## UNIVERSITY OF MISSOURI BOARD OF CURATORS RESOLUTION: SYSTEM GOVERNANCE

The University of Missouri Board of Curators, meeting in Springfield on this 27<sup>th</sup> day of July, 2018, resolves as follows:

WHEREAS, the University of Missouri System was formed in 1963 and consists of system administration and four universities: the University of Missouri-Columbia, the University of Missouri-Kansas City, the Missouri University of Science and Technology, the University of Missouri-St. Louis, and all of their component parts, including, but not limited to, MU Health, MU Extension and UM Engagement ("University" or "UM System"); and

**WHEREAS**, the University is organized as a university system in order to achieve more collectively than its component parts could achieve individually; and

**WHEREAS**, the Constitution of Missouri vests the Board of Curators ("Board") with authority to govern the University; the Board delegates to the President the general power to act on behalf of the Board, subject to specified limitations; and the President appoints, subject to approval by the Board, Chancellors for each of the four universities of the UM System who report to the President; and

WHEREAS, in January 2018, the Board Chair appointed a task force to review, among other things, the UM System's patterns of governance, leadership and operations ("Task Force"); and

**WHEREAS,** the Task Force reviewed the history of the UM System and its formation, other public university system structures, and sought and received input from chancellors, provosts, vice presidents, faculty, staff, students and other concerned stakeholders through a variety of media, including a university community input session at the Board meeting on June 22, 2018; and

**WHEREAS**, after due deliberation and study, the Task Force issued a thoughtful report to the Board ("Task Force Report") which the Board discussed over two days during meetings on July 26-27, 2018.

## **NOW THEREFORE, BE IT RESOLVED** that:

- 1. The Board reaffirms the value and importance of being organized as one university system and that the Board is the governing board for the UM System and each of its universities and their component parts; and
- The Board reaffirms the authority delegated to the President to act on behalf of the Board, subject only to specified limitations, and to act as the chief academic and administrative officer of the UM System and each of its universities and their component parts including, but not limited to, all faculty, staff and students; all academic, public, business, financial and related affairs; and all advancement programs; and
- 3. The Board approves and adopts the Vision Statement and the Guiding Principles and Recommendations for Proactive Leadership and Governance set forth in the Task Force Report, as they may have been modified by the Board's discussion; and

- The Board acknowledges the UM System's existing Mission Statement set forth in the Task Force Report and directs the President to review it for possible revision in the near future; and
- 5. The Board, through its actions during this meeting, amends Collected Rule and Regulation (CRR) 20.010, General Organization, and CRR 20.030, Executive Authority, in order to make them consistent with the governance structure set forth in the Task Force Report and the Board intends to update and amend other CRRs to assure they are consistent with such a governance structure and the Task Force Report; and
- 6. The Board recognizes sound leadership and positive culture as integral to the success of the UM System and directs the President or his designee to design and promote orientation programs for new leaders and on-going training for existing leaders, including the chancellors, vice-presidents, provosts, deans and department chairs, and that such orientation and training programs include, among other things, this Resolution and the Task Force Report, as it may have been modified by the Board; and
- 7. The Board expresses its appreciation to the Task Force and its members Curator Darryl Chatman (Chair), Curator Julia Brncic, Curator John Phillips, President Mun Choi, Chancellor Mauli Agrawal, Interim Chancellor and Provost Barbara Bichelmeyer, Chancellor Alex Cartwright, Chancellor Tom George, Interim Chancellor Chris Maples, Vice President Ryan Rapp, General Counsel Steve Owens, and for the assistance of AGB Consultant Terry MacTaggart, Board Secretary Cindy Harmon and UM Counsel Nick Beydler.

**BE IT FURTHER RESOLVED**, that the Secretary of the Board of Curators cause this Resolution to be spread upon the minutes of this meeting.

JULIA G. BRNCIC	JEFFREY L. LAYMAN
DARRYL M. CHATMAN	JOHN R. PHILLIPS
JAMIE L. FARMER	PHILLIP H. SNOWDEN
MAURICE B. GRAHAM	DAVID L. STEELMAN
	JON T. SUNDVOLD