	1,451,400
TOTAL REVENUES	\$88,836,070	\$4,358,729	\$50,179	-	\$93,244,978	\$10,716,457	\$103,961,435	\$3,755,617	\$24,500,000	\$28,255,617	\$132,217,052
EXPENDITURES & TRANSFERS											
Salaries & Wages	\$55,474,144	\$656,636	\$1,314,957	-	\$57,445,737	\$1,815,110	\$59,260,847	\$2,047,082	\$13,000,000	\$15,047,082	\$74,307,929
Employee Benefits	15,570,459	162,200	392,833	-	16,125,492	407,666	16,533,158	304,936	1,950,000	2,254,936	18,788,094
Total Compensation	\$71,044,603	\$818,836	\$1,707,790	-	\$73,571,229	\$2,222,776	\$75,794,005	\$2,352,018	\$14,950,000	\$17,302,018	\$93,096,023
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$19,164,291	\$978,466	\$5,194,860	-	\$25,337,617	\$5,593,398	\$30,931,015	\$2,127,599	\$7,700,000	\$9,827,599	\$40,758,615
Capital Expenditures	3,614,236	10,000	200,000	-	3,824,236	208,900	4,033,136	279,000	1,500,000	1,779,000	5,812,136
Internal Sales	(772,300)	-	(7,001,031)	-	(7,773,331)	(425,250)	(8,198,581)	(200,026)	-	(200,026)	(8,398,607)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$22,006,227	\$988,466	(\$1,606,171)	-	\$21,388,522	\$5,377,048	\$26,765,570	\$2,206,573	\$9,200,000	\$11,406,573	\$38,172,144
TOTAL EXPENDITURES	\$93,050,831	\$1,807,502	\$101,619	-	\$94,959,752	\$7,599,824	\$102,559,576	\$4,558,591	\$24,150,000	\$28,708,591	\$131,268,167
Internal Transfers	(\$2,191,564)	\$2,122,070	(\$23,250)	-	(\$92,744)	(\$201,395)	(\$294,139)	\$82,530	\$350,000	\$432,530	\$138,391
Mandatory Transfers	139,644	-	-	-	139,644	2,010,720	2,150,364	(134,201)	-	(134,201)	2,016,163
Non-Mandatory Transfers	25,000	-	8,100	-	33,100	1,003,500	1,036,600	(6,000)	-	(6,000)	1,030,600
TOTAL EXPENDITURES AND TRANSFERS	\$91,023,911	\$3,929,372	\$86,469	-	\$95,039,752	\$10,412,649	\$105,452,401	\$4,500,920	\$24,500,000	\$29,000,920	\$134,453,321
ENDING BALANCE	\$12,066,928	\$869,973	\$866,153	-	\$13,803,054	\$2,406,032	\$16,209,106	\$13,500,079	-	\$13,500,079	\$29,709,185
Expenditures by Program Classification											
Instruction	\$48,121,652	\$1,802,814	-	-	\$49,924,466	-	\$49,924,466	\$2,695,026	\$2,880,000	\$5,575,026	\$55,499,492
Research	5,816,714	-	-	-	5,816,714	-	5,816,714	973,062	19,900,000	20,873,062	26,689,776
Public Service	1,189,848	4,488	-	-	1,194,336	-	1,194,336	212,343	1,200,000	1,412,343	2,606,679
Academic Support	6,742,381	-	(\$2,000)	-	6,740,381	-	6,740,381	159,815	19,000	178,815	6,919,196
Student Services	9,779,946	-	-	-	9,779,946	-	9,779,946	223,337	21,000	244,337	10,035,283
Institutional Support	9,622,823	-	154,246	-	9,777,069	\$11,000	9,777,069	58,150	130,000	188,150	9,965,219
Operation & Maintenance	11,755,851	-	(50,627)	-	11,705,224	-	11,705,224	236,858	-	236,858	11,705,224
Scholarship & Fellowships	21,616	-	-	-	21,616	-	21,616	-	-	-	258,474
Auxiliaries	-	-	-	-	-	7,588,824	7,588,824	-	-	-	7,588,824
Hospital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$93,050,831	\$1,807,502	\$101,619	-	\$94,959,752	\$7,599,824	\$102,559,576	\$4,558,591	\$24,150,000	\$28,708,591	\$131,268,167

Note: Columns may not add due to rounding.

Table 11. FY 2007 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$12,697,750	\$2,150,452	\$164,510	-	\$15,012,711	\$670,095	\$15,682,806	\$6,734,129	-	\$6,734,129	\$22,416,935
REVENUES											
Tuition and Fees	\$80,006,546	\$7,135,412	-	-	\$87,141,958	\$6,913,959	\$94,055,917	-	-	-	\$94,055,917
Less: Scholarship Allowances	(13,215,084)	(150,000)	-	-	(13,365,084)	(665,500)	(14,030,584)	(\$1,187,066)	(\$8,800,000)	(\$9,987,066)	(24,017,650)
Net Student Fees	\$66,791,462	\$6,985,412	-	-	\$73,776,874	\$6,248,459	\$80,025,333	(\$1,187,066)	(\$8,800,000)	(\$9,987,066)	\$70,038,267
Federal Appropriations	53,556,062	-	-	-	53,556,062	-	53,556,062	-	-	-	53,556,062
State Appropriations	-	-	-	-	-	-	-	-	17,000,000	17,000,000	17,000,000
Federal Grants and Contracts	-	-	-	-	-	-	-	-	4,500,000	4,500,000	4,500,000
State Grants	-	-	-	-	-	-	-	-	4,500,000	4,500,000	4,500,000
Other Grants & Contracts	50,000	-	-	-	50,000	-	50,000	5,032,215	(2,080,000)	5,032,215	5,082,215
Gift Income	2,080,000	-	-	-	2,080,000	-	2,080,000	2,330,034	-	2,330,034	-
Recovery of F&A	73,124	-	-	-	73,124	-	73,124	-	-	-	2,403,158
Endowment and Investment Income	555,200	32,775	13,000	-	600,975	18,851,011	19,451,986	-	-	-	19,451,986
Sales & Services-Educ Act/Aux	798,992	121,720	298,450	-	1,219,162	14,295	1,233,457	107,156	(95,000)	12,156	1,245,613
Miscellaneous Income	\$123,904,840	\$7,139,907	\$311,450	-	\$131,356,197	\$25,113,765	\$156,469,962	\$6,282,339	\$15,025,000	\$21,307,339	\$177,777,301
TOTAL REVENUES											
EXPENDITURES & TRANSFERS											
Salaries & Wages	\$74,843,927	\$3,345,938	\$2,974,016	-	\$81,163,881	\$3,624,046	\$84,787,927	\$2,374,809	\$8,525,000	\$10,899,809	\$95,687,736
Employee Benefits	20,699,090	716,855	844,320	-	22,260,265	863,969	23,124,234	541,569	2,000,000	2,541,569	25,665,803
Total Compensation	\$95,543,017	\$4,062,793	\$3,818,336	-	\$103,424,146	\$4,488,015	\$107,912,161	\$2,916,378	\$10,525,000	\$13,441,378	\$121,353,539
Expense and Equipment	\$27,172,998	\$2,001,074	\$4,862,393	-	\$34,036,465	\$13,972,628	\$48,009,093	\$3,067,691	\$4,214,649	\$7,282,340	\$55,291,433
Other Operating Expense	2,769,002	63,000	160,000	-	2,992,002	6,000	2,998,002	239,623	500,000	739,623	3,737,625
Capital Expenditures	(496,579)	(35,000)	(8,537,094)	-	(9,068,673)	(756,216)	(9,824,889)	(2,260)	-	(2,260)	(9,827,149)
Internal Sales	\$29,445,421	\$2,029,074	(\$3,514,701)	-	\$27,959,794	\$13,222,412	\$41,182,206	\$3,305,054	\$4,714,649	\$8,019,703	\$49,201,909
Employer & Employee Contributions	\$124,988,438	\$6,091,867	\$303,635	-	\$131,383,940	\$17,710,427	\$149,094,367	\$6,221,432	\$15,239,649	\$21,461,081	\$170,555,449
Net Expense and Equipment Expenditures	\$647,719	\$425,000	(\$161,543)	-	\$911,176	(\$170,561)	\$740,615	-	(\$214,649)	(\$214,649)	\$525,966
Internal Transfers	54,312	-	-	-	54,312	4,016,700	4,071,012	-	-	-	4,071,012
Mandatory Transfers	100,000	-	-	-	100,000	3,450,050	3,550,050	-	-	-	3,550,050
Non-Mandatory Transfers	\$125,790,469	\$6,516,867	\$142,092	-	\$132,449,428	\$25,006,616	\$157,456,044	\$6,221,432	\$15,025,000	\$21,246,432	\$178,702,477
TOTAL EXPENDITURES AND TRANSFERS											
ENDING BALANCE	\$10,812,121	\$2,773,492	\$333,868	-	\$13,919,480	\$777,244	\$14,696,724	\$6,795,035	-	\$6,795,035	\$21,491,760
Expenditures by Program Classification											
Instruction	\$64,359,462	\$5,884,346	\$15,000	-	\$70,258,808	-	\$70,258,808	\$2,589,482	\$3,479,649	\$6,069,131	\$76,327,940
Research	4,063,440	-	-	-	4,063,440	-	4,063,440	159,853	5,360,000	5,519,853	9,583,293
Public Service	3,881,868	82,212	-	-	3,964,080	\$400	3,964,480	2,660,440	6,400,000	9,060,440	13,024,920
Academic Support	20,518,112	125,309	(171,000)	-	20,472,421	-	20,472,421	681,802	-	681,802	21,154,223
Student Services	8,236,026	-	-	-	8,236,026	-	8,236,026	75,310	-	75,310	8,311,336
Institutional Support	13,217,250	-	407,949	-	13,625,199	-	13,625,199	4,710	-	4,710	13,629,909
Operation & Maintenance	10,702,281	-	51,686	-	10,753,967	-	10,753,967	300	-	300	10,754,267
Scholarship & Fellowships	9,999	-	-	-	9,999	-	9,999	49,535	-	49,535	59,534
Auxiliaries	-	-	-	-	-	17,710,027	17,710,027	-	-	-	17,710,027
Hospital	\$124,988,438	\$6,091,867	\$303,635	-	\$131,383,940	\$17,710,427	\$149,094,367	\$6,221,432	\$15,239,649	\$21,461,081	\$170,555,449
Total Expenditures by Program Classification											

Note: Columns may not add due to rounding.

Table 12. FY 2007 Current Funds Budget by Type of Funds, University of Missouri - System Administration

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$20,318,278	-	\$55,911	-	\$20,374,189	\$1,000	\$20,375,189	\$873,739	-	\$873,739	\$21,248,927
REVENUES											
Tuition and Fees	-	-	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	\$17,353,638	-	-	-	\$17,353,638	-	\$17,353,638	\$10,334,974	-	\$10,334,974	\$27,688,612
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-	\$3,146,000	3,146,000	3,146,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	200	-	-	-	200	-	200	129,710	-	129,710	129,910
Recovery of F&A	139,274	-	-	-	139,274	-	139,274	(139,274)	-	(139,274)	-
Endowment and Investment Income	9,368,000	-	-	-	9,368,000	-	9,368,000	99,512	-	99,512	9,467,512
Sales & Services-Educ Act/Aux	1,160,902	-	-	-	1,160,902	-	1,160,902	-	-	-	1,160,902
Miscellaneous Income	14,097,579	-	\$725,400	-	14,822,979	\$1,849,524	16,672,503	62,000	2,274	64,274	16,736,777
TOTAL REVENUES	\$42,119,594	-	\$725,400	-	\$42,844,994	\$1,849,524	\$44,694,518	\$10,626,196	\$3,009,000	\$13,635,196	\$58,329,714
EXPENDITURES & TRANSFERS											
Salaries & Wages	\$25,450,613	-	\$5,000	-	\$25,455,613	\$1,040,707	\$26,496,320	\$74,660	\$121,500	\$196,160	\$26,692,480
Employee Benefits	7,584,516	-	380	-	7,584,896	286,168	7,871,064	10,966	37,500	48,466	7,919,530
Total Compensation	\$33,035,129	-	\$5,380	-	\$33,040,509	\$1,326,875	\$34,367,384	\$85,626	\$159,000	\$244,626	\$34,612,010
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$18,593,359	-	\$522,070	-	\$19,115,429	\$1,093,913	\$20,209,342	\$9,932,022	\$2,850,000	\$12,782,022	\$32,991,364
Capital Expenditures	362,363	-	142,500	-	504,863	-	504,863	481,360	-	481,360	986,223
Internal Sales	(2,256,018)	-	(138,930)	-	(2,394,948)	-	(2,394,948)	-	-	-	(2,394,948)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$16,699,704	-	\$525,640	-	\$17,225,344	\$1,093,913	\$18,319,257	\$10,413,382	\$2,850,000	\$13,263,382	\$31,582,639
TOTAL EXPENDITURES	\$49,734,834	-	\$531,020	-	\$50,265,854	\$2,420,788	\$52,686,642	\$10,499,008	\$3,009,000	\$13,508,008	\$66,194,650
Internal Transfers	(\$6,087,914)	-	(\$196,670)	-	(\$6,284,584)	(\$640,172)	(\$6,924,756)	\$204,000	-	\$204,000	(\$6,720,756)
Mandatory Transfers	-	-	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	798,495	-	286,808	-	1,085,303	19,000	1,104,303	(6,250)	-	(6,250)	1,098,053
TOTAL EXPENDITURES AND TRANSFERS	\$44,445,415	-	\$621,158	-	\$45,066,573	\$1,799,616	\$46,866,189	\$10,696,758	\$3,009,000	\$13,705,758	\$60,571,947
ENDING BALANCE	\$17,992,457	-	\$160,153	-	\$18,152,610	\$50,908	\$18,203,518	\$803,177	-	\$803,177	\$19,006,694
Expenditures by Program Classification											
Instruction	-	-	-	-	-	-	-	-	\$108,300	\$108,300	\$108,300
Research	-	-	-	-	-	-	-	\$388,000	700	\$388,700	388,700
Public Service	\$11,325,386	-	-	-	\$11,325,386	-	\$11,325,386	9,954,982	2,900,000	12,854,982	24,180,368
Academic Support	13,370,704	-	-	-	13,370,704	\$2,420,788	15,791,492	93,026	-	93,026	15,884,518
Student Services	2,286,839	-	-	-	2,286,839	-	2,286,839	-	-	-	2,286,839
Institutional Support	21,651,745	-	\$531,020	-	22,182,765	-	22,182,765	63,000	-	63,000	22,245,765
Operation & Maintenance	1,095,160	-	-	-	1,095,160	-	1,095,160	-	-	-	1,095,160
Scholarship & Fellowships	5,000	-	-	-	5,000	-	5,000	-	-	-	5,000
Auxiliaries	-	-	-	-	-	-	-	-	-	-	-
Hospital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$49,734,834	-	\$531,020	-	\$50,265,854	\$2,420,788	\$52,686,642	\$10,499,008	\$3,009,000	\$13,508,008	\$66,194,650

Note: Columns may not add due to rounding.

Table 13. FY 2007 Current Funds Budget by Type of Funds, University of Missouri - University-wide Resources

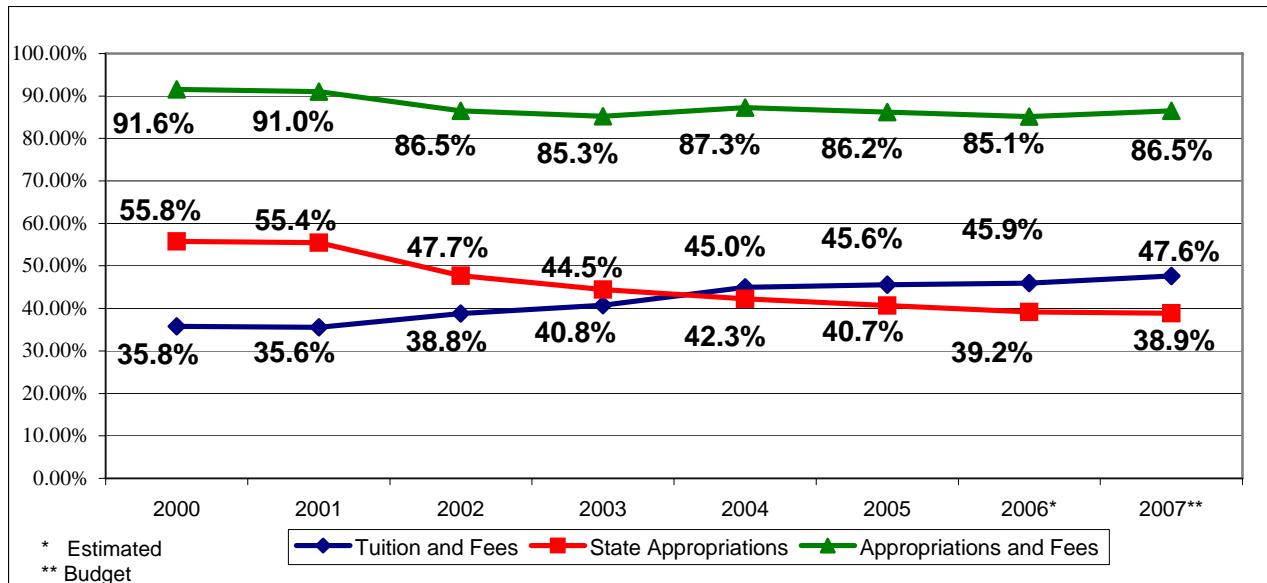
	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	(\$7,900,000)	-	-	\$65,219,450	\$57,319,450	-	\$57,319,450	\$3,819	-	\$3,819	\$57,323,269
REVENUES											
Tuition and Fees	-	-	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-	(\$3,000)	-	(\$3,000)	(\$3,000)
Net Student Fees	-	-	-	-	-	-	-	(\$3,000)	-	(\$3,000)	(\$3,000)
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	\$5,135,253	-	-	-	\$5,135,253	-	\$5,135,253	-	-	-	5,135,253
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-	-	-	-
Other Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	2,100,000	-	-	\$5,137,241	7,237,241	-	7,237,241	(4,912,053)	-	(4,912,053)	2,325,188
Sales & Services-Educ Act/Aux	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Income	-	-	-	5,000	5,000	-	5,000	-	-	-	5,000
TOTAL REVENUES	\$7,235,253	-	-	\$5,142,241	\$12,377,494	-	\$12,377,494	(\$4,915,053)	-	(\$4,915,053)	\$7,462,441
EXPENDITURES & TRANSFERS											
Salaries & Wages	\$76,375	-	-	\$470,858	\$547,233	-	\$547,233	-	-	-	\$547,233
Employee Benefits	13,650	-	-	138,654	152,304	-	152,304	-	-	-	152,304
Total Compensation	\$90,025	-	-	\$609,512	\$699,537	-	\$699,537	-	-	-	\$699,537
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$30,000	-	-	\$175,542,459	\$175,572,459	-	\$175,572,459	-	-	-	\$175,572,459
Capital Expenditures	-	-	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	-	-	-	-	-	-	-	-
Employer & Employee Contributions	-	-	-	(183,870,214)	(183,870,214)	-	(183,870,214)	-	-	-	(183,870,214)
Net Expense and Equipment Expenditures	\$30,000	-	-	(\$8,327,755)	(\$8,297,755)	-	(\$8,297,755)	-	-	-	(\$8,297,755)
TOTAL EXPENDITURES	\$120,025	-	-	(\$7,718,243)	(\$7,598,218)	-	(\$7,598,218)	-	-	-	(\$7,598,218)
Internal Transfers	\$6,915,253	-	-	\$38,000	\$6,953,253	-	\$6,953,253	(4,915,253)	-	(4,915,253)	\$2,038,000
Mandatory Transfers	-	-	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	220,000	-	-	-	220,000	-	220,000	-	-	-	220,000
TOTAL EXPENDITURES AND TRANSFERS	\$7,255,278	-	-	(\$7,680,243)	(\$424,965)	-	(\$424,965)	(4,915,253)	-	(4,915,253)	(\$5,340,218)
ENDING BALANCE	(\$7,920,025)	-	-	\$78,041,934	\$70,121,909	-	\$70,121,909	\$4,019	-	\$4,019	\$70,125,928
Expenditures by Program Classification											
Instruction	-	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-	-	-
Academic Support	\$120,025	-	-	-	\$120,025	-	\$120,025	-	-	-	\$120,025
Student Services	-	-	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	(7,718,243)	-	(7,718,243)	-	-	-	(7,718,243)
Operation & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Scholarship & Fellowships	-	-	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-	-	-
Hospital	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures by Program Classification	\$120,025	-	-	(\$7,718,243)	(\$7,598,218)	-	(\$7,598,218)	-	-	-	(\$7,598,218)

Note: Columns may not add due to rounding.

University of Missouri System FY 2007 Operations Fund Budget Summary

The operations fund is where the majority of the University's instructional and public services activities are budgeted and accounted for. The operations fund comprises approximately 42.6% of the University's current funds budget. State appropriations are recorded here, with the exception of those appropriations that are line itemed for the University Hospitals and the other Curators' programs. The majority of student fees are also recorded in the operations fund. State appropriations and tuition and fees are the primary sources of revenue in the operations fund. Historically these two sources of funds accounted for over 91% of operations fund revenues, before scholarship allowances are applied. However, in recent years, they have dropped to about 86% of gross operations fund revenues. Of the FY 2007 budgeted gross operations fund revenues, 47.6% comes from tuition and fees before student aid and 38.9% comes from state appropriations.

Gross Tuition and Fees and State Appropriations



The operations fund revenue budget for the University of Missouri System for fiscal year 2007 totals \$917.2 million, net of student aid or scholarship allowances of \$113.6 million. The State of Missouri normally withholds 3.0% of the gross state appropriations; therefore, state funds are budgeted at 97.0% of the amount appropriated.

Gross tuition and fees of \$490.8 million contribute 47.6% of gross revenues, making them the largest contributor of gross revenues. State Appropriations contribute 38.9% of gross revenues. When scholarship allowances, or financial aid, are netted against tuition and fees in accordance with GASB 34/35 the net student fees contribution declines to 41.1% of net revenues making them the second largest contributor with \$377.2 million. State appropriations, in the

amount of \$400.6 million, is the largest source of net revenue at 43.7%. Together, they fund 84.8% of the operations fund budget. Table 14, displays the FY 2007 operations fund budget by source of funds and expenditure category along with the revenue contribution and the expense distribution percentage.

Table 14. University of Missouri System FY 2007 Operations Fund Budget

	UM System Total	Percent Distribution
BUDGETED BEGINNING BALANCE	\$165,890,074	
REVENUES		
Gross Tuition and Fees	\$490,772,232	
Less: Scholarship Allowances	(113,575,935)	
Net Tuition and Fees	\$377,196,297	41.1%
Federal Appropriations	14,909,587	1.6%
State Appropriations	400,601,454	43.7%
Gift Income	435,050	0.0%
Recovery of Facilities & Administrative Costs	42,753,774	4.7%
Endowment and Investment Income	13,649,649	1.5%
Sales & Services of Educational Activities	38,481,735	4.2%
Miscellaneous Income	29,129,214	3.2%
TOTAL REVENUES	\$917,156,760	100.0%
EXPENDITURES & TRANSFERS		
Salaries & Wages	\$569,218,675	61.4%
Employee Benefits	156,165,751	16.8%
Total Compensation	\$725,384,426	78.2%
Expense & Equipment		
Other Operating Expenses	\$185,777,945	20.0%
Capital Expenditures	34,635,977	3.7%
Internal Sales & Services	(25,571,755)	-2.7%
Net Expense & Equipment Expenditures	\$194,842,167	21.0%
TOTAL EXPENDITURES	\$920,226,593	99.2%
Internal Transfers	(\$317,732)	0.0%
Mandatory Transfers	3,347,229	0.3%
Non-Mandatory Transfers	4,362,810	0.5%
TOTAL EXPENDITURES & TRANSFERS	\$927,618,900	100.0%
ENDING BALANCE	\$155,427,933	

Table 15, on the following page, displays the percentage distribution of FY 2007 operations fund net revenues by major source for each campus, UM Extension, UM System Administration, and University-wide Resources.

Table 15. Percentage Distribution of FY 2007 Operations Fund Budgeted Revenues by Major Source, by Campus

	UM					UM	U-Wide	System
	UMC	Extension	UMKC	UMR	UMSL	System Admin.	Resources	Total
Net Tuition and Fees	44.7%	0.0%	44.6%	39.4%	54.0%	0.0%	0.0%	41.1%
Federal Appropriations	1.2%	25.9%	0.0%	0.0%	0.0%	0.0%	0.0%	1.6%
State Appropriations	42.0%	68.1%	38.7%	51.8%	43.2%	41.2%	71.0%	43.7%
Gift Income	0.0%	0.0%	0.1%	0.2%	0.0%	0.0%	0.0%	0.0%
Recovery of F&A	6.7%	2.2%	2.8%	6.9%	1.7%	0.3%	0.0%	4.7%
Endowment & Investment Income	0.3%	0.0%	0.2%	0.2%	0.1%	22.2%	29.0%	1.5%
Sales & Services-Educ. Activities	2.9%	1.6%	12.0%	0.3%	0.4%	2.8%	0.0%	4.2%
Miscellaneous Income	2.2%	2.2%	1.6%	1.2%	0.6%	33.5%	0.0%	3.2%
Total Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Tuition and fees (net of scholarship allowances) and state appropriations are the primary sources of revenue for all four campuses. These two sources of revenue fund 86.7% of the operations fund budget at the University of Missouri-Columbia, 83.3% at the University of Missouri-Kansas City, 91.2% at the University of Missouri-Rolla, and 97.2% at the University of Missouri-St. Louis. University of Missouri Extension is funded primarily by state and federal appropriations. At the University of Missouri System Administration, the major sources of funds are state appropriations and miscellaneous income. State appropriations and endowment and investment income are the only material sources of revenue for University-Wide Resources.

Compensation expenditures make up 78.2% of the operations fund budget. Salaries and wages of \$569.2 million, account for 61.4 % of the budget and employee benefits estimated at \$156.2 million account for another 16.8%. Expense and equipment expenditures of \$194.8 million are 21.0% of the total. The remaining 0.8% represents net transfers from the operations fund to other funds. Internal transfers into the operations fund are primarily from continuing education and auxiliaries and internal transfers out are to support research and endowed chairs matching commitments. The result is \$318 thousand net internal transfers into operations. The \$7.7 million of mandatory and non-mandatory transfers out are primarily to the plant fund for debt service and maintenance and repair projects.

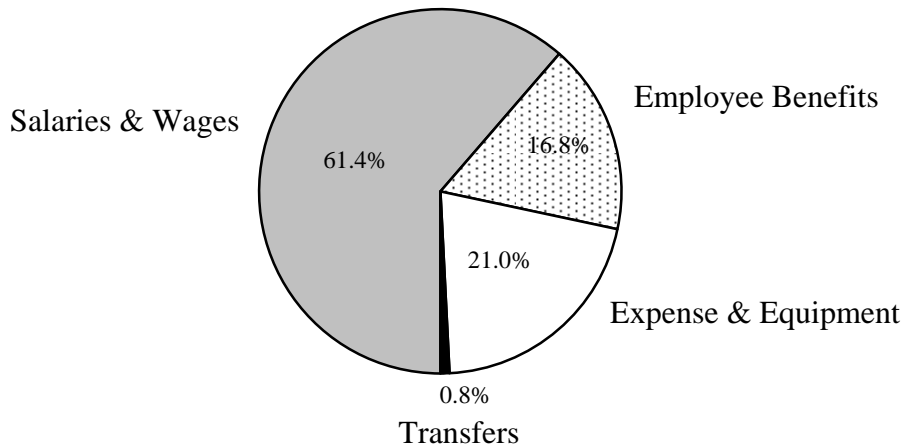


Table 16 displays the percentage distribution of the operations fund expenditure budgets by object of expense by campus for FY 2007. Compensation accounts for the majority of the expenditures for each unit except University-Wide Resources, which primarily budgets funds that are used for cooperative programming, much of which is transferred to the campuses during the year.

Table 16. Percentage Distribution of FY 2007 Operations Fund Expenditure Budgets by Object of Expense, by Campus

	UMC	UM Extension	UMKC	UMR	UMSL	UM System Admin.	U-Wide Resources	System Total
Salaries & Wages	62.7%	65.8%	62.1%	60.9%	59.5%	57.3%	1.0%	61.4%
Employee Benefits	17.2%	19.7%	16.2%	17.1%	16.5%	17.0%	0.2%	16.8%
Total Compensation	79.9%	85.5%	78.3%	78.0%	76.0%	74.3%	1.2%	78.2%
Expense and Equipment	14.0%	12.6%	17.6%	20.2%	21.2%	36.8%	0.4%	17.3%
Capital Expenditures	4.6%	0.1%	4.2%	4.0%	2.2%	0.8%	0.0%	3.7%
Total Expenditures	98.5%	98.2%	100.1%	102.2%	99.4%	111.9%	1.7%	99.2%
Transfers	1.5%	1.8%	-0.1%	-2.2%	0.6%	-11.9%	98.3%	0.8%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

As shown in Table 17, 59.8% of the recurring expenditures for the University system in the operations fund budget are devoted to the primary missions of instruction, research, and public service. When academic support is included, this distribution reaches 72.6%. Other classifications are student services, with a system total of 6.7%, institutional support, of 10.8%, operation & maintenance of physical plant of 9.8%, and scholarships and fellowships of .1%. Most student aid is shown as scholarship allowances, a reduction of tuition and fee income, instead of as scholarships and fellowships expenditures, as directed by GASB 34/35.

Table 17. Percentage Distribution of FY 2007 Operations Fund Budgeted Expenditures by Program Classification, by Campus

	UMC	UM Extension	UMKC	UMR	UMSL	UM System Admin.	U-Wide Resources	System Total
Instruction	45.4%	0.0%	55.5%	51.7%	51.5%	0.0%	0.0%	44.7%
Research	12.6%	0.0%	2.7%	6.3%	3.2%	0.0%	0.0%	7.3%
Public Service	3.1%	100.0%	1.8%	1.3%	3.1%	22.8%	0.0%	7.8%
Academic Support	12.5%	0.0%	12.8%	7.3%	16.4%	26.9%	100.0%	12.8%
Student Services	7.2%	0.0%	6.0%	10.5%	6.6%	4.6%	0.0%	6.7%
Institutional Support	7.9%	0.0%	11.0%	10.3%	10.6%	43.5%	0.0%	10.8%
Operation & Maintenance	11.2%	0.0%	10.1%	12.6%	8.6%	2.2%	0.0%	9.8%
Scholarships & Fellowships	0.1%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.1%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Tables A1 through A7 in the appendix present the operations fund expenditure budgets by administrative division for each campus, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers (by type), for each college, school, and division.

Tables A8 through A15 in the appendix present the operations fund budget by minor program classification (PCS) category for the campuses, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers.

FY 2007 Other Curators' Programs Budget Summary

In addition to the general state appropriation for the operations of the University, the Curators receive line-itemed state appropriations for the University Hospitals & Clinics, Missouri Rehabilitation Center, Missouri Kidney Program, Missouri Institute of Mental Health, Spinal Cord Injury Research, Missouri Research and Education Network (MOREnet), and the State Historical Society of Missouri.

Table 18 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, and Spinal Cord Injury Research. These programs are recorded as restricted current funds.

Table 18. FY 2007 Operating Budget Summaries for the Missouri Kidney Program, the Missouri Institute of Mental Health, and Spinal Cord Injury Research

	Missouri Kidney Program Fund 2010	Missouri Institute of Mental Health Fund 2020	Spinal Cord Injury Research Fund 2050
BEGINNING BALANCE	-	-	\$131,000
REVENUES			
State Appropriations	\$3,896,271	\$1,784,684	\$388,000
TOTAL REVENUES	<u>\$3,896,271</u>	<u>\$1,784,684</u>	<u>\$388,000</u>
EXPENDITURES & TRANSFERS			
Salaries & Wages	\$443,101	\$1,124,753	\$80,535
Employee Benefits	113,807	340,471	18,814
Expense and Equipment	3,339,363	319,460	419,651
TOTAL EXPENDITURES	<u>\$3,896,271</u>	<u>\$1,784,684</u>	<u>\$519,000</u>
TRANSFERS	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES AND TRANSFERS	<u>\$3,896,271</u>	<u>\$1,784,684</u>	<u>\$519,000</u>
ENDING BALANCE	<u>-</u>	<u>-</u>	<u>-</u>

Table 19, on the following page, is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund.

Table 19. FY 2007 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)

	Operations Fund 0000	Restricted Expendable Gifts & Endowment Income Fund 2000	Restricted State Appropriations Fund 2040	FY Estimate of Grants & Contracts Project Budgets	Total for MOREnet
BEGINNING BALANCE	\$10,891,521	\$94,720	-	-	\$10,986,241
REVENUES					
State Appropriations	-	-	\$9,946,974	\$3,146,000	\$13,092,974
Recovery of F&A	\$14,274	-	-	(139,274)	(125,000)
Investment Income	-	\$2,842	-	-	2,842
Miscellaneous Income	11,030,074	-	-	2,274	11,032,348
TOTAL REVENUES	<u>\$11,044,348</u>	<u>\$2,842</u>	<u>\$9,946,974</u>	<u>\$3,009,000</u>	<u>\$24,003,164</u>
EXPENDITURES & TRANSFERS					
Salaries & Wages	\$5,728,133	-	-	\$121,500	\$5,849,633
Employee Benefits	1,724,622	-	-	37,500	1,762,122
Expense and Equipment					
Other Operating Expenses	4,940,653	\$8,008	\$9,465,614	2,850,000	17,264,275
Capital Expenditures	18,373	-	481,360	-	499,733
Internal Sales & Services	(1,835,518)	-	-	-	(1,835,518)
Net Expense and Equipment Expenditures	<u>\$3,123,508</u>	<u>\$8,008</u>	<u>\$9,946,974</u>	<u>\$2,850,000</u>	<u>\$15,928,490</u>
TOTAL EXPENDITURES	<u>\$10,576,263</u>	<u>\$8,008</u>	<u>\$9,946,974</u>	<u>\$3,009,000</u>	<u>\$23,540,245</u>
TRANSFERS	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS	<u>\$10,576,263</u>	<u>\$8,008</u>	<u>\$9,946,974</u>	<u>\$3,009,000</u>	<u>\$23,540,245</u>
ENDING BALANCE	<u>\$11,359,606</u>	<u>\$89,554</u>	<u>-</u>	<u>-</u>	<u>\$11,449,160</u>

Table 20 presents a budget summary for the State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS). Both operations are recorded as agency funds.

Table 20. FY 2007 Other Curators' Programs Agency Fund Budgets

	State Historical Society Fund 6030	MOBIUS Fund 6020
BEGINNING BALANCE	-	\$230,562
REVENUES		
State Appropriations	\$988,974	-
Sales & Services-Educational Activities/Auxiliaries	-	\$2,049,022
Miscellaneous Income	-	320,000
TOTAL REVENUES	<u>\$988,974</u>	<u>\$2,369,022</u>
EXPENDITURES & TRANSFERS		
Salaries & Wages	\$703,711	\$523,089
Employee Benefits	211,514	170,370
Expense and Equipment	73,749	1,775,227
TOTAL EXPENDITURES	<u>\$988,974</u>	<u>\$2,468,686</u>
TRANSFERS	-	-
TOTAL EXPENDITURES AND TRANSFERS	<u>\$988,974</u>	<u>\$2,468,686</u>
ENDING BALANCE	<u>-</u>	<u>\$130,898</u>

University of Missouri System
Operating Budget
Fiscal Year 2007

Appendix

Table A1. FY2007, Operations Fund, Original Expenditure Budget, University of Missouri - Columbia, by Administrative Unit and Major Object of Expense

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Chancellor								
Chancellor	\$1,087,382	\$317,594	\$260,975	-	\$1,665,951	\$1,500,000	-	\$3,165,951
University Affairs								
University Affairs	\$1,670,434	\$398,718	\$1,091,672	\$5,001	\$3,165,825	-	-	\$3,165,825
Intercollegiate Athletics								
Intercollegiate Athletics	\$725,842	\$207,958	(\$212,517)	-	\$721,283	(\$352,901)	-	\$368,382
Campus Budget								
Campus Budget	\$193,889	\$59,500	\$3,500	-	\$256,889	-	-	\$256,889
Administrative Services								
Administrative Services	\$7,004,571	\$1,818,512	\$802,795	-	\$9,625,878	\$574,000	\$9,000	\$10,208,878
Campus Facilities	9,577,192	2,897,721	29,277,544	\$2,897,818	44,650,275	(145,242)	2,759,227	47,264,260
Business Services-Gen Admin	624,602	152,488	3,064,493	-	3,841,583	(37,000)	-	3,804,583
Total Admin services	<u>\$17,206,366</u>	<u>\$4,868,720</u>	<u>\$33,144,832</u>	<u>\$2,897,818</u>	<u>\$58,117,736</u>	<u>\$391,758</u>	<u>\$2,768,227</u>	<u>\$61,277,721</u>
VC Dev and Alumni Relations								
Alumni & Development	\$4,970,540	\$1,973,084	\$1,139,715	-	\$8,083,339	-	-	\$8,083,339
Provost								
Information & Access Tech Svcs	\$4,782,333	\$1,451,496	\$1,901,920	\$67,297	\$8,203,046	\$3,603,850	\$395,916	\$12,202,812
Enrollment Management	3,802,053	1,094,580	1,664,420	49,506	6,610,559	(10,000)	(700,000)	5,900,559
Office of Research	11,507,527	3,303,021	4,302,949	2,228,500	21,341,996	6,418,130	-	27,760,126
Provost	10,836,357	2,905,247	4,311,039	2,666,200	20,718,843	6,482,095	-	27,200,938
Ag, Food & Nat. Resources								
Agriculture - College	8,753,759	2,195,119	3,354,479	876,500	15,179,857	(571,486)	-	14,608,371
Ag Experiment Station	13,087,423	3,290,491	5,044,191	690,601	22,112,706	1,000	-	22,113,706
Total Ag, Food & Nat. Resources	21,841,182	5,485,610	8,398,670	1,567,101	37,292,563	(570,486)	-	36,722,077
Library	5,312,225	1,383,944	1,786,515	4,422,839	12,905,523	(473,916)	160,000	12,591,607
Arts & Science	49,328,016	15,103,151	5,682,851	99,000	70,213,018	(3,697,827)	-	66,515,191
Business	10,449,540	2,724,532	1,435,972	-	14,610,044	(35,913)	-	14,574,131
Education	11,508,177	3,066,089	3,340,349	24,000	17,938,615	(2,446,742)	-	15,491,873
Engineering	12,244,284	3,468,966	2,994,291	531,116	19,238,657	(1,343,093)	-	17,895,564
Extension/Continuing Education	1,565,622	441,980	2,612,458	39,100	4,659,160	(556,335)	18,000	4,120,825
Graduate School	3,510,468	1,090,112	691,687	5,000	5,297,267	(40,193)	-	5,257,074
Human Environmental Sciences	5,397,756	1,497,982	864,408	463,600	8,223,746	(356,673)	-	7,867,073
Journalism	6,959,055	1,854,304	1,150,025	5,000	9,968,384	(139,239)	145,110	9,974,255
Law	5,550,906	1,627,626	812,617	594,931	8,586,080	(93,148)	-	8,492,932
Medicine	39,771,741	10,390,464	(10,668,320)	2,994,523	42,488,408	(6,969,205)	-	35,519,203
School of Health Professions	5,044,905	1,510,740	308,646	30,000	6,894,291	(191,565)	39,609	6,742,335
Nursing	4,823,237	1,419,395	705,746	-	6,948,378	(901,608)	-	6,046,770
Veterinary Medicine	12,833,844	2,235,893	4,760,418	700,611	20,530,766	(724,046)	-	19,806,720
Food for the 21st Century	3,367,313	795,000	566,950	74,565	4,803,828	-	-	4,803,828
Total Provost	<u>230,436,541</u>	<u>62,850,132</u>	<u>37,623,611</u>	<u>16,562,889</u>	<u>347,473,173</u>	<u>(2,045,914)</u>	<u>58,635</u>	<u>345,485,894</u>
Vice Chancellor Student Affairs								
Student Affairs	\$6,419,955	\$1,346,898	\$4,745,671	\$64,800	\$12,577,324	(\$225,646)	\$3,642,326	\$15,994,004
Campus Departments								
Campus Accounts	-	-	(\$15,000,000)	-	(\$15,000,000)	-	-	(\$15,000,000)
Recovery	-	-	(5,072,758)	-	(5,072,758)	-	-	(5,072,758)
Campus Departments	-	-	842,116	-	842,116	\$457,413	-	1,299,529
Campus Scholarships/Fellowships	-	-	-	-	-	19,138	\$10,000	29,138
Total Campus Departments	<u>-</u>	<u>-</u>	<u>(\$19,230,642)</u>	<u>-</u>	<u>(\$19,230,642)</u>	<u>\$476,551</u>	<u>\$10,000</u>	<u>(\$18,744,091)</u>
Total Expenditures and Transfers	<u><u>\$262,710,949</u></u>	<u><u>\$72,022,605</u></u>	<u><u>\$58,566,817</u></u>	<u><u>\$19,530,508</u></u>	<u><u>\$412,830,878</u></u>	<u><u>(\$256,152)</u></u>	<u><u>\$6,479,188</u></u>	<u><u>\$419,053,914</u></u>

Note: Columns may not add due to rounding.

Table A2. FY2007 Operations Fund, Original Expenditure Budget, University of Missouri Extension by Administrative Unit and Major Object of Expense

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
VP for Outreach & Extension								
Agriculture & Natural Res	\$9,835,448	\$2,774,212	\$743,543	\$27,000	\$13,380,203	(\$90,094)	-	\$13,290,109
Business & Industry	1,327,039	400,767	69,542	-	1,797,348	(40,000)	-	1,757,348
Human Environmental Sciences	4,645,493	1,589,412	445,661	-	6,680,566	(97,991)	-	6,582,575
Youth	3,486,629	1,029,353	84,686	-	4,600,668	(155,737)	-	4,444,931
Community Development	1,550,934	463,492	753,452	-	2,767,878	(123,533)	-	2,644,345
Health	64,763	18,937	3,007	-	86,707	-	-	86,707
Vet Med	278,197	74,171	39,479	-	391,847	(187,367)	-	204,480
Outreach Development Fund	-	-	10,000	-	10,000	1,037,069	-	1,047,069
Administration	1,734,315	523,764	67,308	-	2,325,387	-	-	2,325,387
Program Support	3,156,834	926,243	2,758,292	-	6,841,369	381,823	-	7,223,192
Total for VP Outreach & Extension	<u>\$26,079,652</u>	<u>\$7,800,351</u>	<u>\$4,974,970</u>	<u>\$27,000</u>	<u>\$38,881,973</u>	<u>\$724,170</u>	<u>-</u>	<u>\$39,606,143</u>

Note: Columns may not add due to rounding.

Table A3. FY2007, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City by Administrative Unit and Major Object of Expense

	Salaries & Wages	Employee Benefits	Other Operating Expense	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Chancellor	\$740,413	\$315,026	\$305,723	\$1,000	\$1,362,162	(\$70,359)	-	\$1,291,803
Assoc VC of Public Affairs								
Public Affairs	\$1,073,167	\$330,519	\$493,589	-	\$1,897,275	(\$272,136)	-	\$1,625,139
Vice Chancellor Student Affairs								
Vice Chancellor Student Affairs	\$5,470,494	\$1,489,065	\$2,184,755	-	\$9,144,314	\$99,208	-	\$9,243,522
VC Administrative Affairs								
VC Administration & Finance	\$9,079,998	\$2,754,817	\$13,205,705	\$4,736,813	\$29,777,333	(\$737,247)	-	\$29,040,086
Campus Wide								
Campus Accounts	-	-	(\$371,184)	-	(\$371,184)	\$3,201,752	(\$106,600)	\$2,723,968
VC Academic Affairs								
School of Computing & Engr.	\$4,139,122	\$1,125,115	\$484,679	-	\$5,748,916	-	-	\$5,748,916
Information Services	4,120,415	1,175,357	1,807,500	\$370,000	7,473,272	\$35,000	-	7,508,272
VC Academic Affairs	1,861,399	553,804	1,005,362	-	3,420,565	51,323	-	3,471,888
College of Arts & Sciences	18,295,058	4,629,445	1,989,792	70,500	24,984,795	(2,119,510)	-	22,865,285
School of Biological Sciences	4,156,786	1,105,381	1,062,420	50,000	6,374,587	-	-	6,374,587
School of Business & Pub Admin.	5,546,016	1,566,572	911,113	-	8,023,701	-	-	8,023,701
Conservatory of Music	3,938,124	1,077,903	484,040	-	5,500,067	-	-	5,500,067
School of Dentistry	13,272,201	3,995,144	3,251,890	135,000	20,654,235	-	-	20,654,235
School of Education	4,159,010	1,140,604	445,454	20,000	5,765,068	(51,323)	-	5,713,745
Graduate Faculties & Research	677,735	175,516	235,448	-	1,088,699	177,948	-	1,266,647
School of Law	5,364,644	1,612,549	642,674	425,500	8,045,367	(16,400)	-	8,028,967
Libraries	3,234,184	886,567	676,260	2,121,818	6,918,829	-	-	6,918,829
School of Medicine	26,553,902	4,847,965	3,622,715	121,000	35,145,582	-	-	35,145,582
School of Nursing	3,380,700	966,538	845,675	211,237	5,404,150	-	-	5,404,150
School of Pharmacy	4,701,249	1,379,775	780,591	20,000	6,881,615	-	-	6,881,615
Office of Cultural Events	670,415	203,672	48,400	-	922,487	-	-	922,487
Institute for Human Dev	122,000	42,700	42,305	-	207,005	(47,500)	-	159,505
Total VC Academic Affairs	<u>\$104,192,960</u>	<u>\$26,484,607</u>	<u>\$18,336,318</u>	<u>\$3,545,055</u>	<u>\$152,558,940</u>	<u>(\$1,970,462)</u>	<u>-</u>	<u>\$150,588,478</u>
VC University Advancement								
VC for University Advancement	\$2,897,765	\$777,627	\$571,195	-	\$4,246,587	-	-	\$4,246,587
VC for Research								
Research	\$1,128,219	\$323,418	\$502,550	\$50,000	\$2,004,187	(\$320,000)	-	\$1,684,187
Total Expenditures & Transfers	<u>\$124,583,016</u>	<u>\$32,475,079</u>	<u>\$35,228,651</u>	<u>\$8,332,868</u>	<u>\$200,619,614</u>	<u>(\$69,244)</u>	<u>(\$106,600)</u>	<u>\$200,443,770</u>

Note: Columns may not add due to rounding.

Table A4. FY2007, Operations Fund, Original Expenditure Budget, University of Missouri - Rolla by Administrative Unit and Major Object of Expense

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Provost								
Info Access & Tech Services	\$4,008,152	\$1,158,705	\$1,923,938	\$1,590,991	\$8,681,786	\$35,000	-	\$8,716,786
Undergrad & Grad Studies	353,280	107,288	214,796	-	675,364	18,742	-	694,106
School of Management & Info Systems	3,154,831	844,516	1,058,297	-	5,057,644	(6,685)	-	5,050,959
School of Extended Learning	1,246,905	359,768	806,145	-	2,412,818	(1,121,616)	-	1,291,202
Sponsored Programs	1,879,012	436,684	1,088,000	35,000	3,438,696	-	\$25,000	3,463,696
Enrollment Management	2,076,746	605,191	839,791	-	3,521,728	-	-	3,521,728
College of Arts & Sciences	11,310,908	3,055,801	1,347,158	78,500	15,792,367	(22,000)	-	15,770,367
School of Engineering	14,632,476	4,119,383	1,312,530	58,000	20,122,389	(567,134)	-	19,555,255
School of Mat, Energy, Earth Resources	4,786,233	1,361,396	830,142	-	6,977,771	7,000	-	6,984,771
Provost	501,202	147,053	284,276	-	932,531	100,000	-	1,032,531
	<u>\$43,949,745</u>	<u>\$12,195,785</u>	<u>\$9,705,072</u>	<u>\$1,762,491</u>	<u>\$67,613,093</u>	<u>(\$1,556,693)</u>	<u>\$25,000</u>	<u>\$66,081,400</u>
Chancellor								
Chancellors Office	\$478,546	\$138,136	\$213,736	\$10,000	\$840,418	-	-	\$840,418
Office of Administrative Services								
Office of Administrative Services	\$6,068,692	\$1,804,226	\$1,940,374	\$1,840,745	\$11,654,037	(\$38,000)	-	\$11,616,037
Office of Student Affairs								
Office of Student Affairs	\$2,833,194	\$788,210	\$1,256,398	\$1,000	\$4,878,802	\$135,203	\$78,204	\$5,092,209
Office of Univ Advancement								
Office of University Advancement	\$2,143,967	\$644,102	\$643,243	-	\$3,431,312	(\$14,580)	-	\$3,416,732
Campus Departments								
Chancellors Campus Dept - Campus	-	-	\$4,633,168	-	\$4,633,168	(\$717,494)	\$61,440	\$3,977,114
Total Expenditures & Transfers	<u>\$55,474,144</u>	<u>\$15,570,459</u>	<u>\$18,391,991</u>	<u>\$3,614,236</u>	<u>\$93,050,831</u>	<u>(\$2,191,564)</u>	<u>\$164,644</u>	<u>\$91,023,911</u>

Note: Columns may not add due to rounding.

Table A5. FY2007 Operations Fund, Original Expenditure Budget, University of Missouri - St Louis by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
VC for Academic Affairs								
College of Fine Arts & Communication	\$4,019,894	\$1,050,294	\$662,553	\$500	\$5,733,241	-	-	\$5,733,241
College of Arts & Sciences	18,247,792	4,598,603	1,390,485	160,000	24,396,880	-	-	24,396,880
College of Business Administration	6,600,093	1,825,880	422,000	-	8,847,973	-	-	8,847,973
College of Education	6,885,097	1,837,256	483,430	43,500	9,249,283	(\$1,250,334)	-	7,998,949
Graduate School	750,423	219,171	176,075	-	1,145,669	(3,500)	-	1,142,169
Extension Division	1,618,046	449,395	271,207	-	2,338,648	(286,990)	-	2,051,658
Libraries	2,080,608	595,937	187,502	1,900,000	4,764,047	-	-	4,764,047
College of Optometry	3,302,000	986,025	715,775	155,000	5,158,800	30,000	-	5,188,800
VC Academic Affairs	2,022,422	602,661	73,198	-	2,698,281	362,000	-	3,060,281
Vice Provost Student Affairs	3,775,716	1,028,654	1,727,558	-	6,531,928	-	-	6,531,928
College of Nursing	4,172,322	1,138,672	1,355,747	-	6,666,741	-	-	6,666,741
Honors College	678,112	156,413	67,800	-	902,325	-	-	902,325
Center for International Studies	1,047,121	280,740	382,600	-	1,710,461	(142,521)	-	1,567,940
Center for Academic Development	621,961	137,790	83,000	-	842,751	(20,000)	-	822,751
Center for the Humanities	64,566	19,615	20,217	-	104,398	-	-	104,398
UMSL/Washington Univ. Engineering	161,632	48,919	2,285,760	-	2,496,311	-	-	2,496,311
VP Research	1,286,120	371,924	1,139,682	100,000	2,897,726	(169,000)	-	2,728,726
Public Policy Research Centers	289,150	120,864	67,000	-	477,014	-	-	477,014
Total VC for Academic Affairs	\$57,623,075	\$15,468,813	\$11,511,589	\$2,359,000	\$86,962,477	(\$1,480,345)	-	\$85,482,132
Chancellor								
Chancellor-Special Units	\$611,221	\$184,672	\$90,312	-	\$886,205	-	-	\$886,205
Chancellor	457,373	132,509	229,045	-	818,927	-	-	818,927
Total Chancellor	\$1,068,594	\$317,181	\$319,357	-	\$1,705,132	-	-	\$1,705,132
Vice Chancellor Administrative Services								
VC Administrative Services	\$387,133	\$118,462	\$1,486,148	-	\$1,991,743	(\$23,558)	\$100,000	\$2,068,185
ASD Finance Support	117,032	32,762	436,269	-	586,063	267,937	-	854,000
Campus Housing	-	-	-	-	-	(54,312)	54,312	-
Facilities Services	3,236,957	956,415	5,242,696	-	9,436,068	(271,230)	-	9,164,838
Institutional Safety	1,349,030	408,145	483,937	-	2,241,112	(2,812)	-	2,238,300
Human Resources	579,606	176,085	82,809	-	838,500	(15,000)	-	823,500
KWMU Radio	232,400	70,600	(61,792)	-	241,208	61,792	-	303,000
Total Vice Chancellor Administrative Svcs	\$5,902,158	\$1,762,469	\$7,670,067	-	\$15,334,694	(\$37,183)	\$154,312	\$15,451,823
VC for University Relations								
VC University Relations	\$1,672,292	\$473,289	\$1,348,243	-	\$3,493,824	-	-	\$3,493,824
Budget Development & Planning								
Budget Development & Planning	\$2,287,397	\$939,769	\$1,262,054	-	\$4,489,220	\$2,118,477	-	\$6,607,697
VC for Managerial & Tech Svcs								
Information Technology Svcs	\$3,617,521	\$932,653	\$4,474,214	\$410,002	\$9,434,390	\$46,770	-	\$9,481,160
VC for Managerial & Tech Svcs	444,902	135,161	18,500	-	598,563	-	-	598,563
Finance	688,562	208,614	153,305	-	1,050,481	-	-	1,050,481
Business Services	267,898	76,947	8,725	-	353,570	-	-	353,570
Total VC for Managerial & Tech Svcs	\$5,018,883	\$1,353,375	\$4,654,744	\$410,002	\$11,437,004	\$46,770	-	\$11,483,774
VC Development								
University Development	\$1,271,528	\$384,194	(\$89,635)	-	\$1,566,087	-	-	\$1,566,087
Total Expenditures and Transfers	\$74,843,927	\$20,699,090	\$26,676,419	\$2,769,002	\$124,988,438	\$647,719	\$154,312	\$125,790,469

Note: Columns may not add due to rounding.

Table A6. FY2007, Operations Fund, Original Expenditure Budget, University of Missouri - System Administration by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
VP Finance & Administration								
VP Finance & Administration	\$390,000	\$107,700	\$279,895	-	\$777,595	-	-	\$777,595
Internal Auditing	-	-	943,972	-	943,972	-	-	943,972
Controller	1,398,000	419,366	349,853	-	2,167,219	(\$191,916)	-	1,975,303
Planning & Budget	719,044	214,431	41,438	-	974,913	-	-	974,913
Management Services	3,159,834	920,353	1,208,374	\$1,000	5,289,561	-	\$95,162	5,384,723
Treasurer's Office	566,100	171,994	(528,708)	-	209,386	-	-	209,386
Total VP Finance & Admin.	\$6,232,978	\$1,833,844	\$2,294,824	\$1,000	\$10,362,646	(\$191,916)	\$95,162	\$10,265,892
Campus Wide Departments								
Campus Wide Departments	-	-	(\$3,235,101)	-	(\$3,235,101)	\$2,529,764	-	(\$705,337)
General Counsel								
General Counsel	\$1,076,352	\$293,446	\$446,995	-	\$1,816,793	(\$50,000)	-	\$1,766,793
VP Academic Affairs								
Academic Affairs	\$1,858,987	\$576,535	\$1,989,818	-	\$4,425,340	\$481,420	-	\$4,906,760
President								
President	\$1,259,100	\$364,790	\$617,062	\$10,000	\$2,250,952	(\$215,140)	-	\$2,035,812
Board of Curators								
Board of Curators	\$140,668	\$46,015	\$245,730	-	\$432,413	(\$137,000)	-	\$295,413
Government Relations								
Government Relations	\$789,515	\$230,894	\$587,990	-	\$1,608,399	(\$507,000)	-	\$1,101,399
Human Resources								
Human Resources	\$973,032	\$277,999	\$387,726	-	\$1,638,757	-	-	\$1,638,757
Information Systems								
Information Systems	\$12,346,320	\$3,747,508	\$12,428,497	\$341,363	\$28,863,688	(\$8,398,042)	\$703,333	\$21,168,979
VP Research & Economic Development								
Research & Economic Development	\$773,661	\$213,485	\$573,800	\$10,000	\$1,570,946	\$400,000	-	\$1,970,946
Total Expenditures and Transfers	\$25,450,613	\$7,584,516	\$16,337,341	\$362,363	\$49,734,834	(\$6,087,914)	\$798,495	\$44,445,415

Note: Columns may not add due to rounding.

Table A7. FY 2007, Operations Fund, Original Expenditure Budget, University of Missouri - University-wide Resources by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
University Wide Resources								
University Wide Resources	\$76,375	\$13,650	\$30,000	-	\$120,025	\$6,915,253	\$220,000	\$7,255,278
Total Expenditures and Transfers	\$76,375	\$13,650	\$30,000	-	\$120,025	\$6,915,253	\$220,000	\$7,255,278

Note: Columns may not add due to rounding.

Table A8. FY2007 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Consolidated

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
General Academic Instruction	\$303,560,083	\$80,749,141	\$18,331,023	\$4,923,985	\$407,564,231	(\$3,642,986)	(\$239,890)	\$403,681,356
Community Education	996,731	285,487	976,109	21,000	2,279,327	1,175,442	24,609	3,479,378
Off Campus Instruction	695,880	187,165	423,574	-	1,306,619	(669,994)	-	636,625
TOTAL INSTRUCTION	\$305,252,694	\$81,221,793	\$19,730,706	\$4,944,985	\$411,150,177	(\$3,137,538)	(\$215,281)	\$407,797,359
RESEARCH								
Institutes & Research Centers	\$17,574,207	\$4,411,882	\$5,295,427	\$2,958,801	\$30,240,317	\$1,687,611	\$244,726	\$32,172,654
Individual or Project Research	19,257,440	4,804,848	8,483,044	4,549,005	37,094,337	(1,086,193)	-	36,008,144
TOTAL RESEARCH	\$36,831,647	\$9,216,730	\$13,778,471	\$7,507,806	\$67,334,654	\$601,418	\$244,726	\$68,180,798
PUBLIC SERVICE								
Community Services	\$18,162,988	\$5,021,333	\$8,552,901	\$160,684	\$31,897,906	(\$1,417,489)	-	\$30,480,417
Cooperative Extension Services	26,432,902	7,893,662	5,321,997	27,000	39,675,561	16,444	-	39,692,005
TOTAL PUBLIC SERVICE	\$44,595,890	\$12,914,995	\$13,874,898	\$187,684	\$71,573,467	(\$1,401,045)	-	\$70,172,422
ACADEMIC SUPPORT								
Libraries	\$14,250,623	\$3,932,809	\$6,937,005	\$10,596,285	\$35,716,722	(\$532,742)	\$160,000	\$35,343,980
Museum & Galleries	565,551	14,827	67,263	-	647,641	-	-	647,641
Education Media Services	3,579,788	1,056,945	2,346,807	75,000	7,058,540	(355,502)	18,000	6,721,038
Ancillary Support	12,706,671	3,568,772	6,288,535	501,400	23,065,378	1,870,368	143,333	25,079,079
Acad Admin & Personnel Development	31,886,620	8,790,796	10,676,814	318,837	51,673,066	(540,657)	545,000	51,677,409
TOTAL ACADEMIC SUPPORT	\$62,989,253	\$17,364,149	\$26,316,423	\$11,491,522	\$118,161,347	\$441,467	\$866,333	\$119,469,147
STUDENT SERVICES								
Student Services Admin	\$8,269,445	\$2,390,670	\$4,303,962	\$87,001	\$15,051,078	(\$168,796)	(\$300,000)	\$14,582,282
Social & Cultural Development	6,336,697	1,226,762	7,192,705	27,300	14,783,464	(36,904)	3,781,970	18,528,530
Counseling & Career Guidance	3,931,649	1,949,044	662,325	1,000	6,544,017	(1,019,837)	-	5,524,180
Financial Aid Administration	2,912,179	712,833	248,352	5,001	3,878,365	49,907	-	3,928,272
Student Health Services	3,809,492	1,004,240	894,686	-	5,708,418	(73,388)	-	5,635,030
Intercollegiate Athletics	849,374	255,132	387,272	7,500	1,499,278	1,966,658	-	3,465,936
Student Admission & Records	8,500,805	2,543,468	3,371,804	27,504	14,443,581	(44,468)	-	14,399,113
TOTAL STUDENT SERVICES	\$34,609,641	\$10,082,149	\$17,061,105	\$155,306	\$61,908,202	\$673,172	\$3,481,970	\$66,063,344
INSTITUTIONAL SUPPORT								
Executive Management	\$12,153,006	\$3,656,736	\$1,118,611	\$1,000	\$16,929,353	\$1,025,717	(\$131,600)	\$17,823,470
Fiscal Operations	7,744,493	2,225,732	3,526,989	249,332	13,746,546	724,520	25,000	14,496,066
Gen Administrative Services	24,655,211	7,290,204	6,410,247	749,768	39,105,431	1,438,950	481,302	41,025,682
Public Relations & Development	17,145,835	5,272,137	7,202,868	37,001	29,657,840	420,875	-	30,078,715
TOTAL INSTITUTIONAL SUPPORT	\$61,698,545	\$18,444,809	\$18,258,715	\$1,037,101	\$99,439,170	\$3,610,062	\$374,702	\$103,423,934
OPERATIONS & MAINTENANCE OF PLANT								
Physical Plant Administration	\$2,466,153	\$739,789	\$372,898	\$170,000	\$3,748,840	\$9,000	-	\$3,757,840
Building Maintenance	5,645,017	1,776,613	10,127,574	6,270,828	23,820,032	250,226	100,000	24,170,257
Custodial Services	9,622,167	2,810,481	1,160,964	85,000	13,678,612	(714,608)	-	12,964,004
Landscape & Grounds Maintenance	1,906,403	564,634	680,026	40,000	3,191,063	(575,812)	-	2,615,251
Fuel & Utility Purchases	-	-	14,211,657	-	14,211,657	-	101,613	14,313,270
Architecture/Engineering	104,793	31,836	18,314	-	154,943	-	-	154,943
Fuel & Utility Generated	1,615,533	487,104	23,684,407	31,500	25,818,544	-	2,537,614	28,356,158
Building Repairs	1,380,940	419,530	792,816	2,714,245	5,307,531	(102,862)	120,000	5,324,669
Equipment Repairs	-	-	-	-	-	-	-	-
TOTAL PLANT OPERATIONS & MAINTENANCE	\$22,741,006	\$6,829,987	\$51,048,656	\$9,311,573	\$89,931,221	(\$1,134,056)	\$2,859,227	\$91,656,392
SCHOLARSHIPS								
Scholarships	-	-	\$26,216	-	\$26,216	\$28,787	-	\$55,003
Fellowships	\$500,000	\$91,140	110,999	-	702,139	-	-	702,139
TOTAL SCHOLARSHIPS	\$500,000	\$91,140	\$137,215	-	\$728,355	\$28,787	-	\$757,142
TOTAL OPERATING EXPENDITURES								
	\$569,218,675	\$156,165,751	\$160,206,190	\$34,635,977	\$920,226,593	(\$317,732)	\$7,611,677	\$927,520,537
TRANSFERS								
Mandatory Transfers	-	-	-	-	-	-	\$10,000	\$10,000
Non-Mandatory Transfers	-	-	-	-	-	-	88,362	88,362
TOTAL TRANSFERS	-	-	-	-	-	-	\$98,362	\$98,362
TOTAL EXPENDITURES & TRANSFERS								
	\$569,218,675	\$156,165,751	\$160,206,190	\$34,635,977	\$920,226,593	(\$317,732)	\$7,710,039	\$927,618,900

Note: Columns may not add due to rounding.

Table A9. FY2007 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
General Academic Instruction	\$146,134,121	\$40,146,982	(\$4,902,508)	\$3,840,134	\$185,218,729	(\$2,278,063)	(\$239,890)	\$182,700,776
Community Education	880,843	250,240	863,271	21,000	2,015,354	1,175,442	24,609	3,215,405
Off Campus Instruction	400	700	100,000	-	101,100	(669,994)	-	(568,894)
TOTAL INSTRUCTION	\$147,015,364	\$40,397,922	(\$3,939,237)	\$3,861,134	\$187,335,183	(\$1,772,615)	(\$215,281)	\$185,347,287
RESEARCH								
Institutes & Research Centers	\$15,676,615	\$3,975,059	\$4,770,832	\$2,918,801	\$27,341,307	\$1,687,611	\$244,726	\$29,273,644
Individual or Project Research	13,759,888	3,368,092	3,452,121	4,134,505	24,714,606	(2,067,319)	-	22,647,288
TOTAL RESEARCH	\$29,436,503	\$7,343,151	\$8,222,953	\$7,053,306	\$52,055,913	(\$379,708)	\$244,726	\$51,920,931
PUBLIC SERVICE								
Community Services	\$7,442,736	\$1,842,772	\$3,310,839	\$142,311	\$12,738,658	(\$1,251,845)	-	\$11,486,813
Cooperative Extension Services	-	-	-	-	-	-	-	-
TOTAL PUBLIC SERVICE	\$7,442,736	\$1,842,772	\$3,310,839	\$142,311	\$12,738,658	(\$1,251,845)	-	\$11,486,813
ACADEMIC SUPPORT								
Libraries	\$6,185,124	\$1,613,535	\$1,548,058	\$5,022,335	\$14,369,052	(\$513,742)	\$160,000	\$14,015,310
Museum & Galleries	508,332	20	41,613	-	549,965	-	-	549,965
Education Media Services	1,257,427	349,987	234,316	20,000	1,861,730	(287,092)	18,000	1,592,638
Ancillary Support	7,304,990	1,978,340	3,453,893	254,400	12,991,623	2,867,751	-	15,859,374
Acad Admin & Personnel Development	14,861,936	3,794,214	3,294,320	47,600	21,998,069	(2,317,501)	-	19,680,568
TOTAL ACADEMIC SUPPORT	\$30,117,809	\$7,736,096	\$8,572,200	\$5,344,335	\$51,770,439	(\$250,584)	\$178,000	\$51,697,856
STUDENT SERVICES								
Student Services Admin	\$2,417,772	\$611,819	\$1,361,874	\$87,001	\$4,478,466	(\$418,147)	(\$300,000)	\$3,760,319
Social & Cultural Development	4,589,811	844,252	3,411,444	27,300	8,872,807	136,638	3,642,326	12,651,771
Counseling & Career Guidance	1,736,940	1,318,344	239,607	-	3,294,890	(724,837)	-	2,570,053
Financial Aid Administration	1,227,312	320,958	121,943	5,001	1,675,214	1,457	-	1,676,671
Student Health Services	3,274,992	847,040	789,386	-	4,911,418	(73,388)	-	4,838,030
Intercollegiate Athletics	52,545	15,963	81,556	7,500	157,564	1,957,413	-	2,114,977
Student Admission & Records	3,397,478	1,076,185	1,711,733	27,504	6,212,900	(55,057)	-	6,157,843
TOTAL STUDENT SERVICES	\$16,696,850	\$5,034,561	\$7,717,542	\$154,306	\$29,603,259	\$824,079	\$3,342,326	\$33,769,664
INSTITUTIONAL SUPPORT								
Executive Management	\$3,156,646	\$939,056	(\$311,055)	-	\$3,784,647	\$750,000	-	\$4,534,647
Fiscal Operations	2,143,122	563,447	688,272	\$1,000	3,395,841	(2,000)	-	3,393,841
Gen Administrative Services	7,869,894	2,276,427	1,391,037	67,297	11,604,655	2,895,150	\$160,190	14,659,995
Public Relations & Development	8,038,990	2,667,354	3,079,545	7,001	13,792,889	(32,817)	-	13,760,072
TOTAL INSTITUTIONAL SUPPORT	\$21,208,652	\$6,446,284	\$4,847,798	\$75,298	\$32,578,033	\$3,610,333	\$160,190	\$36,348,556
OPERATIONS & MAINTENANCE OF PLANT								
Physical Plant Administration	\$1,275,353	\$388,046	\$76,166	\$10,000	\$1,749,565	\$9,000	-	\$1,758,565
Building Maintenance	4,113,539	1,312,334	5,076,651	1,909,818	12,412,342	(121,892)	-	12,290,450
Custodial Services	4,088,080	1,158,075	416,235	-	5,662,390	(442,060)	-	5,220,330
Landscape & Grounds Maintenance	916,063	272,224	346,268	-	1,534,555	-	-	1,534,555
Fuel & Utility Purchases	-	-	76,000	-	76,000	-	\$101,613	177,613
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	23,492,802	-	23,492,802	-	2,537,614	26,030,416
Building Repairs	-	-	270,000	980,000	1,250,000	-	120,000	1,370,000
Equipment Repairs	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	\$10,393,035	\$3,130,679	\$29,754,122	\$2,899,818	\$46,177,653	(\$554,951)	\$2,759,227	\$48,381,929
SCHOLARSHIPS								
Scholarships	-	-	\$600	-	\$600	(\$480,862)	-	(\$480,262)
Fellowships	\$400,000	\$91,140	80,000	-	571,140	-	-	571,140
TOTAL SCHOLARSHIPS	\$400,000	\$91,140	\$80,600	-	\$571,740	(\$480,862)	-	\$90,878
TOTAL OPERATING EXPENDITURES								
	\$262,710,949	\$72,022,605	\$58,566,817	\$19,530,508	\$412,830,878	(\$256,152)	\$6,469,188	\$419,043,914
TRANSFERS								
Mandatory Transfers	-	-	-	-	-	-	\$10,000	\$10,000
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	\$10,000	\$10,000
TOTAL EXPENDITURES & TRANSFERS								
	\$262,710,949	\$72,022,605	\$58,566,817	\$19,530,508	\$412,830,878	(\$256,152)	\$6,479,188	\$419,053,914

Note: Columns may not add due to rounding.

Table A10. FY2007 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri Extension

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
TOTAL INSTRUCTION	-	-	-	-	-	-	-	-
RESEARCH								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	-	-	-	-	-	-	-	-
TOTAL RESEARCH	-	-	-	-	-	-	-	-
PUBLIC SERVICE								
Community Services	-	-	(\$27,442)	-	(\$27,442)	\$142,541	-	\$115,099
Cooperative Extension Services	\$26,079,652	\$7,800,351	5,002,412	\$27,000	38,909,415	581,629	-	39,491,044
TOTAL PUBLIC SERVICE	\$26,079,652	\$7,800,351	\$4,974,970	\$27,000	\$38,881,973	\$724,170	-	\$39,606,143
ACADEMIC SUPPORT								
Libraries	-	-	-	-	-	-	-	-
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Development	-	-	-	-	-	-	-	-
TOTAL ACADEMIC SUPPORT	-	-	-	-	-	-	-	-
STUDENT SERVICES								
Student Services Admin	-	-	-	-	-	-	-	-
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
TOTAL STUDENT SERVICES	-	-	-	-	-	-	-	-
INSTITUTIONAL SUPPORT								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	-	-	-	-	-	-
Gen Administrative Services	-	-	-	-	-	-	-	-
Public Relations & Development	-	-	-	-	-	-	-	-
TOTAL INSTITUTIONAL SUPPORT	-	-	-	-	-	-	-	-
OPERATIONS & MAINTENANCE OF PLANT								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Landscape & Grounds Maintenance	-	-	-	-	-	-	-	-
Fuel & Utility Purchases	-	-	-	-	-	-	-	-
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	-	-	-	-	-	-	-	-
SCHOLARSHIPS								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
TOTAL SCHOLARSHIPS	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	\$26,079,652	\$7,800,351	\$4,974,970	\$27,000	\$38,881,973	\$724,170	-	\$39,606,143
TRANSFERS								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	\$26,079,652	\$7,800,351	\$4,974,970	\$27,000	\$38,881,973	\$724,170	-	\$39,606,143

Note: Columns may not add due to rounding.

Table A11. FY2007 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Kansas City

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
General Academic Instruction	\$80,337,980	\$19,514,317	\$10,776,692	\$163,000	\$110,791,989	(\$1,531,747)	-	\$109,260,242
Community Education	104,500	33,109	31,975	-	169,584	-	-	169,584
Off Campus Instruction	208,514	63,393	100,400	-	372,307	-	-	372,307
TOTAL INSTRUCTION	\$80,650,994	\$19,610,819	\$10,909,067	\$163,000	\$111,333,880	(\$1,531,747)	-	\$109,802,133
RESEARCH								
Institutes & Research Centers	\$50,980	\$15,180	\$10,658	-	\$76,818	-	-	\$76,818
Individual or Project Research	2,781,282	781,004	1,600,483	\$159,000	5,321,769	(\$178,400)	-	5,143,369
TOTAL RESEARCH	\$2,832,262	\$796,184	\$1,611,141	\$159,000	\$5,398,587	(\$178,400)	-	\$5,220,187
PUBLIC SERVICE								
Community Services	\$2,179,676	\$657,580	\$449,621	-	\$3,286,877	(\$51,700)	-	\$3,235,177
Cooperative Extension Services	72,400	21,948	174,510	-	268,858	(115,510)	-	153,348
TOTAL PUBLIC SERVICE	\$2,252,076	\$679,528	\$624,131	-	\$3,555,735	(\$167,210)	-	\$3,388,525
ACADEMIC SUPPORT								
Libraries	\$4,083,650	\$1,140,498	\$969,610	\$2,546,818	\$8,740,576	-	-	\$8,740,576
Museum & Galleries	-	-	250	-	250	-	-	250
Education Media Services	672,395	197,679	361,650	25,000	1,256,724	-	-	1,256,724
Ancillary Support	1,782,469	528,641	338,787	5,000	2,654,897	(\$192,000)	-	2,462,897
Acad Admin & Personnel Development	7,738,689	2,295,981	2,681,332	271,237	12,987,239	9,318	-	12,996,557
TOTAL ACADEMIC SUPPORT	\$14,277,203	\$4,162,799	\$4,351,629	\$2,848,055	\$25,639,686	(\$182,682)	-	\$25,457,004
STUDENT SERVICES								
Student Services Admin	\$2,784,059	\$855,549	\$1,717,244	-	\$5,356,852	\$1,904,158	-	\$7,261,010
Social & Cultural Development	998,218	218,956	975,416	-	2,192,590	(131,742)	-	2,060,848
Counseling & Career Guidance	981,134	274,541	105,300	-	1,360,975	(295,000)	-	1,065,975
Financial Aid Administration	766,023	192,941	95,000	-	1,053,964	48,450	-	1,102,414
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	1,364,099	396,804	276,847	-	2,037,750	(64,410)	-	1,973,340
TOTAL STUDENT SERVICES	\$6,893,533	\$1,938,791	\$3,169,807	-	\$12,002,131	\$1,461,456	-	\$13,463,587
INSTITUTIONAL SUPPORT								
Executive Management	\$2,261,913	\$768,145	\$280,061	\$1,000	\$3,311,119	\$78,741	(\$131,600)	\$3,258,260
Fiscal Operations	1,236,657	351,610	1,005,464	248,332	2,842,063	1,266,455	25,000	4,133,518
Gen Administrative Services	6,783,405	2,059,272	2,384,273	342,471	11,569,421	(404,416)	-	11,165,005
Public Relations & Development	2,886,037	768,496	992,183	-	4,646,716	(51,441)	-	4,595,275
TOTAL INSTITUTIONAL SUPPORT	\$13,168,012	\$3,947,523	\$4,661,981	\$591,803	\$22,369,319	\$889,339	(\$106,600)	\$23,152,058
OPERATIONS & MAINTENANCE OF PLANT								
Physical Plant Administration	\$273,609	\$83,123	\$282,400	\$160,000	\$799,132	-	-	\$799,132
Building Maintenance	410,231	124,628	1,954,639	4,301,010	6,790,508	-	-	6,790,508
Custodial Services	2,558,259	777,199	537,200	75,000	3,947,658	-	-	3,947,658
Landscape & Grounds Maintenance	359,766	109,297	112,360	35,000	616,423	(\$585,000)	-	31,423
Fuel & Utility Purchases	-	-	6,947,946	-	6,947,946	-	-	6,947,946
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	807,071	245,188	46,350	-	1,098,609	-	-	1,098,609
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	\$4,408,936	\$1,339,435	\$9,880,895	\$4,571,010	\$20,200,276	(\$585,000)	-	\$19,615,276
SCHOLARSHIPS								
Scholarships	-	-	-	-	-	\$225,000	-	\$225,000
Fellowships	\$100,000	-	\$20,000	-	\$120,000	-	-	120,000
TOTAL SCHOLARSHIPS	\$100,000	-	\$20,000	-	\$120,000	\$225,000	-	\$345,000
TOTAL OPERATING EXPENDITURES	\$124,583,016	\$32,475,079	\$35,228,651	\$8,332,868	\$200,619,614	(\$69,244)	(\$106,600)	\$200,443,770
TRANSFERS								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	\$124,583,016	\$32,475,079	\$35,228,651	\$8,332,868	\$200,619,614	(\$69,244)	(\$106,600)	\$200,443,770

Note: Columns may not add due to rounding.

Table A12. FY2007 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Rolla

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
General Academic Instruction	\$33,383,689	\$9,326,867	\$4,773,519	\$596,349	\$48,080,423	(\$1,135,000)	-	\$46,945,423
Community Education	1,388	138	40,863	-	42,389	-	-	42,389
Off Campus Instruction	-	-	(1,160)	-	(1,160)	-	-	(1,160)
TOTAL INSTRUCTION	\$33,385,077	\$9,327,005	\$4,813,222	\$596,349	\$48,121,652	(\$1,135,000)	-	\$46,986,652
RESEARCH								
Institutes & Research Centers	\$1,192,804	\$248,173	\$377,887	\$25,000	\$1,843,864	-	-	\$1,843,864
Individual or Project Research	1,622,523	367,584	1,915,742	67,000	3,972,850	(\$783,454)	-	3,189,396
TOTAL RESEARCH	\$2,815,327	\$615,757	\$2,293,629	\$92,000	\$5,816,714	(\$783,454)	-	\$5,033,260
PUBLIC SERVICE								
Community Services	\$346,137	\$105,028	\$511,146	-	\$962,311	-	-	\$962,311
Cooperative Extension Services	98,000	25,000	104,537	-	227,537	(\$182,685)	-	44,852
TOTAL PUBLIC SERVICE	\$444,137	\$130,028	\$615,683	-	\$1,189,848	(\$182,685)	-	\$1,007,163
ACADEMIC SUPPORT								
Libraries	\$846,943	\$244,987	\$363,238	\$1,063,142	\$2,518,310	-	-	\$2,518,310
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	298,751	88,321	(265,400)	-	121,672	-	-	121,672
Ancillary Support	253,437	69,701	127,092	11,000	461,230	-	\$25,000	486,230
Acad Admin & Personnel Development	2,053,846	611,952	975,371	-	3,641,169	(\$1,119,874)	-	2,521,295
TOTAL ACADEMIC SUPPORT	\$3,452,977	\$1,014,961	\$1,200,301	\$1,074,142	\$6,742,381	(\$1,119,874)	\$25,000	\$5,647,507
STUDENT SERVICES								
Student Services Admin	\$1,186,615	\$352,787	\$165,393	-	\$1,704,795	\$69,200	-	\$1,773,995
Social & Cultural Development	487,122	88,619	707,292	-	1,283,033	(18,242)	\$139,644	1,404,435
Counseling & Career Guidance	678,575	197,959	167,018	\$1,000	1,044,552	-	-	1,044,552
Financial Aid Administration	271,344	82,434	30,409	-	384,187	-	-	384,187
Student Health Services	533,000	156,700	85,300	-	775,000	-	-	775,000
Intercollegiate Athletics	707,829	212,915	305,716	-	1,226,460	9,245	-	1,235,705
Student Admission & Records	1,919,487	563,377	879,055	-	3,361,919	100,000	-	3,461,919
TOTAL STUDENT SERVICES	\$5,783,972	\$1,654,791	\$2,340,183	\$1,000	\$9,779,946	\$160,203	\$139,644	\$10,079,793
INSTITUTIONAL SUPPORT								
Executive Management	\$1,208,360	\$337,027	\$399,779	-	\$1,945,166	\$846,826	-	\$2,791,992
Fiscal Operations	1,150,256	342,162	151,502	-	1,643,920	541	-	1,644,461
Gen Administrative Services	1,691,420	493,854	691,393	-	2,876,667	(38,541)	-	2,838,126
Public Relations & Development	1,847,172	547,812	752,086	10,000	3,157,070	(14,580)	-	3,142,490
TOTAL INSTITUTIONAL SUPPORT	\$5,897,208	\$1,720,855	\$1,994,760	\$10,000	\$9,622,823	\$794,246	-	\$10,417,069
OPERATIONS & MAINTENANCE OF PLANT								
Physical Plant Administration	\$195,883	\$56,973	\$36,627	-	\$289,483	-	-	\$289,483
Building Maintenance	914,705	276,904	559,039	\$60,000	1,810,648	-	-	1,810,648
Custodial Services	1,190,177	359,699	52,009	10,000	1,611,885	-	-	1,611,885
Landscape & Grounds Maintenance	385,739	110,664	21,593	5,000	522,996	-	-	522,996
Fuel & Utility Purchases	-	-	3,886,194	-	3,886,194	-	-	3,886,194
Architecture/Engineering	104,793	31,836	18,314	-	154,943	-	-	154,943
Fuel & Utility Generated	808,462	241,916	145,255	31,500	1,227,133	-	-	1,227,133
Building Repairs	95,687	29,070	393,567	1,734,245	2,252,569	-	-	2,252,569
Equipment Repairs	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	\$3,695,446	\$1,107,062	\$5,112,598	\$1,840,745	\$11,755,851	-	-	\$11,755,851
SCHOLARSHIPS								
Scholarships	-	-	\$20,616	-	\$20,616	\$75,000	-	\$95,616
Fellowships	-	-	1,000	-	1,000	-	-	1,000
TOTAL SCHOLARSHIPS	-	-	\$21,616	-	\$21,616	\$75,000	-	\$96,616
TOTAL OPERATING EXPENDITURES	\$55,474,144	\$15,570,459	\$18,391,991	\$3,614,236	\$93,050,831	(\$2,191,564)	\$164,644	\$91,023,911
TRANSFERS								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	\$55,474,144	\$15,570,459	\$18,391,991	\$3,614,236	\$93,050,831	(\$2,191,564)	\$164,644	\$91,023,911

Note: Columns may not add due to rounding.

Table A13. FY2007 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
General Academic Instruction	\$43,704,293	\$11,760,975	\$7,683,320	\$324,502	\$63,473,090	\$1,301,824	-	\$64,774,914
Community Education	10,000	2,000	40,000	-	52,000	-	-	52,000
Off Campus Instruction	486,966	123,072	224,334	-	834,372	-	-	834,372
TOTAL INSTRUCTION	\$44,201,259	\$11,886,047	\$7,947,654	\$324,502	\$64,359,462	\$1,301,824	-	\$65,661,286
RESEARCH								
Institutes & Research Centers	\$653,808	\$173,470	\$136,050	\$15,000	\$978,328	-	-	\$978,328
Individual or Project Research	1,093,747	288,167	1,514,698	188,500	3,085,112	(\$207,020)	-	2,878,092
TOTAL RESEARCH	\$1,747,555	\$461,637	\$1,650,748	\$203,500	\$4,063,440	(\$207,020)	-	\$3,856,420
PUBLIC SERVICE								
Community Services	\$2,434,431	\$680,493	\$497,193	-	\$3,612,117	(\$275,485)	-	\$3,336,632
Cooperative Extension Services	182,850	46,363	40,538	-	269,751	(266,990)	-	2,761
TOTAL PUBLIC SERVICE	\$2,617,281	\$726,856	\$537,731	-	\$3,881,868	(\$542,475)	-	\$3,339,393
ACADEMIC SUPPORT								
Libraries	\$2,033,389	\$581,895	\$187,002	\$1,900,000	\$4,702,286	-	-	\$4,702,286
Museum & Galleries	57,219	14,807	25,400	-	97,426	-	-	97,426
Education Media Services	856,770	260,829	113,023	10,000	1,240,622	(\$68,410)	-	1,172,212
Ancillary Support	2,409,310	716,014	2,019,034	231,000	5,375,358	(596,898)	-	4,778,460
Acad Admin & Personnel Development	5,645,657	1,622,158	1,834,605	-	9,102,420	(95,262)	-	9,007,158
TOTAL ACADEMIC SUPPORT	\$11,002,345	\$3,195,703	\$4,179,064	\$2,141,000	\$20,518,112	(\$760,570)	-	\$19,757,542
STUDENT SERVICES								
Student Services Admin	\$773,116	\$238,150	\$220,860	-	\$1,232,126	-	-	\$1,232,126
Social & Cultural Development	261,546	74,935	2,098,553	-	2,435,034	(\$23,558)	-	2,411,476
Counseling & Career Guidance	535,000	158,200	150,400	-	843,600	-	-	843,600
Financial Aid Administration	647,500	116,500	1,000	-	765,000	-	-	765,000
Student Health Services	1,500	500	20,000	-	22,000	-	-	22,000
Intercollegiate Athletics	89,000	26,254	-	-	115,254	-	-	115,254
Student Admission & Records	1,819,741	507,102	496,169	-	2,823,012	(25,001)	-	2,798,011
TOTAL STUDENT SERVICES	\$4,127,403	\$1,121,641	\$2,986,982	-	\$8,236,026	(\$48,559)	-	\$8,187,467
INSTITUTIONAL SUPPORT								
Executive Management	\$1,623,383	\$493,183	\$166,364	-	\$2,282,930	-	-	\$2,282,930
Fiscal Operations	688,562	208,614	1,537,954	-	2,435,130	(\$72,712)	-	2,362,418
Gen Administrative Services	2,259,933	671,351	523,657	\$100,000	3,554,941	(81,313)	\$54,312	3,527,940
Public Relations & Development	2,879,262	842,623	1,222,364	-	4,944,249	838,000	-	5,782,249
TOTAL INSTITUTIONAL SUPPORT	\$7,451,140	\$2,215,771	\$3,450,339	\$100,000	\$13,217,250	\$683,975	\$54,312	\$13,955,537
OPERATIONS & MAINTENANCE OF PLANT								
Physical Plant Administration	\$174,663	\$50,271	\$30,566	-	\$255,500	-	-	\$255,500
Building Maintenance	206,542	62,747	2,097,245	-	2,366,534	\$372,117	\$100,000	2,838,651
Custodial Services	1,785,651	515,508	155,520	-	2,456,679	(272,548)	-	2,184,131
Landscape & Grounds Maintenance	244,835	72,449	199,805	-	517,089	9,188	-	526,277
Fuel & Utility Purchases	-	-	3,301,517	-	3,301,517	-	-	3,301,517
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	1,285,253	390,460	129,249	-	1,804,962	(102,862)	-	1,702,100
Equipment Repairs	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	\$3,696,944	\$1,091,435	\$5,913,902	-	\$10,702,281	\$5,895	\$100,000	\$10,808,176
SCHOLARSHIPS								
Scholarships	-	-	-	-	-	\$214,649	-	\$214,649
Fellowships	-	-	9,999	-	9,999	-	-	9,999
TOTAL SCHOLARSHIPS	-	-	\$9,999	-	\$9,999	\$214,649	-	\$224,648
TOTAL OPERATING EXPENDITURES	\$74,843,927	\$20,699,090	\$26,676,419	\$2,769,002	\$124,988,438	\$647,719	\$154,312	\$125,790,469
TRANSFERS								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	\$74,843,927	\$20,699,090	\$26,676,419	\$2,769,002	\$124,988,438	\$647,719	\$154,312	\$125,790,469

Note: Columns may not add due to rounding.

Table A14. FY2007 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
TOTAL INSTRUCTION	-	-	-	-	-	-	-	-
RESEARCH								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	-	-	-	-	-	-	-	-
TOTAL RESEARCH	-	-	-	-	-	-	-	-
PUBLIC SERVICE								
Community Services	\$5,760,008	\$1,735,460	\$3,811,545	\$18,373	\$11,325,386	\$19,000	-	\$11,344,386
Cooperative Extension Services	-	-	-	-	-	-	-	-
TOTAL PUBLIC SERVICE	\$5,760,008	\$1,735,460	\$3,811,545	\$18,373	\$11,325,386	\$19,000	-	\$11,344,386
ACADEMIC SUPPORT								
Libraries	\$1,101,517	\$351,894	\$3,869,097	\$63,990	\$5,386,498	(\$19,000)	-	\$5,367,498
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	\$494,445	\$160,129	\$1,903,218	\$20,000	\$2,577,792	-	-	2,577,792
Ancillary Support	956,465	276,076	349,729	-	1,582,270	(\$208,485)	\$118,333	1,492,118
Acad Admin & Personnel Development	1,510,117	452,841	1,861,186	-	3,824,144	(1,782,591)	325,000	2,366,553
TOTAL ACADEMIC SUPPORT	\$4,062,544	\$1,240,940	\$7,983,230	\$83,990	\$13,370,704	(\$2,010,076)	\$443,333	\$11,803,961
STUDENT SERVICES								
Student Services Admin	\$1,107,883	\$332,365	\$838,591	-	\$2,278,839	(\$1,724,007)	-	\$554,832
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	8,000	-	8,000	-	-	8,000
TOTAL STUDENT SERVICES	\$1,107,883	\$332,365	\$846,591	-	\$2,286,839	(\$1,724,007)	-	\$562,832
INSTITUTIONAL SUPPORT								
Executive Management	\$3,902,704	\$1,119,325	\$583,462	-	\$5,605,491	(\$649,850)	-	\$4,955,641
Fiscal Operations	2,525,896	759,899	143,797	-	3,429,592	(467,764)	-	2,961,828
Gen Administrative Services	6,050,559	1,789,299	1,419,888	\$240,000	9,499,746	(931,930)	\$266,800	8,834,616
Public Relations & Development	1,494,374	445,852	1,156,690	20,000	3,116,916	(318,287)	-	2,798,629
TOTAL INSTITUTIONAL SUPPORT	\$13,973,533	\$4,114,375	\$3,303,837	\$260,000	\$21,651,745	(\$2,367,831)	\$266,800	\$19,550,714
OPERATIONS & MAINTENANCE OF PLANT								
Physical Plant Administration	\$546,645	\$161,376	(\$52,861)	-	\$655,160	-	-	\$655,160
Building Maintenance	-	-	440,000	-	440,000	-	-	440,000
Custodial Services	-	-	-	-	-	-	-	-
Landscape & Grounds Maintenance	-	-	-	-	-	-	-	-
Fuel & Utility Purchases	-	-	-	-	-	-	-	-
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	\$546,645	\$161,376	\$387,139	-	\$1,095,160	-	-	\$1,095,160
SCHOLARSHIPS								
Scholarships	-	-	\$5,000	-	\$5,000	(\$5,000)	-	-
Fellowships	-	-	-	-	-	-	-	-
TOTAL SCHOLARSHIPS	-	-	\$5,000	-	\$5,000	(\$5,000)	-	-
TOTAL OPERATING EXPENDITURES	\$25,450,613	\$7,584,516	\$16,337,341	\$362,363	\$49,734,834	(\$6,087,914)	\$710,133	\$44,357,053
TRANSFERS								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	\$88,362	\$88,362
TOTAL TRANSFERS	-	-	-	-	-	-	\$88,362	\$88,362
TOTAL EXPENDITURES & TRANSFERS	\$25,450,613	\$7,584,516	\$16,337,341	\$362,363	\$49,734,834	(\$6,087,914)	\$798,495	\$44,445,415

Note: Columns may not add due to rounding.

Table A15. FY2007 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University-wide Resources

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
INSTRUCTION								
General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
TOTAL INSTRUCTION	-	-	-	-	-	-	-	-
RESEARCH								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	-	-	-	-	-	\$2,150,000	-	\$2,150,000
TOTAL RESEARCH	-	-	-	-	-	\$2,150,000	-	\$2,150,000
PUBLIC SERVICE								
Community Services	-	-	-	-	-	-	-	-
Cooperative Extension Services	-	-	-	-	-	-	-	-
TOTAL PUBLIC SERVICE	-	-	-	-	-	-	-	-
ACADEMIC SUPPORT								
Libraries	-	-	-	-	-	-	-	-
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Development	\$76,375	\$13,650	\$30,000	-	\$120,025	\$4,765,253	\$220,000	\$5,105,278
TOTAL ACADEMIC SUPPORT	\$76,375	\$13,650	\$30,000	-	\$120,025	\$4,765,253	\$220,000	\$5,105,278
STUDENT SERVICES								
Student Services Admin	-	-	-	-	-	-	-	-
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
TOTAL STUDENT SERVICES	-	-	-	-	-	-	-	-
INSTITUTIONAL SUPPORT								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	-	-	-	-	-	-
Gen Administrative Services	-	-	-	-	-	-	-	-
Public Relations & Development	-	-	-	-	-	-	-	-
TOTAL INSTITUTIONAL SUPPORT	-	-	-	-	-	-	-	-
OPERATIONS & MAINTENANCE OF PLANT								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Landscape & Grounds Maintenance	-	-	-	-	-	-	-	-
Fuel & Utility Purchases	-	-	-	-	-	-	-	-
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE-PLANT	-	-	-	-	-	-	-	-
SCHOLARSHIPS								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
TOTAL SCHOLARSHIPS	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	\$76,375	\$13,650	\$30,000	-	\$120,025	\$6,915,253	\$220,000	\$7,255,278
TRANSFERS								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
TOTAL TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES & TRANSFERS	\$76,375	\$13,650	\$30,000	-	\$120,025	\$6,915,253	\$220,000	\$7,255,278

Note: Columns may not add due to rounding.